# EVANS BANCORP INC 

FORM 10-K

(Annual Report)

Filed 3/28/2002 For Period Ending 12/31/2001

| Address | PO BOX 191 14-16 N MAIN ST |
| :--- | :--- |
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| Fiscal Year | $12 / 31$ |

# SECURITIES AND EXCHANGE COMMISSION <br> Washington, D.C. 20549 <br> FORM 10-K 

## FOR ANNUAL AND TRANSITION REPORTS <br> PURSUANT TO SECTIONS 13 OR 15 (d) OF THE <br> SECURITIES EXCHANGE ACT OF 1934

(mark one)

## [X] ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For fiscal year ended: December 31, 2001

## [ ] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from to
Commission file number: 0-18539

## EVANS BANCORP, INC.

(Exact name of registrant as specified in its charter)


Registrant's telephone number (including area code) (716) 549-1000

Securities registered pursuant to Section 12(b) of the Act:

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Title of Each Class
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None
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Name of Exchange on Which Registered


Securities registered pursuant to Section 12(g) of the Act:

## Common Stock, Par Value \$. 50 per share

(Title of Class)

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Exchange Act during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes [X] No [ ]

Indicate by check mark if disclosure of delinquent filers pursuant to
Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K. [ ].

As of January 31, 2002, the aggregate market value of the registrant's common stock, $\$ .50$ par value, (the "Common Stock") held by nonaffiliates of the registrant was approximately $\$ 33.6$ million based upon the per share price as quoted by the Nasdaq National Market.

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## DOCUMENTS INCORPORATED BY REFERENCE

Portions of the Registrant's Registration Statement on Form 10, as amended by Amendment Nos. 1 and 2 (Registration No. 0-18539), the Registrant's Registration Statement on Form S-4 (Registration No. 33-25321), and the Registrant's Report on form 10-QSB for the period ended March 31, 1995, and the Registrant's Report on Form 10-KSB for the period ended December 31, 1995 and the Registrant's Reports on Form 10-Q for the periods ended June 30, 1996, March 31, 1997, September 30, 1999, March 31, 2000 and June 30, 2001 and the Registrant's Reports on Form 10-K for the periods ended December 31, 1997, December 31, 1998 and December 31, 2000 are incorporated by reference in Part IV of this Form 10-K.

Portions of the Registrant's 2001 Annual Report to Shareholders are incorporated by reference in Part II of this Form 10-K.

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## ITEM 1. BUSINESS

## EVANS BANCORP, INC.

Evans Bancorp, Inc. (the "Company") was organized as a New York business corporation and incorporated under the laws of the State of New York on October 28, 1988 for the purpose of becoming a bank holding company. The Company is registered with the Federal Reserve Board as a bank holding company under the Bank Holding Company Act of 1956, as amended (the "BHCA"), and conducts its business through its wholly-owned subsidiary, Evans National Bank (the "Bank") and the Bank's wholly-owned subsidiaries, ENB Associates Inc. ("ENB"), M\&W Agency, Inc. ("M\&W") and, as of February 2002, the newly created Evans National Holding Corp. ("ENHC"). The principal business of the Company, through the Bank, is commercial banking and consists of, among other things, attracting deposits from the general public and using these funds to extend credit and to invest in securities. The Bank offers a variety of loan products to its customers including commercial loans, commercial and residential mortgage loans, and consumer loans. In addition, the Bank offers deposit products which include checking and NOW accounts, passbook and statement savings and certificates of deposit. The Bank also offers electronic banking services including Internet Banking, telephone banking, PC banking, and Eas-E check card.

The Company has no material assets other than its investment in the Bank. The Company's sole business, therefore, is the ongoing business of the Bank and its subsidiaries.

## EVANS NATIONAL BANK

The Bank was established in 1920 as a national banking association and currently is regulated by the Comptroller of the Currency. Prior to February 1995, the Bank was known as The Evans National Bank of Angola. Its legal headquarters is located at 14-16 N. Main Street, Angola, New York 14006.

The Bank is a full service commercial bank offering secured and unsecured commercial loans, consumer loans, educational loans and mortgages. It also accepts time and demand deposits.

As of December 31, 2001, the Bank had two subsidiaries, M\&W Agency, Inc. and ENB Associates Inc. See "Subsidiaries of the Bank."

As of December 31, 2001, the Bank had total assets of $\$ 249.2$ million, total deposits of $\$ 204.3$ million and total stockholders' equity of $\$ 27.0$ million.

## FORWARD LOOKING STATEMENTS

This Annual Report on Form 10-K may contain certain forward-looking statements within the meaning of Section 27A of the Securities Act of 1993, as amended (the "Securities Act"), and Section 21E of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), that involve substantial risks and uncertainties. When used in this report, or in the documents incorporated by reference herein, the words "anticipate", "believe", "estimate", "expect", "intend", "may", and similar expressions identify such forward-looking statements. Actual results, performance or achievements could differ materially from those contemplated, expressed or implied by the forward-looking statements contained herein. These forward-looking statements are based largely on the expectations of the Company or the Company's management and are subject to a number of risks and uncertainties, including but not limited to economic, competitive, regulatory, and other factors affecting the Company's operations, markets, products and services, as well as expansion strategies and other factors discussed elsewhere in this report filed by the Company with the Securities and Exchange Commission. Many of these factors are beyond the Company's control.

## MARKET AREA

The Bank's primary market area is located in southern Erie County, northern Chautauqua County and northwestern Cattaraugus County, which includes the towns of Evans, Boston, Hamburg, Eden, Orchard Park, West Seneca and Hanover. This market area is the primary area where the Bank receives deposits and makes loans. In February 2002, the Bank announced plans to construct a new branch location in Amherst, New York, which would expand the Bank's service area to include the northern suburban area of Erie County. The Bank has conducted loan business in this area of Erie County as of December 31, 2001.

## AVERAGE BALANCE SHEET INFORMATION

The table presents the significant categories of the assets and liabilities of the Company, interest income and interest expense, and the corresponding yields earned and rates paid in 2001 and 2000. The assets and liabilities are presented as daily averages. The average loan balances include both performing and nonperforming loans. Interest income on loans does not include interest on loans for which the Company has ceased to accrue interest. Interest and yield are not presented on a tax-equivalent basis.

|  |  | 2001 |  |  | 2000 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Average Balance | Interest | Yield/ <br> Rate | Average <br> Balance | Interest | Yield/ <br> Rate |
| Assets | (\$000) | (\$000) |  | (\$000) | (\$000) |  |
| Interest-earning assets: |  |  |  |  |  |  |
| Loans, Net | \$135,436 | \$11,051 | 8.16\% | \$121,788 | \$10,616 | 8.72\% |
| Taxable securities | 46,001 | 2,892 | 6.29\% | 37,715 | 2,746 | 7.28\% |
| Tax-exempt securities | 33,040 | 1,571 | 4.75\% | 33,385 | 1,550 | 4.64\% |
| Federal funds sold | 3,214 | 133 | 4.14\% | 2,626 | 159 | 6.05\% |
| Total interest-earning assets | 217,691 | 15,647 | 7.19\% | 195,514 | 15,071 | 7.71\% |
| Non interest-earning assets |  |  |  |  |  |  |
| Cash and due from banks | 7,492 |  |  | 6,768 |  |  |
| Premises and equipment, net | 3,779 |  |  | 3,790 |  |  |
| Other assets | 8,130 |  |  | 4,907 |  |  |
| Total | \$237,092 |  |  | \$210,979 |  |  |
| LIABILITIES \& SHAREHOLDER'S EQUITY |  |  |  |  |  |  |
| Interest-bearing liabilities: |  |  |  |  |  |  |
| NOW accounts | \$8,510 | 76 | 0.89\% | \$8,668 | 85 | 0.98\% |
| Savings deposits | 63,953 | 1,415 | 2.21\% | 60,420 | 1,664 | 2.75\% |
| Time deposits | 86,005 | 4,516 | 5.25\% | 77,073 | 4,328 | 5.61\% |
| Fed Funds Purchased \& Securities |  |  |  |  |  |  |
| Sold U/A to Repurchase FHLB Advances and Other | 4,057 | 125 | 3.07\% | 3,434 | 163 | 4.74\% |
| Interest-bearing liabilities | 7,749 | 405 | 5.23\% | 4,909 | 251 | 5.18\% |
| Total interest-bearing liabilities | 170,274 | 6,537 | 3.84\% | 154,504 | 6,491 | 4.20\% |
| Noninterest-bearing liabilities: |  |  |  |  |  |  |
| Demand deposits | 36,133 |  |  | 33,974 |  |  |
| Other | 4,437 |  |  | 2,361 |  |  |
| Total liabilities | 210,844 |  |  | 190,839 |  |  |
| Shareholders' equity | 26,248 |  |  | 20,140 |  |  |
| Total | \$237,092 |  |  | \$210,979 |  |  |
| Net interest earnings |  | \$9,110 |  |  | \$8,580 |  |
| Net yield on interest earning assets |  |  | 4.18\% |  |  | 4.40\% |

In 2001, the Company's interest income increased by $\$ 0.6$ million over 2000, compared to an increase of $\$ 2.5$ million in 2000 over 1999. Interest expense increased by $\$ 46,000$ in 2001 from 2000 compared to an increase of $\$ 1.4$ million in 2000 over 1999. The following table segregates these changes for the past two years into amounts attributable to changes in volume and changes in rates by major categories of assets and liabilities. The change in interest income and expense due to both volume and rate has been allocated to volume and rate changes in proportion to the relationship of the absolute dollar amounts of the change in each.

|  | 2001 Compared to 2000 Increase (Decrease) Due to |  |  | 2000 Compared to 1999 Increase (Decrease) Due to |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | (\$000) |  |  |  |  |  |
|  | Volume | Rate | Total | Volume | Rate | Total |
| Interest earned on: |  |  |  |  |  |  |
| Loans . | \$982 | (\$547) | \$435 | \$1,040 | \$281 | \$1,321 |
| Taxable securities | 263 | (117) | 146 | 707 | 277 | 984 |
| Tax-exempt securities | (16) | 37 | 21 | 163 | 69 | 232 |
| Federal funds sold | 51 | (77) | (26) | (77) | 56 | (21) |
| Time deposits in other banks | 0 | 0 | 0 | 0 | 0 | 0 |
| Total interest-earning assets | \$1,280 | (\$704) | \$576 | \$1,833 | \$683 | \$2,516 |
| Interest paid on: |  |  |  |  |  |  |
| NOW accounts | (\$2) | (\$7) | (\$9) | \$9 | \$0 | \$9 |
| Savings deposits | 105 | (354) | (249) | 138 | 89 | 227 |
| Time deposits | 414 | (226) | 188 | 656 | 462 | 1,118 |
| Federal Funds Purchased \& |  |  |  |  |  |  |
| Securities Sold U/A Repurch | 149 | (33) | 116 | 57 | 36 | 93 |
| Total interest-bearing |  |  |  |  |  |  |
| liabilities ......... | \$666 | (\$620) | \$46 | \$860 | \$587 | \$1,447 |

## SECURITIES ACTIVITIES

Income from securities represented approximately $28.5 \%$ of total interest income of the Company in 2001 and 2000. At December 31, 2001, the Bank's securities portfolio of $\$ 84.1$ million consisted primarily of United States ("U.S.") and federal agency obligations, state and municipal securities and mortgage-backed securities issued by the Government National Mortgage Association, Federal National Mortgage Association and Federal Home Loan Mortgage Corp.

Statement of Financial Accounting Standard ("SFAS") No. 115, "Accounting for Certain Investments in Debt and Equity Securities" promulgates accounting treatment for investments in securities. All securities in the Bank's portfolio are either designated as "held to maturity" or "available for sale".

The following table summarizes the Bank's securities with those designated as available for sale at fair value and securities designated as held to maturity valued at amortized cost as of December 31, 2001 and 2000:

|  | 2001 | 2000 |
| :---: | :---: | :---: |
|  |  |  |
|  | (\$000) | (\$000) |
| Available for Sale: |  |  |
| U.S. Treasury and other U.S. government agencies | \$42,665 | \$39,487 |
| States and political subdivisions in the U.S. | 37,817 | 28,894 |
| Other | 1,253 | 1,265 |
| Total Securities Designated as Available for Sale | \$81,735 | \$69,646 |
| Held to Maturity: |  |  |
| U.S. Treasury and other U.S. government agencies | \$40 | \$42 |
| States and political subdivisions in the U.S. | 2,290 | 3,433 |
| Total Securities Designated as Held to Maturity | \$2,330 | \$3,475 |
| Total Securities | \$84,065 | \$73,121 |

SECURITIES POLICY. The Bank's asset liability management policy encompasses the areas of securities, capital, liquidity and interest sensitivity. The primary objective of the securities portfolio is to provide liquidity while maintaining safety of principal. Secondary objectives include investment of funds in periods of decreased loan demand, interest sensitivity considerations, providing collateral to secure local municipal deposits, supporting local communities through the purchase of tax-exempt securities and tax planning considerations. The Board of Directors of the Bank is responsible for establishing overall policy and reviewing performance.

The Bank's policy provides that acceptable portfolio investments include:
U.S. Government obligations, obligations of federal agencies, municipal obligations (general obligations, revenue obligations, school districts and non-rated issues from Bank's general market area), banker's acceptances, certificates of deposit, Industrial Development Authority Bonds, Public Housing Authority Bonds, corporate bonds (each corporation limited to the Bank's legal lending limit), and collateral mortgage obligations, Federal Reserve stock and Federal Home Loan Bank stock.

The Bank's securities policy is that in-state securities must be rated Moody's BAA (or equivalent) at the time of purchase. Out-of-state issues must be rated AA (or equivalent) at the time of purchase. Bonds or securities rated below A will be reviewed periodically to assure their continued credit worthiness. The purchase of non-rated municipal securities is permitted, but limited to those bonds issued by municipalities in the Bank's general market area which, in the Bank's judgment, possess no greater credit risk than BAA (or equivalent) bonds. The annual budgets of the issuers of non-rated securities are reviewed by the Bank and a credit file of the issuers is kept on each non-rated municipal security with relevant financial information. In addition, the Bank's loan policy permits the purchase of notes issued by various states and municipalities which have not been rated by Moody's or Standard \& Poors. The securities portfolio of the Bank is priced and rated on a monthly basis.

The following table sets forth the maturities and weighted average interest yields of the Bank's securities portfolio (yields on tax-exempt obligations have been computed on a tax-equivalent basis) as of December 31, 2001:

|  | Maturing |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Within One Year |  | After One But Within Five Years |  | After Five But Within Ten Years |  | After <br> Ten Years |  |
|  | Amount (\$000) | Yield | $\begin{gathered} \text { Amount } \\ \hline(\$ 000) \end{gathered}$ | Yield | Amount (\$000) | Yield | Amount (\$000) | Yield |
| CLASSIFIED AS AVAILABLE FOR SALE AT FAIR VALUE: |  |  |  |  |  |  |  |  |
| U.S. Treasury and other U.S. government agencies | \$0 | 0\% | \$1,360 | 5.27\% | \$6,398 | 7.35\% | \$34,907 | 6.74\% |
| States and political subdivisions | 1,703 | 5.70 | 5,941 | 6.36 | 11,369 | 6.80 | 18,804 | 7.48 |
| Other | 1,253 | 5.40 | 0 | 0.00 | 0 | 0.00 | 0 | 0.00 |
| Total Available for Sale | 2,956 | 5.57 | 7,301 | 6.16 | 17,767 | 7.00 | 53,711 | 7.00 |
| CLASSIFIED AS HELD TO MATURITY AT AMORTIZED COST: |  |  |  |  |  |  |  |  |
| U.S. Treasury and other U.S. government agencies | 0 | 0.00 | 0 | 0.00 | 0 | 0.00 | 40 | 0.00 |
| States and political subdivisions | 1,471 | 5.17 | 535 | 7.22 | 153 | 7.96 | 131 | 8.70 |
| Total Held to Maturity | 1,471 | 5.17 | 535 | 7.22 | 153 | 7.96 | 171 | 6.67 |
| Total Securities | \$4,427 | 5.44 | \$7,836 | 6.23 | \$17,920 | 7.01 | \$53,882 | 7.00 |

At December 31, 2001, approximately $\$ 42.7$ million of the Bank's securities portfolio were obligations of the U.S. Treasury and other U.S. government agencies.

## LENDING ACTIVITIES

GENERAL. The Bank has a loan policy which is approved by the Board of Directors on an annual basis. The loan policy addresses the lending authorities of Bank officers, charge off policies, desired portfolio mix, and loan approval guidelines.

The Bank offers a variety of loan products to its customers including residential and commercial real estate mortgage loans, commercial loans, installment loans and student loans. The Bank primarily extends loans to customers located within the Western New York area. Income on loans represented approximately $70.6 \%$ of the total interest income of the Company in 2001 and approximately $70.4 \%$ of total interest income in 2000. The Bank's loan portfolio after unearned discounts, loan origination costs and allowances for credit losses totaled $\$ 142.5$ million and $\$ 128.8$ million at December 31, 2001 and December 31, 2000, respectively. At December 31, 2001, the Bank had established approximately $\$ 1.8$ million as an allowance for loan losses which is approximately $1.24 \%$ of total loans. This compares with approximately $\$ 1.4$ million at December 31, 2000 which was approximately $1.11 \%$ of total loans. The increase to the provision for loan losses reflects management's assessment of the portfolio composition, of which commercial loans have been an increasing component, and assessment of the New York State and local economy. The net loan portfolio represented approximately $57.2 \%$ and $57.4 \%$ of the Bank's total assets at December 31, 2001 and December 31, 2000, respectively.

REAL ESTATE LOANS. Approximately $84.8 \%$ of the Bank's loan portfolio at December 31, 2001 consisted of real estate loans or loans collateralized by mortgages on real estate including residential mortgages, commercial mortgages and other types of real estate loans. The Bank's real estate loan portfolio was $\$ 122.3$ million at December 31, 2001, compared to $\$ 109.2$ million at December 31, 2000. The real estate loan portfolio increased approximately $12.0 \%$ in 2001 over 2000 compared to an increase of $10.4 \%$ in 2000 over 1999 .

The Bank offers fixed rate residential mortgages with terms of ten to thirty years with up to an $80 \%$ loan-to-value ratio. Fixed rate residential mortgage loans outstanding totaled $\$ 20.4$ million at December 31, 2001, which was approximately $14.2 \%$ of total loans outstanding. In 1995 , the Bank entered into a contractual arrangement with the Federal National Mortgage Association ("FNMA") whereby mortgages can be sold to FNMA and the Bank retains the servicing rights. In 2001, approximately $\$ 8.5$ million of mortgages were sold to FNMA under this arrangement compared to $\$ 0.7$ million of mortgages sold in 2000. The Bank currently retains the servicing rights on $\$ 16.0$ million in mortgages sold to FNMA. The Company has recorded no net servicing asset for such loans.

Since 1993 the Bank has offered adjustable rate residential mortgages with terms of up to thirty years. Rates on these mortgages remain fixed for the first three years and are adjusted annually thereafter. On December 31, 2001, the Bank's outstanding adjustable rate mortgages were $\$ 1.8$ million or $1.2 \%$ of total loans. This balance did not include any construction mortgages.

The Bank also offers commercial mortgages with up to a $75 \%$ loan-to-value ratio for up to fifteen years on a variable and fixed rate basis. Many of these mortgages either mature or are subject to a rate call after three to five years. The Bank's outstanding commercial mortgages were $\$ 73.9$ million at December 31, 2001, which was approximately $51.2 \%$ of total loans outstanding. This balance included $\$ 6.5$ million in fixed rate and $\$ 67.4$ million in variable rate loans, which include rate calls.

The Bank also offers other types of loans collateralized by real estate such as home equity loans. The Bank offers home equity loans at variable and fixed interest rates with terms of up to fifteen years and up to an $80 \%$ loan-to-value ratio. At December 31, 2001, the real estate loan portfolio included $\$ 21.7$ million of home equity loans outstanding which represented approximately $15.0 \%$ of its total loans outstanding. This balance included $\$ 10.6$ million in variable rate and $\$ 11.1$ million in fixed rate loans.

The Bank also offers both residential and commercial real estate-construction loans at up to an $80 \%$ loan-to-value ratio at fixed interest or adjustable interest rates and multiple maturities. At December 31, 2001, fixed rate real estate-construction loans outstanding were $\$ 0.8$ million or $0.6 \%$ of the Bank's loan portfolio, and adjustable rate construction loans outstanding were $\$ 0.7$ million or $0.5 \%$ of the portfolio.

As of December 31, 2001, approximately $\$ 4.1$ million or $3.4 \%$ of the Bank's real estate loans were 30 to 90 days delinquent, $\$ 0.4$ million or $0.4 \%$ of the bank's real estate loans were more than 90 days delinquent and approximately $\$ 0.6$ million or $0.5 \%$ of real estate loans were nonaccruing.

COMMERCIAL LOANS. The Bank offers commercial loans on a secured and unsecured basis including lines of credit and term loans at fixed and variable interest rates and multiple maturities. The Bank's commercial loan portfolio totaled $\$ 16.3$ million and $\$ 14.8$ million at December 31, 2001 and December 31, 2000, respectively. Commercial loans represented approximately $11.3 \%$ and $11.4 \%$ of the Bank's total loans at December 31, 2001 and December 31, 2000, respectively.

As of December 31, 2001, approximately $\$ 0.02$ million or $0.1 \%$ of the Bank's commercial loans were 30 to 90 days past due and $\$ 0.1$ million or $0.7 \%$ of its commercial loans were nonaccruing.

Commercial lending entails significant additional risk as compared with real estate loans. Collateral, where applicable, may consist of inventory, receivables, equipment and other business assets. Approximately seventy-three percent of the Bank's commercial loans are variable rate which are tied to the prime rate.

INSTALLMENT LOANS. The Bank's installment loan portfolio (which includes commercial and automobile loans, personal loans and revolving credit card balances) totaled $\$ 2.9$ million and $\$ 3.1$ million at December 31, 2001 and December 31, 2000, respectively, representing approximately $2.0 \%$ of the Bank's total loans at December 31, 2001 and $2.4 \%$ of the Bank's total loans at December 31, 2000. Traditional installment loans are offered at fixed interest rates with various maturities up to 60 months, on a secured and unsecured basis. On December 31 , 2001, the installment loan portfolio included $\$ 0.3$ million in fixed rate credit card balances at an interest rate of $15.6 \%$ and $\$ 0.05$ million in the variable rate option. As of December 31, 2001, approximately $\$ 0.03$ million or $0.9 \%$ of the Bank's installment loans were $30-90$ days past due.

STUDENT LOANS. The Bank's student loan portfolio totaled $\$ 0.2$ million at December 31, 2001 and $\$ 0.3$ million at December 31, 2000. Student loans represented $0.2 \%$ of the Bank's total loans at December 31, 2001 and $0.3 \%$ of the Bank's total loans at December 31, 2000. These loans are guaranteed by the federal government and the New York State Higher Education Assistance Corporation. The Bank offers student loans at variable interest rates with terms of up to 10 years. In 1995, the Bank entered into a contract with the Student Loan Marketing Association ("SLMA"). Under terms of this agreement, SLMA services the Bank's loans to students who are still in school and subsequently purchases those loans when the student goes into repayment. The Bank sold approximately $\$ 0.7$ million and $\$ 0.8$ million of its student loans to SLMA in 2001 and 2000 respectively. Student loan products include Federal Plus and HEAL loans.

OTHER LOANS. Other loans totaled $\$ 1.3$ at December 31, 2001 and $\$ 1.4$ million at December 31, 2000. Other loans consisted primarily of loans to municipalities, hospitals, churches and non-profit organizations. These loans are at fixed or variable interest rates with multiple maturities. Other loans also include overdrafts.

DIRECT FINANCING LEASE LOANS. The Bank participates as a lessor in a leasing agreement that is classified as a direct financing lease. The direct financing lease loan totaled $\$ 0.9$ million at December 31, 2001 and $\$ 1.0$ million at December 31, 2000. This loan represented $0.6 \%$ of the Bank's total loans at December 31, 2001 and $0.8 \%$ at December 31, 2000.

The Bank's ability to lend larger amounts to any one borrower is subject to regulation by the Comptroller of the Currency. The Bank continually monitors its loan portfolio to review compliance with new and existing regulations.

The following table summarizes the major classifications of the Bank's loans (net of deferred origination costs) at December 31, 2001 and 2000:

|  | December 31, |  |  |
| :---: | :---: | :---: | :---: |
|  | 2001 |  | 2000 |
|  | (\$000) |  |  |
| Real Estate | \$122,285 |  | \$109,184 |
| Commercial | 16,333 |  | 14,783 |
| Installment | 2,859 |  | 3,140 |
| Student Loans | 234 |  | 337 |
| All Other | 1,293 |  | 1,350 |
| Direct Financing Lease | 898 |  | 1,041 |
| Net deferred loan origination costs | 353 |  | 372 |
| Total Loans | 144,255 |  | 130,207 |
| Allowance for credit losses | $(1,786)$ |  | $(1,428)$ |
| Net loans | \$142,469 |  | \$128,779 |

LOAN MATURITIES. The following table shows the maturities of commercial and real estate construction loans outstanding as of December 31, 2001 and the classification of loans due after one year according to sensitivity to changes in interest rates:

|  | (\$000) |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $0-1 \mathrm{Yr}$. | 1-5 Yrs. | Over 5 Yrs. | Total |
| Commercial | \$3,057 | \$5,943 | \$7,333 | \$16,333 |
| Real estate construction | 1,432 | 88 | 0 | 1,520 |
|  | ----- |  | , |  |
|  | \$4,489 | \$6,031 | \$7,333 | \$17,853 |
| Loans maturing after one year with: |  |  |  |  |
| Fixed rates |  | \$3,477 | \$75 |  |
| Variable rates |  | 2,554 | 7,258 |  |
|  |  | \$6,031 | \$7,333 |  |

LOAN LOSSES. The following table summarizes the Bank's non-accrual and past due loans as of December 31, 2001 and December 31, 2000. The Bank had no restructured loans as of those dates. Any loans classified for regulatory purposes as loss, doubtful, substandard or special mention that have not been disclosed do not (i) represent or result from trends or uncertainties which management reasonably expects will materially impact future operating results, liquidity or capital resources, or (ii) represent material credit about which management has serious doubts as to the ability of such borrowers to comply with the loan repayment terms. See also "Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations - Results of Operations - Provision for Loan Losses."

|  | 2001 | 2000 |
| :---: | :---: | :---: |
|  | (\$000) |  |
| Nonaccrual loans | \$724 | \$1,195 |
| Accruing loans past due 90 days or more | 443 | 265 |
| Total | \$1,167 | \$1,460 |

Information with respect to nonaccrual loans at December 31, 2001 and December 31, 2000 is as follows:

|  | 2001 |  | 2000 |
| :---: | :---: | :---: | :---: |
|  | (\$000) |  |  |
| Nonaccrual loans | \$724 |  | \$1,195 |
| Interest income that would have been | 36 |  | 78 |
| recorded under the original terms |  |  |  |
| Interest income recorded during the period | 43 |  | 70 |

At December 31, 2001, $\$ 0.7$ million of nonaccrual loans are collateralized.

The following tables summarize the Bank's allowance for loan losses and changes in the allowance for credit losses by loan categories:
ANALYSIS OF CHANGES IN THE ALLOWANCE FOR LOAN LOSSES

|  | 2001 | 2000 |
| :---: | :---: | :---: |
| BALANCE AT BEGINNING OF YEARCHARGE-OFFS |  |  |
|  |  |  |
| Commercial, Financial, Agricultural | (24) | (54) |
| Real Estate - Mortgages | (42) | (48) |
| Installment Loans | (14) | (3) |
| TOTAL CHARGE-OFFS | (80) | (105) |
| RECOVERIES |  |  |
| Commercial, Financial, Agricultural | 11 | 0 |
| Real Estate - Mortgages | 1 | 1 |
| Installment Loans | 6 | 5 |
| Overdrafts | 0 | 0 |
| TOTAL RECOVERIES | 18 | 6 |
| NET CHARGE-OFFS | (62) | (99) |
| ADDITIONS CHARGED TO OPERATIONS | 420 | 689 |
| BALANCE AT END OF YEAR | \$1,786 | \$1,428 |

Management's provision for loan losses reflects the continued growth trend in commercial loans and the Bank's assessment of the local and New York State economic environment. Both the local and New York State economies have lagged behind national prosperity which is now unsettled. Marginal job growth, in conjunction with a declining population base, has left the Bank's market more susceptible to potential credit problems during an economic downturn. This is particularly true of commercial borrowers. Commercial loans represent a segment of significant past growth as well as concentration in the Company's commercial real estate portfolio. Commercial real estate values may be susceptible to decline in an adverse economy. Management believes that the reserve is also in accordance with the regulations promulgated by the Office of the Comptroller of the Currency, and is reflective of its assessment of the local environment as well as a continued trend in commercial loans.

## ALLOCATION OF THE ALLOWANCE FOR LOAN LOSSES

|  | Balance at 12/31/01 <br> Attributable to: | Balance at 12/31/00 <br> Attributable to: | Percent of Loans in Each Category to Total Loans: |  |
| :---: | :---: | :---: | :---: | :---: |
|  | (\$000) | (\$000) | 2001 | 2000 |
| Real Estate Loans | \$455 | \$600 | 85.0\% | 84.1\% |
| Commercial Loans \& Leases | 96 | 96 | 11.9 | 12.2 |
| Installment Loans (Includes Credit Cards) | 74 | 66 | 2.0 | 2.4 |
| Student Loans | 0 | 0 | 0.2 | 0.3 |
| All Other Loans | 0 | 0 | 0.9 | 1.0 |
| Unallocated | 1,161 | 666 | n/a | $\mathrm{n} / \mathrm{a}$ |
| Total | \$1,786 | \$1,428 | 100.0\% | $100.0 \%$ |

## SOURCES OF FUNDS - DEPOSITS

GENERAL. Customer deposits represent the major source of the Bank's funds for lending and other investment purposes. In addition to deposits, other sources of funds include loan repayments, loan sales on the secondary market, interest and dividends from investments, matured investments, and borrowings from the Federal Reserve Bank, Federal Home Loan Bank and First Tennessee Bank.

DEPOSITS. The Bank offers a variety of deposit products including checking, passbook, statement savings, NOW accounts, certificates of deposit and jumbo certificates of deposit. Deposits of the Bank are insured up to the limits provided by the Federal Deposit Insurance Corporation ("FDIC"). At December 31, 2001, the Bank's deposits totaled $\$ 204.3$ million consisting of the following (in thousands):

```
Demand deposits
NOW and Money Market accounts
Regular savings
Iime deposits, $100,000 and over 28,865
Other time deposits 61,842
    Total $204,260
```

The following table shows daily average deposits and average rates paid on significant deposit categories by the Bank:

|  | 2001 |  | 2000 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Average | Weighted | Average | Weighted |
|  | Balance | Average | Balance | Average |
|  | (\$000) | Rate | (\$000) | Rate |
| Demand Deposits | \$ 36,133 | --\% | \$ 33,973 | ---\% |
| NOW and Money Market Accounts | 8,510 | 0.89\% | 8,668 | 0.98\% |
| Regular Savings | 63,953 | 2.21\% | 60,056 | 2.77\% |
| Time Deposits | 86,005 | 5.25\% | 77,073 | 5.61\% |
| Total | \$194,601 | 3.09\% | \$179,770 | 3.38\% |

Historically, the Bank has had a very stable deposit base and no material amount of deposits is obtained from a single depositor or group of depositors (including federal, state and local governments). The Bank has not experienced any significant seasonal fluctuations in the amount of its deposits.

FEDERAL FUNDS PURCHASED AND OTHER BORROWED FUNDS. Another source of the Bank's funds for lending at December 31, 2001 consisted of long term borrowings from the Federal Home Loan Bank.

Other borrowed funds consisted of $\$ 9.7$ million in long-term borrowings. These long-term borrowings consisted of various advances from the Federal Home Loan Bank with interest rates ranging from $4.83 \%$ to $5.07 \%$. The maturities of other borrowed funds are as follows (in thousands):

| 2002 | $\$ 2,032$ |
| ---: | ---: |
| 2003 | 3,165 |
| 2004 | 2,318 |
| 2005 | 1,367 |
| 2006 | 779 |
| Total | --- |
|  | $\$ 9,661$ |

SECURITIES SOLD UNDER AGREEMENTS TO REPURCHASE. The Bank enters into agreements with depositors to sell to the depositors securities owned by the Bank and repurchase the identical security, generally within one day. No physical movement of the securities is involved. The depositor is informed the securities are held in safekeeping by the Bank on behalf of the depositor. Securities sold under agreements to repurchase totaled $\$ 4.0$ million at December 31, 2001 compared to $\$ 3.9$ million at December 31, 2000.

## ASSET AND LIABILITY MANAGEMENT

Like all financial institutions, the Bank regularly monitors its exposure to interest rate risk. Proper management of interest sensitive funds is important to help secure the Bank's earnings against extreme changes in interest rates. In 1995, an Asset/Liability Management Committee ("ALCO") was established for the purpose of evaluating the Bank's short-range and long-range liquidity position and the potential impact of a sudden change in interest rates on the Bank's capital and earnings. Specific minimum guidelines for liquidity and capital ratios have been established, and maximum guidelines have been set for the negative impact acceptable on net interest income and the market value of assets as a result of a shift in interest rates. These guidelines have been delineated in the Bank's formal Asset/Liability Policy which also includes guidelines for investment activities and funds management. The ALCO meets regularly to review the Bank's liquidity, gap, interest rate risk and capital positions and to formulate its strategy based on current economic conditions, interest rate forecasts, loan demand, deposit volatility and the Bank's earnings objectives.

The following table summarizes the interest rate sensitivity analysis for the Bank as of December 31, 2001 for the periods indicated:

|  | 0 to 3 Months | 4 to 12 Months | One to Five Years | Over Five Years |
| :---: | :---: | :---: | :---: | :---: |
|  |  | (in millions) |  |  |
| Interest-sensitive assets | \$52.2 | \$36.6 | \$95.9 | \$45.1 |
| Interest-sensitive liabilities | 41.8 | 47.4 | 116.6 | 12.2 |
| Interest sensitivity gap | \$10.4 | (\$10.8) | (\$20.7) | (\$32.9) |

The primary assets and liabilities in the one year maturity range are securities, commercial loans and time deposits. As of December 31, 2001, the Bank's cumulative one year gap ratio (rate sensitive assets divided by rate sensitive liabilities) was 1.00 as compared to .84 at December 31 , 2000 and 0.72 as of December 31, 1999. The Bank has more liabilities than assets repricing over the next twelve months. However, since liabilities tend to reprice less quickly than assets, management believes that earnings will not be significantly impaired should rates rise.

The following schedule sets forth the maturities of the Bank's time deposits as of December 31, 2001:

|  | Time Deposit Maturity Schedule (in millions) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 0-3 | 3-6 | 6-12 | Over |  |
|  | Mos. | Mos. | Mos. | 12 Mos. | Total |
| Time deposits - \$100,000 and over | \$14.4 | \$2.0 | \$5.1 | \$7.4 | \$28.9 |
| Other time deposits | 11.5 | 8.2 | 21.2 | 20.9 | 61.8 |
| Total time deposits | \$25.9 | \$10.2 | \$26.3 | \$28.3 | \$90.7 |

## MONETARY POLICY

The earnings of the Company and the Bank are also affected by the monetary policy of the Federal Reserve Board. An important function of the Federal Reserve System is to regulate the money supply and prevailing interest rates. Among the instruments used to implement those objectives are open market operations in U.S. Government securities and changes in reserve requirements against member bank deposits. These instruments are used in varying combinations to influence overall growth and distribution of bank loans, investments and deposits, and their use may also affect interest rates charged on loans by the Bank or paid on its deposits.

## ENVIRONMENTAL MATTERS

To date, the Bank has not been required to perform any investigation or clean-up activities, nor has it been subject to any environmental claims. There can be no assurance, however, that this will remain the case in the future.

In the course of its business, the Bank has acquired and may acquire in the future, property securing loans that are in default. There is a risk that the Bank could be required to investigate and clean-up hazardous or toxic substances or chemical releases at such properties after acquisition by the Bank, and may be held liable to a governmental entity or third parties for property damage, personal injury and investigation and cleanup costs incurred by such parties in connection with such contamination. In addition, the owner or former owners of contaminated sites may be subject to common law claims by third parties based on damages and costs resulting from environmental contamination emanating from such property.

## COMPETITION

All phases of the Bank's business are highly competitive. The Bank competes actively with local commercial banks as well as other commercial banks with branches in the Bank's market area of southern Erie County, northern Chautauqua County, and Northwestern Cattaraugus County, New York. The Bank considers its major competition to be HSBC Bank USA (formerly Marine Midland Bank) and Manufacturers and Traders Trust Company, both headquartered in Buffalo, New York. Other major competition consists of Key Bank, N.A., and Fleet National Bank of New York, both headquartered in Albany, New York, First Niagara Bank (formerly Lockport Savings Bank), headquartered in Lockport, New York and also Community Bank, N.A., headquartered in DeWitt, New York.. Additional competition includes Charter One Bank, headquartered in Cleveland, Ohio and Citibank, NA, headquartered in Rochester, New York. The Bank attempts to be generally competitive with all financial institutions in its service area with respect to interest rates paid on time and savings deposits, service charges on deposit accounts, and interest rates charged on loans.

## REGULATION

The operations of the Bank are subject to federal and state statutes applicable to banks chartered under the banking laws of the United States, to members of the Federal Reserve System and to banks whose deposits are insured by the Federal Deposit Insurance Corporation ("the FDIC"). Bank operations are also subject to regulations of the Comptroller of the Currency, the Federal Reserve Board, the FDIC and the New York State Banking Department.

The primary supervisory authority of the Bank is the Comptroller of the Currency, who regularly examines the Bank. The Comptroller of the Currency has the authority under the Financial Institutions Supervisory Act to prevent a national bank from engaging in an unsafe or unsound practice in conducting its business.

Federal and state banking laws and regulations govern, among other things, the scope of a bank's business, the investments a bank may make, the reserves against deposits a bank must maintain, the loans a bank makes and collateral it takes, the activities of a bank with respect to mergers and consolidations and the establishment of branches. Branches may be established within the permitted areas of New York State only after approval by the Comptroller of the Currency.

A subsidiary bank (such as the Bank) of a bank holding company is subject to certain restrictions imposed by the Federal Reserve Act on any extensions of credit to the bank holding company or its subsidiaries, on investments in the stock or other securities of the bank holding company or its subsidiaries and on taking such stock or securities as collateral for loans. The Federal Reserve Act and Federal Reserve Board regulations also place certain limitations and reporting requirements on extensions of credit by a bank to principal shareholders of its parent holding company, among others, and to related interests of such principal shareholders. In addition, such legislation and regulations would affect the terms upon which any person becoming a principal shareholder of a holding company may obtain credit from banks with which the subsidiary bank maintains a correspondent relationship.

Federal law also prohibits acquisitions of control of a bank holding company (such as the Company) without prior notice to certain federal bank regulators. Control is defined for this purpose as the power, directly, or indirectly, to direct the management or policies of the bank or bank holding company or to vote $25 \%$ or more of any class of voting securities of the bank holding company.

In addition to the restrictions imposed upon a bank holding company's ability to acquire control of additional banks, federal law generally prohibits a bank holding company from acquiring a direct or indirect interest in, or control of $5 \%$ or more of the outstanding voting shares of any company, and from engaging directly or indirectly in activities other than that of banking, managing or controlling banks or furnishing services to subsidiaries, except that a bank holding company may engage in, and may own shares of companies engaged in certain activities found by the Federal Reserve Board to be closely related to banking or managing or controlling banks as to be a proper incident thereto.

The Gramm-Leach-Bliley Act of 1999 modernizes the laws regarding the financial services industry by expanding considerably the powers of banks and bank holding companies to sell financial products and services. The Act authorizes operating subsidiaries of national banks to sell financial products without geographic limitation, reforms the Federal Home Loan Bank system to increase access to loan funding, protects banks from certain state insurance regulation considered discriminatory and includes new provision in the area of privacy and customer information. The Bank utilized the provisions of this act to commence the operations of M\&W Agency, Inc. and ENB Associates Inc.

From time to time, various types of federal and state legislation have been proposed that could result in additional regulation of, and restrictions on, the business of the Bank. It cannot be predicted whether any such legislation will be adopted or how such legislation would affect the business of the Bank. As a consequence of the extensive regulation of commercial banking activities in the United States, the Bank's business is particularly susceptible to being affected by federal legislation and regulations that may increase the costs of doing business.

Under the Federal Deposit Insurance Act, the Comptroller of the Currency possesses the power to prohibit institutions regulated by it (such as the Bank) from engaging in any activity that would be an unsafe and unsound banking practice or would otherwise be in violation of law. Moreover, the Financial Institutions and Interest Rate Control Act of 1978 ("FIRA") generally expanded the circumstances under which officers or directors of a bank may be removed by the institution's federal supervisory agency, restricts lending by a bank to its executive officers, directors, principal shareholders or related interests thereof, restricts management personnel of a bank from serving as directors or in other management positions with certain depository institutions whose assets exceed a specified amount or which have an office within a specified geographic area, and restricts management personnel from borrowing from another institution that has a correspondent relationship with their bank. Additionally, FIRA requires that no person may acquire control of a bank unless the appropriate federal supervisory agency has been given 60 days prior written notice and within that time has not disapproved of the acquisition or extended the period for disapproval.

Under the Community Reinvestment Act of 1977, the Comptroller of the Currency is required to assess the record of all financial institutions regulated by it to determine if these institutions are meeting the credit needs of the community (including low and moderate income neighborhoods) which they serve and to take this record into account in its evaluation of any application made by any such institutions for, among other things, approval of a branch or other deposit facility, office relocation, a merger or an acquisition of bank shares.

The Company must give prior notice to the Federal Reserve Board of certain purchases or redemptions of its outstanding equity securities. The Federal Reserve Board has adopted capital adequacy guidelines for bank holding companies (on a consolidated basis) substantially similar to those that apply to the Bank. Under guidelines adopted in January 1989, bank holding companies with at least $\$ 150$ million in assets are required to maintain a ratio of qualifying total capital to weighted risk assets of at least $8 \%$ effective December 31, 1993. For bank holding companies with less than $\$ 150$ million in assets, the above-described ratio will not apply on a consolidated basis, but will apply on a bank-only basis unless (i) the parent holding company is engaged in non-bank activities involving significant leverage, or (ii) the parent holding company has a significant amount of outstanding debt held by the general public. The Federal Reserve Board has the discretionary authority to require higher capital ratios.

In connection with the risk-based capital framework applicable to bank holding companies described above, the Federal Reserve Board applies a risk-based capital framework for Federal Reserve member banks, such as the Bank. The framework requires banks to maintain minimum capital levels based upon a weighing of their assets according to risk. Since December 31, 1992, Federal Reserve member banks have been required to maintain a ratio of qualifying total capital to risk-weighted assets of a minimum of 8\%, and Tier 1 Capital to Assets ratio of $4 \%$. A minimum leverage ratio of $3 \%$ is required for banks with the highest regulatory examination ratings and not contemplating or experiencing significant growth or expansion. All other banks are required to maintain a minimum leverage ratio of at least $1-2 \%$ above the stated minimum leverage ratio of $3 \%$.

A comparison of the Bank's capital ratios as of December 31, 2001 and December 31, 2000 with these minimum requirements is presented below:

|  | Bank |  |  |
| :---: | :---: | :---: | :---: |
|  | 2001 | 2000 | Minimum Requirements |
| Total Risk-based Capital | 16.4\% | 16.6\% | 8\% |
| Tier 1 Risk-based | 15.2\% | 15.6\% | 4\% |
| Capital |  |  |  |
| Leverage Ratio | 9.6\% | 9.9\% | 4\% |

As of December 31, 2001, the Bank met all three capital requirements.

Management is not aware of any known trends, events, uncertainties, or current regulatory recommendations that will have, or that are reasonably likely, to have a material effect on the Bank's liquidity, capital resources or operations.

The following table shows consolidated operating and capital ratios for the Company for the last three years:

|  | 2001 | 2000 | 1999 |
| :--- | :---: | ---: | ---: |
| Return on Average Assets | $1.09 \%$ | $1.53 \%$ | $1.10 \%$ |
| Return on Average Equity | $10.18 \%$ | $15.25 \%$ | $10.72 \%$ |
| Dividend Payout Ratio | $41.44 \%$ | $28.41 \%$ | $39.50 \%$ |
| Equity to Assets Ratio | $10.82 \%$ | $11.54 \%$ | $10.17 \%$ |

## SUBSIDIARIES OF THE BANK

M\&W AGENCY, INC. Effective September 1, 2000, the Company completed its acquisition of the assets, business and certain liabilities of M\&W Group, Inc., a retail property and casualty insurance agency headquartered at Silver Creek, New York, with offices located in Angola, North Collins, South Dayton, Cattaraugus, Randolph and West Seneca, New York. The insurance agency acquired is operated through M\&W Agency, Inc. ("M\&W"), an operating subsidiary of the Bank.

M\&W's legal headquarters are located at 265 Central Ave., Silver Creek, New York 14136. M\&W is a full-service insurance agency offering personal, commercial and financial services products. It also has a small consulting department. For the year ended December 31, 2001, M\&W had a premium volume of $\$ 13.9$ million and net premium revenue of $\$ 2.4$ million.

M\&W's primary market area is southern Erie, Chautauqua and Cattaraugus counties. M\&W maintains offices in Silver Creek, Angola, North Collins, West Seneca, Cattaraugus, South Dayton and Randolph, New York. All lines of personal insurance are provided including automobile, homeowners, umbrellas, boats, recreational vehicles and landlord coverages. Commercial insurance products are also provided, consisting of property, liability, automobile, inland marine, workers compensation, umbrellas, bonds and crop insurance. M\&W also provides the following financial services products: life and disability insurance, medicare supplements, long term care, annuities, mutual funds, retirement programs and New York State Disability.

M\&W has a small consulting division which does work almost exclusively with school districts. The majority of the work is done in preparing specifications for bidding and reviewing existing insurance programs. The majority of the consulting accounts are located in Central and Eastern New York. In the personal insurance area the majority of M\&W's competition comes from direct writers as well as some small local agencies located in the same towns and villages in which M\&W has offices. In the commercial business segment the majority of the competition comes from larger agencies located in and around Buffalo, New York. By offering the large number of carriers which it has available to its customers, $\mathrm{M} \& \mathrm{~W}$ has attempted to remain competitive in all aspects of their business.

M\&W is regulated by the New York State Insurance Department. It meets and maintains all licensing and continuing education requirements required by the State of New York.

ENB ASSOCIATES INC. ENB Associates Inc., a wholly-owned subsidiary of the Bank, was established during the first quarter of 2000 and provides non-deposit investment products, such as mutual funds and annuities, to bank customers at bank branch locations. ENB Associates Inc. has an investment services agreement with O'Keefe Shaw \& Co.,Inc., through which ENB can purchase and sell securities to its customers. Prior to 2000, there was no impact on the Company's financial statements for this subsidiary.

EVANS NATIONAL HOLDING CORP. Evans National Holding Corp. was incorporated in February, 2002. In March, 2002, the Bank assigned its interests in approximately $\$ 65.7$ million in real estate mortgages to Evans National Holding Corp. in exchange for 10 shares of common stock, 1,600 shares of preferred stock and 2,400 shares of excess stock, which represented all of the outstanding stock at that time. Evans National Holding Corp. also entered into a Management and Servicing Agreement with the Bank to provide management and other services to it. Evans National Holding Corp. will be operated as a real estate investment trust (REIT) which will provide additional flexibility and planning opportunities for the business of the Bank. It is anticipated that Evans National Holding Corp. will issue additional shares of nonvoting preferred stock to raise additional capital during 2002.

Commencing in 2000, the Company operates in two reportable segments-banking and insurance. For the years ended December 31, 1999 and prior, the Company determined that its business was comprised of banking activity only. For disclosure of segmented operations, see Item $8 . "$ Consolidated Financial Statements and Supplementary Data".

## EMPLOYEES

As of February 28, 2002, the Bank employed 84 persons on a full-time basis and 16 part-time employees. In addition, ENB Associates Inc. employed 1 person on a full-time basis. M\&W Agency, Inc. also employed 33 persons on a full-time basis and 2 part-time employees.

## ITEM 2. PROPERTIES

The Bank conducts its business from its main office and six branch offices. The main office is located at 14-16 North Main Street in Angola, New York. The main office facility is 9,344 square feet and is owned by the Bank. This facility is occupied by the Office of the President as well as the Loan and Administration Divisions.

The Bank also owns four of its six branch offices. One is a 3,900 square foot facility located at 8599 Erie Road in the Town of Evans. Another is a 1,530 square foot facility located at 25 Main Street, Forestville, New York and the third is a 3,650 square foot branch located at 6480 Erie Road, Derby, New York. In 2001, the Bank constructed a new branch on a vacant lot it acquired adjacent to its existing North Boston Branch in 1991. The Bank moved into the 2,880 square foot branch in September 2001. The lease agreement with the former North Boston Branch expired on December 31, 2001.

In 1995, the Bank purchased property adjacent to the Derby Office, providing additional parking facilities for customers and enabling future expansion. An existing building on the property was leased to a tenant for a five year term which expired November 30, 2000. The Bank extended the lease on a month to month basis until the tenant vacated the building during the fourth quarter of 2001. Currently, the Bank is renovating the building for its own use and housing of the loan division.

The Bank currently leases branch offices in Hamburg and West Seneca. The 3,000 square foot branch office at 5999 South Park Avenue, Hamburg, New York, is occupied pursuant to a long-term lease. In September 1999, the Bank relocated its West Seneca branch office to 3864 square feet of space at 938 Union Road, West Seneca, N.Y. 14224, in the Southgate Plaza, which carries a long-term lease. In addition the Bank leases 726 square feet for a drive-thru facility.

In February 2002, the Bank signed a long-term land lease for a property located at the corner of Sweet Home Road and Sheridan Drive in Amherst, New York upon which it plans to construct its eighth branch office.

The Bank operates an in-school branch banking facility in the West Seneca East High School, 4760 Seneca Street, West Seneca, N.Y. 14224. The Bank also opened a new in-school banking facility in the West Seneca West High School, 3330 Seneca Street, West Seneca, N.Y. 14224 in March 2002. The in-school branches each have a cash dispensing style ATM located at the sites. There are no lease payments required.

M\&W leases the following offices from Millpine Enterprises, a partnership owned by Mr. Robert Miller and his family: 265 Central Avenue, Silver Creek, New York; 5 Commercial Street, Angola, New York; 11 Main Street, Cattaraugus, New York; 213 Pine Street, South Dayton, New York. Each lease is dated September 1, 2000 and extends for a period of four years with three options to renew for an additional three year term each.

M\&W also leases the following offices on a month to month basis: 10510 Main Street, North Collins, New York; 7 Bank Street, Randolph, New York.

In January 2002, M\&W entered into a five year lease for the office at the site of the former Eden Agency whose business it acquired on January 1, 2002. This site is located at 8226 North Main Street, Eden, New York 14057.

## ITEM 3. LEGAL PROCEEDINGS

There are no legal proceedings to which the Company is a party.

The nature of the Bank's business generates a certain amount of litigation involving matters arising in the ordinary course of business. However, in the opinion of management of the Bank, there are no proceedings pending to which the Bank is a party or to which its property is subject, which, if determined adversely to the Bank, would be material in relation to the Bank's financial condition, nor are there any proceedings pending other than ordinary routine litigation incident to the business of the Bank. In addition, no material proceedings are pending or are known to be threatened or contemplated against the Bank or its subsidiaries by governmental authorities or others.

## ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS None.

## PART II

## ITEM 5. MARKET FOR REGISTRANT'S COMMON EQUITY AND RELATED STOCKHOLDER MATTERS

(a) MARKET. The Company's common stock began trading on the Nasdaq National Market system on July 9, 2001. Prior to that time, the common stock was not traded on an exchange and the price listed represents the highest and lowest per share prices known to management at which the stock of the Company was sold in private transactions during the periods indicated, without retail markup, markdown or commission. Evans Bancorp, Inc. distributed a 5 for 4 split of its common stock on June 12, 2001 and the information listed has been adjusted to reflect this stock split.

|  | 2001 |  | 2000 |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
| QUARTER | High | Low | High | Low |
| ------- | ---- |  | ---- | --- |
| FIRST | $\$ 37.60$ | $\$ 37.60$ | $\$ 37.60$ | $\$ 37.60$ |
| SECOND | $\$ 37.60$ | $\$ 37.60$ | $\$ 37.60$ | $\$ 37.60$ |
| THIRD | $\$ 30.00$ | $\$ 18.00$ | $\$ 37.60$ | $\$ 37.60$ |
| FOURTH | $\$ 22.57$ | $\$ 17.40$ | $\$ 37.60$ | $\$ 37.60$ |

(b) HOLDERS. As of January 31, 2002, 2,206,467 shares of the Company's common stock were outstanding and the number of holders of record of the Common Stock at that date was 1,197 .
(c) DIVIDENDS.

## CASH DIVIDENDS.

The Company paid a cash dividend of $\$ 0.20$ per share on April 5, 2000 to holders of record on February 15, 2000.

The Company paid a cash dividend of $\$ 0.22$ per share on October 5, 2000 to holders of record on September 21, 2000.

The Company paid a cash dividend of $\$ 0.22$ per share on March 27, 2001 to holders of record on February 27, 2001.

The Company paid a cash dividend of $\$ 0.27$ per share on November 5, 2001 to holders of record on October 9, 2001.

The Company has declared a cash dividend of $\$ 0.28$ per share payable on April 2, 2002 to holders of record on March 12, 2002.

All per share amounts have been adjusted to reflect the 5 for 4 stock split distributed in June 2001.

The amount, if any, of future dividends will be determined by the Company's Board of Directors and will depend upon the Company's earnings, financial conditions and other factors considered by the Board of Directors to be relevant. Banking regulations limit the amount of dividends that may be paid without prior approval of the Comptroller of the Currency. See Footnote 17 to the Consolidated Financial Statements.

STOCK DIVIDENDS AND SPLITS. A 5 for 4 stock split was distributed on June 12, 2001 to shareholders of record as of May $25,2001$. Fractional shares were redeemed for cash. The stock split resulted in the issuance of 439,441 shares of common stock as well as fractional shares paid in cash totaling $\$ 21,597$. All share and per share data reflect the split. There were no stock dividends or splits in 2000 or 1999.

## ITEM 6. SELECTED CONSOLIDATED FINANCIAL DATA



BALANCE SHEET DATA
(IN THOUSANDS)

| Total Assets | \$ | 249,153 | \$ | 224,549 | \$ | 198,788 | \$ | 174,120 | \$ | 158,542 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Loans - Net |  | 142,469 |  | 128,779 |  | 116,433 |  | 110,526 |  | 101,627 |
| Allowance for Loan Losses |  | 1,786 |  | 1,428 |  | 838 |  | 729 |  | 609 |
| Securities |  | 84,065 |  | 73,121 |  | 63,000 |  | 50,060 |  | 40,400 |
| Total Deposits |  | 204,260 |  | 186,701 |  | 169,949 |  | 144,084 |  | 138,391 |
| Stockholders' Equity |  | 26,961 |  | 25,179 |  | 18,285 |  | 18,623 |  | 17,039 |

PER SHARE DATA *

| Net Income | \$ | 1.17 | \$ | 1.47 | \$ | 0.95 | \$ | 0.96 | \$ | 0.85 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cash Dividend | \$ | 0.49 | \$ | 0.41 | \$ | 0.38 | \$ | 0.30 | \$ | 0.24 |
| Book Value at Year End | \$ | 12.22 | \$ | 11.45 | \$ | 8.61 | \$ | 8.78 | \$ | 8.02 |
| Market Value | \$ | 18.99 | \$ | 37.60 | \$ | 37.60 | \$ | 36.00 | \$ | 30.40 |
| Weighted Average Shares |  | 2,200,130 |  | 2,195,869 |  | 2,123,154 |  | $2,123,265$ |  | 2,123,688 |

A Includes one-time insurance proceeds of approximately $\$ 1.4$ million *Retroactively adjusted for stock splits

See Item 7. "Management's Discussion and Analysis of Financial Condition and Results of Operations" and Item 8."Consolidated Financial Statements and Supplementary Data" for further information and analysis.

## ITEM 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND

## RESULTS OF OPERATIONS

This discussion is intended to compare the performance of the Company for the years ended December 31, 2001, 2000 and 1999. The review of the information presented should be read in conjunction with the consolidated financial statements and accompanying notes.

Evans Bancorp, Inc. (The "Company") is the holding company for Evans National Bank (the "Bank"), its wholly-owned subsidiary which is a nationally chartered bank founded in 1920 and headquartered in Angola, New York. The Bank's principal business is to provide a full range of banking services and other financial services to consumer and commercial customers in Erie, Chautauqua and Cattaraugus Counties of Western New York.

The Bank serves its market through seven banking offices located in Angola, Derby, Evans, Forestville, Hamburg, North Boston and West Seneca, New York. In early 2002, the Bank signed a long term land lease commitment in Amherst, New York, where it plans to construct its eighth branch. The Bank's principal source of funding is through deposits which it reinvests in the community in the form of loans and investments. Deposits are insured to the applicable limit by the Bank Insurance Fund of the Federal Deposit Insurance Corporation ("FDIC"). The Bank is regulated by the Office of the Comptroller of the Currency.

On March 11, 2000, ENB Associates Inc., a wholly-owned subsidiary of the Bank, began the activity of providing non-deposit investment products, such as annuities and mutual funds, to bank customers. Effective September 1, 2000, the Bank completed the acquisition of the assets, business and certain liabilities of M\&W Group, Inc., a retail property and casualty insurance agency headquartered in Silver Creek, New York, with offices located in Angola, North Collins, South Dayton, Cattaraugus, Randolph, and West Seneca, New York. The insurance agency acquired is operated by M\&W Agency, Inc., a wholly-owned subsidiary of the Bank. M\&W Agency, Inc. sells various premium-based insurance policies on a commission basis. Also, as of January 1, 2002, M\&W Agency, Inc., acquired the assets, business and certain liabilities of the Eden Agency in Eden, New York.

Commencing in 2000, the Company operates in two reportable segments-banking and insurance. For the year ended December 31, 1999, the Company determined that its business was comprised of banking activity only.

The following discussion of financial condition and results of operations of the Company and the Bank and its wholly-owned subsidiaries should be read in conjunction with the consolidated financial statements and accompanying notes.

Statements included in this Management's Discussion and Analysis may contain certain forward-looking statements within the meaning of Section 27A of the Securities Act of 1993, as amended (the "Securities Act"), and Section 21E of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), that involve substantial risks and uncertainties. When used in this report, the words "anticipate", "believe", "estimate", "expect", "intend", "may", and similar expressions identify such forward-looking statements. Actual results, performance or achievements could differ materially from those contemplated, expressed or implied by the forward-looking statements contained herein. These forward-looking statements are based largely on the expectations of the Company or the Company's management and are subject to a number of risks and uncertainties, including but not limited to economic, competitive, regulatory, and other factors affecting the Company's operations, markets, products and services, as well as expansion strategies and other factors discussed elsewhere in this report and other reports filed by the Company with the Securities and Exchange Commission. Many of these factors are beyond the Company's control.

## RESULTS OF OPERATIONS

Net interest income, the difference between interest income and fee income on earning assets, such as loans and securities, and interest expense on deposits and borrowings, provides the basis for the Bank's results of operations. These results are also impacted by non-interest income, the provision for credit losses, non-interest expense and income taxes. Net income of $\$ 2.6$ million in 2001 consists of $\$ 2.3$ million related to the Company's banking activities and $\$ 0.3$ million related to the Bank's insurance activities. The total net income of $\$ 2.6$ million or $\$ 1.17$ per share in 2001 compares
to $\$ 3.2$ million or $\$ 1.47$ per share for 2000 . However, 2000 net income included one-time insurance proceeds of approximately $\$ 1.4$ million on a life insurance policy on the former Chairman, President and CEO. This policy was purchased to indirectly fund a future obligation of the Bank under a Supplemental Employee Retirement Plan ("SERP"). Excluding the 2000 one-time insurance proceeds, 2001 net income increased by $\$ 0.7$ million or $40.0 \%$. Net income in 1999 was $\$ 2.0$ million or $\$ .95$ per share. All share and per share information presented is stated after giving effect to a 5 for 4 stock split distributed on June 12, 2001, to shareholders of record on May 25, 2001.

## NET INTEREST INCOME

Net interest income, before the provision for credit losses, increased $6.2 \%$ from 2000 to 2001, compared to an increase of $14.2 \%$ from 1999 to 2000. This increase in 2001 is primarily attributable to the increase in average earning assets of $\$ 19.1$ million versus an increase of $\$ 15.9$ million in average interest-bearing liabilities over 2000. The tax-equivalent yield on earning assets decreased 49 basis points from $8.07 \%$ in 2000 to $7.58 \%$ in 2001. The cost of funds decreased only 35 basis points, from $4.20 \%$ in 2000 to $3.85 \%$ in 2001. The Bank's net interest margin decreased from $4.43 \%$ at December 31, 2000 to $4.20 \%$ at December 31, 2001.

Management believes there are two main factors contributing to the net interest margin decline from 2000 to 2001. In an effort to stimulate the U.S. economy, the Federal Reserve decreased short-term interest rates 11 times for a cumulative impact of 475 basis points during 2001. These moves led to decreases in the prime rate which reduced the Bank's interest income. The Bank made subsequent adjustments to deposit rate offerings to offset such decreases which lagged behind the changes in the prime rate. The dollar volume and rate volume changes both contributed to the decrease in net interest margin. In addition to the fact that the cost of funds decreased 35 basis points, while the taxequivalent yield on interest-earning assets decreased 49 basis points, the volume of average interest-earning assets increased by $9.7 \%$ or $\$ 19.1$ million while average interest-bearing liabilities increased $10.4 \%$ or $\$ 15.9$ million in 2001 as compared to 2000.

The second factor is competition. Banks are not only competing with each other for available business, but with other providers of loan and investment products, such as credit unions and insurance companies. As the Bank continues to expand into new markets, competition is likely to increase further, including direct competition with other community banks. A wealth of information regarding competitors is easily obtained by consumers via the Internet, from television and through print media. Competitors exist beyond the geographic trade area and banks generally have increased business volumes by offering higher deposit rates and lower loan rates, looking to other potential sources of income, such as fees and service charges, to increase earnings. The Bank, therefore, has priced its products to be competitive with these competitors which has affected its net interest margin.

The Bank regularly monitors its exposure to interest rate risk. The proper management of interest-sensitive funds will help protect the Bank's earnings against extreme changes in interest rates. The Bank's Asset/Liability Management Committee ("ALCO") meets monthly for the purpose of evaluating the Bank's short-range and long-range liquidity position and the potential impact on capital and earnings as a result of sudden changes in interest rates. The Bank has adopted an asset/liability policy that specifies minimum limits for liquidity and capital ratios. Maximum limits have been set for the negative impact acceptable on net interest income and the market value of investments as a result of a shift in interest rates. The asset/liability policy also includes guidelines for investment activities and funds management. At its monthly meeting, the ALCO reviews the Bank's status and formulates its strategy based on current economic conditions, interest rate forecasts, loan demand, deposit volatility and the Bank's earnings objectives.

## ALLOWANCE FOR LOAN LOSSES

The allowance for loan losses represents the amount charged against the Bank's earnings to establish a reserve or allowance sufficient to absorb expected loan losses based on management's evaluation of the loan portfolio. Factors considered include future loan concentrations, charge-off history, delinquent loan percentages, input from regulatory agencies and general economic conditions. In 2001, the Bank charged $\$ 0.4$ million against earnings for loan losses as compared to $\$ 0.7$ million in 2000. In 1999, $\$ 0.2$ million was charged against earnings for this purpose.

The amount charged to loan losses over the past three years has been greater than the Bank's actual loan losses. The following table summarizes the Bank's actual loan losses, total of non-performing loans and total allowance for loan losses for 2001, 2000 and 1999, both in dollars and as a percentage of total loans outstanding:

|  | 2001 |  | 2000 |  | 1999 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual Loan Losses | \$79,602 | $0.06 \%$ | \$105,056 | 0.08\% | \$70.543 | 0.06\% |
| Non-Performing Loans | \$1,167,000 | 0.81\% | \$1,460,000 | 1.13\% | \$1,771,625 | 1.52\% |
| Allowance for Loan Losses | \$1,786,115 | 1.24\% | \$1,428,467 | 1.11\% | \$838,167 | $0.72 \%$ |

Management's provision for loan losses reflects its current assessment of the New York State and local economy. Both have lagged behind national prosperity, which is now unsettled. Marginal job growth, in conjunction with a declining population base, has left the Bank's market more susceptible to potential credit problems during an economic downturn. This is particularly true of commercial borrowers. Commercial loans represent a segment of significant past growth as well as concentration in the Company's real estate portfolio. Commercial real estate values may be susceptible to decline in an adverse economy. Management believes that the reserve is also in accordance with regulations promulgated by the OCC, and is reflective of its assessment of the local environment as well as a continued growth trend in commercial loans.

## NON-INTEREST INCOME

Total non-interest income increased approximately $\$ 0.9$ million or $24.1 \%$ in 2001 over 2000 . This compares to an increase of approximately $\$ 2.3$ million from 1999 to 2000 . Non-interest income for 2000 included approximately $\$ 1.4$ million of life insurance proceeds, which the Bank recorded as the beneficiary of a life insurance policy on its former Chairman, President and CEO. Excluding this one-time item, non-interest income increased $\$ 2.3$ million or $99.7 \%$ from 2000 to 2001. Income from the M\&W Agency, Inc. accounted for a substantial portion of this increase in non-interest income, approximately $\$ 1.8$ million. Income on a property foreclosed on in 2001 accounted for approximately $\$ 0.1$ million in additional income in 2001.

In 2001, the Bank received a six-month benefit from the increase in service charges on deposit accounts instituted in July 2001. Loan-related income also increased in 2001. This included prepayment penalties collected on loans and dividends received as a result of the Bank's participation in the New York State Bankers Group Insurance Trust.

Gains realized on the sale of assets, primarily planned sales of securities, totaled approximately $\$ 0.2$ million in 2001 versus an approximate $\$ 0.1$ million loss realized in 2000.

## NON-INTEREST EXPENSE

Total non-interest expense increased approximately $\$ 2.0$ million or $26.5 \%$ in 2001 over 2000. In 2001, the ratio of non-interest expense to average assets was $4.01 \%$ compared to $3.55 \%$ in 2000 and $3.24 \%$ in 1999 . Non-interest expense categories include those most impacted by branch expansion and the operations of the M\&W Agency, Inc. and ENB Associates Inc.: salaries, occupancy, advertising, and supplies, among others. Salary and benefit expense increased $27.1 \%$ in 2001 . Of the $\$ 1.1$ million increase in salary and benefit expenses in 2001, approximately $\$ 0.9$ million is attributable to the addition of the M\&W Agency, Inc. The remainder of the increase included merit/promotional increases, other additional staffing and expenses related to the Bank's retirement plans.

Occupancy expenses increased about $\$ 0.1$ million or $12.9 \%$. The cost of the occupancy expense for M\&W Agency, Inc. contributed $\$ 0.1$ million to occupancy expense. Repairs and maintenance increased approximately $\$ 0.1$ million or $38.2 \%$. This was largely due to $\mathrm{M} \& \mathrm{~W}$ Agency, Inc. Professional services increased about $\$ 0.2$ million or $65.7 \%$ due to increased fees related to the listing of the Company's common stock on the Nasdaq National Market. Accounting and legal fees comprised a majority of these expenses. M\&W Agency, Inc. professional costs increased as a result of additional audit fees required to perform their annual external audit. The FDIC Assessment expense remained stable in 2001 as compared to 2000, however, it increased $102.3 \%$ in 2000 over 1999. New assessment rates went into
effect on January 1, 2000. Other insurance decreased approximately $\$ 0.1$ million or $22.9 \%$ in 2001 due to one-time premiums paid in 2000 for life insurance policies held on certain bank officers and directors.

Miscellaneous other expenses increased $41.7 \%$ or approximately $\$ 0.5$ million in 2001. Expenses associated with Internet banking, ATM expense, telephone costs, postal costs, maintenance on foreclosed properties, director fees and correspondent bank service charges fall under miscellaneous expenses. All of these categories increased in 2001 as compared to 2000. Amortization of goodwill related to the M\&W Agency, Inc. acquisition accounted for approximately $\$ 0.2$ million of the increase. Due to the January 1, 2002 Statement of Financial Accounting Standards (SFAS) No. 142 adoption by the Company, systematic goodwill amortization is likely to cease and the net goodwill recorded by the Company will be evaluated for impairment at least on an annual basis. Evans Bancorp, Inc. parent company expense increased approximately $\$ 0.1$ million due to costs incurred for initial listing and annual fees for listing of the Company's common stock on the Nasdaq National Market. M\&W Agency, Inc. miscellaneous costs increased approximately $\$ 0.1$ million due to a full year of operation as a part of the Company in 2001 versus four months during 2000.

## TAXES

The provision for income taxes in 2001 of $\$ 1.1$ million reflects an effective tax rate of $30 \%$. This compares to $\$ 0.8$ million or $19 \%$ in 2000 and $\$ 0.6$ million or $23 \%$ in 1999. A significant reason for the increase in the effective tax rate in 2001 was a full year of non-tax deductible goodwill amortization expense related to the M\&W Agency acquisition. Additionally, the life insurance proceeds recorded in 2000 were taxexempt income also contributing to the favorable tax position in that year. The Bank maintains a substantial investment in tax-advantaged municipal bonds, which contributes to its favorable tax position.

## FINANCIAL CONDITION

The Bank had total assets of $\$ 249.2$ million at December 31, 2001, an increase of $\$ 24.6$ million or $11.0 \%$ over $\$ 224.5$ million at December 31, 2000. Net loans of $\$ 142.5$ million increased $10.6 \%$ or $\$ 13.7$ million over the previous year. Securities increased $\$ 10.9$ million or $15.0 \%$ and cash and cash equivalents increased $\$ 1.3$ million or $13.6 \%$. Deposits grew by $\$ 17.6$ million or $9.4 \%$. Shareholders' equity increased $\$ 1.8$ million or $7.1 \%$. Net unrealized gains/losses on investment securities held by the Bank, after tax effect, increased $\$ 0.1$ million over 2000.

## LOANS

Loans comprised $62.5 \%$ of the Bank's total average earning assets in 2001. Actual year-end total loan balances increased $10.8 \%$ versus an increase of $10.6 \%$ in 2000 and $5.3 \%$ in 1999. The Bank continues to focus its lending on commercial and residential mortgages, commercial loans and home equity loans. Commercial mortgages made up the largest segment of the portfolio at $51.3 \%$ of total loans. Residential mortgages comprise $15.5 \%$ of the portfolio and $15.1 \%$ are home equity loans. Other commercial loans account for $14.9 \%$ of outstanding loans.

At December 31, 2001, the Bank had a loan/deposit ratio of $70.6 \%$. This compares to a loan/deposit ratio of $69.7 \%$ at December 31, 2000.
The Bank currently retains the servicing rights to $\$ 16.0$ million in long-term mortgages sold to the Federal National Mortgage Association ("FNMA") since becoming a member in 1995. This arrangement allows the Bank to offer long-term mortgages without exposure to the associated interest rate risks, while retaining customer account relationships. In 2001 and 2000 the Bank sold loans to FNMA totaling approximately $\$ 8.5$ million and $\$ 0.7$ million respectively.

The Bank continued its contractual arrangement with the Student Loan Marketing Association ("SLMA") during 2001 whereby SLMA services the Bank's loans to borrowers who are still in school and subsequently purchases those loans. Approximately $\$ 0.7$ million in student loans were sold to SLMA in 2001. Student loans presently make up $0.2 \%$ of total loans.

## SECURITIES AND FEDERAL FUNDS SOLD

Securities and federal funds sold made up the remaining 37.5\% of the Bank's total average earning assets at December 31, 2001. These categories provide the Bank with additional sources of liquidity and income. The Bank's securities portfolio increased $15.0 \%$ over the prior year. It continues to be strongly concentrated in tax-advantaged municipal bonds, which make up $47.7 \%$ of the portfolio, US governmentguaranteed mortgage-backed securities which make up $20.4 \%$ of bonds, and US government-sponsored agency bonds of various types which comprise $30.4 \%$ of the total. As a member of both the Federal Reserve System and the Federal Home Loan Bank, the Bank is required to hold stock in those entities. These investments made up $1.5 \%$ of the portfolio at December 31, 2001. The credit rating of the portfolio is strong, with $93.9 \%$ of the portfolio carrying the equivalent of a Moody's rating of AAA.

Federal funds sold balances are largely maintained for liquidity purposes. The average balance maintained in federal funds sold increased slightly in 2001 to $1.5 \%$ of total average earning assets from $1.3 \%$ the previous year.

The tax-equivalent yield earned on securities and federal funds sold decreased 30 basis points in 2001 moving from $7.00 \%$ in 2000 to $6.70 \%$ in 2001. This compares to $6.33 \%$ in 1999. Decreasing yields were available on bonds purchased throughout the year, and new investments were concentrated in longer term bonds with call provisions. Also, certain planned sales of securities with accumulated gains were made and replaced with similar-yielding bonds where possible. The Bank experienced $\$ 0.2$ million in net gains on these sales. As stated earlier, the volume of federal funds sold increased in 2001, however, the yield on this category decreased from $6.04 \%$ in 2000 to $4.12 \%$ in 2001 .

SFAS No. 115 outlines accounting and reporting requirements for investment securities. All securities are designated at the time of purchase as either "held to maturity" or "available for sale". Securities designated as held to maturity are stated on the balance sheet at amortized cost. Those designated as available for sale are reported at fair market value. At December 31, 2001, $\$ 2.3$ million in securities were designated as held to maturity. These bonds are primarily investments that the Bank has made in its local trade area.

The available for sale portfolio totaled $\$ 81.7$ million or approximately $97.2 \%$ of the Bank's securities portfolio at December 31, 2001. Net unrealized gains and losses on available for sale securities resulted in a net unrealized gain of $\$ 1.1$ million at December 31, 2001 as compared to $\$ 0.8$ million at December 31, 2000. Rates decreased throughout 2001 as discussed above, driving market prices up on fixed income bonds held in the portfolio. Unrealized gains and losses on available for sale securities are reported, net of taxes, as a separate component of shareholders' equity. At December 31, 2001, the impact to equity was a net unrealized gain of approximately $\$ 0.7$ million.

## DEPOSITS

Total deposits increased $\$ 17.6$ million or $9.4 \%$ in 2001 over 2000. Although all of the Bank's branches have experienced deposit growth, the most significant increases have come from the West Seneca and Hamburg offices opened in 1999 and 1995, respectively. Core deposit growth has been an area the Bank has focused on which has resulted in an $8.2 \%$ increase in demand deposits and $10.7 \%$ increase in savings accounts. The tiered rate premium savings product remains a strong product with a $13.0 \%$ increase in 2001 over 2000. Time deposits of less than $\$ 100,000$ increased $19.8 \%$ in 2001 partially as a result of the favorable reaction to the CD Plus promotion related to the relocation and grand opening of the Bank's new North Boston branch in September 2001.

Certificates of deposit in excess of $\$ 100,000$ decreased $6.2 \%$. These funds are generally not considered core deposits. Most of these deposits are obtained from municipalities through the competitive bidding process. Others are obtained from commercial and retail customers looking for the safety of a FDIC-insured deposit. Certificates of deposit in excess of $\$ 100,000$ have increased significantly over the past several years due to the Bank's expansion of its trade area.

## LIQUIDITY

The Bank utilizes cash flows from the investment portfolio and federal funds sold balances to manage the liquidity requirements it experiences due to loan demand and deposit fluctuations. The Bank also has many borrowing options. As a member of the Federal Home Loan Bank ("FHLB"), the Bank is able to borrow funds at competitive rates. Advances of up to $\$ 11.7$ million can be drawn on the FHLB via the Overnight Line of Credit Agreement. An amount equal to $25 \%$ of the Bank's total assets could be borrowed through the advance programs under certain qualifying circumstances. The Bank also has the ability to purchase $\$ 7$ million in federal funds from one of its correspondent banks. By placing sufficient collateral in safekeeping at the Federal Reserve Bank, the Bank could also borrow at the discount window.

The cash flows from the investment portfolio are laddered, so that securities mature at regular intervals, to provide funds from principal and interest payments at various times as liquidity needs may arise. Contractual maturities are also laddered, with consideration as to the volatility of market prices, so that securities are available for sale from time to time without the need to incur significant losses. At December 31, 2001 approximately $5.3 \%$ of the Bank's securities had maturity dates of one year or less and approximately $14.6 \%$ had maturity dates of five years or less. At December 31, 2001, the Bank had net short-term liquidity of $\$ 37.0$ million as compared to $\$ 18.0$ million at December 31, 2000. Available assets of $\$ 86.7$ million less public and purchased funds of $\$ 48.9$ million resulted in a long-term liquidity ratio of $177 \%$ versus $167 \%$ at December 31, 2000.

Liquidity needs can also be met by aggressively pursuing municipal deposits, which are normally awarded on the basis of competitive bidding. The Bank maintains a sufficient level of US government and government agency securities and New York State municipal bonds that can be pledged as collateral for these deposits.

Total cash and cash equivalents increased approximately $\$ 1.3$ million or $13.6 \%$ from 2000 to 2001. During 2001, the Bank found itself in a liquid position as funds entered the Bank as a result of uncertainty in major equities markets.

## INTEREST RATE RISK

Interest rate risk occurs when interest-earning assets and interest-bearing liabilities mature or reprice at different times or on a different basis. The ALCO analyzes the gap position on a monthly basis to determine the Bank's exposure to interest rate risk. The gap position is the difference between the total of the Bank's rate-sensitive assets and rate-sensitive liabilities maturing or repricing during a given time frame. A "positive" gap results when more assets than liabilities reprice and a "negative" gap results when more liabilities than assets reprice within a given time period. Because assets historically reprice faster than liabilities, a slightly negative gap position is considered preferable. At December 31, 2001 the Bank was in a negative gap position with $\$ 0.4$ million more in rate-sensitive liabilities repricing over the next year than in rate-sensitive assets. The Bank had a $\$ 13.0$ million negative gap position at December 31, 2000. Based on the decrease in the negative gap position, management feels that the Bank is well positioned for potential future prime rate increases in 2002, considering assets typically reprice more quickly than liabilities. The Bank's asset/liability target, as defined in its asset/liability policy, is a difference of $+/-15 \%$ of the Bank's total assets, which amounted to +/- $\$ 37.4$ million at December 31, 2001. The gap ratio (rate-sensitive assets/rate-sensitive liabilities) at that date was $1.00 \%$.

Off-balance sheet financial instruments at December 31, 2001 included $\$ 8.4$ million in undisbursed lines of credit at an average interest rate of $5.9 \%, \$ 5.2$ million in fixed rate loan origination commitments at $9.4 \%, \$ 12.8$ million in adjustable rate loan origination commitments at $5.9 \%$ and $\$ 1.9$ million in adjustable rate letters of credit at an average rate of $5.8 \%$.

| Expected maturity |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Year ended December 31 | 2002 | 2003 | 2004 | 2005 | 2006 | Thereafter | Total | Fair Value |
| Interest - Assets |  |  |  |  |  |  |  |  |
| Loans Receivable, Fixed | 8,824 | 6,044 | 5,089 | 5,049 | 5,040 | 17,042 | 47,088 | 52,723 |
| Average Interest | 8.58\% | 8.69\% | 8.31\% | 8.23\% | 8.08\% | 7.98\% |  |  |
| Loans Receivable, Adj | 26,152 | 4,570 | 5,008 | 6,443 | 7,692 | 45,796 | 95,661 | 95,661 |
| Average Interest | 6.22\% | 7.54\% | 7.27\% | 8.04\% | 7.87\% | 7.37\% |  |  |
| Federal Funds | 2,800 |  |  |  |  |  |  |  |
| Average Interest | 1.75\% |  |  |  |  |  |  |  |
| Investments | 27,317 | 15,482 | 6,779 | 6,323 | 2,148 | 26,016 | 84,065 | 84,065 |
| Average Interest | 6.36\% | 6.89\% | 6.99\% | 7.25\% | 6.93\% | 7.33\% |  |  |


| $\begin{aligned} & \text { Interest - Liabi } \\ & (\$ 000 \mathrm{~s}) \end{aligned}$ |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Deposits | 76,042 | 37,689 | 14,689 | 14,188 | 17,100 | 4,955 | 164,663 | 166,995 |
| Average Interest | 3.93\% | 3.26\% | 2.16\% | 2.08\% | 2.71\% | 2.00\% |  |  |
| Borrowed Funds | 6,039 | 3,165 | 2,318 | 1,367 | 674 | 104 | 13,667 | 13,667 |
| Average Interest | 3.78\% | 5.06\% | 5.36\% | 5.48\% | 5.34\% | 9.00\% |  |  |

## MARKET RISK

When rates rise or fall, the market value of the Bank's rate sensitive assets and liabilities will increase or decrease. As a part of the Bank's asset/liability policy, the Bank has set limitations on the negative impact to the market value of its balance sheet that would be acceptable. The Bank's securities portfolio is priced monthly and adjustments are made on the balance sheet to reflect the market value of the available for sale portfolio per SFAS No. 115. The Bank has established an acceptable range target of negative $25 \%$ of total capital, before SFAS No. 115 (after tax), as the maximum impact to equity as a result of marking available for sale securities to market. At year-end, the impact to equity as a result of marking available for sale securities to market was an unrealized gain of $\$ 0.7$ million. On a quarterly basis, the available for sale portfolio is shocked for immediate rate increases of 100 and 200 basis points. At December 31, 2001 the Bank determined it would take an immediate increase in rates in excess of 200 basis points to eliminate the current capital cushion. The Bank's capital ratios are also reviewed on a quarterly basis. Unrealized gains and losses on available for sale securities are not included in the calculation of these ratios.

## CAPITAL EXPENDITURES

The construction and furnishing of the new office planned in Amherst, New York is anticipated to cost the Bank approximately $\$ 0.7$ million in 2002. The Bank executed a long-term land lease in early 2002 for the site. Based on prior capital improvements, especially in information systems technology, the Bank feels it has the appropriate infrastructure in place to absorb the additional capacity of this expansion without incurring any significant additional overhead costs. The tenant in the Erie Road building adjacent to the Derby Office vacated the building in late fall of 2001. In early 2002, the Bank began to renovate the building for its own use. These renovations and furnishings for such building are expected to total approximately $\$ 0.4$ million. The Bank also plans on renovating its Angola site in Spring 2002 at an estimated cost of $\$ 0.1$ million. M\&W Agency, Inc. expects to incur approximately $\$ 0.1$ million in capital costs related to improvement of its information systems infrastructure. Other planned expenditures include replacing a number of personal computers, replacing/adding automated teller machines (ATMs) and miscellaneous other equipment and software upgrades. The Bank believes it has a sufficient capital base to support these capital expenditures with current assets and retained earnings.

## IMPACT OF INFLATION AND CHANGING PRICES

There will always be economic events, such as the changes in the economic policies of the Federal Reserve Board that will have an impact on the profitability of the Company. Inflation may result in impaired asset growth, reduced earnings and substandard capital ratios. The net interest margin can be adversely impacted by the volatility of interest rates throughout the year. Since these factors are unknown, management attempts to structure the balance sheet and repricing frequency of assets and liabilities to avoid a significant concentration that could result in a negative impact on earnings.

## NEW ACCOUNTING STANDARDS

Several new Statement of Financial Accounting Standards ("SFAS") have been adopted recently, none of which is expected to have a negative impact on the Company's financial statements.

SFAS No. 140, Accounting for Transfers and Servicing of Financial Assets and Extinguishments of Liabilities, was issued in September 2000. This statement replaces SFAS No. 125, and requires certain disclosures, but carries over most of the provisions of SFAS No. 125. SFAS No. 140 was effective for transfers and servicing of financial assets and extinguishments of liabilities of the Company occurring after March 31, 2001 and did not have a material impact on the Company's financial statements.

SFAS No. 141, Business Combinations issued on June 29, 2001 requires business combinations entered into after June 30, 2001 to be accounted for using the purchase method of accounting. Specifically identifiable intangible assets acquired, other than goodwill, will be amortized over their estimated useful economic life. This pronouncement had no effect on the Company's 2001 financial statements.

SFAS No. 142, Goodwill and Other Intangible Assets, issued on June 29, 2001, addresses how intangible assets that are acquired individually or with a group of other assets should be accounted for in financial statements upon their acquisition. This statement also addresses how goodwill and other intangible assets should be accounted for after they have been initially recognized in the financial statements. This statement will result in the end to systematic goodwill and other intangible amortization and require impairment testing on those balances at least annually. SFAS No. 142 is effective for fiscal years beginning after December 15, 2001 to all goodwill and other intangible assets recognized in an entity's statement of financial position at that date, regardless of when those assets were initially recognized. At December 31, 2001, the Company had approximately $\$ 2.8$ million of goodwill and recorded approximately $\$ 0.3$ million of goodwill expense for the year ended December 31, 2001. The Company believes this pronouncement will result in the cessation of the regular annual expense for goodwill amortization. However, the Company will continue to evaluate the net amount of goodwill recorded at least annually for impairment and expense any excess.

## ITEM 7A. QUANTATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

See discussion under Item 7. Management's Discussion And Analysis Of Financial Condition And Results Of Operations - "Interest Rate Risk" and "Market Risk"

## ITEM 8. CONSOLIDATED FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA

See Part IV, Item 14, "Exhibits, Financial Statement Schedules and Reports on Form 8-K"

## ITEM 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND

## FINANCIAL DISCLOSURES

None.

## PART III

## ITEM 10. DIRECTORS AND EXECUTIVE OFFICERS OF THE REGISTRANT

The following table sets forth the names, ages and positions of the Directors and Executive Officers of the Company.

| NAME | AGE | POSITION | TERM AS DIRECTOR EXPIRES |
| :---: | :---: | :---: | :---: |
| James Tilley | 60 | President and Chief Executive Officer of Company and Bank, Director | 2003 |
| William R. Glass | 55 | Senior Vice President and Treasurer | N/A |
| Mark DeBacker | 31 | Senior Vice President and Chief Financial Officer | N/A |
| Robert G. Miller, Jr. | 46 | President of M\&W Agency, Inc. and ENB Associates Inc., Director | 2003 |
| Robert W. Allen | 76 | Secretary, Director | 2002 |
| William F. Barrett | 60 | Director | 2002 |
| James E. Biddle, Jr. | 40 | Director | 2002 |
| Phillip Brothman | 64 | Chairman of the Board, Director | 2004 |
| LaVerne G. Hall | 64 | Director | 2003 |
| David C. Koch | 66 | Director | 2002 |
| David M. Taylor | 51 | Director | 2004 |
| Thomas H. Waring, Jr. | 44 | Director | 2004 |

Each Director, except for Mr. Biddle, was elected to hold office for a three year term and until his successor is elected and qualified. Mr. Biddle was appointed to a term which will expire in 2002 when his successor is elected and qualified. The same persons serve as Directors of the Company and the Bank.

Mr. Tilley has been a Director since 2001 and is the President and Chief Executive Officer of Evans Bancorp, Inc. and Evans National Bank. From January 1988 until January, 2001, he was a Senior Vice President of the Bank.

Mr. Glass has been employed as a Senior Vice President of the Bank since 1993.

Mr. DeBacker has been employed as an officer of the Company since May 2001. Prior to May 2001, he was employed as Chief Financial Officer of Niagara Falls Memorial Medical Center in Niagara Falls, New York from June 1999 through May 2001. From November 1998 through May 1999, he was employed as Director of Accounting and Financial Reporting at ViaHealth in Rochester, New York. Prior to November 1998, Mr. DeBacker was employed as Audit Manager at Deloitte \& Touche LLP in Buffalo, New York.

Mr. Miller has been a Director since 2001. He is the President of M\&W Agency, Inc. and ENB Associates, Inc., subsidiaries of Evans National Bank. From January 1, 1994 to September 1, 2000, he was the President of M\&W Group, Inc., an insurance agency.

Mr. Allen has been a Director since 1960. He was the Executive Vice President of the Bank until his retirement in 1988.
Mr. Barrett has been a Director since 1971. He has been a property developer and real estate manager since 1986.
Mr. Biddle has been a Director since 2001 and is the Chairman of Mader Construction Co., Inc.

Mr. Brothman has been a Director since 1976 and is a partner in the law firm of Hurst, Brothman \& Yusick. He was elected Chairman of the Board by the Board of Directors in January, 2001.

Mr. Hall has been a Director since 1981. He has been retired since 1997.

Mr. Koch has been a Director since 1979 and is Chairman and Chief Executive Officer of New Era Cap Co., Inc.
Mr. Taylor has been a Director since 1986 and is President of Concord Nurseries, Inc.

Mr. Waring has been a Director since 1998. He is the principal of Waring Financial Group, an insurance and financial services firm.
The committees of the Board of Directors, which are nominated by the Chairman of the Board and approved by the Board of Directors, are as follows:

```
Loan Committee:
William F. Barrett, Chairman Robert W. Allen Phillip Brothman
David C. Koch James Tilley
```

The Loan Committee met eleven times during 2001. Its purpose is to review and approve loans exceeding $\$ 500,000$ or loans that are nonconventional.

```
Planning Committee:
LaVerne G. Hall, Chairman
David C. Koch Robert G. Miller, Jr. James Tilley
David C. Koch Robert G. Miller, Jr. James Tilley
Thomas H. Waring, Jr.
```

The Planning Committee met once in 2001. The Planning Committee is responsible for reviewing the strategic plan of the Bank and actions taken to obtain those objectives.

```
Loan Review Committee:
----------------------
Phillip Brothman, Chairman
David M. Taylor
James E. Biddle, Jr. LaVerne G. Hall
James Tilley
```

The Loan Review Committee met four times during 2001. Its purpose is to review the Bank's provision and reserve for credit losses. The Loan Review Committee meets quarterly with the Bank's Loan Review Officer, who independently conducts the loan review. As a result of her recommendations, loans are graded based upon payment history, credit strength of borrower and other factors. This information is then aggregated to determine the overall adequacy of the credit loss reserve.

## Audit Committee:

David M. Taylor, Chairman James E. Biddle, Jr. David C. Koch Thomas H. Waring, Jr.
The Audit Committee met five times in 2001.The function of the Audit Committee is to assist the Board of Directors in fulfilling its responsibilities for oversight of the quality and integrity of the accounting, auditing, and reporting practices of the corporation and other such duties as directed by the Board. The members of the Audit Committee receive and review with the internal auditor a quarterly report which describes findings for the prior quarter. In addition, the Audit Committee recommends to the Board of Directors the services of a reputable independent accounting firm. The Audit Committee reviews with management and the independent accountants the Company's quarterly Form $10-\mathrm{Q}$ and annual Form 10-K prior to filing. The Committee also receives and reviews the reports of the independent accountants, discusses them with management and the independent accountants, and presents them to the Board of Directors with comments and recommendations.

```
Insurance Committee:
William F. Barrett, Chairman Robert W. Allen Phillip Brothman
Robert G. Miller, Jr.
James Tilley
```

The Insurance Committee met once in 2001. This committee reviews the coverage of insurance policies of the Company and monitors costs.

```
Compensation Committee:
Thomas H. Waring, Jr., Chairman William F. Barrett Phillip Brothman
LaVerne G. Hall David C. Koch James Tilley
```

The Compensation Committee met once during 2001. Its purpose is to review management's recommendation as it relates to job classification, salary ranges and annual merit increases. The committee also reviews fringe benefits. The Compensation Committee also establishes the compensation of the Executive Officers of the Company.

The Board of Directors of the Company met fifteen times during 2001. Each incumbent director of the Company, except for Mr. Waring, attended at least $75 \%$ of the aggregate of all the meetings of the Board of Directors and the Committees of which they were members.

## ITEM 11. EXECUTIVE COMPENSATION

There is shown below information concerning the annual and long-term compensation of the following named executive officers for service in all capacities to the Company for the years 2001, 2000, and 1999: President and Chief Executive Officer; Senior Vice President of the Loan Division; Senior Vice President and Chief Financial Officer; and President of M\&W Agency, Inc. No other executive officer earned in excess of $\$ 100,000$.

(1) Includes the Bank's contribution to the Employee Savings Plan made for the benefit of Mr. Tilley of $\$ 2,866$ in 2001, $\$ 2,448$ in 2000, and $\$ 2,316$ in 1999; for the benefit of Mr. Glass of $\$ 2,485$ in 2001, $\$ 2,300$ in 2000, and $\$ 2,192$ in 1999; and for the benefit of Mr. Miller of $\$ 3,231$ in 2001. See "EMPLOYEE SAVINGS PLAN". Does not include personal benefits which did not exceed $10 \%$ of Mr. Tilley's, Mr. Glass', Mr. DeBacker's or Mr. Miller's salary and bonus in any year.

## Employment Agreements

Mr. James Tilley, Mr. William Glass, and Mr. Mark DeBacker have each entered into an Employment Agreement with the Bank which runs through December 31, 2006. Each Employment Agreement provides that salary will be set annually by the Board of Directors. If the Bank terminates the Employment Agreement without cause, the Bank is obligated to continue to pay base salary for the longer of three months or the remainder of the term of the Employment Agreement.

Mr. Miller has entered into an Employment Agreement with M\&W Agency, Inc. which runs through December 31, 2005. Under the Employment Agreement, he receives an annual salary of $\$ 150,000$ plus a bonus
based upon the earnings before interest and taxes of M\&W Agency, Inc. in excess of specific target amounts, up to $\$ 100,000$ annually. If M\&W Agency, Inc. terminates the Employment Agreement without cause, it is obligated to pay his salary, plus benefits, for the longer of three months or the remainder of the term of the Employment Agreement.

## Pension Plan

The Bank maintains a defined benefit pension plan for all eligible employees, including employees of its subsidiaries. An employee becomes vested in a pension benefit after five years of service. Upon retirement at age 65 , vested participants are entitled to receive a monthly benefit. Prior to a May 1, 1994 amendment to the plan, the monthly benefit under the pension plan was $3 \%$ of average monthly compensation multiplied by years of service up to a maximum of fifteen years of service. In 1994, the pension plan was amended to change the benefit to $1 \%$ of average monthly compensation multiplied by years of service up to a maximum of thirty years of service. However, the benefits already accrued by employees prior to this amendment were not reduced by the amendment. Mr. Tilley, Mr. Glass, and Mr. Miller are participants in the pension plan, and as of December 31, 2001, Mr. Tilley had twelve years of credited service and his average monthly compensation under the plan was $\$ 10,815$; Mr. Glass had eight years of credited service and his average monthly compensation under the plan was $\$ 10,055$; Mr. DeBacker had no accrued benefit under the plan; and Mr. Miller had one year of credit service and his average monthly compensation under the plan was $\$ 13,464$.

## Supplemental Executive Retirement Plans

During 2001, the Bank amended its existing Supplemental Executive Retirement Plans (SERPs) with Mr. Tilley and Mr. Glass. Under the SERPs, as amended, Mr. Tilley and Mr. Glass are entitled to additional annual pension payments of $\$ 66,943$ and $\$ 30,000$, respectively, for 20 years after retirement at age 65 , unless their employment is terminated earlier. The SERPs, as amended, also provide death benefits in the same annual amounts in the event the executive dies prior to age 65 , which are payable over 20 years. The Bank has purchased life insurance policies on Mr. Tilley and Mr. Glass to assist in funding its obligations under their SERPs.

## Employee Savings Plan

The Bank also maintains a $401(\mathrm{k})$ salary deferral plan to assist employees, including employees of its subsidiaries, in saving for retirement.

All employees are eligible to participate on the first of the month following one year of service, provided they have completed 1,000 hours of service. Eligible employees can contribute up to a maximum of $\$ 11,000$ annually. An automatic $1 \%$ of base pay contribution is made by the Bank and in addition, the Bank makes a matching contribution at a rate of $25 \%$ of the first $4 \%$ contributed by a participant. Participants are always $100 \%$ vested in their own contributions and the Bank's matching contribution is also $100 \%$ vested.

Individual account earnings will depend on the performance of the investment funds in which the participant invests. Specific guidelines govern adjustments to contribution levels, investment decisions and withdrawals from the plan. The benefit is paid as an annuity unless the employee elects one of the optional forms of payment available under the plan. See "Summary Compensation Table" for a summary of the amounts contributed by the Bank to this Plan for the benefit of Mr. Tilley, Mr. Glass, and Mr. Miller.

## Section 16(a) Beneficial Ownership Reporting Compliance

Section 16(a) of the Securities Exchange Act of 1934 requires the Company's executive officers and directors, and persons who beneficially own more than ten percent of the Company's stock, to file initial reports of ownership and reports of changes in ownership with the Securities and Exchange Commission. Executive officers, directors and greater than ten percent beneficial owners are required by SEC regulations to furnish the Company with copies of all Section 16(a) forms they file.

Based solely on a review of the copies of such forms furnished to the Company and written representations from the Company's executive officers and directors, the Company believes that during 2001 all Section 16(a) filing requirements applicable to its executive officers, directors and greater than ten percent beneficial owners were complied with by such persons, except that Mr. DeBacker filed one late report in 2001.

## ITEM 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT AND RELATED STOCKHOLDER MATTERS

The following table sets forth, as of January 31, 2002, the number (rounded to the nearest whole share) of outstanding shares of Common Stock beneficially owned by (i) each shareholder known by the Company to beneficially own more than 5\% of the Company's Common Stock, (ii) all directors and nominees of the Company individually, and (iii) by all executive officers and directors as a group:

| Name and Address of Beneficial Owner Owning More Than 5\% | Nature and Amount of Beneficial Ownership | Percent of Class |
| :---: | :---: | :---: |
| Robert W. Allen(1) | 38,081 | 1.73\% |
| William F. Barrett (2) | 201,680 | 9.14\% |
| 8685 Old Mill Run |  |  |
| Angola, NY 14006 |  |  |
| James E. Biddle, Jr. (3) | 600 | $0.03 \%$ |
| Phillip Brothman(4) | 26,070 | 1.18\% |
| LaVerne G. Hall (5) | 64,224 | $2.91 \%$ |
| David C. Koch(6) | 33,421 | 1.51\% |
| Robert G. Miller, Jr.(7) | 58,012 | $2.63 \%$ |
| David M. Taylor(8) | 5,362 | $0.24 \%$ |
| James Tilley(9) | 678 | $0.03 \%$ |
| Thomas H. Waring, Jr. | 662 | $0.03 \%$ |
| Directors and Officers as a Group (12 persons) | 430,040 | 19.49\% |
| (1) (2) (3) (4)(5)(6)(7)(8)(9)(10) |  |  |

(1) Includes 3,548 shares owned by Mr. Allen's wife.
(2) Includes 54,737 shares owned by Mr. Barrett's wife and 7,931 shares owned by Mr. Barrett's son, as to which he disclaims beneficial ownership.
(3) Owned jointly with Mr. Biddle's wife.
(4) Includes 1,924 shares owned by Mr. Brothman's wife.
(5) Includes 25,287 shares owned by Mr. Hall's wife.
(6) Includes 1,856 shares owned jointly by Mr. Koch and his wife, and 968 shares owned by Mr. Koch's son, as to which he disclaims beneficial ownership.
(7) Includes 11,522 shares held for Mr. Miller's benefit under an escrow agreement dated September 1, 2000 entered into in connection with the acquisition of the assets and business of M\&W Group, Inc. by the Company; 132 shares owned by Mr. Miller's son, as to which he disclaims beneficial ownership; and 265 shares owned by Mr. Miller's daughter, to which he disclaims beneficial ownership.
(8) Includes 375 shares owned jointly by Mr. Taylor and his wife.
(9) Includes 13 shares held by Mr. Tilley in trust for his grandson, and 98 shares owned jointly by Mr. Tilley and his mother.
(10) Includes 1,250 shares owned by Mr. William Glass, Treasurer of Evans Bancorp, Inc., held jointly with Mr. Glass's wife.

## ITEM 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS

The Bank has had, and in the future expects to have, banking and fiduciary transactions with Directors and Executive Officers of the Company and some of their affiliates. All such transactions have been in the ordinary course of business and on substantially the same terms (including interest rates and collateral on loans) as those prevailing at the time for comparable transactions with others, and do not involve more than a normal risk of collectibility or present other unfavorable features.

Mr. Phillip Brothman is a partner of the law firm of Hurst, Brothman \& Yusick which served as general counsel to the Company and received legal fees.

In 2001, the Company paid approximately $\$ 177,719$ in life insurance premiums to Massachusetts Mutual. Waring Financial Group, which is owned by Thomas H. Waring, Jr., received commissions on such premium payments.

M\&W Agency, Inc., a subsidiary of Evans National Bank, leases certain of its offices from Millpine Enterprises, a partnership of Robert G. Miller, Jr., his father, and his brother.

## PART IV

## ITEM 14. EXHIBITS, FINANCIAL STATEMENT SCHEDULES AND REPORTS ON FORM 8-K

The following financial statements and independent auditors' report thereon are included herein or are incorporated by reference are included from 2001 Annual Report to Shareholders pages 42 through 84 in response to Part II, Item 7.
(a) Documents filed as a part of this Report:

None
(b) Documents Incorporated by Reference:

1. Consolidated Financial Statements.

Independent Auditors' Report of Deloitte \& Touche LLP
Consolidated Balance Sheets

Consolidated Statements of Income

Consolidated Statements of Stockholders' Equity
Consolidated Statements of Cash Flows

Notes to Consolidated Financial Statements
2. All other schedules are omitted because they are not applicable, or not required, or because the required information is included in the consolidated financial statements or notes thereto.

## 3. Exhibits

| $\begin{gathered} \text { Exhibit } \\ \text { No } \end{gathered}$ |  | Page |
| :---: | :---: | :---: |
|  | Name | No. |
| 3.1 | Certificate of Incorporation(1) | $\mathrm{n} / \mathrm{a}$ |
| 3.2 | Certificate of Amendment to |  |
|  | Certificate of Incorporation(3) | $\mathrm{n} / \mathrm{a}$ |
| 3.3 | By-Laws (1) | $\mathrm{n} / \mathrm{a}$ |
| 3.4 | Amended Section 204 of By-Laws (4) | $\mathrm{n} / \mathrm{a}$ |
| 3.5 | Amended Section 203 of By-Laws (6) | $\mathrm{n} / \mathrm{a}$ |
| 4.1 | Specimen common stock certificate (3) | $\mathrm{n} / \mathrm{a}$ |
| 10.1 | Employment Agreement dated August 19, 1997 between the Bank and Richard M. Craig(6) | $\mathrm{n} / \mathrm{a}$ |
| 10.2 | Employment Agreement dated August 19, 1997 between the Bank and James Tilley (6) | $\mathrm{n} / \mathrm{a}$ |
| 10.3 | Employment Agreement dated August 19, 1997 between the Bank and William R. Glass(6) | $\mathrm{n} / \mathrm{a}$ |
| 10.4 | Specimen 1984 Director Deferred Compensation Agreement (2) | n/a |
| 10.5 | Specimen 1989 Director Deferred Compensation Agreement (2) | n/a |
| 10.6 | Summary of Provisions of Director Deferred Compensation Agreements(2) | n/a |
| 10.7 | Evans National Bank Supplemental Executive Retirement Plan for Richard M. Craig dated February 16, 1999(7) | $\mathrm{n} / \mathrm{a}$ |
| 10.8 | ```Evans National Bank Supplemental Executive Retirement Plan for James Tilley dated February 16, 1999(7)``` | $\mathrm{n} / \mathrm{a}$ |
| 10.9 | Evans National Bank Supplemental Executive Retirement Plan for William R. Glass dated February 16, 1999(7) | $\mathrm{n} / \mathrm{a}$ |
| 10.10 | Evans National Bank Amended Supplemental Executive Retirement Plan for Richard M. Craig dated October 17, $2000(10)$ | $\mathrm{n} / \mathrm{a}$ |


| 10.11 | Employment Agreement dated September 1, 2000 between the Bank and Robert Miller(10) | $\mathrm{n} / \mathrm{a}$ |
| :---: | :---: | :---: |
| 10.12 | Investment Service Agreement between O'Keefe Shaw \& Co.,Inc. and ENB Associates Inc.(9) | $\mathrm{n} / \mathrm{a}$ |
| 10.13 | Evans National Bank Supplemental Executive Retirement Plan for James Tilley dated October 17, 2000(11) | $\mathrm{n} / \mathrm{a}$ |
| 10.14 | Evans National Bank Amended Supplemental Executive Retirement Plan for William R. Glass dated October 17, $2000(11)$ | $\mathrm{n} / \mathrm{a}$ |
| 10.15 | Employment Agreement dated May 29, 2001 between the Bank and Mark DeBacker (11) | $\mathrm{n} / \mathrm{a}$ |
| 13.1 | 2001 Annual Report to Shareholders (12) | 42 |
| 21.1 | Subsidiaries of the Registrant (6) | $\mathrm{n} / \mathrm{a}$ |
| 23.1 | Independent Auditors' Consent (12) | 85 |

## Footnotes

(1) Filed as Exhibits to the Company's Registration Statement on Form S-4 (Registration No. 33-25321) and incorporated herein by reference.
(2) Filed as Exhibits to the original Form 10 (Registration No. 0-18539) and incorporated herein by reference.
(3) Filed as an Exhibit to the Company's Form 10-Q for the quarter ended March 31, 1997 (File No. 0-18539) and incorporated herein by reference.
(4) Filed as an Exhibit to the Company's Form 10-Q for the quarter ended June 30, 1996 (File No. 0-18539) and incorporated herein by reference.
(5) Filed as an Exhibit to the Company's Form 10-QSB for the quarter ended March 31, 1995 (File No. 0-18539) and incorporated herein by reference.
(6) Filed as an Exhibit to the Company's Form 10-K for the year ended December 31, 1997 (File No.0-18539) and incorporated herein by reference.
(7) Filed as an Exhibit to the Company's Form 10-K for the year ended December 31, 1998 (File No. 0-18539) and incorporated herein by reference.
(8) Filed as an Exhibit to the Company's Form 10-Q for the quarter ended September 30, 1999 (File No. 0-18539) and incorporated herein by reference.
(9) Filed as an Exhibit to the Company's Form 10-Q for the quarter ended March 31, 2000 (File No. 0-18539) and incorporated herein by reference.
(10) Filed as an Exhibit to the Company's Form 10-K for the year ended December 31, 2000 (File No. 0-18539) and incorporated herein by reference.
(11) Filed as an Exhibit to the Company's Form 10-Q for the quarter ended June 30, 2001 (File No. 0-18539) and incorporated herein by reference.
(12) Filed herewith.
(b) Reports on Form 8-K.

The registrant filed a Form 8-K on January 25, 2002 to report under ITEM 5 - OTHER EVENTS the acquisition of the business and assets of the Eden Agency by M\&W Agency, Inc., a wholly-owned subsidiary of Evans National Bank effective January 1, 2002. A press release was filed as an exhibit to the Form 8-K.

The registrant filed a Form 8-K on January 29, 2002 to report under ITEM 5 - OTHER EVENTS the Company's 2001 and fourth quarter earnings. A press release was filed as an exhibit to the Form 8-K.

The registrant filed a Form 8-K on February 13, 2002 to report under ITEM 5 - OTHER EVENTS the Company's plans for a new eighth branch location. A press release was filed as an exhibit to the Form 8-K.

The registrant filed a Form 8-K on March 7, 2002 to report under ITEM 5 - OTHER EVENTS the Company's declaration of a semi- annual dividend to be paid on outstanding EVBN common stock. A press release was filed as an exhibit to the Form 8-K.

## SIGNATURES

Pursuant to the requirements of Section 13 of the Securities Exchange Act of 1934, EVANS BANCORP, INC. has duly caused this Annual Report to be signed on its behalf by the undersigned thereunto duly authorized:

## EVANS BANCORP, INC.

```
By: /s/James Tilley
    ---------------------------
    James Tilley, President and CEO
```

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the Registrant in the capacities and on the dates indicated:


## Exhibit 13.1

## [GRAPHIC]

## EVANS BANCORP. INC

2001 Annual Report

EVANS BANCORP, INC. IS THE HOLDING COMPANY FOR EVANS NATIONAL BANK, A COMMERCIAL BANK WITH SEVEN BRANCHES LOCATED IN WESTERN NEW YORK WITH \$249.2 MILLION IN ASSETS AND \$204.3 MILLION IN DEPOSITS AT DECEMBER 31, 2001. THE BANK SERVES ITS MARKET THROUGH OFFICES LOCATED IN ANGOLA, DERBY, EVANS, FORESTVILLE, HAMBURG, NORTH BOSTON AND WEST SENECA, NEW YORK. THE BANK ANNOUNCED IN FEBRUARY 2002 THE PLANNED CONSTRUCTION OF A NEW BRANCH OFFICE IN AMHERST, NEW YORK, EXTENDING ITS MARKET SERVICE AREA TO THE NORTHEAST SUBURBS OF BUFFALO.

THE M\&W AGENCY, INC. IS A WHOLLY-OWNED SUBSIDIARY OFFERING RETAIL PROPERTY AND CASUALTY INSURANCE FROM EIGHT OFFICES IN WESTERN NEW YORK. THE BANK ALSO PROVIDES NON-DEPOSIT INVESTMENT PRODUCTS SUCH AS MUTUAL FUNDS AND ANNUITIES TO BANK CUSTOMERS THROUGH ITS WHOLLY-OWNED SUBSIDIARY ENB ASSOCIATES INC. ENB ASSOCIATES HAS AN AGREEMENT WITH A LICENSED BROKER, THROUGH WHICH IT CAN PURCHASE AND SELL SECURITIES TO ITS CUSTOMERS.

| TABLE <br> 2 | OF CONTENTS |
| :--- | :--- |
| Letter to Shareholders |  |
| 6 | Business and Market Profile |
| 8 | Selected Financial Information |
| 9 | Management's Discussion and Analysis |
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| 17 | Consolidated Financial Statements |
| 21 | Notes to Consolidated Financial Statements |
| 36 | Shareholder and Corporate Information |
| 37 | Directors and Officers |

## ABOUT OUR COVER

By any measure, 2001 was a year of solid performance for Evans Bancorp, Inc., and reflective of our total team effort. And what better represents the concept of teamwork and everyone pulling together to achieve a common objective than a four-person shell -- a relatively common sight along the eastern edge of Lake Erie in the summer months.

## INVESTMENT HIGHLIGHTS

- History of asset strength, with residential mortgage loans at 15.5 percent of the total loan portfolio at December 31, 2001 and history of low loan charge-offs
- Five-year compounded annual growth rate in assets of 12.08 percent and net loans of 9.12 percent
- Management's focus on growth of the commercial loan portfolio, particularly loans secured by real estate
- Diverse financial services and insurance businesses, with 22.4 percent of revenue derived from non-interest income
- A price to book value ratio of 1.55 based on the closing price for Evans Bancorp, Inc. common stock of $\$ 18.99$ on December 31, 2001
- A dividend yield of approximately 2.58 percent, based on the closing price for Evans common stock of $\$ 18.99$ on December 31, 2001


## 2001 PERFORMANCE HIGHLIGHTS

- Net income grew to $\$ 2.6$ million, a 40.0 percent increase over 2000, excluding a $\$ 1.4$ million one-time receipt of life insurance proceeds in 2000
- Non-interest income increased by 24.1 percent for the year. Excluding a $\$ 1.4$ million one-time receipt of life insurance proceeds in 2000 , noninterest income increased by nearly 100 percent
- Gross loans increased 10.8 percent in 2001, with commercial loans growing by 18.0 percent
- The 5 for 4 stock split in June provided the equivalent of a 25.0 percent increase in cash dividends
- Total deposits increased by 9.4 percent during 2001
- Relocated to larger branch in the Town of Boston, expanding the Bank's market presence and providing exposure to new customers
- Launching of Eas-E Net Internet Banking -- giving customers access to account balances, transfers between accounts, and loan and bill payment options
- The July 2001 listing on the Nasdaq National Market provides a broader public market for the Company's common stock, further enhancing visibility and helping to facilitate future growth


## [BAR CHART]

| $\begin{array}{rl}\text { TOTAL ASSETS } \\ \text {------------ }\end{array}$ |  |  |
| :--- | ---: | :--- |
|  | (in millions) |  |$)$

## [BAR CHART]


+2000 earnings reflected a one-time recipt of approximately $\$ 1.4$ million in life insurance proceeds. Excluding the effect of the life insurance proceeds, 2000 net income was $\$ 0.84$ per share.

## CAGR = Compound Annual Growth Rate

This annual report includes forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Such statements include, but are not limited to, statements concerning future business, revenues and earnings. There are risks, uncertainties and other factors that could cause the actual results of the Company to differ materially from the results expressed or implied by such statements. Information on factors that could affect the Company's business and results is discussed in the Company's periodic reports filed with the Securities and Exchange Commission. See Management's Discussion and Analysis and accompanying Evans Bancorp, Inc. Financial Statements for further information and analysis.

## TO OUR SHAREHOLDERS, CUSTOMERS AND EMPLOYEES

Evans Bancorp, Inc., the holding company for Evans National Bank, began 2001 with both a strong community bank foundation and the strategic objective of significantly growing our financial services revenue. We are pleased to report that your Company's results for 2001 were consistent with our plan. We profitably grew our traditional banking business and further integrated a major acquisition - the M\&W Agency, Inc., a Western New York property and casualty insurance agency whose business we acquired in September 2000 - substantially increasing our non-interest income during the year.

## SOUND STRATEGY, SOLID PERFORMANCE

Despite the economic slowdown affecting the Western New York and national economies which began during 2000, and a continuously challenging interest rate environment, we were able to grow earnings in 2001 by approximately 40 percent, excluding the benefit of a one-time income item in 2000. Net income for 2001 was $\$ 2.6$ million or $\$ 1.17$ per share, compared to $\$ 3.2$ million or $\$ 1.47$ per share for 2000. However, the 2000 earnings reflected a one-time receipt of approximately $\$ 1.4$ million in life insurance proceeds. Excluding the effect of the life insurance proceeds, 2000 net income was $\$ 1.8$ million or $\$ 0.84$ per share. 1999 net income was $\$ 2.0$ million or $\$ 0.95$ per share.

## [BAR CHART]



Our return on equity and return on assets, two key performance measures for financial institutions, were 1.09 percent and 10.18 percent, respectively, in 2001. Excluding the effect of the life insurance proceeds in 2000, return on equity and return on assets were 0.87 percent and 8.72 percent, respectively.

We believe these results reflect the value of our strategy to grow net interest income by further emphasizing commercial loan originations, while also focusing on opportunities to increase non-interest income and grow our core non-time deposits.

During the year we utilized a larger share of our asset mix towards higher-yielding loans, which is reflected in the 18.0 percent growth of our commercial loan portfolio in 2001. While commercial loans are generally higher risk than consumer loans, we believe our commercial loan mix and underwriting guidelines remain conservative, which is reflected in our historical low loan charge-offs. This strategy helped us to grow total assets by 11.0 percent, to $\$ 249.2$ million, and total loans by 10.8 percent to $\$ 143.9$ million.

Total deposits at year end were $\$ 204.3$ million, an increase of 9.4 percent from 2000, an indication of the strength of our community banking brand within our markets and our ability to internally grow our deposit franchise.

Net interest income for 2001 was $\$ 9.1$ million, an increase of 6.2 percent over the prior year, reflecting strong loan growth for the year during a period of declining interest rates. Non-interest income increased by 24.1 percent, to $\$ 4.5$ million during 2001, reflecting the inclusion of income for a full year from the M\&W Agency. Non-interest expense for 2001 was $\$ 9.5$ million compared to $\$ 7.5$ million in 2000, reflecting a number of strategic initiatives including the $M \& W$ acquisition, our investments in enhanced technology and the listing of our common stock on a national exchange.

Turning to our balance sheet, I believe that our capital strength remains exceptionally strong. Nonperforming loans at year-end 2001 were 0.8 percent of loans outstanding, compared to 1.1 percent at year-end 2000. Total charge-offs for 2001 were $\$ 79.6$ thousand or 0.06 percent of loans outstanding, compared to $\$ 105$ thousand or 0.08 percent of loans outstanding for 2000 . In response to general trends in the economy and the changing mix of our loan portfolio, we strengthened our reserves in 2001, and our allowance for possible loan losses now stands at 1.24 percent of total loans and 153.1 percent of nonperforming loans.

Our capital ratios also remain very strong, exceeding all regulatory requirements for a well-capitalized financial institution. The book value (shareholders' equity divided by total shares outstanding, adjusted for the stock split) of your company, a key measure of your ownership interest, increased from $\$ 11.45$ per share at year-end 2000 to $\$ 12.22$ per share at year-end 2001. Over the last five years, we have increased the Company's book value at an average-compound-annual-growth rate of 10.85 percent.

## PROGRESS ON KEY INITIATIVES

In addition to delivering a solid financial performance and maintaining our strong financial position, we completed a number of key initiatives to position Evans Bancorp for continued growth of our business and profitability. In keeping with our commitment to maintain current technology, we enhanced our online banking capabilities, launching our Internet banking service, Eas-E Net Online Banking, in the 2001 second quarter. During 2001 we added three new off-premise ATM's, and in October we opened a new larger branch facility in the Town of Boston to better serve that market. We solidified a new partnership that we announced in January 2002 with M\&C Leasing Company to enhance our equipment leasing capabilities.

A 5 for 4 stock split was distributed on June 12, 2001 to shareholders of record as of May 25, 2001, the effect of which was to provide existing shareholders with a 25 percent increase in cash dividends received. The stock split resulted in an increase of the total outstanding shares of the Company from 1.8 million to 2.2 million.

## [BAR CHART]



To further enhance the visibility and liquidity of Evans Bancorp as an investment for our shareholders, we also took the important step of listing our stock on the Nasdaq National Market. We began trading on the Nasdaq National Market on July 9, 2001 under the trading symbol EVBN. The listing of Evans Bancorp common stock in a major public market has made it easier for investors to buy and sell shares of the Company.

## 2001 DIRECTOR AND OFFICER APPOINTMENTS

During 2001 we also took steps to further strengthen our management and operating capabilities. In September, we announced that James Biddle, Jr. was appointed to the Board of Directors of Evans Bancorp, Inc. and Evans National Bank. Mr. Biddle is Treasurer of Mader Construction Corporation, Inc., and related companies. Mader Construction Corporation is a commercial interior and exterior finish contractor in Elma, NY.

In June, Mark DeBacker joined the Company as Chief Financial Officer. A CPA with a business and public accounting background, Mr. DeBacker serves as a Senior Vice President and a member of our Senior Management Team, directing the Company's financial management and reporting functions.

Also in June, we made two appointments to our branch administration. George Catalano, Vice President, assumed responsibility for the Bank's Branch Office Network which has seven locations in Erie and Northern Chautauqua County. Mr. Catalano continues as Regional Manager of the Southern Region and coordinates the sales and operations of all branch offices. We also added an experienced commercial banker when Linda Noecker was appointed Branch Manager of our Hamburg Office.

Michael C. Schafer also joined the Company in 2001 as Vice President and Commercial Loan Officer of Evans National Bank. Mr. Schafer joins us with significant experience and knowledge of commercial lending in our Western New York market area.

## 2002 - YEAR OF OPPORTUNITY

2001 was a year of solid performance for Evans Bancorp as we set new records for net interest income and non-interest income while achieving strong loan and deposit growth. While we are pleased with these results as well as the other steps taken to position the Bank to better serve our customers, we are even more excited by the opportunities we see for growth, expansion and operational improvement in 2002.

During 2002 we will evaluate opportunities to expand our marketplace to additional communities that we believe will be receptive to our philosophy of using local customer deposits to support business and consumer loans which, in turn, improves the quality of life in the community. In February, we announced, locally, plans for a new branch location in Amherst, New York, where for several years we have had an expanding commercial lending presence. We see opportunities for attracting new customers to our existing locations and for expanding our existing account and product relationships by introducing our customers to our expanded financial services capabilities. By focusing on these opportunities to grow our business, we expect to build additional value into our existing banking franchise and increase shareholder value.

We believe that the best opportunity for building long-term Evans Bancorp shareholder value is provided by remaining an independent Western New York community bank. We plan to seek opportunities to expand or fill-in our current market area through additional branching, promoting our electronic banking services and acquisition opportunities.

As we did in 2001, we will look for opportunities to expand the convenience of our off-premise automated teller machine network. During the first quarter of 2002, a new off-site ATM will be added in Gowanda, New York. To better serve our customers, we recently entered into a cooperative agreement with Lake Shore Savings that allows the customers of both institutions to use the other institution's automated teller machines without incurring a surcharge fee.

With our September 2000 acquisition and the commencement of operations of M\&W Agency, Inc., we established a significant presence in the sale of insurance within our market area. We intend to continue to seek opportunities to grow this franchise both internally, by promoting cross-selling opportunities with our existing Bank customers, and externally, through acquisitions. We plan to offer our insurance products and services through our Evans National Bank branches in addition to our M\&W Agency locations. In January 2002, the M\&W Agency acquired the business and assets of Eden Agency, Inc., which became the eighth office of M\&W and gave us our first market presence in Eden.

We are also taking a number of steps that we believe will improve our customer service and internal efficiency. These steps include upgrading our item and data processing technology and operations, relocating and expanding our loan division at a new centralized location in Derby and upgrading our cash management services for business and corporate customers with a new Internet banking product. Additionally, a Real Estate Investment Trust will be established as a subsidiary of the Bank to manage the business activity of our mortgage loan portfolio.

We are also moving to expand the scope of our credit administration area. We are taking steps to strengthen our participation financing alliance with other community banks, thus enhancing our ability to meet the growing borrowing needs of our commercial customers.

As we have throughout our history, we will remain actively engaged with the local communities that we serve. We have established a Regional Advisory Board which is actively involved in community development and serves as a conduit for potential new business opportunities. We will also be opening our second "Student Banking Center" at West Seneca West High School. Designed to introduce teenagers to the concept of personal money management, these centers also serve to raise awareness of Evans National Bank within our market area. We continue to encourage our employees to take an active role by volunteering their time in the local community.

## [EVBN NASDAQ LISTED LOGO]

The listing of our common stock on the Nasdaq National Market has created the need for increased shareholder communication and the opportunity to reach a broader segment of potential investors. We will be taking steps in 2002 intended to increase awareness of Evans Bancorp as a potential investment for both individual and institutional investors. During 2002 we will begin to initiate quarterly earnings conference calls and investor presentations, as well as work to develop supplemental investor materials. We also intend to expand the use of our website as a cost-effective option for distributing information to current and potential investors. We will also consider options to elevate and expand our general public relations effort and build on the significant level of community goodwill we have established within our market.

As we begin 2002 there is much to be excited about. We believe that considerable opportunity exists to further grow our business by expanding the products and services we offer customers, particularly in the commercial banking market. M\&W Agency enhances our ability to provide more services to our customers, and we are beginning to see some success from these cross-selling efforts. Our significant presence in southern Erie County and northern Chautauqua County, a stable and conservative market, uniquely positions us to capitalize on our status as the leading community bank serving these markets. Also, our recently announced plans to establish a branch location in Amherst will provide access to the northeastern suburbs of Buffalo. We greatly appreciate the continuing support and confidence of our customers and shareholders, which in many cases are one-in-the-same. You can be confident that the entire Evans Bancorp team will be working hard in 2002 to continue to grow our Bank and to increase shareholder value.

## [PHOTO]

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/s/ JAMES TILLEY
James Tilley
PRESIDENT AND CHIEF EXECUTIVE OFFICER
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## BUSINESS SUMMARY

## LENDING

Our loan portfolio consists of 66.2 percent commercial and 33.8 percent consumer loans. Loans on real estate, 81.9 percent of total loans, comprise the largest product segment. Some of the products experiencing the largest percentage growth in 2001 over 2000 include commercial lines of credit, 29.1 percent, commercial mortgages, 19.9 percent, and home equity loans, 8.6 percent. Our commitment to commercial and consumer relationship-based community banking has resulted in beneficial, consistent long-term growth and, we believe, a high level of credit worthiness of our customers. In 2001 we focused on increasing our commercial loan portfolio. Of the $\$ 14.6$ million increase in total commercial loans, $\$ 12.2$ million represented commercial real estate.

Our lending activities include secured and unsecured commercial loans, consumer loans, educational loans, commercial and consumer mortgages, home equity loans and business loans.

## [PIE CHART]

| GROSS LOAN COMPOSITION (December 31, 2001) |  |
| :--- | ---: |
| Commercial Real Estate | $51.3 \%$ |
| Residential Real Estate | $15.5 \%$ |
| Home Equity | $15.1 \%$ |
| Commercial | $14.9 \%$ |
| Consumer | $3.2 \%$ |
| GROSS LOANS $=\$ 143.9$ MILLION |  |

## FINANCIAL SERVICES

Evans Bancorp has quietly transformed itself into a diversified financial services organization. Non-interest income now accounts for approximately 22.4 percent of revenue, allowing for a reduced reliance on net interest margin for financial performance.

The Company's wholly-owned insurance subsidiary, M\&W Agency, whose business was acquired September 1, 2000 offers full lines of personal and commercial insurance products through eight locations throughout Western New York. The agency is also a partner in CFS (Combined Financial Services) Companies, expanding product offerings further. The addition of M\&W Agency significantly changed the distribution of Evans Bancorp revenues, generating approximately $\$ 2.4$ million in commission income or 12.0 percent of 2001 consolidated revenues.

ENB Associates Inc., ("ENB") established in the first quarter of 2000, provides non-deposit investment products, such as mutual funds, annuities, 401 K and IRA plans and estate planning. ENB has an agreement with a licensed broker, through which ENB can purchase and sell securities to Bank customers. We are currently in the process of increasing the ENB presence in our existing branches, creating more crossselling opportunities with existing customers. ENB enjoyed strong revenue growth of approximately 132.2 percent in 2001.

## [PIE CHART]

| $\quad$ REVENUE COMPONENTS (2001) |  |
| :--- | ---: |
| Interest Income - Loans | $54.7 \%$ |
| Interest Income - Securities | $22.1 \%$ |
| Insurance Activities | $12.0 \%$ |
| Other | $6.0 \%$ |
| Bank Deposit Account Service Charges | $5.2 \%$ |
| TOTAL REVENUE $=\$ 20.2$ MILLION |  |

## DEPOSITS

Evans National Bank's deposit account services include checking, savings, NOW and money market accounts and time deposits. Total deposits were $\$ 204.3$ million at December 31, 2001, an increase of 9.4 percent from year end 2000. Our deposits have grown at a compound annual growth rate of 10.59 percent over the last five years. Core deposits -- deposits excluding CD accounts over $\$ 100,000$ - represent 83.5 percent of this growth.

## [PIE CHART]

| $\quad$ DEPOSIT COMPOSITION (December 31, 2001) |  |
| :--- | ---: |
| Time | $44.4 \%$ |
| Savings | $31.5 \%$ |
| Demand | $19.4 \%$ |
| NOW | $4.7 \%$ |
| TOTAL DEPOSITS $=\$ 204.3$ MILLION |  |

## TECHNOLOGY

During 2001, Evans introduced Eas-E Net, our Internet banking service. Eas-E Net completes our family of electronic banking products and allows both commercial and retail customers to perform a variety of banking transactions, including bill and loan payment, all under the protection of enhanced security. We also added three off-premise ATM's during 2001, and plan to further expand our off-premise ATM network during 2002. Other electronic banking services include full-service telephone banking, PC banking, and the Eas-E check card. We have also enhanced our Company website to give customers and potential customers access to information about our Company and products. The Bank is also in the process of updating item and data processing technology and operations to improve efficiency, reduce cost and better serve our customers.

Evans National Bank conducts its community banking business from seven branch locations in southern Erie and northern Chautauqua counties. The Bank has initiated work on a new branch location in Amherst, New York that is expected to open in the fall of 2002.

M\&W Agency offers full lines of personal and commercial insurance products through eight offices located in Erie, Cattaraugus and Chautauqua Counties. M\&W's newest office was formerly the Eden Agency, Inc., whose business was acquired in January 2002.

## [GRAPHIC]

## MARKET AREA

- Erie
- Chautauqua
- Cattaraugus

Corporate Headquarters / Evans National Bank Branch<br>Evans National Bank Branch<br>M\&W Agency<br>Proposed Branch - Amherst, New York

## SELECTED FINANCIAL INFORMATION

| For the Year Ended December 31, | 2001 |  | 2000 |  | 1999 |  | 1998 |  | 1997 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| RESULTS OF OPERATIONS (in thousands) |  |  |  |  |  |  |  |  |  |  |
| Interest Income | \$ | 15,647 | \$ | 15,071 | \$ | 12,555 | \$ | 11,852 | \$ | 11,073 |
| Interest Expense |  | 6,537 |  | 6,491 |  | 5,043 |  | 4,947 |  | 4,588 |
| Net Interest Income |  | 9,110 |  | 8,580 |  | 7,512 |  | 6,905 |  | 6,485 |
| Non-Interest Income |  | 4,528 |  | 3,648 (A) |  | 1,343 |  | 1,220 |  | 951 |
| Non-Interest Expense |  | 9,531 |  | 7,535 |  | 6,050 |  | 5,197 |  | 4,849 |
| Net Income |  | 2,579 |  | 3,223 (A) |  | 2,027 |  | 2,043 |  | 1,802 |
| BALANCE SHEET DATA (in thousands) |  |  |  |  |  |  |  |  |  |  |
| Total Assets | \$ | 249,153 | \$ | 224,549 | \$ | 198,788 | \$ | 174,120 | \$ | 158,542 |
| Loans - Net |  | 142,469 |  | 128,779 |  | 116,433 |  | 110,526 |  | 101,627 |
| Allowance for Loan Losses |  | 1,786 |  | 1,428 |  | 838 |  | 729 |  | 609 |
| Securities |  | 84,065 |  | 73,121 |  | 63,000 |  | 50,060 |  | 40,400 |
| Total Deposits |  | 204,260 |  | 186,701 |  | 169,949 |  | 144,084 |  | 138,391 |
| Stockholders' Equity |  | 26,961 |  | 25,179 |  | 18,285 |  | 18,623 |  | 17,039 |
| PER SHARE DATA* |  |  |  |  |  |  |  |  |  |  |
| Net Income | \$ | 1.17 | \$ | 1.47 | \$ | 0.95 | \$ | 0.96 | \$ | 0.85 |
| Cash Dividend | \$ | 0.49 | \$ | 0.41 | \$ | 0.38 | \$ | 0.30 | \$ | 0.24 |
| Book Value at Year End | \$ | 12.22 | \$ | 11.45 | \$ | 8.61 | \$ | 8.78 | \$ | 8.02 |
| Market Value | \$ | 18.99 | \$ | 37.60 | \$ | 37.60 | \$ | 36.00 | \$ | 30.40 |
| Weighted Average Shares |  | ,200,130 |  | 2,195,869 |  | ,123,154 |  | ,123,265 |  | ,123,688 |

(A) Includes one-time insurance proceeds of approximately $\$ 1.4$ million * Retroactively adjusted for stock splits

## MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Evans Bancorp, Inc. (The "Company") is the holding company for Evans National Bank (the "Bank"), its wholly-owned subsidiary which is a nationally chartered bank founded in 1920 and headquartered in Angola, New York. The Bank's principal business is to provide a full range of banking services and other financial services to consumer and commercial customers in Erie, Chautauqua and Cattaraugus Counties of Western New York.

The Bank serves its market through seven banking offices located in Angola, Derby, Evans, Forestville, Hamburg, North Boston and West Seneca, New York. In early 2002, the Bank signed a long term land lease commitment in Amherst, New York, where it plans to construct its eighth branch. The Bank's principal source of funding is through deposits which it reinvests in the community in the form of loans and investments. Deposits are insured to the applicable limit by the Bank Insurance Fund of the Federal Deposit Insurance Corporation ("FDIC"). The Bank is regulated by the Office of the Comptroller of the Currency.

On March 11, 2000, ENB Associates Inc., a wholly-owned subsidiary of the Bank, began the activity of providing non-deposit investment products, such as annuities and mutual funds, to bank customers. Effective September 1, 2000, the Bank completed the acquisition of the assets, business and certain liabilities of M\&W Group, Inc., a retail property and casualty insurance agency headquartered in Silver Creek, New York, with offices located in Angola, North Collins, South Dayton, Cattaraugus, Randolph, and West Seneca, New York. The insurance agency acquired is operated by M\&W Agency, Inc., a wholly-owned subsidiary of the Bank. M\&W Agency, Inc. sells various premium-based insurance policies on a commission basis. Also, as of January 1, 2002, M\&W Agency, Inc., acquired the assets, business and certain liabilities of the Eden Agency in Eden, New York.

Commencing in 2000, the Company operates in two reportable segments-banking and insurance. For the year ended December 31, 1999, the Company determined that its business was comprised of banking activity only.

The following discussion of financial condition and results of operations of the Company and the Bank and its wholly-owned subsidiaries should be read in conjunction with the consolidated financial statements and accompanying notes.

Statements included in this Management's Discussion and Analysis may contain certain forward-looking statements within the meaning of Section 27A of the Securities Act of 1993, as amended (the "Securities Act"), and Section 21E of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), that involve substantial risks and uncertainties. When used in this report, the words "anticipate", "believe", "estimate", "expect", "intend", "may", and similar expressions identify such forward-looking statements. Actual results, performance or achievements could differ materially from those contemplated, expressed or implied by the forward-looking statements contained herein. These forward-looking statements are based largely on the expectations of the Company or the Company's management and are subject to a number of risks and uncertainties, including but not limited to economic, competitive, regulatory, and other factors affecting the Company's operations, markets, products and services, as well as expansion strategies and other factors discussed elsewhere in this report and other reports filed by the Company with the Securities and Exchange Commission. Many of these factors are beyond the Company's control.

## RESULTS OF OPERATIONS

Net interest income, the difference between interest income and fee income on earning assets, such as loans and securities, and interest expense on deposits and borrowings, provides the basis for the Bank's results of operations. These results are also impacted by non-interest income, the provision for credit losses, non-interest expense and income taxes. Net income of $\$ 2.6$ million in 2001 consists of $\$ 2.3$ million related to the Company's banking activities and $\$ 0.3$ million related to the Bank's insurance activities. The total net income of $\$ 2.6$ million or $\$ 1.17$ per share in 2001 compares to $\$ 3.2$ million or $\$ 1.47$ per share for 2000 . However, 2000 net income included one-time insurance proceeds of approximately $\$ 1.4$ million on a life insurance policy on the former Chairman, President and CEO. This policy was purchased to indirectly fund a future obligation of the Bank under a Supplemental Employee Retirement Plan ("SERP"). Excluding the 2000 one-time insurance proceeds, 2001 net income increased by $\$ 0.7$ million or $40.0 \%$. Net income in 1999 was $\$ 2.0$ million or $\$ .95$ per share. All share and per share information presented is stated after giving effect to a 5 for 4 stock split distributed on June 12, 2001, to shareholders of record on May 25, 2001.

## [BAR CHART]

|  | NET INCOME <br> (in millions) |  |
| :--- | :--- | :--- |
| 97 |  | $\$ 1.8$ |
| 98 |  | $\$ 2.0$ |
| 99 |  | $\$ 2.0$ |
| 00 |  | $\$ 3.2+$ |
| 01 |  | $\$ 2.6$ |

+2000 earning relected a one-time receipt of approximately $\$ 1.4$ million in life insurance proceeds. Excluding the effect of thelife insurance proceeds, 2000 net income was approximatley $\$ 1.8$ million.

## NET INTEREST INCOME

Net interest income, before the provision for credit losses, increased $6.2 \%$ from 2000 to 2001, compared to an increase of $14.2 \%$ from 1999 to 2000. This increase in 2001 is primarily attributable to the increase in average earning assets of $\$ 19.1$ million versus an increase of $\$ 15.9$ million in average interest-bearing liabilities over 2000. The tax-equivalent yield on earning assets decreased 49 basis points from $8.07 \%$ in 2000 to $7.58 \%$ in 2001. The cost of funds decreased only 35 basis points, from $4.20 \%$ in 2000 to $3.85 \%$ in 2001. The Bank's net interest margin decreased from 4.43\% at December 31, 2000 to $4.20 \%$ at December 31, 2001.

Management believes there are two main factors contributing to the net interest margin decline from 2000 to 2001. In an effort to stimulate the U.S. economy, the Federal Reserve decreased short-term interest rates 11 times for a cumulative impact of 475 basis points during 2001. These moves led to decreases in the prime rate which reduced the Bank's interest income. The Bank made subsequent adjustments to deposit rate offerings to offset such decreases which lagged behind the changes in the prime rate. The dollar volume and rate volume changes both contributed to the decrease in net interest margin. In addition to the fact that the cost of funds decreased 35 basis points, while the taxequivalent yield on interest-earning assets decreased 49 basis points, the volume of average interest-earning assets increased by $9.7 \%$ or $\$ 19.1$ million while average interest-bearing liabilities increased $10.4 \%$ or $\$ 15.9$ million in 2001 as compared to 2000.

The second factor is competition. Banks are not only competing with each other for available business, but with other providers of loan and investment products, such as credit unions and insurance companies. As the Bank continues to expand into new markets, competition is likely to increase further, including direct competition with other community banks. A wealth of information regarding competitors is easily obtained by consumers via the Internet, from television and through print media. Competitors exist beyond the geographic trade area and banks generally have increased business volumes by offering higher deposit rates and lower loan rates, looking to other potential sources of income, such as fees and service charges, to increase earnings. The Bank, therefore, has priced its products to be competitive with these competitors which has affected its net interest margin.

The Bank regularly monitors its exposure to interest rate risk. The proper management of interest-sensitive funds will help protect the Bank's earnings against extreme changes in interest rates. The Bank's Asset/Liability Management Committee ("ALCO") meets monthly for the purpose of evaluating the Bank's short-range and long-range liquidity position and the potential impact on capital and earnings as a result of sudden changes in interest rates. The Bank has adopted an asset/liability policy that specifies minimum limits for liquidity and capital ratios. Maximum limits have been set for the negative impact acceptable on net interest income and the market value of investments as a result of a shift in interest rates. The asset/liability policy also includes guidelines for investment activities and funds management. At its monthly meeting, the ALCO reviews the Bank's status and formulates its strategy based on current economic conditions, interest rate forecasts, loan demand, deposit volatility and the Bank's earnings objectives.

## ALLOWANCE FOR LOAN LOSSES

The allowance for loan losses represents the amount charged against the Bank's earnings to establish a reserve or allowance sufficient to absorb expected loan losses based on management's evaluation of the loan portfolio. Factors considered include future loan concentrations, charge-off history, delinquent loan percentages, input from regulatory agencies and general economic conditions. In 2001, the Bank charged $\$ 0.4$ million against earnings for loan losses as compared to $\$ 0.7$ million in 2000. In 1999, $\$ 0.2$ million was charged against earnings for this purpose.

The amount charged to loan losses over the past three years has been greater than the Bank's actual loan losses. The following table summarizes the Bank's actual loan losses, total of non-performing loans and total allowance for loan losses for 2001, 2000 and 1999, both in dollars and as a percentage of total loans outstanding:

|  | 2001 |  |  |  |  |  |  |  |
| :--- | :--- | :---: | :--- | :--- | :--- | :--- | :--- | :--- |
| Actual Loan Losses | $\$$ | 79,602 | $0.06 \%$ | $\$ 1000$ | 1999 | $0.08 \%$ | $\$$ | 70,543 |
| Non-Performing Loans | $\$ 1,167,000$ | $0.81 \%$ | $\$ 1,460,000$ | $1.13 \%$ | $\$ 1,771,625$ | $1.52 \%$ |  |  |
| Allowance for Loan Losses | $\$ 1,786,115$ | $1.24 \%$ | $\$ 1,428,467$ | $1.11 \%$ | $\$$ | 838,167 |  |  |

Management's provision for loan losses reflects its current assessment of the New York State and local economy. Both have lagged behind national prosperity, which is now unsettled. Marginal job growth, in conjunction with a declining population base, has left the Bank's market more susceptible to potential credit problems during an economic downturn. This is particularly true of commercial borrowers. Commercial loans represent a segment of significant past growth as well as concentration in the Company's real estate portfolio. Commercial real estate values may be susceptible to decline in an adverse economy.

## [BAR CHART]

| NET INTEREST <br> (In millions) |  |  |
| :--- | ---: | :--- |
| 97 |  | $\$ 6.5$ |
| 98 |  | $\$ 6.9$ |
| 99 |  | $\$ 7.5$ |
| 00 |  | $\$ 8.6$ |
| 01 |  | $\$ 9.1$ |
| 5-Year CAGR 9.13\% |  |  |

Management believes that the reserve is also in accordance with regulations promulgated by the OCC, and is reflective of its assessment of the local environment as well as a continued growth trend in commercial loans.

## NON-INTEREST INCOME

Total non-interest income increased approximately $\$ 0.9$ million or $24.1 \%$ in 2001 over 2000 . This compares to an increase of approximately $\$ 2.3$ million from 1999 to 2000. Non-interest income for 2000 included approximately $\$ 1.4$ million of life insurance proceeds, which the Bank recorded as the beneficiary of a life insurance policy on its former Chairman, President and CEO. Excluding this one-time item, non-interest income increased $\$ 2.3$ million or $99.7 \%$ from 2000 to 2001. Income from the M\&W Agency, Inc. accounted for a substantial portion of this increase in non-interest income, approximately $\$ 1.8$ million. Income on a property foreclosed on in 2001 accounted for approximately $\$ 0.1$ million in additional income in 2001.

In 2001, the Bank received a six-month benefit from the increase in service charges on deposit accounts instituted in July 2001. Loan-related income also increased in 2001. This included prepayment penalties collected on loans and dividends received as a result of the Bank's participation in the New York State Bankers Group Insurance Trust.

Gains realized on the sale of assets, primarily planned sales of securities, totaled approximately $\$ 0.2$ million in 2001 versus an approximate $\$ 0.1$ million loss realized in 2000.

## NON-INTEREST EXPENSE

Total non-interest expense increased approximately $\$ 2.0$ million or $26.5 \%$ in 2001 over 2000. In 2001, the ratio of non-interest expense to average assets was $4.01 \%$ compared to $3.55 \%$ in 2000 and $3.24 \%$ in 1999 . Non-interest expense categories include those most impacted by branch expansion and the operations of the M\&W Agency, Inc. and ENB Associates Inc.: salaries, occupancy, advertising, and supplies, among others. Salary and benefit expense increased $27.1 \%$ in 2001 . Of the $\$ 1.1$ million increase in salary and benefit expenses in 2001, approximately $\$ 0.9$ million is attributable to the addition of the M\&W Agency, Inc. The remainder of the increase included merit/promotional increases, other additional staffing and expenses related to the Bank's retirement plans.

Occupancy expenses increased about $\$ 0.1$ million or $12.9 \%$. The cost of the occupancy expense for M\&W Agency, Inc. contributed $\$ 0.1$ million to occupancy expense. Repairs and maintenance increased approximately $\$ 0.1$ million or $38.2 \%$. This was largely due to $\mathrm{M} \& \mathrm{~W}$ Agency, Inc. Professional services increased about $\$ 0.2$ million or $65.7 \%$ due to increased fees related to the listing of the Company's common stock on the Nasdaq National Market. Accounting and legal fees comprised a majority of these expenses. M\&W Agency, Inc. professional costs increased as a result of additional audit fees required to perform their annual external audit. The FDIC Assessment expense remained stable in 2001 as compared to 2000, however, it increased $102.3 \%$ in 2000 over 1999. New assessment rates went into effect on January 1 , 2000. Other insurance decreased approximately $\$ 0.1$ million or $22.9 \%$ in 2001 due to one-time premiums paid in 2000 for life insurance policies held on certain bank officers and directors.

Miscellaneous other expenses increased $41.7 \%$ or approximately $\$ 0.5$ million in 2001. Expenses associated with Internet banking, ATM expense, telephone costs, postal costs, maintenance on foreclosed properties, director fees and correspondent bank service charges fall under miscellaneous expenses. All of these categories increased in 2001 as compared to 2000. Amortization of goodwill related to the M\&W Agency, Inc. acquisition accounted for approximately $\$ 0.2$ million of the increase. Due to the January 1, 2002

## [BAR CHART]

```
Non-Interest Income
    (In millions)
9 $ 1.0
$ 1.2
$ $ 1.3
00 $ 3.6+
$ $ 4.5
5-Year CAGR 37.21%
```

+2000 Non-interest income relected a one-time receipt of apporximately $\$ 1.4$ million in life insurance preceeds. Excluding the effect of the life insurance proceeds, 2000 non-interest income was approximately $\$ 2.3$ million.

Statement of Financial Accounting Standards (SFAS) No. 142 adoption by the Company, systematic goodwill amortization is likely to cease and the net goodwill recorded by the Company will be evaluated for impairment at least on an annual basis. Evans Bancorp, Inc. parent company expense increased approximately $\$ 0.1$ million due to costs incurred for initial listing and annual fees for listing of the Company's common stock on the Nasdaq National Market. M\&W Agency, Inc. miscellaneous costs increased approximately $\$ 0.1$ million due to a full year of operation as a part of the Company in 2001 versus four months during 2000.

## TAXES

The provision for income taxes in 2001 of $\$ 1.1$ million reflects an effective tax rate of $30 \%$. This compares to $\$ 0.8$ million or $19 \%$ in 2000 and $\$ 0.6$ million or $23 \%$ in 1999. A significant reason for the increase in the effective tax rate in 2001 was a full year of non-tax deductible goodwill amortization expense related to the M\&W Agency acquisition. Additionally, the life insurance proceeds recorded in 2000 were taxexempt income also contributing to the favorable tax position in that year. The Bank maintains a substantial investment in tax-advantaged municipal bonds, which contributes to its favorable tax position.

## FINANCIAL CONDITION

The Bank had total assets of $\$ 249.2$ million at December 31, 2001, an increase of $\$ 24.6$ million or $11.0 \%$ over $\$ 224.5$ million at December 31, 2000. Net loans of $\$ 142.5$ million increased $10.6 \%$ or $\$ 13.7$ million over the previous year. Securities increased $\$ 10.9$ million or $15.0 \%$ and cash and cash equivalents increased $\$ 1.3$ million or $13.6 \%$. Deposits grew by $\$ 17.6$ million or $9.4 \%$. Shareholders' equity increased $\$ 1.8$ million or $7.1 \%$. Net unrealized gains/losses on investment securities held by the Bank, after tax effect, increased $\$ 0.1$ million over 2000.

## LOANS

Loans comprised $62.5 \%$ of the Bank's total average earning assets in 2001. Actual year-end total loan balances increased $10.8 \%$ versus an increase of $10.6 \%$ in 2000 and $5.3 \%$ in 1999. The Bank continues to focus its lending on commercial and residential mortgages, commercial loans and home equity loans. Commercial mortgages made up the largest segment of the portfolio at $51.3 \%$ of total loans. Residential mortgages comprise $15.5 \%$ of the portfolio and $15.1 \%$ are home equity loans. Other commercial loans account for $14.9 \%$ of outstanding loans.

At December 31, 2001, the Bank had a loan/deposit ratio of $70.6 \%$. This compares to a loan/deposit ratio of $69.7 \%$ at December 31, 2000.

The Bank currently retains the servicing rights to $\$ 16.0$ million in long-term mortgages sold to the Federal National Mortgage Association ("FNMA") since becoming a member in 1995. This arrangement allows the Bank to offer long-term mortgages without exposure to the associated interest rate risks, while retaining customer account relationships. In 2001 and 2000 the Bank sold loans to FNMA totaling approximately $\$ 8.5$ million and $\$ 0.7$ million respectively.

The Bank continued its contractual arrangement with the Student Loan Marketing Association ("SLMA") during 2001 whereby SLMA services the Bank's loans to borrowers who are still in school and subsequently purchases those loans. Approximately $\$ 0.7$ million in student loans were sold to SLMA in 2001. Student loans presently make up $0.2 \%$ of total loans.

## SECURITIES AND FEDERAL FUNDS SOLD

Securities and federal funds sold made up the remaining 37.5\% of the Bank's total average earning assets at December 31, 2001. These categories provide the Bank with additional sources of liquidity and income. The Bank's securities portfolio increased $15.0 \%$ over the prior year. It continues to be strongly concentrated in tax-advantaged municipal bonds, which make up $47.7 \%$ of the portfolio, US governmentguaranteed mortgage-backed securities which make up $20.4 \%$ of bonds, and US government-sponsored agency bonds of various types which comprise $30.4 \%$ of the total. As a member of both the Federal Reserve System and the Federal Home Loan Bank, the Bank is required to hold stock in those entities. These investments made up $1.5 \%$ of the portfolio at December 31, 2001. The credit rating of the portfolio is strong, with $93.9 \%$ of the portfolio carrying the equivalent of a Moody's rating of AAA.

Federal funds sold balances are largely maintained for liquidity purposes. The average balance maintained in federal funds sold increased slightly in 2001 to $1.5 \%$ of total average earning assets from $1.3 \%$ the previous year.

## [BAR CHART]



The tax-equivalent yield earned on securities and federal funds sold decreased 30 basis points in 2001 moving from $7.00 \%$ in 2000 to $6.70 \%$ in 2001. This compares to $6.33 \%$ in 1999. Decreasing yields were available on bonds purchased throughout the year, and new investments were concentrated in longer term bonds with call provisions. Also, certain planned sales of securities with accumulated gains were made and replaced with similar-yielding bonds where possible. The Bank experienced $\$ 0.2$ million in net gains on these sales. As stated earlier, the volume of federal funds sold increased in 2001, however, the yield on this category decreased from $6.04 \%$ in 2000 to $4.12 \%$ in 2001 .

SFAS No. 115 outlines accounting and reporting requirements for investment securities. All securities are designated at the time of purchase as either "held to maturity" or "available for sale". Securities designated as held to maturity are stated on the balance sheet at amortized cost. Those designated as available for sale are reported at fair market value. At December 31, 2001, $\$ 2.3$ million in securities were designated as held to maturity. These bonds are primarily investments that the Bank has made in its local trade area.

The available for sale portfolio totaled $\$ 81.7$ million or approximately $97.2 \%$ of the Bank's securities portfolio at December 31, 2001. Net unrealized gains and losses on available for sale securities resulted in a net unrealized gain of $\$ 1.1$ million at December 31, 2001 as compared to $\$ 0.8$ million at December 31, 2000. Rates decreased throughout 2001 as discussed above, driving market prices up on fixed income bonds held in the portfolio. Unrealized gains and losses on available for sale securities are reported, net of taxes, as a separate component of shareholders' equity. At December 31, 2001, the impact to equity was a net unrealized gain of approximately $\$ 0.7$ million.

## DEPOSITS

Total deposits increased $\$ 17.6$ million or $9.4 \%$ in 2001 over 2000. Although all of the Bank's branches have experienced deposit growth, the most significant increases have come from the West Seneca and Hamburg offices opened in 1999 and 1995, respectively. Core deposit growth has been an area the Bank has focused on which has resulted in an $8.2 \%$ increase in demand deposits and $10.7 \%$ increase in savings accounts. The tiered rate premium savings product remains a strong product with a $13.0 \%$ increase in 2001 over 2000. Time deposits of less than $\$ 100,000$ increased $19.8 \%$ in 2001 partially as a result of the favorable reaction to the CD Plus promotion related to the relocation and grand opening of the Bank's new North Boston branch in September 2001.

Certificates of deposit in excess of $\$ 100,000$ decreased $6.2 \%$. These funds are generally not considered core deposits. Most of these deposits are obtained from municipalities through the competitive bidding process. Others are obtained from commercial and retail customers looking for the safety of a FDIC-insured deposit. Certificates of deposit in excess of $\$ 100,000$ have increased significantly over the past several years due to the Bank's expansion of its trade area.

## [BAR CHART]

| TOTAL DEPOSITS |
| :--- |
| (in millions) |

97
98
99

## LIQUIDITY

The Bank utilizes cash flows from the investment portfolio and federal funds sold balances to manage the liquidity requirements it experiences due to loan demand and deposit fluctuations. The Bank also has many borrowing options. As a member of the Federal Home Loan Bank ("FHLB"), the Bank is able to borrow funds at competitive rates. Advances of up to $\$ 11.7$ million can be drawn on the FHLB via the Overnight Line of Credit Agreement. An amount equal to $25 \%$ of the Bank's total assets could be borrowed through the advance programs under certain qualifying circumstances.

## [BAR CHART]

| CORE DEPOSITS* <br> (in millions) |  |  |
| :---: | :---: | :---: |
| 97 | $\$ 115.5$ |  |
| 98 | $\$ 119.9$ |  |
| 99 | $\$ 141.1$ |  |
| 00 | $\$ 156.0$ |  |
| 01 | $\$ 175.4$ |  |
| All Bank deposits excluding CD's over \$100,000 |  |  |

The Bank also has the ability to purchase $\$ 7$ million in federal funds from one of its correspondent banks. By placing sufficient collateral in safekeeping at the Federal Reserve Bank, the Bank could also borrow at the discount window.

The cash flows from the investment portfolio are laddered, so that securities mature at regular intervals, to provide funds from principal and interest payments at various times as liquidity needs may arise. Contractual maturities are also laddered, with consideration as to the volatility of market prices, so that securities are available for sale from time to time without the need to incur significant losses. At December 31, 2001 approximately $5.3 \%$ of the Bank's securities had maturity dates of one year or less and approximately $14.6 \%$ had maturity dates of five years or less. At December 31, 2001, the Bank had net short-term liquidity of $\$ 37.0$ million as compared to $\$ 18.0$ million at December 31, 2000. Available assets of $\$ 86.7$ million less public and purchased funds of $\$ 48.9$ million resulted in a long-term liquidity ratio of $177 \%$ versus $167 \%$ at December 31, 2000.

Liquidity needs can also be met by aggressively pursuing municipal deposits, which are normally awarded on the basis of competitive bidding. The Bank maintains a sufficient level of US government and government agency securities and New York State municipal bonds that can be pledged as collateral for these deposits.

Total cash and cash equivalents increased approximately $\$ 1.3$ million or $13.6 \%$ from 2000 to 2001. During 2001, the Bank found itself in a liquid position as funds entered the Bank as a result of uncertainty in major equities markets.

## INTEREST RATE RISK

Interest rate risk occurs when interest-earning assets and interest-bearing liabilities mature or reprice at different times or on a different basis. The ALCO analyzes the gap position on a monthly basis to determine the Bank's exposure to interest rate risk. The gap position is the difference between the total of the Bank's rate-sensitive assets and rate-sensitive liabilities maturing or repricing during a given time frame. A "positive" gap results when more assets than liabilities reprice and a "negative" gap results when more liabilities than assets reprice within a given time period. Because assets historically reprice faster than liabilities, a slightly negative gap position is considered preferable. At December 31, 2001 the Bank was in a negative gap position with $\$ 0.4$ million more in rate-sensitive liabilities repricing over the next year than in rate-sensitive assets. The Bank had a $\$ 13.0$ million negative gap position at December 31, 2000. Based on the decrease in the negative gap position, management feels that the Bank is well positioned for potential future prime rate increases in 2002, considering assets typically reprice more quickly than liabilities. The Bank's asset/liability target, as defined in its asset/liability policy, is a difference of $+/-15 \%$ of the Bank's total assets, which amounted to +/- $\$ 37.4$ million at December 31, 2001. The gap ratio (rate-sensitive assets/rate-sensitive liabilities) at that date was $1.00 \%$.

Off-balance sheet financial instruments at December 31, 2001 included $\$ 8.4$ million in undisbursed lines of credit at an average interest rate of $5.9 \%, \$ 5.2$ million in fixed rate loan origination commitments at $9.4 \%, \$ 12.8$ million in adjustable rate loan origination commitments at $5.9 \%$ and $\$ 1.9$ million in adjustable rate letters of credit at an average rate of $5.8 \%$.

| Expected maturity <br> Year ended December 31 | 2002 | 2003 | 2004 | 2005 | 2006 | Thereafter | Total | Fair Value |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { Interest - Assets } \\ & (\$ 000 \mathrm{~s}) \end{aligned}$ |  |  |  |  |  |  |  |  |
| Loans Receivable, Fixed | 8,824 | 6,044 | 5,089 | 5,049 | 5,040 | 17,042 | 47,088 | 52,723 |
| Average Interest | 8.58\% | 8.69\% | 8.31\% | 8.23\% | 8.08\% | 7.98\% |  |  |
| Loans Receivable, Adj. | 26,152 | 4,570 | 5,008 | 6,443 | 7,692 | 45,796 | 95,661 | 95,661 |
| Average Interest | 6.22\% | 7.54\% | 7.27\% | 8.04\% | 7.87\% | 7.37\% |  |  |
| Federal Funds | 2,800 |  |  |  |  |  |  |  |
| Average Interest | 1.75\% |  |  |  |  |  |  |  |
| Investments | 27,317 | 15,482 | 6,779 | 6,323 | 2,148 | 26,016 | 84,065 | 84,065 |
| Average Interest | 6.36\% | 6.89\% | 6.99\% | 7.25\% | 6.93\% | 7.33\% |  |  |
| $\begin{aligned} & \text { Interest - Liabilities } \\ & (\$ 000 \mathrm{~s}) \end{aligned}$ |  |  |  |  |  |  |  |  |
| Deposits | 76,042 | 37,689 | 14,689 | 14,188 | 17,100 | 4,955 | 164,663 | 166,995 |
| Average Interest | 3.93\% | 3.26\% | 2.16\% | 2.08\% | 2.71\% | 2.00\% |  |  |
| Borrowed Funds | 6,039 | 3,165 | 2,318 | 1,367 | 674 | 104 | 13,667 | 13,667 |
| Average Interest | 3.78\% | 5.06\% | 5.36\% | 5.48\% | 5.34\% | 9.00\% |  |  |

## MARKET RISK

When rates rise or fall, the market value of the Bank's rate sensitive assets and liabilities will increase or decrease. As a part of the Bank's asset/liability policy, the Bank has set limitations on the negative impact to the market value of its balance sheet that would be acceptable. The Bank's securities portfolio is priced monthly and adjustments are made on the balance sheet to reflect the market value of the available for sale portfolio per SFAS No. 115. The Bank has established an acceptable range target of negative $25 \%$ of total capital, before SFAS No. 115 (after tax), as the maximum impact to equity as a result of marking available for sale securities to market. At year-end, the impact to equity as a result of marking available for sale securities to market was an unrealized gain of $\$ 0.7$ million. On a quarterly basis, the available for sale portfolio is shocked for immediate rate increases of 100 and 200 basis points. At December 31, 2001 the Bank determined it would take an immediate increase in rates in excess of 200 basis points to eliminate the current capital cushion. The Bank's capital ratios are also reviewed on a quarterly basis. Unrealized gains and losses on available for sale securities are not included in the calculation of these ratios.

## CAPITAL EXPENDITURES

The construction and furnishing of the new office planned in Amherst, New York is anticipated to cost the Bank approximately $\$ 0.7$ million in 2002. The Bank executed a long-term land lease in early 2002 for the site. Based on prior capital improvements, especially in information systems technology, the Bank feels it has the appropriate infrastructure in place to absorb the additional capacity of this expansion without incurring any significant additional overhead costs. The tenant in the Erie Road building adjacent to the Derby Office vacated the building in late fall of 2001. In early 2002, the Bank began to renovate the building for its own use. These renovations and furnishings for such building are expected to total approximately $\$ 0.4$ million. The Bank also plans on renovating its Angola site in Spring 2002 at an estimated cost of $\$ 0.1$ million. M\&W Agency, Inc. expects to incur approximately $\$ 0.1$ million in capital costs related to improvement of its information systems infrastructure. Other planned expenditures include replacing a number of personal computers, replacing/adding automated teller machines (ATMs) and miscellaneous other equipment and software upgrades. The Bank believes it has a sufficient capital base to support these capital expenditures with current assets and retained earnings.

## IMPACT OF INFLATION AND <br> CHANGING PRICES

There will always be economic events, such as the changes in the economic policies of the Federal Reserve Board that will have an impact on the profitability of the Company. Inflation may result in impaired asset growth, reduced earnings and substandard capital ratios. The net interest margin can be adversely impacted by the volatility of interest rates throughout the year. Since these factors are unknown, management attempts to structure the balance sheet and repricing frequency of assets and liabilities to avoid a significant concentration that could result in a negative impact on earnings.

## NEW ACCOUNTING STANDARDS

Several new Statement of Financial Accounting Standards ("SFAS") have been adopted recently, none of which is expected to have a negative impact on the Company's financial statements.

SFAS No. 140, Accounting for Transfers and Servicing of Financial Assets and Extinguishments of Liabilities, was issued in September 2000. This statement replaces SFAS No. 125, and requires certain disclosures, but carries over most of the provisions of SFAS No. 125. SFAS No. 140 was effective for transfers and servicing of financial assets and extinguishments of liabilities of the Company occurring after March 31, 2001 and did not have a material impact on the Company's financial statements.

SFAS No. 141, Business Combinations issued on June 29, 2001 requires business combinations entered into after June 30, 2001 to be accounted for using the purchase method of accounting. Specifically identifiable intangible assets acquired, other than goodwill, will be amortized over their estimated useful economic life. This pronouncement had no effect on the Company's 2001 financial statements.

SFAS No. 142, Goodwill and Other Intangible Assets, issued on June 29, 2001, addresses how intangible assets that are acquired individually or with a group of other assets should be accounted for in financial statements upon their acquisition. This statement also addresses how goodwill and other intangible assets should be accounted for after they have been initially recognized in the financial statements. This statement will result in the end to systematic goodwill and other intangible amortization and require impairment testing on those balances at least annually. SFAS No. 142 is effective for fiscal years beginning after December 15, 2001 to all goodwill and other intangible assets recognized in an entity's statement of financial position at that date, regardless of when those assets were initially recognized. At December 31, 2001, the Company had approximately $\$ 2.8$ million of goodwill and recorded approximately $\$ 0.3$ million of goodwill expense for the year ended December 31, 2001. The Company believes this pronouncement will result in the cessation of the regular annual expense for goodwill amortization. However, the Company will continue to evaluate the net amount of goodwill recorded at least annually for impairment and expense any excess.

## TO THE BOARD OF DIRECTORS <br> EVANS BANCORP, INC.

We have audited the accompanying consolidated balance sheets of Evans Bancorp, Inc. and subsidiary (the "Company") as of December 31, 2001 and 2000, and the related consolidated statements of income, stockholders' equity, and cash flows for each of the three years in the period ended December 31, 2001. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, such consolidated financial statements present fairly, in all material respects, the financial position of the Company as of December 31, 2001 and 2000 and the results of their operations and their cash flows for each of the three years in the period ended December 31, 2001, in conformity with accounting principles generally accepted in the United States of America.

## DELOITTE \& TOUCHE LLP

Buffalo, New York
January 24, 2002

## Consolidated Balance Sheets

| December 31, 2001 and 2000 | 2001 | 2000 |
| :---: | :---: | :---: |
| ASSETS |  |  |
| Cash and cash equivalents: |  |  |
| Cash and due from banks | \$ 7,835,530 | \$ 8,108,912 |
| Federal funds sold | 2,800,000 | 1,250,000 |
| Total cash and cash equivalents | 10,635,530 | 9,358,912 |
| Securities: |  |  |
| Available for sale, at fair value | 81,735,376 | 69,645,817 |
| Held to maturity | 2,329,855 | 3,475,401 |
| Loans, net of allowance for loan losses of $\$ 1,786,000$ in 2001 and $\$ 1,428,000$ in 2000$142,469,032$ |  |  |
|  |  | 128,779,052 |
| Properties and equipment, net | 4,122,733 | 3,776,869 |
| Other assets | 7,860,886 | 9,513,092 |
| TOTAL ASSETS | \$249,153,412 | \$224,549,143 |
| LIABILITIES AND STOCKHOLDERS' EQUITY |  |  |
| LIABILITIES: |  |  |
| Deposits: |  |  |
| Demand | \$ 39,597,700 | \$ 36,607,680 |
| NOW and money market | 9,604,537 | 9,550,131 |
| Regular savings | 64,351,240 | 58,142,285 |
| Time | 90,706,585 | 82,401,223 |
| Total deposits | 204,260,062 | 186,701,319 |
| Other borrowed funds | 9,660,748 | 4,409,068 |
| Securities sold under agreements to repurchase | 4,006,669 | 3,869,172 |
| Other liabilities | 4,265,164 | 4,390,512 |
| Total liabilities | 222,192,643 | 199,370,071 |
| CONTINGENT LIABILITIES AND COMMITMENTS | 0 | 0 |
| STOCKHOLDERS' EQUITY: |  |  |
| Common stock, $\$ .50$ par value, $10,000,000$ shares authorized; 2,206,467 and 2,199,501 shares issued and outstanding, respectively | 1,103,234 | 879,801 |
| Capital surplus | 13,727,084 | 13,810,991 |
| Retained earnings | 11,464,273 | 9,953,780 |
| Accumulated other comprehensive income, net of tax | 666,178 | 534,500 |
| Total stockholders' equity | 26,960,769 | 25,179,072 |
| TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY | \$249,153,412 | \$224,549,143 |

See notes to consolidated financial statements.

## EVANS BANCORP, INC. AND SUBSIDIARY

Consolidated Statements of Income

Years Ended December 31, 2001, 2000 and 1999
2001
2000
1999

INTEREST INCOME:
Loans
Federal funds sold
Securities:
Taxable
Non-taxable
Total interest income
INTEREST EXPENSE ON DEPOSITS AND BORROWINGS

NET INTEREST INCOME

PROVISION FOR LOAN LOSSES
NET INTEREST INCOME AFTER PROVISION
FOR LOAN LOSSES

NON-INTEREST INCOME:
Service charges
Insurance service and fees
Net gain (loss) on sales of assets
Premium on loans sold
Life insurance proceeds Other

Total non-interest income

NON-INTEREST EXPENSE:
Salaries and employee benefits Occupancy
Supplies
Repairs and maintenance
Advertising and public relations
Professional services
FDIC assessments
Other Insurance
Other

> Total non-interest expense

INCOME BEFORE INCOME TAXES
INCOME TAXES

NET INCOME

Net income per common share - basic

Weighted average number of common shares
$\$ 11,051,419$
133,130
$2,891,901$
$1,570,725$
------15


8,690,021

1,046,615
2,412,900
166,279
28,791
873,327
----------1
$4,527,912$
------------

\$ 10,616,225
158,635
2,746,273
1,549,636
$-----------15,070,769$

| 8,580,089 | 7,511,527 |
| :---: | :---: |
| 689,000 | 170,000 |
| 7,891,089 | 7,341,527 |

646,484
$(88,114)$
7,818
1,380,318 839,468

3,648,181
-------------

| 3,951,446 |  | 3,212,869 |
| :---: | :---: | :---: |
| 1,024,465 |  | 909,304 |
| 197,614 |  | 173,698 |
| 265,296 |  | 232,428 |
| 147,460 |  | 160,480 |
| 286,607 |  | 245,575 |
| 34,481 |  | 17,041 |
| 359,206 |  | 274,456 |
| 1,268,459 |  | 824,324 |
| 7,535,034 |  | 6,050,175 |
| 4,004,236 |  | 2,634,270 |
| 781,250 |  | 607,000 |
| \$ 3,222,986 | \$ | 2,027,270 |
| \$ 1.47 | \$ | 0.95 |
| 2,195,869 |  | 2,123,154 |

See notes to consolidated financial statements.

## EVANS BANCORP, INC. AND SUBSIDIARY

## Consolidated Statements of Stockholders' Equity



See notes to consolidated financial statements.

## EVANS BANCORP, INC. AND SUBSIDIARY

Consolidated Statements of Cash Flows

| Years Ended December 31, 2001, 2000 and 1999 |  | 2001 |  | 2000 |  | 1999 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| OPERATING ACTIVITIES: |  |  |  |  |  |  |
| Interest Received | \$ | 16,054,390 | \$ | 14,908,370 | \$ | 12,559,167 |
| Fees received |  | 4,211,410 |  | 2,202,389 |  | 1,283,956 |
| Interest paid |  | $(6,523,176)$ |  | $(6,314,332)$ |  | $(5,052,915)$ |
| Cash paid to employees and suppliers |  | $(6,743,750)$ |  | $(7,665,183)$ |  | $(5,750,114)$ |
| Income taxes paid |  | $(1,558,000)$ |  | $(992,235)$ |  | $(842,482)$ |
| Net cash provided by operating activities |  | 5,440,874 |  | 2,139,009 |  | 2,197,612 |
| INVESTING ACTIVITIES: |  |  |  |  |  |  |
| Available for sale securities: |  |  |  |  |  |  |
| Purchases |  | $(47,716,648)$ |  | $(27,931,442)$ |  | $(30,158,490)$ |
| Proceeds from sales |  | 15,547,047 |  | 15,544,257 |  | 3,121,468 |
| Proceeds from maturities |  | 21,390,184 |  | 4,786,927 |  | 8,423,564 |
| Held to maturity securities: |  |  |  |  |  |  |
| Purchases |  | $(2,453,558)$ |  | $(2,962,044)$ |  | $(3,952,558)$ |
| Proceeds from maturities |  | 2,595,887 |  | 2,935,536 |  | 7,099,039 |
| Additions to properties and equipment |  | $(1,119,597)$ |  | $(359,547)$ |  | $(643,470)$ |
| Investment in joint venture |  | 0 |  | $(10,500)$ |  | 0 |
| Increase in loans, net of repayments |  | $(23,594,878)$ |  | $(14,415,746)$ |  | $(11,666,342)$ |
| Proceeds from sales of loans |  | 9,156,096 |  | 1,513,153 |  | 5,241,973 |
| Proceeds from sale of other real estate owned |  | 12,598 |  | 411,971 |  | 299,515 |
| Net cash used in investing activities |  | $(26,182,869)$ |  | $(20,487,435)$ |  | $(22,235,301)$ |
| FINANCING ACTIVITIES: |  |  |  |  |  |  |
| Proceeds (repayments) from borrowing |  | 5,389,178 |  | $(503,340)$ |  | $(412,234)$ |
| Increase in deposits |  | 17,558,743 |  | 17,130,945 |  | 25,865,263 |
| Dividends paid |  | $(907,711)$ |  | (899,045) |  | $(798,196)$ |
| Fractional shares paid in cash in stock split |  | $(21,597$ |  | - 0 |  | 0 |
| Purchase of treasury stock |  | $(145,042)$ |  | $(273,775)$ |  | $(205,368)$ |
| Sale of treasury stock |  | 145,042 |  | 273,775 |  | 266,222 |
| Net cash provided by financing activities |  | 22,018,613 |  | 15,728,560 |  | 24,715,687 |
| Net increase (decrease) in cash and cash equivalents |  | 1,276,618 |  | $(2,619,866)$ |  | 4,677,998 |
| CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR |  | 9,358,912 |  | 11,978,778 |  | 7,300,780 |
| CASH AND CASH EQUIVALENTS, END OF YEAR |  | 10,635,530 | \$ | 9,358,912 |  | 11,978,778 |
| RECONCILIATION OF NET INCOME TO NET CASH PROVIDED BY OPERATING ACTIVITIES: |  |  |  |  |  |  |
| Net Income | \$ | 2,579,327 | \$ | 3,222,986 | \$ | 2,027,270 |
| Adjustments to reconcile net income to net cash provided by operating activities: |  |  |  |  |  |  |
| Depreciation and amortization |  | 1,316,806 |  | 663,346 |  | 611,579 |
| Provision for loan losses |  | 420,000 |  | 689,000 |  | 170,000 |
| (Gain) loss on sales of assets |  | $(195,070)$ |  | 80,296 |  | $(16,103)$ |
| Proceeds from life insurance |  | 0 |  | $(1,380,318)$ |  | 0 |
| Changes in assets and liabilities affecting cash flow: Other assets |  | 1,749,539 |  | $(981,869)$ |  | $(832,205)$ |
| Other liabilities |  | $(429,728)$ |  | $(154,432)$ |  | 237,071 |
| NET CASH PROVIDED BY OPERATING ACtIVITIES | \$ | 5,440,874 | \$ | 2,139,009 | \$ | 2,197,612 |

See notes to consolidated financial statements.

## EVANS BANCORP, INC. AND SUBSIDIARY

Notes to Consolidated Financial Statements / Years Ended December 31, 2001, 2000 and 1999

## 1. ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Organization and General - Evans Bancorp, Inc. (the "Company") was organized in October 1988, under the Business Corporation Law of the State of New York as a bank holding company. The accompanying consolidated financial statements include the accounts of Evans Bancorp, Inc. and its wholly owned subsidiary, Evans National Bank (the "Bank"), and its wholly owned subsidiaries, M\&W Agency, Inc. ("M\&W"), and ENB Associates, Inc. ("ENB").

The Bank is in the commercial banking business, attracting deposits from and making loans to the general public in its immediate geographical area. The Bank's main office is located in Angola, New York and it has branches in Derby, Evans, Forestville, Hamburg, North Boston, and West Seneca.
$\mathrm{M} \& \mathrm{~W}$ is a retail property and casualty insurance agency headquartered at Silver Creek, New York. Through its several branch offices, M\&W sells, for commissions, various premium-based insurance policies. M\&W commenced operations during the third quarter of 2000.

ENB was established during the first quarter of 2000 and provides non-deposit investment products, such as mutual funds and annuities, to bank customers at bank branch locations. ENB has an agreement with a licensed broker whereby ENB can purchase and sell securities for bank customers.

Commencing in 2000, the Company operates in two reportable segments - banking and insurance.

REGULATORY REQUIREMENTS - The Bank is subject to the rules, regulations, and reporting requirements of various regulatory bodies, including the Federal Reserve Board ("FRB"), the Federal Deposit Insurance Corporation ("FDIC"), and the Office of the Comptroller of the Currency ("OCC").

PRINCIPLES OF CONSOLIDATION - The consolidated financial statements include the accounts of the Company and the Bank and subsidiaries. All material intercompany accounts and transactions are eliminated in consolidation.

ACCOUNTING ESTIMATES - The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

SECURITIES - Securities for which the Bank has the positive intent and ability to hold to maturity are stated at cost, adjusted for discounts and premiums that are recognized in interest income over the period to the earlier of call date or maturity using a method that approximates level yield. Securities held to maturity have been designated as unavailable to be sold as part of the Bank's asset-liability management activities.

Securities classified as available for sale are stated at fair value with unrealized gains and losses excluded from earnings and reported, net of deferred income taxes, in stockholders' equity in accumulated other comprehensive income. Gains and losses on sales of securities are computed using the specific identification method.

Securities which have experienced an other than temporary decline in fair value are written down to a new cost basis with the amount of the writedown included in earnings as a realized loss. The new cost basis is not changed for subsequent recoveries in fair value. Factors which management considers in determining whether an impairment in value of an investment is other than temporary include the issuer's financial performance and near term prospects, the financial condition and prospects for the issuer's geographic region and industry, and recoveries in fair value subsequent to the balance sheet date.

The Bank does not engage in securities trading activities.

LOANS - The Bank grants mortgage, commercial and consumer loans to customers. A substantial portion of the loan portfolio is represented by mortgage loans throughout Erie and Chautauqua counties. The ability of the Bank's debtors to honor their contracts is dependent upon the real estate and general economic conditions in this area.

Loans that management has the intent and ability to hold for the foreseeable future or until maturity or pay-off generally are reported at their outstanding unpaid principal balances adjusted to charge-offs, the allowance for loan losses, and any deferred fees or costs on originated loans. Interest income is accrued on the unpaid principal balance. Loan origination fees, net of certain direct origination costs, are deferred and recognized as an adjustment of the related loan yield using the interest method.

The Bank considers a loan to be impaired when, based on current information and events, it is probable that a creditor will be unable to collect principal or interest due according to the contractual terms of the loan. Loan impairment is measured based on the present value of expected
cash flows discounted at the loan's effective interest rate or, as a practical expedient, at the loan's observable market price or the fair value of the collateral if the loan is collateral dependent.

Payments received on impaired loans are applied against the recorded investment in the loan. For loans other than those that the Bank expects repayment through liquidation of the collateral, when the remaining recorded investment in the impaired loan is less than or equal to the present value of the expected cash flows, income is recorded on a cash basis.

The accrual of interest on mortgage and commercial loans is discontinued at the time the loan is 90 days delinquent unless the credit is well secured and in process of collection. In all cases, loans are placed on nonaccrual or charged-off at an earlier date if collection of principal or interest is considered doubtful.

All interest accrued but not collected for loans that are placed on nonaccrual or charged off is reversed against interest income. The interest on these loans is accounted for on the cash-basis or cost-recovery method, until qualifying for return to accrual. Loans are returned to accrual status when all the principal and interest amounts contractually due are brought current and future payments are reasonably assured.

ALLOWANCE FOR LOAN LOSSES - The allowance for loan losses is established through a provision for loan losses. Recoveries on loans previously charged off are credited directly to the allowance for loan losses. The allowance is an amount that management believes adequate to absorb losses on existing loans that may become uncollectible. Management's periodic evaluation of the adequacy of the allowance is based on the Bank's past loan-loss experience, known and inherent risks in the portfolio, adverse situations that may affect the borrowers' ability to repay, estimated value of any underlying collateral, and current economic conditions.

In addition, various regulatory agencies, as part of their examination process, periodically review the Bank's allowance for loan losses. Such agencies may require the Bank to recognize additions to the allowance based on their judgments of information available to them at the time of their examination.

Management's provision for loan losses reflects its current assessment of the New York State and local economy. Both have lagged behind national prosperity, which is now unsettled. Marginal job growth, in conjunction with a declining population base, has left the Bank's market more susceptible to potential credit problems during an economic downturn. This is particularly true of commercial borrowers. Commercial loans represent a segment of significant past growth as well as concentration in the Company's commercial real estate portfolio. Commercial real estate values may be susceptible to decline in an adverse economy. Management believes that the reserve is also in accordance with regulations promulgated by the OCC, and is reflective of its assessment of the local environment as well as a continued growth trend in commercial loans.

FORECLOSED REAL ESTATE - Foreclosed real estate is initially recorded at the lower of book or fair value (net of costs of disposal) at the date of foreclosure. Costs relating to development and improvement of property are capitalized, whereas costs relating to the holding of property are expensed. Valuations are periodically performed by management, and an allowance for potential additional losses is established by a charge to operations if the carrying value of a property exceeds fair value. Foreclosed real estate is classified as other assets on the consolidated balance sheets.

GOODWILL - Goodwill represents the excess of the purchase price over the fair value of the net assets acquired in connection with the Company's acquisition of the M\&W Group, Inc. Through December 31, 2001 goodwill was being amortized on a straight-line basis over ten years. The Company periodically assesses whether events or changes in circumstances indicate that the carrying amount of goodwill may be impaired. Effective January 1, 2002, the Company adopted the provisions of Statement of Financial Accounting Standards (SFAS) No. 142, Goodwill and Other Intangible Assets. This statement addresses how goodwill and other intangible assets should be accounted for after they have been initially recognized in the financial statements. The Company believes that this pronouncement will result in the cessation of systematic amortization of its goodwill. At December 31, 2001, the Company had approximately $\$ 2.8$ million of goodwill and recorded approximately $\$ 318,000$ of goodwill expense for the year ended December 31, 2001. The Company will continue to evaluate the net amount of goodwill recorded at least annually for impairment.

PROPERTIES AND EQUIPMENT - Properties and equipment are stated at cost less accumulated depreciation. Depreciation is provided using the straight-line method over the estimated useful lives of the assets which range from 3 to 31 years.

The Bank regularly assesses all of its long-lived assets for impairment and recognizes a loss when the carrying value of an asset exceeds its fair value. The Bank determined that no impairment loss needs to be recognized for applicable assets in 2001, 2000 or 1999.

LOAN SERVICING - The Company, in its normal course of business, sells certain residential mortgages which it originates to the Federal National Mortgage Association ("FNMA"). The Company maintains servicing rights on the loans that it sells to FNMA and earns a fee thereon. At December 31, 2001 and 2000, the Company had approximately $\$ 15,997,000$ and $\$ 8,904,000$, respectively, in unpaid principal balances of loans services for FNMA. The Company has recorded no net servicing asset for such loans. For the year ended December 31, 2001, the Company sold $\$ 8,500,000$ in loans to FNMA.

INTEREST INCOME ON LOANS - Interest on loans is accrued and credited to income based on the principal amount outstanding. The accrual of interest on loans is discontinued when, in the opinion of management, there is an indication that the borrower may be unable to meet payments as they become due. Upon such discontinuance, all unpaid accrued interest is reversed and any cash received is credited to the outstanding principal balance. Such loans are returned to accrual status when they are made current and, in the opin-
ion of management, the borrower has the ability to continue making timely payments. Loan origination and commitment fees and certain direct loan origination costs are deferred and recognized over the lives of the related assets as an adjustment of the loans' yields using the level yield method.

INCOME TAXES - Deferred tax assets and liabilities are recorded for temporary differences between the financial statement and tax bases of assets and liabilities using the tax rate expected to be in effect when the taxes are actually paid or recovered.

NET INCOME PER COMMON SHARE - Net income per common share is based on the weighted average number of shares outstanding during each year, retroactively adjusted for stock splits. Only basic earnings per share is disclosed because the Company does not have any dilutive securities or other contracts to issue common stock or convert to common stock. All share and per share information presented is stated after giving effect to stock splits.

STOCK SPLIT - A 5 for 4 stock split was distributed on June 12, 2001 to shareholders of record as of May 25, 2001. Fractional shares were redeemed for cash. The stock split resulted in the issuance of 439,441 shares of common stock as well as fractional shares paid in cash totaling $\$ 21,597$. All share and per share data reflect the split.

DIVIDEND REINVESTMENT PLAN - The Company has a Dividend Reinvestment Plan (the "Plan") which provides each holder of record of the Bank's common stock the opportunity to reinvest automatically the cash dividends they receive on shares of the Bank's common stock. Stockholders who do not wish to participate in the Plan continue to receive cash dividends, as declared, in the usual manner. Fifth Third Bank, Corporate Trust Services (the "Agent") is the administrator of the Plan. Shares purchased under the Plan are held in safekeeping by the Agent until the stockholder terminates his/her participation in the Plan. The Agent also acts as transfer agent and registrar for the Company's common stock.

EMPLOYEE BENEFITS AND DEFERRED COMPENSATION PLAN - Costs are charged to salaries and employee benefits expense in the periods in which the services are rendered. Pension costs are funded on a current basis in compliance with the Employee Retirement Income Security Act and are accounted for in compliance with SFAS No. 132, "Employers' Accounting for Pensions".

OFF BALANCE SHEET FINANCIAL INSTRUMENTS - In the ordinary course of business the Bank has entered into off balance sheet financial instruments consisting of commitments to extend credit and standby letters of credit. Such financial instruments are recorded in the financial statements when the transactions are executed.

CASH AND CASH EQUIVALENTS - For purposes of reporting cash flows, cash and cash equivalents include cash and due from banks, interest-bearing deposits in other banks and federal funds sold. Generally, federal funds sold are purchased for one-day periods.

Cash and due from banks includes reserve balances that the Bank is required to maintain with Federal Reserve Banks. The required reserves are based upon deposits outstanding and were approximately $\$ 1,290,000$ and $\$ 1,045,000$ at December 31, 2001 and 2000, respectively.

RECLASSIFICATIONS - Certain reclassifications have been made to the 2000 and 1999 financial statements to conform with the presentation used in 2001.

ACCOUNTING STANDARDS PRONOUNCEMENTS: SFAS No. 133, Accounting for Derivative Instruments and Hedging Activities, was issued in June 1998. The Company adopted the provisions of SFAS No. 133 effective October 1, 1998. The adoption of SFAS No. 133 (as amended by SFAS 138) did not impact the Company's earnings or financial position. As allowed by SFAS No. 133 the Company transferred approximately $\$ 2,900,000$ of certain securities from held to maturity to the available for sale classification during 1998. The realized and unrealized gains on the securities transferred were not material to the Company.

SFAS No. 140, Accounting for Transfers and Servicing of Financial Assets and Extinguishments of Liabilities, was issued in September 2000. This statement replaces SFAS No. 125, and requires certain disclosures, but carries over most of the provisions of SFAS No. 125. SFAS No. 140 was effective for transfers and servicing of financial assets and extinguishments of liabilities of the Company occurring after March 31, 2001 and did not have a material impact on the Company's financial statements.

SFAS No. 141, Business Combinations issued on June 29, 2001 requires business combinations entered into after June 30, 2001 to be accounted for using the purchase method of accounting. Specifically identifiable intangible assets acquired, other than goodwill, will be amortized over their estimated useful economic life. This pronouncement had no effect on the Company's 2001 financial statements.

SFAS No. 142, Goodwill and Other Intangible Assets, issued on June 29, 2001, addresses how intangible assets that are acquired individually or with a group of other assets should be accounted for in financial statements upon their acquisition. This statement also addresses how goodwill and other intangible assets should be accounted for after they have been initially recognized in the financial statements. This statement will result in the end to systematic goodwill and other intangible amortization and require impairment testing on those balances at least annually. SFAS No. 142 is effective for the Company beginning on January 1, 2002 and is applicable to all goodwill and other intangible assets recognized in an entity's statement of financial position at that date, regardless of when those assets were initially recognized.

## 2. SECURITIES

The amortized cost of securities and their approximate fair value at December 31 were as follows:

|  | 2001 - UNREALIZED |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | AMORTIZED COST | GAINS |  | LOSSES |  | FAIR VALUE |  |
| Available for Sale: |  |  |  |  |  |  |  |
| U.S. Government and Agency Securities |  | \$ 24,934,682 | \$ | 636,940 | \$ | $(44,445)$ | \$ | 25,527,177 |
| Mortgage Backed Securities | 17,040,697 |  | 109,613 |  | $(12,236)$ |  | 17,138,074 |
| State and Municipal Securities | 37,409,765 |  | 723,580 |  | $(316,320)$ |  | 37,817,025 |
| Other Securities | 1,253,100 |  | 0 |  | 0 |  | 1,253,100 |
| Total | \$ 80,638,244 | \$ | 1,470,133 | \$ | $(373,001)$ | \$ | 81,735,376 |
| Held to Maturity: |  |  |  |  |  |  |  |
| U.S. Government and Agency Securities | \$ 39,610 | \$ | 0 | \$ | 0 | \$ | 39,610 |
| State and Municipal Securities | 2,290,245 |  | 0 |  | 0 |  | 2,290,245 |
| Total | \$ 2,329,855 | \$ |  | \$ |  | \$ | 2,329,855 |
|  |  |  | 2000 - | L |  |  |  |
|  | AMORTIZED COST |  | GAINS |  | LOSSES |  | AIR VALUE |
| Available for Sale: |  |  |  |  |  |  |  |
| U.S. Government and Agency Securities | \$23,665,879 | \$ | 343,037 | \$ | $(120,487)$ | \$ | 23,888,429 |
| Mortgage Backed Securities | 15,817,452 |  | 30,138 |  | $(249,043)$ |  | 15,598,547 |
| State and Municipal Securities | 28,111,205 |  | 792,368 |  | $(9,982)$ |  | 28,893,591 |
| Other Securities | 1,265,250 |  | 0 |  | 0 |  | 1,265,250 |
| Total | \$68,859,786 | \$ | 1,165,543 | \$ | $(379,512)$ | \$ | 69,645,817 |
| Held to Maturity: |  |  |  |  |  |  |  |
| U.S. Government and Agency Securities | \$ 42,181 | \$ | 0 | \$ | 0 | \$ | 42,181 |
| State and Municipal Securities | 3,433,220 |  | 0 |  | 0 |  | 3,433,220 |
| Total | \$ 3,475,401 | \$ | 0 | \$ | 0 | \$ | 3,475,401 |

Available for sale securities with a total fair value of $\$ 29,410,581$ at December 31, 2001 were pledged as collateral to secure public deposits and for other purposes required or permitted by law.

The scheduled maturities of debt securities at December 31, 2001 are summarized below. Actual maturities may differ from contractual maturities because certain issuers have the right to call or prepay obligations with or without call premiums.

| AVAILABLE FOR S | SECURITIES | HELD TO MATURI | SECURITIES |
| :---: | :---: | :---: | :---: |
| AMORTIZED COST | FAIR VALUE | AMORTIZED COST | FAIR VALUE |
| \$ 2,942,893 | \$ 2,956,009 | \$ 1,470,993 | \$ 1,470,993 |
| 7,109,443 | 7,301,378 | 534,864 | 534,864 |
| 17,127,051 | 17,766,599 | 153,474 | 153,474 |
| 53,458,857 | 53,711,390 | 170,524 | 170,524 |
| \$80,638,244 | \$81,735,376 | \$ 2,329,855 | \$ 2,329,855 |

Realized gains and losses from sales of securities for the years ended December 31, 2001, 2000 and 1999 are summarized as follows:

|  | 2001 |  | 2000 |  | 1999 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Gross gains | \$ | 184,204 | \$ | 41,628 | \$ | 3,084 |
| Gross losses |  | (523) |  | $(94,454)$ |  | $(3,841)$ |
| Net gain (loss) | \$ | 183,681 | \$ | $(52,826)$ | \$ | (757) |

## 3. LOANS, NET

Major categories of loans at December 31, 2001 and 2000 are summarized as follows:

|  | 2001 |  | 2000 |  |
| :---: | :---: | :---: | :---: | :---: |
| Real estate - mortgages | \$ | 120,765,599 | \$ | 107,218,299 |
| Real estate - construction |  | 1,520,153 |  | 1,965,555 |
| Commercial |  | 16,332,735 |  | 14,783,192 |
| Installment |  | 2,858,944 |  | 3,140,291 |
| Student Loans |  | 233,678 |  | 337,536 |
| Other |  | 1,293,279 |  | 1,350,205 |
| Direct financing lease |  | 897,878 |  | 1,040,722 |
| Net deferred loan origination costs |  | 352,881 |  | 371,719 |
|  |  | 144,255,147 |  | 130,207,519 |
| Allowance for loan losses |  | $(1,786,115)$ |  | $(1,428,467)$ |
| Loans, net | \$ | 142,469,032 | \$ | 128,779,052 |

Changes in the allowance for loan losses for the years ended December 31, 2001, 2000 and 1999 were as follows:

|  | 2001 |  | 2000 |  | 1999 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Balance, beginning of year | \$ | 1,428,467 | \$ | 838,167 | \$ | 729,199 |
| Provision for loan losses |  | 420,000 |  | 689,000 |  | 170,000 |
| Recoveries |  | 17,250 |  | 6,356 |  | 9,511 |
| Loans charged off |  | $(79,602)$ |  | $(105,056)$ |  | $(70,543)$ |
| Balance, end of year | \$ | 1,786,115 | \$ | 1,428,467 | \$ | 838,167 |

Loans evaluated for impairment, for which an allowance for loan impairment was not required under SFAS No. 114 due to the adequacy of related collateral values totaled approximately $\$ 724,000$ and $\$ 1,195,000$ at December 31, 2001 and 2000, respectively. The average recorded investment in these loans during 2001, 2000, and 1999 was approximately $\$ 601,600, \$ 1,166,500$, and $\$ 889,500$, respectively. If such loans had been in an accruing status, the Bank would have recorded additional interest income of approximately $\$ 36,000, \$ 78,000$ and $\$ 76,000$ in 2001, 2000 and 1999, respectively.

The Bank had no loan commitments to borrowers in non-accrual status at December 31, 2001.

As of December 31, 2001 and 2000, the Bank had no other loans which were impaired as defined by SFAS No. 114.

The Bank participates as a lessor in a leasing agreement that is classified as a direct financing lease. Future minimum lease payments totaled $\$ 897,878$ at December 31, 2001. Unearned income totaled $\$ 144,658$ at December 31, 2001. All future minimum lease payments are expected to be collected.

At December 31, 2001 the scheduled future minimum lease payments are as follows:

| 2002 | \$ | 211,265 |
| :---: | :---: | :---: |
| 2003 |  | 224,469 |
| 2004 |  | 264,082 |
| 2005 |  | 198,062 |
| Total | \$ | 897,878 |

## 4. OTHER ASSETS

Other assets at December 31, were as follows:

|  | 2001 |  | 2000 |  |
| :---: | :---: | :---: | :---: | :---: |
| Bank owned life insurance | \$ | 832,755 | \$ | 689,915 |
| Goodwill |  | 2,843,363 |  | 3,182,143 |
| Deferred tax asset |  | 1,439,172 |  | 1,279,585 |
| Accrued interest receivable |  | 1,469,607 |  | 1,599,780 |
| Life insurance proceeds receivable |  | 0 |  | 1,650,000 |
| Other |  | 1,275,989 |  | 1,111,669 |
| Total | \$ | 7,860,886 | \$ | 9,513,092 |

## 5. PROPERTIES AND EQUIPMENT

Properties and equipment at December 31 were as follows:

|  | 2001 |  | 2000 |  |
| :---: | :---: | :---: | :---: | :---: |
| Land | \$ | 268,485 | \$ | 268,485 |
| Buildings and improvements |  | 4,468,428 |  | 3,737,942 |
| Equipment |  | 3,931,185 |  | 3,520,974 |
| Construction in Progress |  | 0 |  | 21,100 |
|  |  | 8,668,098 |  | 7,548,501 |
| Less accumulated depreciation |  | $(4,545,365)$ |  | (3,771, 632) |
| Properties and equipment, net | \$ | 4,122,733 |  | 3,776,869 |

Depreciation expense totaled $\$ 613,117$ in 2001, $\$ 578,407$ in 2000, and $\$ 506,381$ in 1999.

## 6. FAIR VALUE OF FINANCIAL INSTRUMENTS

The following methods and assumptions were used to estimate the fair value of each class of financial instruments for which it is practicable to estimate that value.

CASH AND CASH EQUIVALENTS - For these short-term instruments, the carrying amount is a reasonable estimate of fair value.

SECURITIES - For securities, fair value equals quoted market price, if available. If a quoted market price is not available, fair value is estimated using quoted market prices for similar securities.

LOANS RECEIVABLE - The fair value of fixed rate loans is estimated by discounting the future cash flows using the current rates at which similar loans would be made to borrowers with similar credit ratings and for the same remaining maturities, net of the appropriate portion of the allowance for loan losses. For variable rate loans, the carrying amount is a reasonable estimate of fair value.

DEPOSITS - The fair value of demand deposits, NOW and money market accounts and regular savings accounts is the amount payable on demand at the reporting date. The fair value of time deposits is estimated using the rates currently offered for deposits of similar remaining maturities.

FEDERAL FUNDS PURCHASED - The carrying amount of federal funds purchased approximate their fair values due to their short-term nature.

OTHER BORROWED FUNDS - The fair value of the short-term portion of other borrowed funds approximates its carrying value. The fair value of the long-term portion of other borrowed funds is estimated using a discounted cash flow analysis based on the Company's current incremental borrowing rates for similar types of borrowing arrangements.

COMMITMENTS TO EXTEND CREDIT AND STANDBY LETTERS OF CREDIT - As described in Note 14, the Company was a party to financial instruments with off-balance sheet
risk at December 31, 2001 and 2000. Such financial instruments consist of commitments
to extend permanent financing and letters of credit. If the options are exercised by the prospective borrowers, these financial instruments will become interest-earning assets of the Company. If the options expire, the Company retains any fees paid by the counterparty in order to obtain the commitment or guarantee. The fair value of commitments is estimated based upon fees currently charged to enter into similar agreements, taking into account the remaining terms of the agreements and the present creditworthiness of the counterparties. For fixed-rate commitments, the fair value estimation takes into consideration an interest rate risk factor. The fair value of guarantees and letters of credit is based on fees currently charged for similar agreements. The fair value of these off-balance sheet items at December 31, 2001 and 2000 approximates the recorded amounts of the related fees, which are not considered material.

At December 31, 2001 and 2000, the estimated fair values of the Company's financial instruments were as follows:

|  | 2001 |  | 2000 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | CARRYING AMOUNT | FAIR VALUE | CARRYING AMOUNT | FAIR VALUE |
| Financial Assets: |  |  |  |  |
| Cash and cash equivalents | \$ 10,635,530 | \$ 10,635,530 | \$ 9,358,912 | \$ 9,358,912 |
| Securities | \$ 84,065,231 | \$ 84,065,231 | \$ 73,121,218 | \$ 73,121,218 |
| Loans | \$144,255,147 |  | \$130,207,519 |  |
| Less: allowance for loan losses | 1,786,115 |  | 1,428,467 |  |
| Loans, net | \$142,469,032 | \$148,103,833 | \$128,779,052 | \$129,163,941 |
| Financial Liabilities |  |  |  |  |
| Deposits | \$204,260,062 | \$206,592,532 | \$186,701,319 | \$187,233,211 |
| Other borrowed funds | \$ 9,660,748 | \$ 9,660,748 | \$ 4,409,068 | \$ 4,409,068 |

## 7. DEPOSITS

Time deposits, with minimum denominations of $\$ 100,000$ each, totaled $\$ 28,864,608$ and $\$ 30,779,658$ at December 31, 2001 and 2000, respectively.

At December 31, 2001, the scheduled maturities of time deposits are as follows:

| 2002 | \$ | 62,239,972 |
| :---: | :---: | :---: |
| 2003 |  | 23,889,847 |
| 2004 |  | 888,908 |
| 2005 |  | 387,774 |
| 2006 |  | 3,207,171 |
| Thereafter |  | 92,913 |
|  | \$ | 90,706,585 |

## 8. OTHER BORROWED FUNDS

Other borrowed funds include $\$ 9,660,748$ of long-term borrowing at December 31, 2001. The long-term borrowing consisted of various advances from the Federal Home Loan Bank with interest rates ranging from $4.83 \%$ to $5.07 \%$. These advances are collateralized by certain qualifying assets. The maturities of other borrowed funds are as follows:

| 2002 | $\$ 2,032,393$ |
| :--- | ---: |
| 2003 | $3,165,143$ |
| 2004 | $2,318,226$ |
| 2005 | $1,366,527$ |
| 2006 | 778,459 |
| Total | $---=------$ |
|  | $\$ 9,660,748$ |
|  | $===========$ |

## 9. SECURITIES SOLD UNDER AGREEMENTS TO REPURCHASE

The Bank enters into agreements with depositors to sell to the depositors securities owned by the Bank and repurchase the
identical security, generally within one day. No physical movement of the securities is involved. The depositor is informed the securities are held in safekeeping by the Bank on behalf of the depositor.

## 10. EMPLOYEE BENEFITS AND DEFERRED COMPENSATION PLAN

The Bank has a defined benefit pension plan covering substantially all employees. The plan provides benefits that are based on the employees' compensation and years of service. The Bank uses an actuarial method of amortizing prior service cost and unrecognized net gains or losses which result from actual experience and assumptions being different than those that are projected. The amortization method the Bank is using recognizes the prior service cost and net gains or losses over the average remaining service period of active employees which exceeds the required amortization.

The following are reconciliations of the benefit obligation and the fair value of plan assets, the funded status of the plan, the amounts not recognized in the statements of financial position, and the amounts recognized in the statement of financial position.

|  | 2001 |  | 2000 |  |
| :---: | :---: | :---: | :---: | :---: |
| Change in benefit obligation: |  |  |  |  |
| Benefit obligation at beginning of year | \$ | 1,912,951 | \$ | 1,851,106 |
| Service cost |  | 170,990 |  | 110,067 |
| Interest cost |  | 155,046 |  | 145,860 |
| Employer contributions |  | 85,835 |  | 93,807 |
| Actuarial gain |  | $(270,175)$ |  | (444) |
| Benefits paid |  | $(96,255)$ |  | $(287,445)$ |
| Benefit obligations at end of year |  | 1,958,392 |  | 1,912,951 |
| Change in plan assets: |  |  |  |  |
| Fair value of plan assets at beginning of year | \$ | 1,897,429 | \$ | 1,932,394 |
| Actual return on plan assets |  | $(151,892)$ |  | 158,673 |
| Employer contributions |  | 85,835 |  | 93,807 |
| Benefits paid |  | $(96,255)$ |  | $(287,445)$ |
| Fair value of plan assets at end of year |  | 1,735,117 |  | 1,897,429 |
| Funded status |  | $(223,275)$ |  | $(15,522)$ |
| Unrecognized net actuarial gain |  | 177,041 |  | 59,635 |
| Unrecognized prior service cost |  | $(197,696)$ |  | $(212,403)$ |
| Accrued benefit cost | \$ | $(243,930)$ | \$ | $(168,290)$ |

The Plan's assets are primarily invested in equity and fixed income mutual funds. Valuations of the pension plan as shown above were conducted as of October 1, 2001 and 2000. Assumptions used by the Bank in both years in the determination of pension plan information consisted of the following:

$$
\begin{array}{ll}
\text { Weighted-average discount rate } & 7.50 \% \\
\text { Rate of increase in compensation levels } & 4.75 \% \\
\text { Expected long-term rate of return on plan assets } & 7.50 \%
\end{array}
$$

The components of net periodic benefit cost consisted of the following:

|  |  | 2001 |  | 2000 |  | 1999 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Service cost | \$ | 170,990 | \$ | 110,067 | \$ | 89,062 |
| Interest cost |  | 155,046 |  | 145,860 |  | 132,676 |
| Expected return on plan assets |  | $(148,392)$ |  | $(149,085)$ |  | $(135,913)$ |
| Net amortization and deferral |  | $(16,169)$ |  | $(16,169)$ |  | $(16,169)$ |
| Net periodic benefit cost |  | 161,475 | \$ | 90,673 | \$ | 69,656 |

The Bank also maintains a nonqualified supplemental executive retirement plan covering certain members of senior management. The plan provides a fixed benefit which is specific to the participant. The obligations related to the plan are indirectly funded by life insurance contracts (naming the Bank as beneficiary) with aggregate cash surrender values of approximately $\$ 166,000$ and $\$ 119,000$ at December 31, 2001 and 2000 , respectively. The face values of these policies were approximately $\$ 1,750,000$ at December 31, 2001 and 2000. The Bank uses an actuarial method of amortizing unrecognized net gains or losses which result from actual experience and assumptions being different than those that are projected. The amortization method the Bank is using recognizes the net gains or losses over the average remaining service period of active employees which exceeds the required amortization.

The following are reconciliations of the benefit obligation and the fair value of plan assets, the funded status of the plan, the amounts not recognized in the statement of financial position, and the amounts recognized in the statement of financial position.

|  |  | 2001 |  | 2000 |
| :---: | :---: | :---: | :---: | :---: |
| Change in benefit obligation: |  |  |  |  |
| Benefit obligation at beginning of year | \$ | 1,384,729 | \$ | 1,216,689 |
| Service cost |  | 130,879 |  | 194,792 |
| Interest cost |  | 109,902 |  | 73,633 |
| Actuarial gain (loss) |  | $(214,574)$ |  | $(100,385)$ |
| Benefit obligation at end of year |  | 1,410,936 |  | 1,384,729 |
| Change in plan assets: |  |  |  |  |
| Fair value of plan assets at beginning of year |  | 0 |  | 0 |
| Actual return on plan assets |  | 0 |  | 0 |
| Contributions to the plan |  | 0 |  | 0 |
| Benefits paid |  | 0 |  | 0 |
| Fair value of plan assets at end of year |  | 0 |  | 0 |
| Funded status |  | $(1,410,936)$ |  | $(1,384,729)$ |
| Unrecognized net actuarial loss |  | 276,052 |  | 453,519 |
| Accrued benefit cost |  | $(1,134,884)$ | \$ | $(931,210)$ |

Valuations of the nonqualified supplemental executive retirement plan as shown above were conducted as of January 1, 2001 and 2000. Assumptions used by the Bank in both years in the determination of pension plan information consisted of the following:

```
Weighted-average discount rate 7.50%
Expected long-term rate of return on plan assets 7.50%
```

The components of net periodic benefit cost consisted of the following:

|  | 2001 | 2000 | 1999 |
| :--- | ---: | ---: | ---: |
| Service cost | $\$ 130,879$ | $\$ 194,792$ | $\$ 83,898$ |
| Interest cost | 109,902 | 73,633 | 63,592 |
| Net amortization and deferral | 55,669 | 51,602 | 51,602 |
|  | -------- | -------- | -------- |
| Net periodic benefit cost | $\$ 296,450$ | $\$ 320,027$ | $\$ 199,092$ |
|  | $========$ | $========$ | $=======$ |

The Bank also maintains a non-qualified deferred compensation plan for certain directors. Accrued costs under this plan were approximately $\$ 71,000, \$ 212,000$ and $\$ 73,000$ in 2001, 2000 and 1999 , respectively. The estimated present value of the benefit obligation, included in other liabilities, was $\$ 983,000$ and $\$ 959,000$ at December 31, 2001 and 2000, respectively. This obligation is indirectly funded by life insurance contracts (naming the Bank as beneficiary) with aggregate cash surrender values of approximately $\$ 381,000$ and $\$ 285,000$ at December 31, 2001 and 2000, respectively. The face values
of these policies at both dates was approximately $\$ 3,200,000$. The increase in cash surrender value is included in the "Other" financial statement line on the statement of income. Premiums on the aforementioned life insurance contracts were paid by the Bank in lieu of payment of directors' fees.

The Bank also has a defined contribution Employee Savings 401(k) Plan for its employees who meet certain length of service and age requirements. The provisions of the $401(\mathrm{k})$ Plan allow eligible employees to contribute between $1 \%$ and $15 \%$ of their annual salary, with a matching contribution by the Bank equal to $25 \%$ of the first $4 \%$ of the employees contribution plus $1 \%$ of the employees base pay. The Bank can also make discretionary contributions to the Plan. The Bank's expense under this Plan was approximately $\$ 44,000, \$ 43,000$ and $\$ 39,000$ for the years ended December 31, 2001, 2000 and 1999, respectively.

## 11. STOCK OPTION PLAN

The Company maintains a Stock Option Plan (the "Plan"). Under the provisions of the Plan, awards, up to an aggregate 85,000 shares of common stock, may be granted for employees and consultants under the Plan, awards may consist of stock options, stock appreciation rights (SARs), and Restricted Stock awards. With respect to stock options, the Compensation Committee of the Company's Board of Directors determines the option price (not to be less than fair market value) at the date of grant. The Committee will determine the applicable vesting periods for all awards as well as expiration dates, which will generally not be more than ten years. The Committee is authorized to determine all terms, restrictions, and conditions for all types of awards under the Plan. As of December 31, 2001 no awards have been granted.

## 12. INCOME TAXES

The components of the provision for income taxes were as follows:

|  |  | 2001 |  | 2000 |  | 1999 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Income taxes currently payable | \$ | 1,293,000 | \$ | 1,250,000 |  | 769,000 |
| Deferred benefit |  | (185,000) |  | $(468,750)$ |  | $(162,000)$ |
| Net provision | \$ | 1,108,000 |  | \$ 781,250 | \$ | 607,000 |

At December 31, 2001 and 2000 the components of the net deferred tax asset were as follows:
Deferred Tax Assets:
Allowance for loan losses
Pension premiums
Deferred compensation
Other
Gross deferred tax assets
Deferred Tax Liabilities:
Depreciation
SERP premiums
Prepaid expenses
Unrestricted gains/losses on securities
Gross deferred tax liabilities
Net deferred tax assets

| 2001 |  | 2000 |
| :---: | :---: | :---: |
| \$ 651,000 | \$ | 519,000 |
| 654,000 |  | 554,000 |
| 386,000 |  | 383,000 |
| 0 |  | 85,000 |
| 1,691,000 |  | 541,000 |
| 0 |  | 24,000 |
| 113,000 |  | 114,000 |
| 139,000 |  | 149,000 |
| 431,000 |  | 314,000 |
| 683,000 |  | 601,000 |
| \$1,008,000 | \$ | 940,000 |

The net deferred tax asset at December 31, 2001 and 2000 is included in other assets in the accompanying consolidated balance sheets.

In assessing the realizability of the deferred tax assets and the need for a valuation allowance, the Company believes it is more likely than not that the net deferred assets will be recognized.

The Company's provision for income taxes differs from the amounts computed by applying the Federal income tax statutory rates to income before income taxes. A reconciliation of the differences is as follows:

| December 31, | 2001 |  |  | 2000 |  |  | 1999 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | AMOUNT | PERCENT |  | AMOUNT | PERCENT |  | AMOUNT | PERCENT |
| Tax provision at statutory rate | \$ | 1,254,000 | 34\% | \$ | 1,361,000 | 34\% | \$ | 896,000 | 34\% |
| Increase (decrease) in taxes resulting from: |  |  |  |  |  |  |  |  |  |
| Tax-exempt income |  | $(534,000)$ | (15) |  | (527, 000 ) | (13) |  | $(448,000)$ | (17) |
| Tax exempt insurance proceeds |  |  |  |  | (469,000) | (12) |  | 0 | 0 |
| State taxes, net of federal benefit |  | 240,000 | 7 |  | 210,000 | 5 |  | 159,000 | 6 |
| Non-deductible Goodwill |  | 108,000 | 3 |  | 36,000 | 1 |  | 0 | 0 |
| Other items, net |  | 40,000 | 1 |  | 170,250 | 4 |  | 0 | 0 |
|  |  | --------- | -- |  | ------- | -- |  | -------- | -- |
| Provision for income taxes | \$ | 1,108,000 | 30\% | \$ | 781,250 | 19\% |  | 607,000 | 23\% |
|  |  | $===$ | = |  | $========$ | = |  | $=======$ | = |

## 13. RELATED PARTY TRANSACTIONS

The Bank has entered into loan transactions with certain directors, significant shareholders and their affiliates (related parties). The aggregate amount of loans to such related parties at December 31, 2001 and 2000 was $\$ 4,993,555$ and $\$ 4,689,588$, respectively. During 2001 and 2000, new loans to such related parties amounted to $\$ 15,613,495$ and $\$ 9,384,541$, respectively, and repayments amounted to $\$ 15,304,528$ and $\$ 9,181,300$.

## 14. CONTINGENT LIABILITIES AND COMMITMENTS

The consolidated financial statements do not reflect various commitments and contingent liabilities which arise in the normal course of business and which involve elements of credit risk, interest rate risk and liquidity risk. These commitments and contingent liabilities are commitments to extend credit and standby letters of credit. A summary of the Bank's commitments and contingent liabilities at December 31, 2001 and 2000 is as follows:

|  | 2001 | 2000 |
| :---: | :---: | :---: |
| Commitments to extend credit | \$26,457,000 | \$27,435,000 |
| Standby letters of credit | 1,843,000 | 1,203,000 |
| Total | \$28,300,000 | \$28,638,000 |

Commitments to extend credit and standby letters of credit all include exposure to some credit loss in the event of nonperformance of the customer. The Bank's credit policies and procedures for credit commitments and financial guarantees are the same as those for extensions of credit that are recorded on the consolidated balance sheets. Because these instruments have fixed maturity dates, and because they may expire without being drawn upon, they do not necessarily represent cash requirements to the Bank. The Bank has not incurred any losses on its commitments during the past three years.

## 15. CONCENTRATIONS OF CREDIT

All of the Bank's loans, commitments and standby letters of credit have been granted to customers in the Bank's market area. Investments in state and municipal securities also involve governmental entities within the Bank's market area, which is Western New York. The concentrations of credit by type of loan are set forth in Note 3. The distribution of commitments to extend credit approximates the distribution of loans outstanding. Standby letters of credit were granted primarily to commercial borrowers. The Bank, as a matter of policy, does not extend credit to any single borrower or group in excess of $15 \%$ of capital.

## 16. SEGMENT INFORMATION

The Company is comprised of two primary business segments: banking and insurance activities.

The reportable segments are separately managed and their performance is evaluated based on net income. All sources of segment specific revenues and expenses are attributed to management's definition of net income. Revenues from transactions between the two segments are not significant. The accounting policies of the segments are the same as those described in Note 1. The following table sets forth information regarding these segments for the years ended December 31, 2001 and 2000.


For the year ended December 31, 1999, the Company determined that its business was comprised of banking activities only.

## 17. REGULATORY MATTERS

The Bank is subject to the dividend restrictions set forth by the Comptroller of the Currency. Under such restrictions, the Bank may not, without the prior approval of the Comptroller of the Currency, declare dividends in excess of the sum of the current year's earnings (as defined) plus the retained earnings (as defined) from the prior two years.

Quantitative measures established by regulation to ensure capital adequacy require the Bank to maintain minimum amounts and ratios (set forth in the table below) of total and Tier I capital (as defined in the regulations) to risk-weighted assets (as defined), and of Tier I capital (as defined) to average assets (as defined). Management believes, as of December 31, 2001 and 2000, that the Bank met all capital adequacy requirements to which it is subject.

As of June 30, 2000, the most recent notification from its regulators categorized the Bank as well capitalized under the regulatory framework for prompt corrective action. To be categorized as well capitalized the Bank must maintain minimum total risk-based, Tier I risk-based and Tier I leverage ratios as set forth in the table. There are no conditions or events since that notification that management believes have changed the Bank's category.

The Bank's actual capital amounts and ratios were as follows:


## 18. PARENT COMPANY ONLY FINANCIAL INFORMATION

Parent company (Evans Bancorp, Inc.) only condensed financial information is as follows:

|  | 2001 |  | 2000 |  | 1999 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CONSOLIDATED BALANCE SHEETS |  |  |  |  |  |  |
| December 31, 2001 and 2000 |  |  |  |  |  |  |
| ASSETS |  |  |  |  |  |  |
| Cash | \$ | 36,779 | \$ | 41,205 |  |  |
| Investment in subsidiary | 26,923,990 |  | 25,137,867 |  |  |  |
| Total assets | \$ 26,960,769 |  | \$ 25,179,072 |  |  |  |
| STOCKHOLDERS' EQUITY |  |  |  |  |  |  |
| Stockholders' Equity: |  |  |  |  |  |  |
| Common stock |  | 1,103,234 | \$ | 879,801 |  |  |
| Capital surplus |  | 13,727,084 |  | 13,810,991 |  |  |
| Retained earnings |  | 11,464,273 | 9,953,780 |  |  |  |
| Accumulated other comprehensive income, net of tax |  | 666,178 | 534,500 |  |  |  |
| Total stockholders' equity | \$ 26,960,769 |  | \$ 25,179,072 |  |  |  |
| CONDENSED STATEMENTS OF INCOME |  |  |  |  |  |  |
| Years Ended December 31, 2001, 2000, and 1999 |  |  |  |  |  |  |
| Dividends from subsidiary | \$ | 1,068,834 | \$ | 899,046 | \$ | 798,195 |
| Other revenue |  | 185,000 |  | 50,000 |  | 50,000 |
| Expenses |  | $(189,426)$ |  | $(47,813)$ |  | $(49,681$ |
| Income before equity in undistributed earnings of subsidiary |  | 1,064,408 |  | 901,233 |  | 798,514 |
| Equity in undistributed earnings of subsidiary |  | 1,514,919 |  | 2,321,753 |  | 1,228,756 |
| Net income | \$ | 2,579,327 | \$ | 3,222,986 | \$ | 2,027,270 |
| CONDENSED STATEMENTS OF CASH FLOWS |  |  |  |  |  |  |
| Years Ended December 31, 2001, 2000, and 1999 |  |  |  |  |  |  |
| Operating Activities: |  |  |  |  |  |  |
| Net income | \$ | 2,579,327 | \$ | 3,222,986 | \$ | 2,027,270 |
| Adjustments to reconcile net income to net cash provided by operating activities: |  |  |  |  |  |  |
| Undistributed earnings of subsidiary |  | $(1,514,919)$ |  | $(2,321,753)$ |  | $(1,228,756)$ |
| Net cash provided by operating activities |  | 1,064,408 |  | 901,233 |  | 798,514 |
| Financing Activities - Cash dividends paid |  | $(1,068,834)$ |  | (899,046) |  | $(798,195)$ |
| Net (increase) decrease in cash |  | $(4,426)$ |  | 2,187 |  | 319 |
| Cash, beginning |  | 41,205 |  | 39,018 |  | 38,699 |
| Cash, ending | \$ | 36,779 | \$ | 41,205 | \$ | 39,018 |

## 19. SUBSEQUENT EVENTS

Subsequent to the Balance Sheet date of December 31, 2001, M\&W Agency, Inc, completed its acquisition of the assets, business and certain liabilities of the Eden Agency, Inc., a retail property and casualty insurance company located in Eden, New York. The pro forma impact of this acquisition is not material to the revenue, net income or earnings per share assuming the acquisition had taken place at January 1, 2001.

Subsequent to the Balance Sheet date of December 31, 2001, the Bank signed a long-term land lease commitment in Amherst, New York, upon which it plans to construct its eighth branch. Construction of the branch is expected to begin in late spring 2002 with an expected completion date of fall 2002.

Subsequent to the Balance Sheet date of December 31, 2001, the Bank was in the process of establishing a wholly owned subsidiary, Evan National Holding Corp, a New York Corporation that will elect to be taxed as a real estate investment trust. The business activities of this subsidiary will be limited to purchasing and servicing loans and beneficial interest thereunder.

## 20. QUARTERLY FINANCIAL DATA - UNAUDITED

| (In thousands, except per share data) | 4TH QUARTER | 3RD QUARTER | 2ND QUARTER | 1ST QUARTER |
| :---: | :---: | :---: | :---: | :---: |
| 2001 |  |  |  |  |
| Interest Income | \$3,701 | \$3,947 | \$3,998 | \$4,001 |
| Interest Expense | 1,434 | 1,611 | 1,699 | 1,793 |
| Net Interest Income | 2,267 | 2,336 | 2,299 | 2,208 |
| Net Income | 548 | 725 | 650 | 655 |
| Earnings per share** | 0.24 | 0.33 | 0.30 | 0.30 |
| 2000 |  |  |  |  |
| Interest Income | \$3,832 | \$3,886 | \$3,754 | \$3,599 |
| Interest Expense | 1,788 | 1,627 | 1,579 | 1,497 |
| Net Interest Income | 2,044 | 2,259 | 2,175 | 2,102 |
| Net Income | 1,350* | 695 | 635 | 543 |
| Earnings per share** | 0.59 | 0.32 | 0.30 | 0.26 |

* Fourth quarter 2000 net income includes a one-time life insurance benefit of approximately $\$ 1.4$ million on the former Chairman, President and CEO.
** All share and per share information is stated after giving effect to the June 2001, 5 for 4 stock split.


## SHAREHOLDER AND CORPORATE INFORMATION

## GENERAL SHAREHOLDER INFORMATION

As of December 31, 2001, there were 1,197 shareholders of record of the Company's common stock. Total shares outstanding were $2,206,467$.

ANNUAL MEETING
Tuesday, April 23, 2002 at 9:00 a.m.
Romanello's South Restaurant
5793 South Park Avenue
Hamburg, NY 14075

## INVESTOR INFORMATION

UPON WRITTEN REQUEST OF ANY SHAREHOLDER, A COPY OF THE COMPANY'S REPORT ON FORM 10-K FOR ITS FISCAL YEAR ENDED DECEMBER 31, 2001, THE FINANCIAL STATEMENTS AND THE SCHEDULES THERETO, REQUIRED TO BE FILED WITH THE SECURITIES AND EXCHANGE COMMISSION UNDER THE SECURITIES EXCHANGE ACT OF 1934, AS AMENDED, MAY BE OBTAINED, WITHOUT CHARGE, FROM MICHELLE A. BAUMGARDEN, EVANS BANCORP, INC., 14-16 N. MAIN STREET, ANGOLA, NY 14006

Investor and shareholder information regarding Evans Bancorp, Inc., including all filings with the Securities and Exchange Commission, is available through the Company's website at www.evansnationalbank.com.

## STOCK TRANSFER AGENT AND REGISTRAR

Shareholders requiring a change of name, address or ownership of stock, as well as information about shareholders records, lost or stolen certificates, dividend checks, dividend direct deposit, and dividend reinvestment plan should contact:

Fifth Third Bank
Corporate Trust Services
38 Fountain Square Plaza
Mail Drop \#10AT66
Cincinnati, OH 45202
$1-800-837-2755$ or (513) 579-5320

CORPORATE HEADQUARTERS
14-16 North Main Street
Angola, NY 14006
(716) 549-1000

AUDITORS
Deloitte \& Touche LLP
50 Fountain Plaza
Buffalo, NY 14202
(716) 843-7200

## CORPORATE OFFICERS

## EVANS NATIONAL BANK

PRESIDENT AND
CHIEF EXECUTIVE OFFICER
James Tilley

SENIOR VICE PRESIDENT
William R. Glass

## SENIOR VICE PRESIDENT AND CHIEF FINANCIAL OFFICER <br> Mark DeBacker

VICE PRESIDENTS
Katherine M. Allen

George L. Catalano
Mary E. Doeing Susan J. Herold
Timothy F. Jachlewski
Howard M. Martin, Jr.
Michael R. Noville
Michael C. Schafer
Jeffrey M. Werdein
Jeffrey L. White

## ASSISTANT VICE PRESIDENTS

Rita A. Boyland
Michelle A.Bress
Rose Marie Hinckley
Nadine G. Houghton
Cathy E. Rohrich
Mary Jo Shults

## BANK OFFICERS

Julie Gornikewicz
Lori L. Kuczka
Linda Noecker
Mary K. Nytz
Mary D. Philbin
M\&W AGENCY, INC.
PRESIDENT
Robert G. Miller, Jr.
VICE PRESIDENTS
Louis Atti
Frederick Gould
Ronald E. Miller

## ENB ASSOCIATES INC.

## PRESIDENT

Robert G. Miller, Jr.
VICE PRESIDENT

## Emily S. Hazlett

## QUARTERLY STOCK PRICES*

|  | 3/31/00 | 6/30/00 | 9/30/00 | 12/31/00 | 3/31/01 |  | 6/30/01 | 9/30/01 | 12/31/01 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| HIGH | \$37.60 | \$37.60 | \$37.60 | \$37.60 | HIGH | \$37.60 | \$37.60 | \$30.00 | \$22.57 |
| LOW | \$37.60 | \$37.60 | \$37.60 | \$37.60 | LOW | \$37.60 | \$37.60 | \$18.00 | \$17.40 |

* Evans Bancorp, Inc. distributed a 5 for 4 split of its common stock on June 12, 2001 and the information listed has been adjusted to reflect this stock split. The common stock began trading on the NASDAQ National Market system on July 9, 2001. Prior to that time, the stock was not traded on an exchange and the price information listed represents the highest and lowest per share prices known to management at which the stock of the Company was sold in private transactions during the periods indicated, without retail markup, markdown or commission.

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BOARD OF DIRECTORS
Phillip Brothman
Chairman of the Board
Partner, Hurst, Brothman & Yusick
Thomas H. Waring, Jr.
Vice Chairman of the Board
Principal, Waring Financial Group
Robert W. Allen, Secretary
Retired
William F. Barrett
Property Developer and Real Estate Manager
James Biddle, Jr.
Treasurer, Mader Construction Corporation, Inc. and related companies
Laverne G. Hall
Retired
David C. Koch
Chairman and Chief Executive Officer,
New Era Cap Co., Inc.
Robert G. Miller, Jr.
President, M&W Agency
James Tilley
President and Chief Executive Officer,
Evans National Bank
David M. Taylor
President, Concord Nurseries, Inc.
DIRECTORS EMERITUS
Floyd H. Hurst
Richard C. Stevenson
Carl F. Ulmer
```


## OFFICERS

## EVANS BANCORP, INC.

```
James Tilley
President and Chief Executive Officer
Robert W. Allen
Secretary
William R. Glass
Treasurer
[PHOTO]
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BOARD OF DIRECTORS
Standing: James Biddle, Jr.; David C. Koch; David M. Taylor; Robert G. Miller, Jr.; William F. Barrett; Laverne G. Hall

Seated: James Tilley; Robert W. Allen; Philip Brothman; Thomas H. Waring, Jr.

## [PHOTO]

## EXECUTIVE COMMITTEE

Left to right: Thomas H. Waring, Jr., Vice Chairman of the Board; James Tilley, President and Chief Executive Officer; Phillip Brothman, Chairman of the Board; William R. Glass, Senior Vice President; Mark DeBacker, Senior Vice President and Chief Financial Officer

## [PHOTO]

## OPERATING COMMITTEE

Left to right: Mark DeBacker, Senior Vice President and Chief Financial Officer; William R. Glass, Senior Vice President; James Tilley, President and Chief Executive Officer; George L. Catalano, Vice President

## INDEPENDENT AUDITORS' CONSENT

We consent to the incorporation by reference in Registration Statement No. 333-34347 of Evans Bancorp, Inc. and subsidiary on Form S-3 of our report dated January 24, 2002, appearing in and incorporated by reference in the Annual Report on Form 10-K of Evans Bancorp, Inc. and subsidiary for the year ended December 31, 2001.

## DELOITTE \& TOUCHE LLP

Buffalo, New York
March 25, 2002

## End of Filing

