# UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

# FORM 10-K

$\boxtimes$	ANNUAL REPORT PURSUANT TO SECTION		IANGE ACT OF 1934	
	TRANSITION REPORT PURSUANT TO SEC	or TION 13 OR 15(d) OF THE SECURITIES EX	XCHANGE ACT OF 1934	
	1	For the fiscal year ended <b>December 31, 2019</b>		
		Commission file number 000-19297		
		COMMUNITY BANKSHARES, I		
	(Exa	act name of registrant as specified in its charter	r)	
	Virginia		55-0694814	
	(State or other jurisdiction of incorporation or organization)		(I.R.S. Employer Identification No.)	
		P.O. Box 989 Bluefield, Virginia 24605-0989		
	(Ac	ddress of principal executive offices) (Zip Code	e)	
	Registrant's	s telephone number, including area code: (276)	326-9000	
	_	ties registered pursuant to Section 12(b) of the		
	Title of each class  Common Stock, \$1.00 par value	Trading Symbols FCBC	Name of each exchange on which registed NASDAQ Global Select	ered
	Common Stock, \$1.00 par value	<u>rese</u>	NASDAQ Global Select	
	Securities	s registered pursuant to Section 12(g) of the Ac	et: None	
Indicat	te by check mark if the registrant is a well-known sea	soned issuer, as defined in Rule 405 of the Sec	curities Act.	
T 1'				Yes 🗷 No
indica	te by check mark if the registrant is not required to fil	e reports pursuant to Section 13 or Section 15(		Yes <b>☑</b> No
	te by check mark whether the registrant (1) has filed a ing 12 months (or for such shorter period that the red) days.		or 15(d) of the Securities Exchange Act of 1934	during the
				Yes □ No
	te by check mark whether the registrant has submittention S-T (§ 232.405 of this chapter) during the precent		t the registrant was required to submit such files	
growth	te by check mark whether the registrant is a large accompany. See the definitions of "large accelerated f		lerated filer, a smaller reporting company, or an	emerging
	Exchange Act.  arge accelerated filer □		Accelerated filer ✓	
	on-accelerated filer $\square$		Smaller reporting company □	
			Emerging growth company $\square$	
	merging growth company, indicate by check mark if if financial accounting standards provided pursuant to		ed transition period for complying with any new	/ or
Indicat	te by check mark whether the registrant is a shell com	ipany (as defined in Rule 12b-2 of the Act).	П	Yes <b>☑</b> No
As of J	June 30, 2019, the aggregate market value of the regis	strant's voting and non-voting common stock h		103 22 110
As of l	February 26, 2020, there were 17,694,191 shares outs	tanding of the registrant's Common Stock, \$1.	.00 par value.	
	DOCU	UMENTS INCORPORATED BY REFERE	NCE	
Portion	ns of the Proxy Statement for the Annual Meeting of	Stockholders to be held on April 28, 2020, are	incorporated by reference in Part III of this For	m 10-K.

# FIRST COMMUNITY BANKSHARES, INC. 2019 FORM 10-K INDEX

		<u>Page</u>
PART I		
Item 1.	Business.	4
Item 1A.	Risk Factors.	11
Item 1B.	<u>Unresolved Staff Comments.</u>	18
Item 2.	Properties.	18
Item 3.	<u>Legal Proceedings.</u>	18
Item 4.	Mine Safety Disclosures.	18
PART II		
Item 5.	Market for Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities,	19
Item 6.	Selected Financial Data.	21
Item 7.	Management's Discussion and Analysis of Financial Condition and Results of Operations.	22
Item 7A.	Quantitative and Qualitative Disclosures About Market Risk.	45
Item 8.	Financial Statements and Supplementary Data.	46
Item 9.	Changes in and Disagreements With Accountants on Accounting and Financial Disclosure.	104
Item 9A.	Controls and Procedures.	104
Item 9B.	Other Information.	104
PART III		
Item 10.	Directors, Executive Officers and Corporate Governance.	105
Item 11.	Executive Compensation.	106
Item 12.	Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters.	106
Item 13.	Certain Relationships and Related Transactions, and Director Independence.	106
Item 14.	Principal Accounting Fees and Services.	106
PART IV		
Item 15.	Exhibits, Financial Statement Schedules.	107
	<u>Signatures</u>	109
	2	

#### CAUTIONARY STATEMENT REGARDING FORWARD-LOOKING STATEMENTS

Forward-looking statements in filings with the Securities and Exchange Commission, including this Annual Report on Form 10-K and the accompanying Exhibits, filings incorporated by reference, reports to shareholders, and other communications that represent the Company's beliefs, plans, objectives, goals, guidelines, expectations, anticipations, estimates, and intentions are made in good faith pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. These statements are not guarantees of future performance and involve certain risks, uncertainties, and assumptions that are difficult to predict. The words "may," "could," "should," "would," "believe," "anticipate," "estimate," "expect," "intend," "plan," and other similar expressions identify forward-looking statements. The following factors, among others, could cause financial performance to differ materially from that expressed in such forward-looking statements:

- the strength of the U.S. economy in general and the strength of the local economies in which we conduct operations;
- the effects of, and changes in, trade, monetary, and fiscal policies and laws, including interest rate policies of the Federal Reserve System;
- inflation, interest rate, market and monetary fluctuations;
- timely development of competitive new products and services and the acceptance of these products and services by new and existing customers;
- the willingness of customers to substitute competitors' products and services for the Company's products and services and vice versa;
- the impact of changes in financial services laws and regulations, including laws about taxes, banking, securities, and insurance, and the impact of the Dodd-Frank Wall Street Reform and Consumer Protection Act;
- the impact of the U.S. Department of the Treasury and federal banking regulators' continued implementation of programs to address capital and liquidity in the banking system;
- further, future, and proposed rules, including those that are part of the process outlined in the Basel Committee on Banking Supervision's "Basel III: A Global Regulatory Framework for More Resilient Banks and Banking Systems," which require banking institutions to increase levels of capital;
- technological changes;
- the effect of acquisitions, including, without limitation, the failure to achieve the expected revenue growth and/or expense savings from such acquisitions;
- the growth and profitability of noninterest, or fee, income being less than expected;
- unanticipated regulatory or judicial proceedings;
- changes in consumer spending and saving habits; and
- the Company's success at managing the risks mentioned above.

The list of important factors is not exclusive. If one or more of the factors affecting these forward-looking statements proves incorrect, actual results, performance, or achievements could differ materially from those expressed in, or implied by, forward-looking statements contained in this Annual Report on Form 10-K and other reports we file with the Securities and Exchange Commission. Therefore, the Company cautions you not to place undue reliance on forward-looking information and statements. The Company does not intend to update any forward-looking statements, whether written or oral, to reflect changes. These cautionary statements expressly qualify all forward-looking statements that apply to the Company including the risk factors presented in Part I, Item 1A of this report.

## PART I

#### Item 1. Business.

#### General

First Community Bankshares, Inc. (the "Company"), a financial holding company, was founded in 1989 and incorporated under the laws of the Commonwealth of Virginia in 2018. The Company is the successor to First Community Bancshares, Inc., a Nevada corporation, pursuant to an Agreement and Plan of Reincorporation and Merger, the sole purpose of which was to change the Company's state of incorporation from Nevada to Virginia. The reincorporation was completed on October 2, 2018. The Company's principal executive office is located at One Community Place, Bluefield, Virginia. The Company provides banking products and services to individual and commercial customers through its wholly owned subsidiary First Community Bank (the "Bank"), a Virginia-chartered banking institution founded in 1874. The Bank operates as First Community Bank in Virginia, West Virginia, and North Carolina and People's Community Bank, a Division of First Community Bank, in Tennessee. The Bank offers wealth management and investment advice through its Trust Division and wholly owned subsidiary First Community Wealth Management. Unless the context suggests otherwise, the terms "First Community," "Company," "we," "our," and "us" in this Annual Report on Form 10-K refer to First Community Bankshares. Inc. and its subsidiaries as a consolidated entity.

We focus on building financial partnerships and creating enduring and mutually beneficial relationships with businesses and individuals through a personal and local approach to banking and financial services. We strive to be the bank of choice in the markets we serve by offering impeccable service and a complete line of competitive products that include:

- demand deposit accounts, savings and money market accounts, certificates of deposit, and individual retirement arrangements;
- commercial, consumer, and real estate mortgage loans and lines of credit;
- various credit card, debit card, and automated teller machine card services;
- corporate and personal trust services; and
- investment management services.

Our operations are guided by a strategic plan that focuses on organic growth supplemented by strategic acquisitions of complementary financial institutions. For a summary of our financial performance, see Item 6, "Selected Financial Data," in Part II of this report.

## **Employees**

As of December 31, 2019, we had 527 full-time equivalent employees. In addition, the December 31, 2019, closing of the Highlands Bankshares, Inc. acquisition added 135 employees. Our employees are not represented by collective bargaining agreements and we consider employee relations to be excellent.

## Market Area

As of December 31, 2019, we operated 58 branch locations in Virginia, West Virginia, North Carolina, and Tennessee through our sole operating segment, Community Banking. 14 of those locations were Highlands branches. Economic indicators in our market areas show relatively stable employment and business conditions. We serve a diverse base of individuals and businesses across a variety of industries such as education, government, and health services; retail trade; construction; manufacturing; tourism; coal mining and gas extraction; and transportation.

## Competition

The financial services industry is highly competitive and constantly evolving. We encounter strong competition in attracting and retaining deposit, loan, and other financial relationships in our market areas. We compete with other commercial banks, thrifts, savings and loan associations, credit unions, consumer finance companies, mortgage banking firms, commercial finance and leasing companies, securities firms, brokerage firms, and insurance companies. We have positioned ourselves as a regional community bank that provides an alternative to larger banks, which often place less emphasis on personal relationships, and smaller community banks, which lack the capital and resources to efficiently serve customer needs. Factors that influence our ability to remain competitive include the ability to develop, maintain, and build long-term customer relationships; the quality, variety, and pricing of products and services; the convenience of banking locations and office hours; technological developments; and industry and general economic conditions. We seek to mitigate these pressures with our relationship style of banking, competitive pricing, cost efficiencies, and disciplined approach to loan underwriting.

## **Supervision and Regulation**

## Overview

We are subject to extensive examination, supervision, and regulation under applicable federal and state laws and various regulatory agencies. These regulations are intended to protect consumers, depositors, borrowers, deposit insurance funds, and the stability of the financial system and are not for the protection of stockholders or creditors.

Applicable laws and regulations restrict our permissible activities and investments and impose conditions and requirements on the products and services we offer and the manner in which they are offered and sold. They also restrict our ability to repurchase stock or pay dividends, or to receive dividends from our banking subsidiary, and impose capital adequacy requirements on the Company and the Bank. The consequences of noncompliance with these laws and regulations can include substantial monetary and nonmonetary sanctions.

The following discussion summarizes significant laws and regulations applicable to the Company and the Bank. These summaries are not intended to be complete and are qualified in their entirety by reference to the applicable statute or regulation. Changes in laws and regulations may have a material effect on our business, financial condition, or results of operations.

## First Community Bankshares, Inc.

The Company is a bank holding company registered under the Bank Holding Company Act of 1956, as amended, ("BHC Act") and a financial holding company under the Gramm-Leach-Bliley Act of 1999 ("GLB Act"). The Company elected financial holding company status in December 2006. The Company and its subsidiaries are subject to supervision, regulation, and examination by the Board of Governors of the Federal Reserve System ("Federal Reserve"). The BHC Act generally provides for umbrella regulation of financial holding companies, such as the Company, by the Federal Reserve, as well as functional regulation of financial holding company subsidiaries by applicable regulatory agencies. The Federal Reserve is granted the authority, in certain circumstances, to require reports of, examine, and adopt rules applicable to any bank holding company subsidiary.

The Company is also subject to the disclosure and regulatory requirements of the Securities Act of 1933, as amended, and the Securities Exchange Act of 1934, as amended, ("Exchange Act"), as administered by the Securities and Exchange Commission ("SEC"). The Company's common stock is listed on the NASDAQ Global Select Market under the trading symbol FCBC and is subject to NASDAQ's rules for listed companies.

#### First Community Bank

The Bank is a Virginia chartered bank and a member of the Federal Reserve subject to supervision, regulation, and examination by the Virginia Bureau of Financial Institutions and the Federal Reserve Bank ("FRB") of Richmond. The Bank is a member of the Federal Deposit Insurance Corporation ("FDIC"), and its deposits are insured by the FDIC to the extent provided by law. The regulations of these agencies govern most aspects of the Bank's business, including requirements concerning the allowance for loan losses, lending and mortgage operations, interest rates received on loans and paid on deposits, the payment of dividends, loans to affiliates, mergers and acquisitions, capital, and the establishment of branches. Various consumer and compliance laws and regulations also affect the Bank's operations.

As a member bank, the Bank is required to hold stock in the FRB of Richmond in an amount equal to 6% of its capital stock and surplus (half paid to acquire the stock with the remainder held as a cash reserve). Member banks do not have any control over the Federal Reserve as a result of owning the stock and the stock cannot be sold or traded.

## Permitted Activities under the BHC Act

The BHC Act limits the activities of bank holding companies, such as the Company, to the business of banking, managing or controlling banks and other activities the Federal Reserve determines to be closely related to banking. A bank holding company that elects treatment as a financial holding company under the GLB Act, such as the Company, may engage in a broader range of activities that are financial in nature or complementary to a financial activity and do not pose a substantial risk to the safety and soundness of depository institutions or the financial system. These activities include securities underwriting, dealing, and market making; sponsoring mutual funds and investment companies; insurance underwriting and agency; merchant banking activities; and other activities that the Federal Reserve determines to be closely related to banking.

In order to maintain financial holding company status, the Company and the Bank must be well-capitalized and well-managed under applicable Federal Reserve regulations and have received at least a satisfactory rating under the Community Reinvestment Act ("CRA"). See "Prompt Corrective Action" and "Community Reinvestment Act" below. If we fail to meet these requirements, the Federal Reserve may impose corrective capital and managerial requirements and place limitations or conditions on our ability to conduct activities permissible for financial holding companies. If the deficiencies persist, the Federal Reserve may require the Company to divest the Bank or divest investments in companies engaged in activities permissible only for financial holding companies.

In July 2019, the federal bank regulators adopted final rules (the "Capital Simplifications Rules") that, among other things, eliminated the standalone prior approval requirement in the Basel III Capital Rules for any repurchase of common stock. The Company is required to give the Federal Reserve prior notice of any redemption or repurchase of its own equity securities, subject to certain exemptions, if the consideration to be paid, together with the consideration paid for any repurchases or redemptions in the preceding 12 months, is equal to 10% or more of the Company's consolidated net worth. The Federal Reserve may oppose the transaction if it believes that the transaction would constitute an unsafe or unsound practice or would violate any law or regulation. Any redemption or repurchase of preferred stock or subordinated debt remains subject to the prior approval of the Federal Reserve Board.

The BHC Act requires that bank holding companies obtain the Federal Reserve's approval before acquiring direct or indirect ownership or control of more than 5% of the voting shares or all, or substantially all, of the assets of a bank. The regulatory authorities are required to consider the financial and managerial resources and future prospects of the bank holding company and the target bank, the convenience and needs of the communities to be served, and various competitive factors when approving acquisitions. The BHC Act also prohibits a bank holding company from acquiring direct or indirect control of more than 5% of the outstanding voting stock of any company engaged in a non-banking business unless the Federal Reserve determines it to be closely related to banking.

#### Capital Requirements

We are subject to various regulatory capital requirements administered by the Federal Reserve. The current risk-based capital requirements are based on the December 2010 international capital standards of the Basel Committee on Banking Supervision ("Basel Committee"), known as Basel III.

On July 2, 2013, the Federal Reserve approved capital rules for U.S. banking organizations implementing Basel III ("Basel III Capital Rules") and certain requirements of the Dodd-Frank Act to remove references to credit ratings from the federal banking agencies' rules. Basel III Capital Rules (1) introduced a new Common Equity Tier 1 ("CET1") capital measure, (2) specified that Tier 1 capital consist of CET1 and additional Tier 1 capital instruments meeting specified requirements, (3) defined CET1 narrowly by requiring that most deductions/adjustments to regulatory capital measures be made to CET1 and not to the other components of capital, and (4) expanded the scope of the deductions/adjustments to capital as compared to prior regulations. The following initial minimum capital ratios became effective, subject to a phase-in period, for the Company and the Bank under Basel III Capital Rules on January 1, 2015:

- 4.5% CET1 to risk-weighted assets
- 6.0% Tier 1 capital (CET1 plus additional Tier 1 capital) to risk-weighted assets
- 8.0% Total capital (Tier 1 plus Tier 2 capital) to risk-weighted assets
- 4.0% Tier 1 leverage ratio

Basel III Capital Rules introduced a capital conservation buffer designed to absorb losses during periods of economic stress. The capital conservation buffer was implemented on January 1, 2016, at 0.625% and was phased in over a four-year period (increased an additional 0.625% each year until it reached 2.5% on January 1, 2019). Basel III Capital Rules also provide for a countercyclical capital buffer that applies to certain covered institutions; however, the buffer does not apply to the Company or the Bank. Banking institutions with a CET1 to risk-weighted assets ratio above the minimum but below the conservation buffer (or below the combined capital conservation buffer and countercyclical capital buffer, if applicable) face constraints on dividends, equity repurchases, and compensation based on the amount of the shortfall.

After fully phased in on January 1, 2019, Basel III Capital Rules required an additional capital conservation buffer of 2.5% of CET1, effectively resulting in the following minimum ratios:

- 7.0% CET1 to risk-weighted assets
- 8.5% Tier 1 capital to risk-weighted assets
- 10.5% Total capital to risk-weighted assets

Basel III Capital Rules provide for a number of deductions from and adjustments to CET1. These include, for example, the requirement that certain deferred tax assets and significant investments in non-consolidated financial entities be deducted from CET1 to the extent that any one such category exceeds 10% of CET1 or all such categories, in the aggregate, exceed 15% of CET1.

Basel III Capital Rules prevent certain hybrid securities, such as trust preferred securities, as Tier 1 capital of bank holding companies, subject to phase-out. The rules do not require a phase-out of trust preferred securities issued before May 19, 2010, for holding companies of depository institutions with less than \$15 billion in consolidated total assets, as of December 1, 2009.

Basel III Capital Rules prescribe a standardized approach for risk weightings that expand the risk-weighting categories from the four Basel I categories (0%, 20%, 50% and 100%) to a larger and more risk-sensitive number of categories, depending on the nature of the assets, generally ranging from 0% for U.S. government and agency securities, to 600% for certain equity exposures, and resulting in higher risk weights for a variety of asset categories.

In August 2018, the Federal Reserve issued an interim final rule, which expanded the applicability of the Small Bank Holding Company Policy Statement through an increase in the size limitation for qualifying bank holding companies from \$1 billion to \$3 billion in total consolidated assets. As a result, the Company qualifies under the Small Bank Holding Company Policy Statement for exemption from the Federal Reserve's consolidated risk-based capital requirements at the holding company level. Management believes that the Company and the Bank would meet all capital adequacy requirements under Basel III Capital Rules on a fully phased-in basis, as of December 31, 2019.

Beginning in the first quarter of 2020, a qualifying community banking organization may elect to use the community bank leverage ratio ("CBLR") framework to eliminate the requirements for calculating and reporting risk-based capital ratios. A qualifying community organization is a depository institution or its holding company that has less than \$10 billion in average total consolidated assets; has off-balance sheet exposures of 25% or less of total consolidated assets; has trading assets plus trading liabilities of 5% or less of total consolidated assets; and is not an advance approaches banking organization. Qualifying community banking organizations that elect to use the CBLR framework and that maintain a leverage ratio of greater than 9% are considered to have satisfied the risk-based and leverage capital requirements and are considered to have met the well-capitalized ratio requirements for purposes of Section 38 of the FDICIA. A qualifying community banking organization may opt into and out of the CBLR framework by completing the associated reporting requirements on its call report.

## **Prompt Corrective Action**

The federal banking regulators are required to take prompt corrective action with respect to capital-deficient institutions. Agency regulations define, for each capital category, the levels at which institutions are well-capitalized, adequately capitalized, undercapitalized, significantly undercapitalized, or critically undercapitalized. An institution may be downgraded to, or deemed to be in, a capital category that is lower than indicated by its capital ratios if the appropriate federal regulators determine that it is engaging in an unsafe or unsound practice or is in an unsafe or unsound condition. A bank's capital category is determined solely for applying prompt corrective action regulations, and the capital category may not constitute an accurate representation of the bank's financial condition or prospects for other purposes.

The Bank was classified as well-capitalized under prompt corrective action regulations as of December 31, 2019. In order to be considered a well-capitalized institution under Basel III Capital Rules, an organization must not be subject to any written agreement, order, capital directive, or prompt corrective action directive and must maintain the following minimum capital ratios:

- 6.5% CET1 to risk-weighted assets
- 8.0% Tier 1 capital to risk-weighted assets
- 10.0% Total capital to risk-weighted assets
- 5.0% Tier 1 leverage ratio

Undercapitalized institutions are required to submit a capital restoration plan to federal banking regulators. Under the Federal Deposit Insurance Act, as amended ("FDIA"), in order for the capital restoration plan to be accepted by the appropriate federal banking agency, a bank holding company must provide appropriate assurances of performance and guarantee that its subsidiary bank will comply with its capital restoration plan, subject to certain limitations. Agency regulations contain broad restrictions on certain activities of undercapitalized institutions, including asset growth, acquisitions, establishing branches, and engaging in new lines of business. With certain exceptions, a depository institution is prohibited from making capital distributions, including dividends, and is prohibited from paying management fees to its parent holding company if the institution would be undercapitalized after such distribution or payment.

A significantly undercapitalized institution is subject to various requirements and restrictions, including orders to sell sufficient voting stock to become adequately capitalized, requirements to reduce total assets, and ending deposits from correspondent banks. The FDIC has limited discretion in dealing with a critically undercapitalized institution and is generally required to appoint a receiver or conservator.

## Safety and Soundness Standards

Guidelines adopted by federal bank regulatory agencies establish general standards relating to internal controls and information systems, internal audit systems, loan documentation, credit underwriting, interest rate exposure, asset growth, and compensation fees and benefits. In general, the guidelines require, among other things, appropriate systems and practices to identify and manage risks and exposures. If an institution fails to meet safety and soundness standards, the regulatory agencies may require the institution to submit a written compliance plan describing the steps they would take to correct the situation and the time that such steps would be taken. If an institution fails to submit or implement an acceptable compliance plan, after being notified, the agency must issue an order directing action to correct the deficiency and may issue an order directing other actions, such as those applicable to undercapitalized institutions under the prompt corrective action provisions of the FDIA. An institution may be subject to judicial proceedings and civil money penalties if it fails to follow such an order.

## Payment of Dividends

The Company is a legal entity that is separate and distinct from its subsidiaries. The Company's principal source of cash flow is derived from dividends paid by the Bank. There are various restrictions by regulatory agencies related to dividends paid by the Bank to the Company and dividends paid by the Company to its shareholders. The payment of dividends by the Company and the Bank may be limited by certain factors, such as requirements to maintain capital above regulatory guideline minimums.

Prior FRB approval is required for the Bank to declare or pay a dividend to the Company if the total of all dividends declared in any given year exceed the total of the Bank's net profits for that year and its retained profits for the preceding two years, less any required transfers to surplus or to fund the retirement of preferred stock. Dividends paid by the Company to shareholders are subject to oversight by the Federal Reserve. Federal Reserve policy states that bank holding companies generally should pay dividends on common stock only from income available over the past year if prospective earnings retention is consistent with the organization's expected future needs, asset quality, and financial condition.

Regulatory agencies have the authority to limit or prohibit the Company and the Bank from paying dividends if the payments are deemed to constitute an unsafe or unsound practice. The appropriate regulatory authorities have stated that paying dividends that deplete a bank's capital base to an inadequate level would be an unsafe and unsound banking practice and that banking organizations should generally pay dividends only from current operating earnings. In addition, the Bank may not declare or pay a dividend if, after paying the dividend, the Bank would be classified as undercapitalized. In the current financial and economic environment, the FRB has discouraged payout ratios that are at maximum allowable levels, unless both asset quality and capital are very strong, and has noted that bank holding companies should carefully review their dividend policy. Bank holding companies should not maintain dividend levels that undermine their ability to be a source of strength to their banking subsidiaries.

#### Source of Strength

Federal Reserve policy and federal law requires the Company to act as a source of financial and managerial strength to the Bank. Under this requirement, the Company is expected to commit resources to support the Bank even when it may not be in a financial position to provide such resources. Because the Company is a legal entity separate and distinct from its subsidiaries, any capital loans it makes to the Bank are subordinate in right of payment to depositors and to certain other indebtedness of the Bank. In the event of the Company's bankruptcy, any commitment by the Company to a federal bank regulatory agency to maintain the capital of the Bank will be assumed by the bankruptcy trustee and entitled to priority of payment.

## Transactions with Affiliates

The Federal Reserve Act ("FRA") and Federal Reserve Regulation W place restrictions on "covered transactions" between the Bank and its affiliates, including the Company. The term "covered transactions" includes making loans, purchasing assets, issuing guarantees, and other similar transactions. The Dodd-Frank Act expanded the definition of "covered transactions" to include derivative activities, repurchase agreements, and securities lending or borrowing activities. These restrictions limit the amount of transactions with affiliates, require certain levels of collateral for loans to affiliates, and require that all transactions with affiliates be on terms that are consistent with safe and sound banking practices. In addition, these transactions must be on terms that are substantially the same, or at least as favorable to the Bank, as those prevailing at the time for similar transactions with non-affiliates.

The FRA and Federal Reserve Regulation O place restrictions on loans between the Company and the Bank and their directors, executive officers, principal shareholders, affiliates, and interests of those directors, executive officers, and principal shareholders. These restrictions limit the amount of loans to one borrower and require that loans are on terms that are substantially the same as, and follow underwriting procedures that are not less stringent than, those prevailing at the time for similar loans with non-insiders. In addition, the aggregate limit of loans to all insiders, as a group, cannot exceed the Bank's total unimpaired capital and surplus.

## **Deposit Insurance and Assessments**

Substantially all of the Bank's deposits are insured up to applicable limits by the Deposit Insurance Fund ("DIF") of the FDIC and are subject to quarterly deposit insurance assessments to maintain the DIF. Deposit insurance premiums are assessed using a risk-based system that places FDIC-insured institutions into one of four risk categories based on capital, supervisory ratings and other factors. The assessment rate determined by considering such information is then applied to the institution's average assets minus average tangible equity to determine the institution's insurance premium. The FDIC may change assessment rates or revise its risk-based assessment system if deemed necessary to maintain an adequate reserve ratio for the DIF. The Dodd-Frank Act required that the minimum reserve ratio for the DIF increase from 1.15% to 1.35% by September 30, 2020. Under the FDIA, the FDIC may terminate deposit insurance if it determines that the institution has engaged in unsafe and unsound practices, is in an unsafe or unsound condition to continue operations, or has violated any applicable law, regulation, rule, order, or condition imposed by the FDIC. The Bank's FDIC deposit insurance assessments were \$318 thousand in 2019, \$840 thousand in 2018, and \$797 thousand in 2017. The decrease in FDIC assessments in 2019 were primarily the result of the receipt of Small Bank Assessment Credits from the FDIC. On September 30, 2018, the Deposit Insurance Fund Reserve Ratio reached 1.36 percent. Because the reserve ratio exceeded 1.35 percent, two deposit insurance assessment changes occurred under the FDIC regulations. Surcharges on large banks, \$10 billion or more in consolidated assets, ended; and small banks, less than \$10 billion in consolidated assets, were awarded assessment credits for the portion of their assessments that contributed to the growth in the reserve ration from 1.15 percent to 1.35 percent. The credit is applied when the reserve ratio is at least 1.38 percent.

In addition, all FDIC-insured institutions must pay annual assessments to fund interest payments on bonds issued by the Financing Corporation ("FICO"). The FICO is a mixed-ownership government corporation that was formed to borrow the money necessary to carry out the closing and ultimate disposition of failed thrift institutions by the Resolution Trust Corporation. The Bank's FICO assessments, which are set quarterly, were \$6 thousand in 2019, \$66 thousand in 2018, and \$113 thousand in 2017. The final collection of the FICO assessment was on the March, 29, 2019 FDIC quarterly assessment.

#### The Volcker Rule

The Dodd-Frank Act amended the BHC Act to prohibit depository institutions and their affiliates from engaging in proprietary trading and from investing in, sponsoring, or having certain relationships with hedge funds or private equity funds, known as the Volcker Rule. The Volcker Rule, which became effective in July 2015 and the implementing regulations of which were amended in 2019 and are subject to further amendment expected in 2020, does not significantly impact the operations of the Company and its subsidiaries, as we do not have any engagement in the businesses prohibited by the Volcker Rule.

## Community Reinvestment Act

The CRA of 1977, as amended, requires depository institutions to help meet the credit needs of their market areas, including low- and moderate-income individuals and communities, consistent with safe and sound banking practices. Federal banking regulators periodically examine depository institutions and assign ratings based on CRA compliance. A rating of less than satisfactory may restrict certain operating activities, delay or deny certain transactions, or result in an institution losing its financial holding company status. The Bank received a rating of satisfactory in its most recent CRA examination.

## **Incentive Compensation**

Federal regulatory agencies have issued comprehensive guidance intended to ensure that the incentive compensation policies of banking organizations do not undermine the safety and soundness of such organizations by encouraging excessive risk-taking. The guidance is based on the key principles that a banking organization's incentive compensation arrangements should (1) provide incentives that do not encourage risk taking beyond the organization's ability to effectively identify and manage risks, (2) be compatible with effective internal controls and risk management, and (3) be supported by strong corporate governance, including active and effective oversight by the organization's board of directors.

Federal banking regulators periodically examine the incentive compensation arrangements of banking organizations and incorporate any deficiencies in the organization's supervisory ratings, which can affect certain operating activities. The FRB may initiate enforcement actions if the organization's incentive compensation arrangements or related risk management, control, or governance processes pose a risk to the organization's safety and soundness and the organization is not taking prompt and effective measures to correct the deficiencies. The scope and content of the U.S. banking regulators' policies on incentive compensation are continuing to develop. It cannot be determined at this time if or when a final rule will be adopted or if compliance with such a final rule will adversely affect the ability of the Company and its subsidiaries to hire, retain and motivate their key employees.

## Anti-Tying Restrictions

The Bank and its affiliates are prohibited from tying the provision of certain services, such as extensions of credit, to other services offered by the Company.

## Consumer Protection and Privacy

We are subject to certain consumer laws and regulations that are designed to protect consumers in transactions with banks. These laws and regulations include the Mortgage Reform and Anti-Predatory Lending Act, the Truth in Lending Act, the Truth in Savings Act, the Home Mortgage Disclosure Act, the Electronic Funds Transfer Act, the Expedited Funds Availability Act, the Equal Credit Opportunity Act, the Fair Credit Reporting Act, the Right to Financial Privacy Act, the Fair Housing Act, and various state law counterparts. These laws and regulations contain extensive customer privacy protection provisions that limit the ability of financial institutions to disclose non-public information about consumers to non-affiliated third parties and require financial institutions to disclose certain policies to consumers.

The Consumer Financial Protection Bureau ("CFPB") is a federal agency with broad authority to implement, examine, and enforce compliance with federal consumer protection laws that relate to credit card, deposit, mortgage, and other consumer financial products and services. The CFPB may enforce actions to prevent and remedy unfair, deceptive, or abusive acts and practices related to consumer financial products and services. The agency has authority to impose new disclosure requirements for any consumer financial product or service. The CFPB may impose a civil penalty or injunction against an entity in violation of federal consumer financial laws.

#### Cybersecurity

In March 2015, federal regulators issued two related statements about cybersecurity. One statement indicates that financial institutions should design multiple layers of security controls to establish lines of defense and to ensure that their risk management processes also address the risk posed by compromised customer credentials, including security measures to reliably authenticate customers accessing internet-based services of the financial institution. The other statement indicates that a financial institution's management is expected to maintain sufficient business continuity planning processes to ensure the rapid recovery, resumption, and maintenance of the institution's operations after a cyberattack involving destructive malware. A financial institution is also expected to develop appropriate processes to enable recovery of data and business operations and address rebuilding network capabilities and restoring data if the institution or its critical service providers fall victim to this type of cyberattack. If the Bank fails to observe the regulatory guidance, the Bank could be subject to various regulatory sanctions, including financial penalties.

## Bank Secrecy Act and Anti-Money Laundering

The Bank is subject to the requirements of the Bank Secrecy Act and the Uniting and Strengthening America by Providing Appropriate Tools Required to Intercept and Obstruct Terrorism Act ("USA PATRIOT Act") of 2001. The USA PATRIOT Act broadened existing anti-money laundering legislation by imposing new compliance and due diligence obligations focused on detecting and reporting money laundering transactions. These laws and regulations require the Bank to implement policies, procedures, and controls to detect, prevent, and report money laundering and terrorist financing and to verify the identity of our customers. Violations can result in substantial civil and criminal sanctions. In addition, provisions of the USA PATRIOT Act require the federal financial regulatory agencies to consider the effectiveness of a financial institution's anti-money laundering activities when reviewing mergers and acquisitions.

## Office of Foreign Assets Control Regulation

The U.S. Department of the Treasury's ("Treasury") Office of Foreign Assets Control ("OFAC") administers and enforces economic and trade sanctions against targeted foreign countries and regimes, under authority of various laws, including designated foreign countries, nationals, and others. OFAC publishes lists of specially designated targets and countries. We are responsible for, among other things, blocking accounts of, and transactions with, such targets and countries, prohibiting unlicensed trade and financial transactions with them, and reporting blocked transactions after their occurrence. Failure to comply with these sanctions could have serious legal, financial, and reputational consequences, including causing applicable bank regulatory authorities to not approve merger or acquisition transactions when regulatory approval is required or to prohibit such transactions even if approval is not required.

## Sarbanes-Oxley Act

The Sarbanes-Oxley Act ("SOX Act") of 2002 addresses a broad range of corporate governance, auditing and accounting, executive compensation, and disclosure requirements for public companies and their directors and officers. The SOX Act requires our Chief Executive Officer and Chief Financial Officer to certify the accuracy of certain information included in our quarterly and annual reports. The rules require these officers to certify that they are responsible for establishing, maintaining, and regularly evaluating the effectiveness of our financial reporting and disclosure controls and procedures; that they have made certain disclosures to the auditors and to the Audit Committee of the Board of Directors about our controls and procedures; and that they have included information in their quarterly and annual filings about their evaluation and whether there have been significant changes to the controls and procedures or other factors which would significantly impact these controls subsequent to their evaluation. Section 404 of the SOX Act requires management to undertake an assessment of the adequacy and effectiveness of our internal controls over financial reporting and requires our auditors to attest to and report on the effectiveness of these controls.

#### **Available Information**

We file annual, quarterly, and current reports; proxy statements; and other information with the SEC. You may read and copy any document we file with the SEC at the SEC's website at www.sec.gov that contains reports, proxy and information statements, and other information that issuers file electronically with the SEC. We maintain a website at www.firstcommunitybank.com that makes available, free of charge, our Annual Reports on Form 10-K, Quarterly Reports on Form 10-Q, Current Reports on Form 8-K, and other information, including any amendments to those reports as soon as reasonably practicable after such reports are filed with, or furnished to, the SEC. You are encouraged to access these reports and other information about our business from the Investor Relations section of our website. The Investor Relations section contains information about our Board of Directors, executive officers, and corporate governance policies and principles, which include the charters of the standing committees of the Board of Directors, the Insider Trading Policy, and the Standards of Conduct governing our directors, officers, and employees. Information on our website is not incorporated by reference in this report.

#### Item 1A. Risk Factors.

The risk factors described below discuss potential events, trends, or other circumstances that could adversely affect our business, financial condition, results of operations, cash flows, liquidity, access to capital resources, and, consequently, cause the market value of our common stock to decline. These risks could cause our future results to differ materially from historical results and expectations of future financial performance. If any of the risks occur and the market price of our common stock declines significantly, individuals may lose all, or part, of their investment in our Company. Individuals should carefully consider our risk factors and information included, or incorporated by reference, in this report before making an investment decision. There may be risks and uncertainties that we have not identified or that we have deemed immaterial that could adversely affect our business; therefore, the following risk factors are not intended to be an exhaustive list of all risks we face.

#### **Risks Related to Our Business**

## The current economic environment poses significant challenges.

Our financial performance is generally highly dependent on the business environment in the markets we operate in and of the U.S. as a whole, which includes the ability of borrowers to pay interest, repay principal on outstanding loans, the value of collateral securing those loans, and demand for loans and other products and services we offer. A favorable business environment is generally characterized by, among other factors, economic growth, efficient capital markets, low inflation, low unemployment, high business and investor confidence, and strong business earnings. Unfavorable or uncertain economic and market conditions can be caused by declines in economic growth, business activity, and investor or business confidence; limitations on the availability, or increases, in the cost of credit and capital; increases in inflation or interest rates; high unemployment; natural disasters; or a combination of these or other factors.

In recent years, economic growth and business activity across a wide range of industries has been slow and uneven. There are continuing concerns related to the level of U.S. government debt, fiscal actions that may be taken to address that debt, energy price volatility, global economic conditions, and significant uncertainty with respect to domestic and international fiscal and monetary policy. Economic pressure on consumers and uncertainty about continuing economic improvement may result in changes in consumer and business spending, borrowing, and savings habits. There can be no assurance that these conditions will improve or that these conditions will not worsen. Such conditions could adversely affect the credit quality of the Bank's loans and the Company's business, financial condition, and results of operations.

Additionally, the emergence of widespread health emergencies or pandemics, such as the potential spread of the coronavirus ("Covid-19"), could lead to regional quarantines, business shutdowns, labor shortages, disruptions to supply chains, and overall economic instability. Events such as these may become more common in the future and could cause significant damage such as disrupt power and communication services, impact the stability of our facilities and result in additional expenses, impair the ability of our borrowers to repay their loans, reduce the value of collateral securing the repayment of our loans, which could result in the loss of revenue. While we have established and regularly test disaster recovery procedures, the occurrence of any such event could have a material adverse effect on our business, operations and financial condition.

We operate in a highly regulated industry subject to examination, supervision, enforcement, and other legal actions by various federal and state governmental authorities, laws, and judicial and administrative decisions.

Congress and federal regulatory agencies continually review banking laws, regulations, and policies. Changes to these statutes, regulations, and regulatory policies, including changes in the interpretation or implementation, may cause substantial and unpredictable effects, require additional costs, limit the types of financial services and products offered, or allow non-banks to offer competing financial services and products. Failure to follow laws, regulations, and policies may result in sanctions by regulatory agencies and civil money penalties, which could have material adverse effects on our reputation, business, financial condition, and results of operations. We have policies and procedures designed to prevent violations; however, there is no assurance that violations will not occur. Existing and future laws, regulations, and policies yet to be adopted may make compliance more difficult or expensive; restrict our ability to originate, broker, or sell loans; further limit or restrict commissions, interest, and other charges earned on loans we originate or sell; and adversely affect our business, financial condition, and results of operations.

## The Bank's ability to pay dividends is subject to regulatory limitations that may affect the Company's ability to pay expenses and dividends to shareholders.

The Company is a legal entity that is separate and distinct from its subsidiaries. The Company depends on the Bank and its other subsidiaries for cash, liquidity, and the payment of dividends to the Company to pay operating expenses and dividends to stockholders. There is no assurance that the Bank will have the capacity to pay dividends to the Company in the future or that the Company will not require dividends from the Bank to satisfy obligations. The Bank's dividend payment is governed by various statutes and regulations. For additional information, see "Payment of Dividends" in Item 1 of this report. The Company may not be able to service obligations as they become due if the Bank is unable to pay dividends sufficient to satisfy the Company's obligations, including our common stock. Consequently, the inability to receive dividends from the Bank could adversely affect the Company's financial condition, results of operations, cash flows, and prospects.

## We face strong competition from other financial institutions, financial service companies, and organizations that offer services similar to our offerings.

Our larger competitors may have substantially greater resources and lending limits, name recognition, and market presence that allow them to offer products and services that we do not offer and to price loans and deposits more aggressively than we do. The expansion of non-bank competitors, which may have fewer regulatory constraints and lower cost structures, has intensified competitive pressures on core deposit generation and retention. For additional information, see "Competition" in Item 1 of this report. Our success depends, in part, on our ability to attract and retain customers by adapting our products and services to evolving customer needs and industry and economic conditions. Failure to perform in any of these areas could weaken our competitive position, reduce deposits and loan originations, and adversely affect our financial condition, results of operations, cash flows, and prospects.

## We may require additional capital in the future that may not be available when needed.

We may need to raise additional capital to strengthen our capital position, increase our liquidity, satisfy obligations, or pursue growth objectives. Our ability to raise additional capital depends on current conditions in capital markets, which are outside our control, and our financial performance. Certain economic conditions and declining market confidence may increase our cost of funds and limit our access to customary sources of capital, such as borrowings with other financial institutions, repurchase agreements, and availability under the FRB's Discount Window. Events that limit access to capital markets and the inability to obtain capital may have a materially adverse effect on our business, financial condition, results of operations, and market value of common stock. We cannot provide any assurance that additional capital will be available, on acceptable terms or at all, in the future.

## Liquidity risk could impair our ability to fund operations.

Liquidity is essential to our business and the inability to raise funds through deposits, borrowings, equity and debt offerings, or other sources could have a materially adverse effect on our liquidity. Company specific factors such as a decline in our credit rating, an increase in the cost of capital from financial capital markets, a decrease in business activity due to adverse regulatory action or other company specific event, or a decrease in depositor or investor confidence may impair our access to funding with acceptable terms adequate to finance our activities. General factors related to the financial services industry such as a severe disruption in financial markets, a decrease in industry expectations, or a decrease in business activity due to political or environmental events may impair our access to liquidity.

#### We are subject to interest rate risk.

Interest rate risk results principally when interest-earning assets and interest-bearing liabilities reprice at differing times, when underlying rates change at different levels or in varying degrees, when there is an unequal change in the spread between two or more rates for different maturities, and when embedded options, if any, are exercised. Our earnings and cash flows are largely dependent upon net interest income. Interest rates are highly sensitive to many factors that are beyond our control, including general economic conditions and policies of various governmental and regulatory agencies, particularly, the Federal Reserve. Changes in monetary policy and interest rates could influence the interest we receive on loans and securities and the amount of interest we pay on deposits and borrowings. Further, such changes could also affect our ability to originate loans and obtain deposits and the fair value of our financial assets and liabilities. If the interest rates paid on deposits and other borrowings increase at a faster rate than the interest rates received on loans and other investments, our net interest income and earnings could be adversely affected. Conversely, if interest rates received on loans and other investments fall more quickly than interest rates paid on deposits and other borrowings, our net interest income and earnings could also be adversely affected.

## Uncertainty relating to LIBOR calculation process and potential phasing out of LIBOR may adversely affect us.

On July 27, 2017, the Chief Executive of the United Kingdom Financial Conduct Authority, which regulates the London InterBank Offered Rate ("LIBOR") – benchmark interest rate at which major global banks lend to one another in the international interbank market for short-term loans), announced that it intends to stop persuading or compelling banks to submit rates for the calibration of LIBOR to the administrator of LIBOR after 2021. The announcement indicates that the continuation of LIBOR on the current basis cannot and will not be guaranteed after 2021. It is impossible to predict whether and to what extent banks will continue to provide LIBOR submissions to the administrator of LIBOR or whether any additional reforms to LIBOR may be enacted in the United Kingdom or elsewhere. At this time, no consensus exists as to what rate or rates may become acceptable alternatives to LIBOR and it is impossible to predict the effect of any such alternatives on the value of LIBOR-based securities and variable rate loans, debentures, or other securities or financial arrangements, given LIBOR's role in determining market interest rates globally. Uncertainty as to the nature of alternative reference rates and as to potential changes or other reforms to LIBOR may adversely affect LIBOR rates and the value of LIBOR-based loans and securities in our portfolio and may impact the availability and cost of hedging instruments and borrowings. If LIBOR rates are no longer available, and we are required to implement substitute indices for the calculation of interest rates under our loan agreements with our borrowers, we may incur significant expenses in effecting he transition, and may be subject to disputes or litigation with customers over the appropriateness or comparability to LIBOR of the substitute indices, which could have a material adverse effect on our financial condition or results of operations.

## Our accounting estimates and risk management processes rely on analytical and forecasting models.

The processes we use to estimate probable loan losses and to measure the fair value of financial instruments, as well as the processes used to estimate the effects of changing interest rates and other market measures on our financial condition and results of operations, depend upon analytical and forecasting models. These models reflect assumptions that may not be accurate, particularly in times of market stress or other unforeseen circumstances. Even if these assumptions are adequate, the models may prove to be inadequate or inaccurate because of other flaws in their design or their implementation. If the models we use for interest rate risk and asset/liability management are inadequate, we may incur increased or unexpected losses upon changes in market interest rates or other market measures. If the models used for determining probable loan losses are inadequate, the allowance for loan losses may not be sufficient to cover actual loan losses and an increase in the loan loss provision could materially and adversely affect our operating results. Federal regulatory agencies regularly review our loans and allowance for loan losses as an integral part of the examination process. There is no assurance that we will not, or that regulators will not require us to, increase our allowance in future periods, which could materially and adversely affect our earnings and profitability. If the models we use to measure the fair value of financial instruments are inadequate, the fair value of such financial instruments may fluctuate unexpectedly or may not accurately reflect what we could realize upon the sale or settlement of such financial instruments. Any such failure in our analytical or forecasting models could have a material adverse effect on our business, financial condition, and results of operations. For additional information, see "Fair Value Measurements" and "Allowance for Loan Losses" in the "Critical Accounting Policies" section in Part II, Item 7 and Note 1, "Basis of Presentation and Accounting Policies," to t

## Changes in the fair value of our investment securities may reduce stockholders' equity and net income.

A decline in the estimated fair value of the investment portfolio may result in a decline in stockholders' equity, book value per common share, and tangible book value per common share. Unrealized losses are recorded even though the securities are not sold or held for sale. If a debt security is never sold and no credit impairment exists, the decrease is recovered at the security's maturity. Equity securities have no stated maturity; therefore, declines in fair value may or may not be recovered over time. We conduct quarterly reviews of our securities portfolio to determine if unrealized losses are temporary or other than temporary. No assurance can be given that we will not need to recognize other-than-temporary impairment ("OTTI") charges in the future. Additional OTTI charges may materially affect our financial condition and earnings. For additional information, see Note 1, "Basis of Presentation and Accounting Policies," and Note 3, "Debt Securities," to the Consolidated Financial Statements in Part II, Item 8 of this report.

## We are subject to credit risk associated with the financial condition of other financial institutions.

Credit risk is the risk of not collecting payments pursuant to the contractual terms of loans, leases and investment securities. Financial institutions are interrelated as a result of trading, clearing, counterparty, and other relationships. We have exposure to different industries and counterparties, and we routinely execute transactions with counterparties in the financial services industry, including brokers and dealers, commercial banks, investment banks, investment companies, and other institutional clients. Our ability to engage in routine funding transactions could be adversely affected by the failure, actions, and commercial soundness of other financial institutions. These transactions may expose us to credit risk if our counterparty or client defaults on their contractual obligation. Our credit risk may increase if the collateral we hold cannot be realized or liquidated at prices sufficient to recover the full amount of the loan or derivative exposure due to us. In the event of default, we may be required to provide collateral to secure the obligation to the counterparties. In the event of a bankruptcy or insolvency proceeding involving one of such counterparties, we may experience delays in recovering the assets posted as collateral or may incur a loss to the extent that the counterparty was holding collateral in excess of the obligation to such counterparty. Losses from routine funding transactions could have a material adverse effect on our financial condition and results of operations.

## Our commercial loan portfolio may expose us to increased credit risk.

Commercial business and real estate loans generally have a higher risk of loss because loan balances are typically larger than residential real estate and consumer loans and repayment is usually dependent on cash flows from the borrower's business or the property securing the loan. Our commercial business loans are primarily made to small business and middle market customers. As of December 31, 2019, commercial business and real estate loans totaled \$1.19 billion, or 56.28%, of our total loan portfolio. As of the same date, our largest outstanding commercial business loan was \$6.05 million and largest outstanding commercial real estate loan was \$11.13 million. Commercial construction loans generally have a higher risk of loss due to the assumptions used to estimate the value of property at completion and the cost of the project, including interest. If the assumptions and estimates are inaccurate, the value of completed property may fall below the related loan amount. As of December 31, 2019, commercial construction loans totaled \$49.00 million, or 2.30% of our total loan portfolio. As of the same date, our largest outstanding commercial construction loan was \$2.39 million. Losses from our commercial loan portfolio could have a material adverse effect on our financial condition and results of operations.

## We are subject to environmental liability risk associated with lending activities.

A significant portion of our loan portfolio is secured by real property. In the ordinary course of business, we foreclose on and take title to properties that secure certain loans. Hazardous or toxic substances could be found on properties we own. If substances are present, we may be liable for remediation costs, personal injury claims, and property damage and our ability to use or sell the property would be limited. We have policies and procedures in place that require environmental reviews before initiating foreclosure actions on real property; however, these reviews may not detect all potential environmental hazards. Environmental laws that require us to incur substantial remediation costs, which could materially reduce the affected property's value, and other liabilities associated with environmental hazards could have a material adverse effect on our financial condition and results of operations.

## Potential acquisitions may disrupt our business and dilute stockholder value.

We may seek merger or acquisition partners that are culturally similar, have experienced management, and possess either significant market presence or the potential for improved profitability through financial management, economies of scale, or expanded services. Risks inherent in acquiring other banks, businesses, and banking branches may include the following:

- potential exposure to unknown or contingent liabilities of the target company;
- exposure to potential asset quality issues of the target company;
- difficulty, expense, and delays of integrating the operations and personnel of the target company;
- potential disruption to our business;
- potential diversion of management's time and attention;
- loss of key employees and customers of the target company;
- difficulty in estimating the value of the target company;
- potential changes in banking or tax laws or regulations that may affect the target company;
- unexpected costs and delays;
- the target company's performance does not meet our growth and profitability expectations;
- limited experience in new markets or product areas;
- increased time, expenses, and personnel as a result of strain on our infrastructure, staff, internal controls, and management; and
- potential short-term decreases in profitability.

We regularly evaluate merger and acquisition opportunities and conduct due diligence activities related to possible transactions with other financial institutions and financial services companies. As a result, merger or acquisition discussions and, in some cases, negotiations may take place and future mergers or acquisitions involving the payment of cash or the issuance of debt or equity securities may occur at any time. Acquisitions typically involve goodwill, a purchase premium over the acquired company's book and market values; therefore, dilution of our tangible book value and net income per common share may occur. If we are unable to realize revenue increases, cost savings, geographic or product presence growth, or other projected benefits from acquisitions, our financial condition and results of operations may be adversely affected.

## Attractive acquisition opportunities may not be available in the future.

We expect banking and financial companies, which may have significantly greater resources, to compete for the acquisition of financial service businesses. This competition could increase the price of potential acquisitions that we believe are attractive. If we fail to receive proper regulatory approval, we will not be able to consummate an acquisition. Our regulators consider our capital, liquidity, profitability, regulatory compliance, level of goodwill and intangible assets, and other factors when considering acquisition and expansion proposals. Future acquisitions may be dilutive to our earnings and equity per share of our common stock.

#### We may experience future goodwill impairment.

We test goodwill for impairment annually, or more frequently if events or circumstances indicate there may be impairment, using either a quantitative or qualitative assessment. If we determine that the carrying amount of a reporting unit is greater than its fair value, a goodwill impairment charge is recognized for the difference, but limited to the amount of goodwill allocated to that reporting unit. Unfavorable or uncertain economic and market conditions may trigger additional impairment charges that may cause an adverse effect on our earnings and financial position. For additional information, see "Goodwill and Other Intangible Assets" in the "Critical Accounting Policies" section in Part II, Item 7 and Note 1, "Basis of Presentation and Accounting Policies," and Note 9, "Goodwill and Other Intangible Assets," to the Consolidated Financial Statements in Part II, Item 8 of this report.

# We are subject to certain obligations under FDIC loss share agreements that specify how to manage, service, report, and request reimbursement for losses incurred on covered assets.

Our ability to receive benefits under FDIC loss share agreements is subject to compliance with certain requirements, oversight and interpretation, and contractual term limitations. Our obligations under loss share agreements are extensive, and failure to follow any obligations could result in a specific asset, or group of assets, losing loss share coverage. Reimbursement requests are subject to FDIC review and may be delayed or disallowed if we do not comply with our obligations. Losses projected to occur during the loss share term may not be realized until after the expiration of the applicable agreement; consequently, those losses may have a material adverse impact on our results of operations. Our current loss estimates only include those projected to occur during the loss share period and for which we expect reimbursement from the FDIC at the applicable reimbursement rate. We are subject to FDIC audits to ensure compliance with the loss share agreements. The loss share agreements are subject to interpretation by the FDIC and us; therefore, disagreements about the coverage of losses, expenses, and contingencies may arise. The realization of benefits to be received from the FDIC ultimately depends on the performance of the underlying covered assets, the passage of time, claims paid by the FDIC, and interpretation; therefore, the amount received could differ materially from the carrying value of expected reimbursements and have a material effect on our financial condition and results of operations. For additional information, see Note 1, "Basis of Presentation and Accounting Policies," and Note 7, "FDIC Indemnification Asset," to the Consolidated Financial Statements in Part II, Item 8 of this report.

## We may be required to pay higher FDIC insurance premiums or special assessments.

Our deposits are insured up to applicable limits by the DIF of the FDIC and we are subject to deposit insurance assessments to maintain the DIF. For additional information, see "Deposit Insurance and Assessments" in Item 1 of this report. We are unable to predict future insurance assessment rates; however, deterioration in our risk-based capital ratios or adjustments to base assessment rates may result in higher insurance premiums or special assessments. The deterioration of banking and economic conditions and financial institution failures deplete the FDIC's DIF and reduce the ratio of reserves to insured deposits. If the DIF is unable to meet funding requirements, increases in deposit insurance premium rates or special assessments may be required. Future assessments, increases, or required prepayments related to FDIC insurance premiums may negatively affect our financial condition and results of operations.

#### The repeal of the federal prohibitions on payment of interest on demand deposits could increase our interest expense.

All federal prohibitions on the ability of financial institutions to pay interest on demand deposit accounts were repealed as part of the Dodd-Frank Act. We do not know what interest rates other institutions may offer as market interest rates begin to increase. Our interest expense will increase and net interest margin will decrease if we offer interest on demand deposits to attract additional customers or maintain current customers, which could have a material adverse effect on our business, financial condition, and results of operations.

## We may lose members of our management team and have difficulty attracting skilled personnel.

Our success depends, in large part, on our ability to attract and retain key employees. Competition for the best people can be intense. The unexpected loss of key personnel could have a material adverse impact on our business due to the loss of certain skills, market knowledge, and industry experience and the difficulty of promptly finding qualified replacement personnel. Certain existing and proposed regulatory guidance on compensation may also negatively affect our ability to retain and attract skilled personnel.

## Our internal controls and procedures may fail or be circumvented.

We review our internal controls over financial reporting quarterly and enhance controls in response to these assessments, internal and external audit, and regulatory recommendations. A control system, no matter how well conceived and operated, includes certain assumptions and can only provide reasonable assurance that the objectives of the control system are met. These controls may be circumvented by individual acts, collusion, or management override. Any failure or circumvention related to our controls and procedures or failure to follow regulations related to controls and procedures could have a material adverse effect on our business, reputation, results of operations, and financial condition.

#### We continue to encounter technological change and are subject to information security risks associated with technology.

The financial services industry continues to experience rapid technological change with the introduction of new, and increasingly complex, technology-driven products and services. The effective use of technology increases operational efficiency that enables financial service institutions to reduce costs. Our future success depends, in part, on our ability to provide products and services that satisfactorily meet the financial needs of our customers, as well as to realize additional efficiencies in our operations. We may fail to use technology-driven products and services effectively to better serve our customers and increase operational efficiency or sufficiently invest in technology solutions and upgrades to ensure systems are operating properly. Further, many of our competitors have substantially greater resources to invest in technology, which may adversely affect our ability to compete.

We rely on electronic communications and information systems, including those provided by third-party vendors, to conduct our business operations. Our security risks increase as our reliance on technology increases; consequently, the expectation to safeguard information by monitoring systems for potential failures, disruptions, and breakdowns has also increased. Risks associated with technology include security breaches, operational failures and service interruptions, and reputational damages. These risks also apply to our third-party service providers. Our third-party vendors include large entities with significant market presence in their respective fields; therefore, their services could be difficult to replace quickly if there are operational failures or service interruptions.

We rely on our technology-driven systems to conduct daily business and accounting operations that include the collection, processing, and retention of confidential financial and client information. We may be vulnerable to security breaches, such as employee error, cyberattacks, and viruses, beyond our control. In addition to security breaches, programming errors, vandalism, natural disasters, terrorist attacks, and third-party vendor disruptions may cause operational failures and service interruptions to our communication and information systems. Further, our systems may be temporarily disrupted during implementation or upgrade. Security breaches and service interruptions related to our information systems could damage our reputation, which may cause us to lose customers, subject us to regulatory scrutiny, or expose us to civil litigation and financial liability.

Our customers and employees have been, and will continue to be, targeted by parties using fraudulent e-mails and other communications in attempts to misappropriate passwords, bank account information or other personal information, or to introduce viruses or other malware through "Trojan horse" programs to our information systems and/or our customers' computers. Though we endeavor to mitigate these threats through product improvements, use of encryption and authentication technology, and customer and employee education, such cyberattacks against us or our merchants and our third-party service providers remain a serious issue. The pervasiveness of cybersecurity incidents in general and the risks of cybercrime are complex and continue to evolve. More generally, publicized information about security and cyber-related problems could inhibit the use or growth of electronic or web-based applications or solutions as a means of conducting commercial transactions.

While we have not experienced a significant compromise, significant data loss, or any material financial losses related to cybersecurity attacks, our systems and those of our customers and third-party service providers are under constant threat and it is possible that we could experience a significant event in the future. Although we make significant efforts to maintain the security and integrity of our information systems and have implemented various measures to manage the risk of a security breach or disruption, there can be no assurance that our security efforts and measures will be effective or that attempted security breaches or disruptions would not be successful or damaging. Even the most well protected information, networks, systems and facilities remain potentially vulnerable because attempted security breaches, particularly cyberattacks and intrusions, or disruptions will occur in the future, and because the techniques used in such attempts are constantly evolving and generally are not recognized until launched against a target, and in some cases are designed not to be detected and, in fact, may not be detected. Accordingly, we may be unable to anticipate these techniques or to implement adequate security barriers or other preventative measures, and thus it is virtually impossible for us to entirely mitigate this risk. A security breach or other significant disruption of our information systems or those related to our customers, merchants and our third-party vendors, including as a result of cyberattacks, could (1) disrupt the proper functioning of our networks and systems and therefore our operations and/or those of our customers; (2) result in the unauthorized access to, and destruction, loss, theft, misappropriation or release of confidential, sensitive or otherwise valuable information of ours or our customers; (3) result in a violation of applicable privacy, data breach and other laws, subjecting us to additional regulatory scrutiny and expose us to civil litigation, governmental fines and possib

## We may be subject to claims and litigation pertaining to intellectual property.

Banking and other financial services companies, such as the Company, rely on technology companies to provide information technology products and services necessary to support the Company's day-to-day operations. Technology companies often enter into litigation based on allegations of patent infringement or other violations of intellectual property rights. In addition, patent holding companies seek to monetize patents they have purchased or otherwise obtained. Competitors of the Company's vendors, or other individuals or companies, have from time to time claimed to hold intellectual property sold to the Company by its vendors. Such claims may increase in the future as the financial services sector becomes more reliant on information technology vendors. The plaintiffs in these actions often seek injunctions and substantial damages.

Regardless of the scope or validity of such patents or other intellectual property rights, or the merits of any claims by potential or actual litigants, the Company may have to engage in protracted litigation. Such litigation is often expensive, time consuming, disruptive to the Company's operations, and distracting to management. If the Company is found to have infringed on one or more patents or other intellectual property rights, it may be required to pay substantial damages or royalties to a third party. In certain cases, the Company may consider entering into licensing agreements for disputed intellectual property, although no assurance can be given that such licenses can be obtained on acceptable terms or that litigation will not occur. These licenses may also significantly increase the Company's operating expenses. If legal matters related to intellectual property claims were resolved against the Company or settled, the Company could be required to make payments in amounts that could have a material adverse effect on its business, financial condition, and results of operations.

## Risks Related to Our Common Stock

## The market price of our common stock may be volatile.

Stock price volatility may make it more difficult for our stockholders to resell their common stock when desired. Our common stock price may fluctuate significantly due to a variety of factors that include the following:

- actual or expected variations in quarterly results of operations;
- recommendations by securities analysts;
- operating and stock price performance of comparable companies, as deemed by investors;
- news reports relating to trends, concerns, and other issues in the financial services industry;
- perceptions in the marketplace about our Company or competitors;
- new technology used, or services offered, by competitors;
- significant acquisitions or business combinations, strategic partnerships, joint ventures, or capital commitments by, or involving, our Company or competitors;
- failure to integrate acquisitions or realize expected benefits from acquisitions;
- changes in government regulations; and
- geopolitical conditions, such as acts or threats of terrorism or military action.

General market fluctuations; industry factors; political conditions; and general economic conditions and events, such as economic slowdowns, recessions, interest rate changes, or credit loss trends, could also cause our common stock price to decrease regardless of operating results.

## The trading volume in our common stock is less than that of other larger financial services companies.

Although our common stock is listed for trading on the NASDAQ, the trading volume in our common stock is less than that of other, larger financial services companies. A public trading market having the desired characteristics of depth, liquidity, and orderliness depends on the presence in the marketplace of willing buyers and sellers of our common stock at any given time. This presence depends on the individual decisions of investors and general economic and market conditions over which we have no control. Given the lower trading volume of our common stock, significant sales of our common stock or the expectation of these sales could cause our stock price to fall.

## We may not continue to pay dividends on our common stock in the future.

Our common stockholders are only entitled to receive dividends when declared by our Board of Directors from funds legally available for such payments. Although we have historically declared cash dividends on our common stock, we are not required to do so, and may reduce or eliminate our common stock dividend in the future. This could adversely affect the market price of our common stock. As a financial holding company, the Company's ability to declare and pay dividends is dependent on certain federal regulatory considerations, including the guidelines of the Federal Reserve about capital adequacy and dividends. For additional information, see "Payment of Dividends" in Item 1 of this report.

## Item 1B. Unresolved Staff Comments.

None.

## Item 2. Properties.

We own our corporate headquarters located at One Community Place, Bluefield, Virginia. As of December 31, 2019, the Bank provided financial services through a network of 58 branch locations in West Virginia (18 branches), Virginia (26 branches), North Carolina (7 branches), and Tennessee (7 branches). We own 57 of those branches and lease the remaining branch. Our wealth management office is leased. As of December 31, 2019, there were no mortgages or liens against any properties. We believe that our properties are suitable and adequate to serve as financial services facilities. A list of all branch and ATM locations is available on our website at www.firstcommunitybank.com. Information contained on our website is not part of this report. For additional information, see Note 8, "Premises, Equipment, and Leases," to the Consolidated Financial Statements in Part II, Item 8 of this report.

## Item 3. Legal Proceedings.

We are currently a defendant in various legal actions and asserted claims in the normal course of business. Although we are unable to assess the ultimate outcome of each of these matters with certainty, we are of the belief that the resolution of these actions should not have a material adverse effect on our financial position, results of operations, or cash flows.

## Item 4. Mine Safety Disclosures.

None.

## **PART II**

## Item 5. Market for Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities.

## **Market Information and Holders**

Our common stock is traded on the NASDAQ Global Select Market under the symbol FCBC. As of February 26, 2020, there were 2,744 record holders and 17,694,191 outstanding shares of our common stock.

## **Purchases of Equity Securities**

We repurchased 487,400 shares of our common stock in 2019, 1,060,312 shares of our common stock in 2018, and 50,118 shares in 2017.

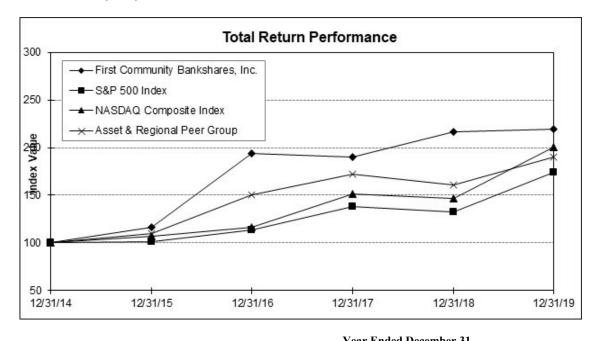
The following table provides information about purchases of our common stock made by us or on our behalf by any affiliated purchaser, as defined in Rule 10b-18(a)(3) under the Exchange Act, during the periods indicated:

	Total Number of Shares Purchased	Average Price Paid per Share		Total Number of Shares Purchased as Part of a Publicly Announced Plan	Maximum Number of Shares that May Yet be Purchased Under the Plan(1)
October 1-31, 2019	-	\$	-	-	731,027
November 1-30, 2019	-		-	-	731,027
December 1-31, 2019	<u>-</u>		_	<u> </u>	731,027
Total		\$	_		

<sup>(1)</sup> On June 27, 2018, our Board of Directors increased the number of shares authorized under the stock repurchase plan by 1,600,000 shares. Our stock repurchase plan, as amended, authorizes the purchase of up to 6,600,000 shares. The plan has no expiration date and is currently in effect. No determination has been made to terminate the plan or to cease making purchases.

## **Stock Performance Graph**

The following graph, compiled by S&P Global Market Intelligence ("S&P Global"), compares the cumulative total shareholder return on our common stock for the five years ended December 31, 2019, with the cumulative total return of the S&P 500 Index, the NASDAQ Composite Index, and S&P Global's Asset Size & Regional Peer Group. The Asset Size & Regional Peer Group consists of 42 bank holding companies with total assets between \$1 billion and \$5 billion that are located in the Southeast Region of the United States and traded on NASDAQ, the OTC Bulletin Board, and pink sheets. The cumulative returns assume that \$100 was originally invested on December 31, 2014, and that all dividends are reinvested.



			rear Ended Dec	ember 31,		
_	2014	2015	2016	2017	2018	2019
First Community Bankshares, Inc.	100.00	116.65	194.23	189.71	216.59	219.68
S&P 500 Index	100.00	101.38	113.51	138.29	132.23	173.86
NASDAQ Composite Index	100.00	106.96	116.45	150.96	146.67	200.49
S&P Global Asset & Regional Peer Group(1)	100.00	110.04	150.73	172.35	161.05	190.50

<sup>(1)</sup> Includes the following institutions: American National Bankshares Inc.; Atlantic Capital Bancshares, Inc.; BankFirst Capital Corporation; Burke & Herbert Bank & Trust Company; C&F Financial Corporation; Capital City Bank Group, Inc.; CapStar Financial Holdings, Inc.; Carolina Financial Corporation; Carter Bank & Trust; Citizens Holding Company; City Holding Company; CNB Corporation; Colony Bankcorp, Inc.; Community Bankers Trust Corporation; FineMark Holdings, Inc.; First Bancorp, Inc.; First Bancshares, Inc.; First Community Bankshares, Inc.; First Community Corporation; First Farmers and Merchants Corporation; FVCBankcorp, Inc.; Heritage Southeast Bancorporation, Inc.; HomeTrust Bancshares, Inc.; Live Oak Bancshares, Inc.; MainStreet Bancshares, Inc.; MetroCity Bankshares, Inc.; MVB Financial Corp.; National Bankshares, Inc.; Old Point Financial Corporation; Peoples Bancorp of North Carolina, Inc.; Premier Financial Bancorp, Inc.; Reliant Bancorp, Inc.; River Financial Corporation; Select Bancorp, Inc.; SmartFinancial, Inc.; Southern BancShares (N.C.), Inc.; Southern First Bancshares, Inc.; Southern National Bancorp of Virginia, Inc.; Summit Financial Group, Inc.; TGR Financial, Inc.; Three Shores Bancorporation, Inc.

## Item 6. Selected Financial Data.

The following table presents selected consolidated financial data, derived from the audited financial statements, as of and for the five years ended December 31, 2019. This information should be read in conjunction with Item 7, "Management Discussion and Analysis of Financial Condition and Results of Operations," and Item 8, "Financial Statements and Supplementary Data," of this report.

2019								
 2019		2018		2017		2016		2015
\$ ,	\$		\$	,	\$	,	\$	438,642
2,114,460				1,817,184				1,706,541
								20,233
2,798,847				2,388,460		2,386,398		2,462,276
2,217,241				2,370,321		2,455,458		2,520,934
2,329,912		1,855,750		1,929,891		1,841,338		1,873,259
1,641		29,370		80,086		178,713		219,370
2,370,028		1,911,517		2,037,746				2,119,259
428,819		332,857		350,714		339,057		343,017
336,138		341,519		349,701		338,475		348,199
\$ 94,968	\$	98,294	\$	95,308	\$	94,724	\$	96,102
		7,449		8,090				11,349
		90,845		87,218		84,880		84,753
3,571		2,393		2,771		1,255		2,191
33,677				24,568		25,534		27,981
69,763				66,902		71,214		74,622
10,994		8,782		20,628		12,819		11,381
38,802		36,340		21,485		25,126		24,540
-		-		-		-		105
38,802		36,340		21,485		25,126		24,435
\$ 2.47	\$	2.19	\$	1.26	\$	1.45	\$	1.32
2.46		2.18		1.26		1.45		1.31
0.96		0.78		0.68		0.60		0.54
-		0.48		-		-		-
23.33		20.79		20.63		19.95		18.95
15,690,812		16,587,504		17,002,116		17,319,689		18,531,039
15,756,093		16,666,385		17,077,842		17,365,524		18,727,464
								0.979
								7.089
								13.819
								40.959
								14.549
								14.739
15.21%	)			15.06%	)	15.79%	)	15.959
14.02%	)	10.95%	ò	11.06%	)	11.07%	)	10.629
\$	2,114,460 18,425 2,798,847 2,217,241 2,329,912 1,641 2,370,028 428,819 336,138  \$ 94,968 5,515 89,453 3,571 33,677 69,763 10,994 38,802  \$ 2.47 2.46 0.96 23.33 15,690,812 15,756,093  1.75% 11.54% 15.16% 38.82% 14.31% 15.21%	2,114,460 18,425 2,798,847 2,217,241 2,329,912 1,641 2,370,028 428,819 336,138 \$ 94,968 \$ 5,515 89,453 3,571 33,677 69,763 10,994 38,802 \$ 2.47 \$ 2.46 0.96 	2,114,460	2,114,460	2,114,460       1,775,084       1,817,184         18,425       18,267       19,276         2,798,847       2,244,374       2,388,460         2,217,241       2,330,611       2,370,321         2,329,912       1,855,750       1,929,891         1,641       29,370       80,086         2,370,028       1,911,517       2,037,746         428,819       332,857       350,714         336,138       341,519       349,701         \$ 94,968       \$ 98,294       \$ 95,308         5,515       7,449       8,090         89,453       90,845       87,218         3,571       2,393       2,771         33,677       26,443       24,568         69,763       69,773       66,902         10,994       8,782       20,628         38,802       36,340       21,485         \$ 2,46       2,18       1,26         0,96       0,78       0,68         -       0,48       -         -       0,48       -         -       0,48       -         -       0,48       -         -       0,48       -	2,114,460         1,775,084         1,817,184           18,425         18,267         19,276           2,798,847         2,244,374         2,388,460           2,217,241         2,330,611         2,370,321           2,329,912         1,855,750         1,929,891           1,641         29,370         80,086           2,370,028         1,911,517         2,037,746           428,819         332,857         350,714           336,138         341,519         349,701           \$ 94,968         \$ 98,294         \$ 95,308           5,515         7,449         8,090           89,453         90,845         87,218           3,571         2,393         2,771           33,677         26,443         24,568           69,763         69,773         66,902           10,994         8,782         20,628           38,802         36,340         21,485           \$ 2.47         \$ 2.19         \$ 1.26           \$ 2.46         2.18         1.26           0.96         0.78         0.68           -         0.48         -           23.33         20.79         20.63           <	2,114,460         1,775,084         1,817,184         1,852,948           18,425         18,267         19,276         17,948           2,798,847         2,244,374         2,388,460         2,386,398           2,217,241         2,330,611         2,370,321         2,455,458           2,329,912         1,8855,750         1,929,891         1,841,338           1,641         29,370         80,086         178,713           2,370,028         1,911,517         2,037,746         2,047,341           428,819         332,857         350,714         339,057           336,138         341,519         349,701         338,475           \$ 94,968         \$ 98,294         \$ 95,308         \$ 94,724           5,515         7,449         8,090         9,844           89,453         90,845         87,218         84,880           3,571         2,393         2,771         1,255           33,677         26,443         24,568         25,534           69,763         69,773         66,902         71,214           10,994         8,782         20,628         12,819           3,802         36,340         21,485         25,126           \$	2,114,460         1,775,084         1,817,184         1,852,948           18,425         18,267         19,276         17,948           2,798,847         2,244,374         2,388,460         2,386,398           2,217,241         2,330,611         2,370,321         2,455,458           2,329,912         1,855,750         1,929,891         1,841,338           1,641         29,370         80,086         178,713           2,370,028         1,911,517         2,037,746         2,047,341           428,819         332,857         350,714         339,057           336,138         341,519         349,701         338,475           \$ 94,968         \$ 98,294         \$ 95,308         \$ 94,724         \$           \$ 5,515         7,449         8,090         9,844         \$           89,453         90,845         87,218         84,880           3,571         2,393         2,771         1,255           33,677         26,443         24,568         25,534           69,763         69,773         66,902         71,214           10,994         8,782         20,628         12,819           38,802         36,340         21,485         25,1

## Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations.

Management's Discussion and Analysis of Financial Condition and Results of Operations ("MD&A") is intended to help the reader understand our financial condition, changes in financial condition, and results of operations. MD&A contains forward-looking statements and should be read in conjunction with our consolidated financial statements, accompanying notes, and other financial information included in this report. Unless the context suggests otherwise, the terms "First Community," "Company," "we," "our," and "us" refer to First Community Bankshares, Inc. and its subsidiaries as a consolidated entity.

#### **Executive Overview**

First Community Bankshares, Inc. (the "Company") is a financial holding company, headquartered in Bluefield, Virginia, that provides banking products and services through its wholly owned subsidiary First Community Bank (the "Bank"), a Virginia chartered bank institution. As of December 31, 2019, the Bank operated 58 branches in Virginia, West Virginia, North Carolina and Tennessee. Our primary source of earnings is net interest income, the difference between interest earned on assets and interest paid on liabilities, which is supplemented by fees for services, commissions on sales, and various deposit service charges. We fund our lending and investing activities primarily through the retail deposit operations of our branch banking network and, to a lesser extent, retail and wholesale repurchase agreements and Federal Home Loan Bank ("FHLB") borrowings. We invest our funds primarily in loans to retail and commercial customers and various investment securities.

The Bank offers trust management, estate administration, and investment advisory services through its Trust Division and wholly owned subsidiary First Community Wealth Management ("FCWM"). The Trust Division manages inter vivos trusts and trusts under will, develops and administers employee benefit and individual retirement plans, and manages and settles estates. Fiduciary fees for these services are charged on a schedule related to the size, nature, and complexity of the account. Revenues consist primarily of commissions on assets under management and investment advisory fees. As of December 31, 2019, the Trust Division and FCWM managed and administered \$1.12 billion in combined assets under various fee-based arrangements as fiduciary or agent.

Our acquisition and divestiture activity during the last three years includes the December 31, 2019, close of the acquisition of Highlands Bankshares, Inc. ("Highlands"), headquartered in Abingdon, Virginia with total assets of \$563 million. The completion of the transaction resulted in total consolidated assets increasing to \$2.80 billion. Activity in prior years include the completion of our Agreement and Plan of Reincorporation and Merger changing our corporate domicile from Nevada to Virginia on October 2, 2018, as well as the sale of our remaining insurance agency assets to Bankers Insurance, LLC on October 1, 2018. For additional information, see Note 2, "Acquisitions and Divestitures," to the Consolidated Financial Statements in Item 8 of this report.

## **Critical Accounting Policies**

Our consolidated financial statements are prepared in conformity with generally accepted accounting principles ("GAAP") in the U.S. and prevailing practices in the banking industry. Our accounting policies, as presented in Note 1, "Basis of Presentation and Accounting Policies," to the Consolidated Financial Statements in Item 8 of this report are fundamental in understanding MD&A and the disclosures presented in Item 8, "Financial Statements and Supplementary Data," of this report. Management may be required to make significant estimates and assumptions that have a material impact on our financial condition or operating performance. Due to the level of subjectivity and the susceptibility of such matters to change, actual results could differ significantly from management's assumptions and estimates. Based on the valuation techniques used and the sensitivity of financial statement amounts to the methods, assumptions, and estimates used, we have identified the allowance for loan losses, and goodwill and other intangible assets, and business combinations as the accounting areas that require the most subjective or complex judgments or are the most susceptible to change.

## Allowance for Loan Losses

We review our allowance for loan losses quarterly to determine if it is sufficient to absorb probable loan losses in the portfolio. This determination requires management to make significant estimates and assumptions. While management uses its best judgment and available information, the ultimate adequacy of the allowance is dependent upon a variety of factors beyond our control, including the performance of our loan portfolio, the economy, changes in interest rates, and the view of regulatory authorities towards loan classifications. These uncertainties may result in material changes to the allowance for loan losses in the near term; however, the amount of the change cannot reasonably be estimated.

Our allowance for loan losses consists of reserves assigned to specific loans and credit relationships and general reserves assigned to loans not separately identified that have been segmented into groups with similar risk characteristics using our internal risk grades. General reserve allocations are based on management's judgments of qualitative and quantitative factors about macro and micro economic conditions reflected within the loan portfolio and the economy. Factors considered in this evaluation include, but are not limited to, probable losses from loan and other credit arrangements, general economic conditions, changes in credit concentrations or pledged collateral, historical loan loss experience, and trends in portfolio volume, maturities, composition, delinquencies, and nonaccruals. Historical loss rates for each risk grade of commercial loans are adjusted by environmental factors to estimate the amount of reserve needed by segment. Individually significant loans require additional analysis that may include the borrower's underlying cash flow and capacity for debt repayment, specific business conditions, and value of secondary sources of repayment; consequently, this analysis may result in the identification of weakness and a corresponding need for a specific reserve. No allowance for loan losses is carried over or established at acquisition for purchased loans acquired in business combinations. A provision for loan losses is recorded for any credit deterioration in purchased performing loans after the acquisition date. Loans acquired in business combinations that are deemed impaired at acquisition, purchased credit impaired ("PCI") loans, are grouped into pools and evaluated separately from the non-PCI portfolio. The estimated cash flows to be collected on PCI loans are discounted at a market rate of interest. Management believed the allowance was adequate to absorb probable loan losses inherent in the loan portfolio as of December 31, 2019. For additional information, see Note 6, "Allowance for Loa

Third-party collateral valuations are regularly obtained and evaluated to help management determine changes in cash flows on purchased loans acquired in business combinations, potential credit impairment, and the amount of impairment to record. Internal collateral valuations are generally performed within two to four weeks of identifying the initial potential impairment. The internal evaluation compares the original appraisal to current local real estate market conditions and considers experience and expected liquidation costs. When a third-party evaluation is received, it is reviewed for reasonableness. Once the evaluation is reviewed and accepted, discounts are applied to fair market value, based on, but not limited to, our historical liquidation experience for like collateral, resulting in an estimated net realizable value. The estimated net realizable value is compared to the outstanding loan balance to determine the appropriate amount of specific impairment reserve. Specific reserves are generally recorded for impaired loans while third-party evaluations are in process and for impaired loans that continue to make some form of payment. While waiting for receipt of the third-party appraisal, we regularly review the relationship to identify any potential adverse developments and begin the tasks necessary to gain control of the collateral and prepare it for liquidation, including, but not limited to, engagement of counsel, inspection of collateral, and continued communication with the borrower. Generally, the only difference between current appraised value, adjusted for liquidation costs, and the carrying amount of the loan, less the specific reserve, is any downward adjustment to appraised value that we determine appropriate, such as the costs to sell the property. Impaired loans that do not meet certain criteria and do not have a specific reserve have typically been written down through partial charge-offs to net realizable value. Based on prior experience, the Company rarely returns loans to performing stat

## Goodwill and Other Intangible Assets

We test goodwill for impairment annually, or more frequently if events or circumstances indicate there may be impairment, using either a qualitative or quantitative assessment to determine if it is more likely than not that the fair value of a reporting unit is less than its carrying amount. We have one reporting unit, which is consistent with our sole operating segment, Community Banking. If we elect to perform a qualitative assessment, we evaluate factors such as macroeconomic conditions, industry and market considerations, overall financial performance, changes in stock price, and progress towards stated objectives in assessing the fair value of our reporting unit. If we conclude that it is more likely than not that the fair value of our reporting unit is less than its carrying amount, a quantitative test is performed; otherwise, no further testing is required. The quantitative test consists of comparing the fair value of our reporting unit to its carrying amount, including goodwill. If the fair value of our reporting unit is greater than its book value, no goodwill impairment exists. If the carrying amount of our reporting unit is greater than its calculated fair value, a goodwill impairment charge is recognized for the difference, but limited to the amount of goodwill allocated to the reporting unit. Other identifiable intangible assets are evaluated for impairment if events or changes in circumstances indicate a possible impairment. For additional information, see Note 9, "Goodwill and Other Intangible Assets," to the Consolidated Financial Statements in Item 8 of this report.

#### **Business Combinations**

We account for business combinations under the acquisition method of accounting in accordance with Accounting Standards Codifications (ASC) 805, Business Combinations (ASC 805). We recognize the full fair value of the assets acquired and liabilities assumed and immediately expense transaction costs. There is no separate recognition of the acquired ALLL on the acquirer's balance sheet as credit related factors are incorporated directly into the fair value of the of the net tangible and intangible assets acquired. If the amount of consideration exceeds the fair value of assets purchased less the fair value of liabilities assumed, goodwill is recorded. Alternatively, if the amount by which the fair value of assets purchased exceeds the fair value of liabilities assumed and consideration paid, a gain (bargain purchase gain) is recorded. Fair values are subject to refinement for up to one year after the closing date of an acquisition as information relative to closing date fair values becomes available. Results of operations of the acquired business are included in the statement of income from the effective date of acquisition.

#### **Non-GAAP Financial Measures**

In addition to financial statements prepared in accordance with GAAP, we use certain non-GAAP financial measures that provide useful information for financial and operational decision making, evaluating trends, and comparing financial results to other financial institutions. The non-GAAP financial measures presented in this report include certain financial measures presented on a fully taxable equivalent ("FTE") basis. While we believe certain non-GAAP financial measures enhance the understanding of our business and performance, they are supplemental and not a substitute for, or more important than, financial measures prepared in accordance with GAAP and may not be comparable to those reported by other financial institutions. The reconciliations of non-GAAP to GAAP measures are presented below.

We believe FTE basis is the preferred industry measurement of net interest income and provides better comparability between taxable and tax exempt amounts. We use this non-GAAP financial measure to monitor net interest income performance and to manage the composition of our balance sheet. FTE basis adjusts for the tax benefits of income from certain tax exempt loans and investments using the federal statutory income tax rate of 21% for periods after January 1, 2018, and 35% for periods prior to January 1, 2018. The following table reconciles net interest income and margin, as presented in our consolidated statements of income, to net interest income on a FTE basis for the periods indicated:

	Year Ended December 31,									
	2019		2018		2017					
(Amounts in thousands)	 									
Net interest income, GAAP	\$ 89,453	\$	90,845	\$	87,218					
FTE adjustment(1)	849		899		1,914					
Net interest income, FTE	\$ 90,302	\$	91,744	\$	89,132					
Net interest margin, GAAP	4.54%	)	4.37%	ó	4.14%					
FTE adjustment(1)	0.05%	)	0.04%	Ó	0.09%					
Net interest margin, FTE	4.59%		4.41%	ó	4.23%					

<sup>(1)</sup> FTE basis of 21% for 2019 and 2018; and 35% for 2017

## **Performance Overview**

Highlights of our results of operations in 2019, and financial condition as of December 31, 2019, include the following:

- At the close of business on December 31, 2019, the Company closed the acquisition of Highlands Bankshares, Inc., headquartered in Abingdon, Virginia, with total assets of \$563 million. The completion of the transaction increased total consolidated assets to \$2.80 billion.
- For the full year, the Company earned \$38.80 million, or \$2.46 per diluted share, an increase of \$2.46 million, or 6.77% over 2018.
- Compared to last year, return on average assets increased 0.19% to 1.75% and return on average equity increased 0.90% to 11.54%.
- Net interest margin increased 18 basis points to 4.59% compared to the year 2018.
- The Company received \$7.00 million in litigation settlements for the year.
- The Company incurred \$2.12 million in pre-tax merger expenses related to the Highlands acquisition for the year.
- Book value per common share increased \$2.54 to \$23.33 compared to December 31, 2018.
- The Company repurchased 487,400 common shares for approximately \$16.36 million.

## Results of Operations

Net Income

The following table presents the changes in net income and related information for the periods indicated:

							2019 Compare	ed to 2018	20	18 Compar	ed to 2017
	Year	Ende	ed Decemb	er 31	l <b>,</b>		Increase	%	In	crease	%
(Amounts in thousands, except per share data)	 2019		2018	_	2017	<u>(I</u>	Decrease)	Change	(De	crease)	Change
Net income	\$ 38,802	\$	36,340	\$	21,485	\$	2,462	6.77%	\$	14,855	69.14%
Net income available to common											
shareholders	38,802		36,340		21,485		2,462	6.77%		14,855	69.14%
Basic earnings per common share	2.47		2.19		1.26		0.28	12.79%		0.93	73.81%
Diluted earnings per common share	2.46		2.18		1.26		0.28	12.84%		0.92	73.02%
Return on average assets	1.75%	)	1.56%	)	0.91%		0.19%	12.18%		0.65%	71.43%
Return on average common equity	11.54%	)	10.64%	)	6.14%		0.90%	8.46%		4.50%	73.29%

2019 Compared to 2018. Pre-tax income increased \$4.67 million, or 10.36%, due to an increase in noninterest income of \$7.23 million partially offset by a decrease in net interest income of \$1.39 million and an increase in the provision for loan losses of \$1.18 million. Income tax expense increased \$2.21 million due to an increase in the effective rate from 19.46% in 2018 to 22.08% in 2019.

2018 Compared to 2017. Net income increased in 2018 due to a decrease in income tax expense, driven by a lower federal statutory rate and the deferred tax asset revaluation charge taken in 2017, in accordance with the Tax Reform Act. Pre-tax income increased \$3.01 million, or 7.15%, due to increases in net interest and noninterest income and a decrease in the provision for loan losses. These changes were offset by an increase in noninterest expense.

## Net Interest Income

Net interest income, our largest contributor to earnings, is analyzed on a fully taxable equivalent ("FTE") basis, a non-GAAP financial measure. For additional information, see "Non-GAAP Financial Measures" above. The following table presents the consolidated average balance sheets and net interest analysis on a FTE basis for the dates indicated:

					Year E	nde	l Decemb	er 31,				
		2	2019			2	2018				2017	
	Average	_		Average Yield/	Average	_		Average Yield/	Average	_	(1)	Average Yield/
(Amounts in thousands)	Balance	ln	terest(1)	Rate(1)	Balance	ln	terest(1)	Rate(1)	Balance	ln	terest(1)	Rate(1)
Assets												
Earning assets	Ø 1 700 410	Ф	00.000	5 170/	Ф1 <b>7</b> 05 201	Ф	01.010	5 110/	<b>#1.027.002</b>	Ф	00.022	4.000/
Loans(2)(3)	\$1,722,419	\$	88,990		\$1,795,391	\$	91,819		\$1,837,092	\$	90,032	4.90%
Securities available for sale	126,732		4,334	3.42%	176,766		5,419	3.07%	164,489		5,695	3.46%
Securities held to maturity	3,045		45	1.48%	25,081		418	1.67%	32,954		487	1.48%
Interest-bearing deposits	116,119	Φ.	2,447	2.10%	81,520	Φ.	1,537	1.89%	73,405	Φ.	1,008	1.37%
Total earning assets	1,968,315	\$	95,816	4.87%	2,078,758	\$	99,193	4.77%	2,107,940	\$	97,222	4.61%
Other assets	248,926				251,853				262,381			
Total assets	\$2,217,241				\$2,330,611				\$2,370,321			
Liabilities and stockholders' equity												
Interest-bearing deposits												
Demand deposits	\$ 453,824	\$	281	0.06%	\$ 466,403	\$	246	0.05%	\$ 401,092	\$	224	0.06%
Savings deposits	504,081		823	0.16%	508,353		382	0.08%	520,430		336	0.06%
Time deposits	418,450		4,288	1.02%	471,335		4,516	0.96%	510,411		4,427	0.87%
Total interest-bearing deposits	1,376,355		5,392	0.39%	1,446,091		5,144	0.36%	1,431,933		4,987	0.35%
Borrowings												
Federal funds purchased	-		-	-	-		-	-	1		-	0.00%
Retail repurchase agreements	2,471		4	0.14%	4,010		5	0.12%	47,716		32	0.07%
Wholesale repurchase agreements	3,767		119	3.17%	25,000		806	3.22%	25,000		806	3.22%
FHLB advances and other												
borrowings			-	-	36,849		1,494	4.05%	55,502		2,265	4.08%
Total borrowings	6,238		123	1.96%	65,859		2,305	3.50%	128,219		3,103	2.42%
Total interest-bearing liabilities	1,382,593		5,515	0.40%	1,511,950		7,449	0.49%	1,560,152		8,090	0.52%
Noninterest-bearing demand deposits	468,774				448,903				438,513			
Other liabilities	29,736				28,239				21,955			
Total liabilities	1,881,103				1,989,092				2,020,620			
Stockholders' equity	336,138				341,519				349,701			
Total liabilities and equity	\$2,217,241				\$2,330,611				\$2,370,321			
Not interest in some ETE(1)		\$	90,301			\$	91,744			\$	89,132	
Net interest income, FTE(1)		Ψ	70,301	4.470/		Ψ	71,777	4 200/		Ψ	37,132	4.000/
Net interest rate spread, FTE(1)				4.47%				4.28%				4.09%
Net interest margin, FTE(1)				4.59%				4.41%				4.23%

<sup>(1)</sup> FTE basis based on the federal statutory rate of 21% for periods after January 1, 2018, and 35% for periods prior to January 1, 2018

<sup>(2)</sup> Nonaccrual loans are included in average balances; however, no related interest income is recognized during the period of nonaccrual.

<sup>(3)</sup> Interest on loans include non-cash purchase accounting accretion of \$3.23 million in 2019, \$6.39 million in 2018, and \$5.42 million in 2017.

The following table presents the impact to net interest income on a FTE basis due to changes in volume (average volume times the prior year's average rate), rate (average rate times the prior year's average volume), and rate/volume (average volume times the change in average rate), for the periods indicated:

Vear Ended

Vear Ended

			r 31, 2019 Increase (1	Com	pared to	8				Co	ea mpared to crease) due		7
				]	Rate/						Rate/		
(Amounts in thousands)	1	Volume	Rate	V	olume	Total	1	<b>Volume</b>	Rate	1	Volume	,	Γotal
Interest earned on(1):													
Loans	\$	(3,729)	\$ 1,077	\$	(177)	\$ (2,829)	\$	(2,043)	\$ 3,858	\$	(28)	\$	1,787
Securities available for sale		(1,536)	619		(168)	(1,085)		425	(642)		(59)		(276)
Securities held to maturity		(368)	(48)		43	(373)		(117)	63		(15)		(69)
Interest-bearing deposits with other banks		654	171		85	910		111	382		36		529
Total interest-earning assets		(4,979)	1,819		(217)	(3,377)		(1,624)	3,661		(66)		1,971
Interest paid on(1):													
Demand deposits		(6)	47		(6)	35		39	(40)		23		22
Savings deposits		(3)	407		37	441		(7)	104		(51)		46
Time deposits		(508)	283		(3)	(228)		(340)	459		(30)		89
Federal funds purchased		-	-		-	-		-	-		-		-
Retail repurchase agreements		(2)	1		-	(1)		(31)	24		(20)		(27)
Wholesale repurchase agreements		(684)	(12)		9	(687)		-	-		-		-
FHLB advances and other borrowings		(1,492)	(1,492)		1,490	(1,494)		(761)	(17)		7		(771)
Total interest-bearing liabilities		(2,695)	(766)		1,527	(1,934)		(1,100)	530		(71)		(641)
C C C C C C C C C C C C C C C C C C C													
Change in net interest income(1)	\$	(2,284)	\$ 2,585	\$	(1,744)	\$ (1,443)	\$	(524)	\$ 3,131	\$	5	\$	2,612

<sup>(1)</sup> FTE basis based on the federal statutory rate of 21% for periods after January 1, 2018, and 35% for periods prior to January 1, 2018

2019 Compared to 2018. Net interest income comprised 72.65% of total net interest and noninterest income in 2019 compared to 77.45% in 2018. Net interest income decreased \$1.39 million, or 1.53%, compared to a decrease of \$1.44 million, or 1.57%, on a FTE basis. The FTE net interest margin increased 18 basis points and the FTE net interest spread increased 19 basis points.

Average earning assets decreased \$110.44 million, or 5.31%, primarily due to a decrease in average loans and debt securities offset by an increase in interest-bearing deposits. The yield on earning assets increased 10 basis points as the yields on debt securities, and interest-bearing deposits increased. Average loans decreased \$72.97 million, or 4.06%, and the average loan to deposit ratio decreased to 93.35% from 94.74%. Non-cash accretion income related to PCI loans decreased \$3.16 million, or 49.46%, to \$3.23 million due to continued acquired portfolio attrition. The impact of non-cash purchase accounting accretion income on the FTE net interest margin was 17 basis points compared to 30 basis points in the prior year.

Average interest-bearing liabilities, which consist of interest-bearing deposits and borrowings, decreased \$129.36 million, or 8.56%, primarily due to a decline in average interest-bearing deposits and average borrowings. The yield on interest-bearing liabilities decreased 9 basis points. Average borrowings decreased \$59.62 million, or 90.53%, largely due to a \$22.77 million, or 78.50%, decrease in average retail and wholesale repurchase agreements and a \$36.85 million, or 100.00%, decrease in average FHLB advances. Average interest-bearing deposits decreased \$69.74 million, or 4.82%, which was driven by a \$52.89 million, or 11.22%, decrease in average time deposits, and a \$12.58 million, or 2.70%, decrease in average interest-bearing demand deposits.

2018 Compared to 2017. Net interest income comprised 77.45% of total net interest and noninterest income in 2018 compared to 78.02% in 2017. Net interest income increased \$3.63 million, or 4.16%, compared to an increase of \$3.54 million, or 3.97%, on a FTE basis. The FTE net interest margin increased 18 basis points and the FTE net interest spread increased 19 basis points.

Average earning assets decreased \$29.18 million, or 1.38%, primarily due to a decrease in average loans offset by an increase in available-for-sale securities and interest-bearing deposits. The yield on earning assets increased 16 basis points as the yields on loans, debt securities, and interest-bearing deposits increased. Average loans decreased \$41.70 million, or 2.27%, and the average loan to deposit ratio decreased to 94.74% from 98.22%. Non-cash accretion income related to PCI loans increased \$974 thousand, or 17.98%, to \$6.39 million due to continued acquired portfolio attrition. The impact of non-cash purchase accounting accretion income on the FTE net interest margin was 30 basis points compared to 26 basis points in the prior year.

Average interest-bearing liabilities, which consist of interest-bearing deposits and borrowings, decreased \$48.20 million, or 3.09%, primarily due to a decline in average borrowings. The yield on interest-bearing liabilities decreased 3 basis points. Average borrowings decreased \$62.36 million, or 48.64%, largely due to a \$43.71 million, or 91.60%, decrease in average retail repurchase agreements and an \$18.65 million, or 33.61%, decrease in average FHLB advances. Average interest-bearing deposits increased \$14.16 million, or 0.99%, which was driven by a \$65.31 million, or 16.28%, increase in average interest-bearing demand deposits offset by a \$39.08 million, or 7.66%, decrease in average time deposits, and a \$12.08 million, or 2.32%, decrease in average savings deposits, which include money market and savings accounts.

## Provision for Loan Losses

2019 Compared to 2018. The provision charged to operations increased \$1.18 million, or 49.23%, to \$3.57 million, as we effectively covered net charge-offs for the year.

2018 Compared to 2017. The provision charged to operations decreased \$378 thousand, or 13.64%, to \$2.39 million, which was largely attributed to a decrease in the loan portfolio and continued good credit quality.

#### Noninterest Income

The following table presents the components of, and changes in, noninterest income for the periods indicated:

						20	19 Compai	ed to 2018	2018 Compar	red to 2017
	Year I	Ende	ed Decem	ber 3	31,	Iı	ncrease	%	Increase	%
	 2019		2018		2017	(D	ecrease)	Change	(Decrease)	Change
(Amounts in thousands)	 									
Wealth management	\$ 3,423	\$	3,262	\$	3,150	\$	161	4.94%	\$ 112	3.56%
Service charges on deposits	14,594		14,733		13,803		(139)	-0.94%	930	6.74%
Other service charges and fees	8,281		7,733		6,944		548	7.09%	789	11.36%
Insurance commissions	-		966		1,347		(966)	-100.00%	(381)	-28.29%
Net (loss) gain on sale of securities	(43)		(618)		(661)		575	-93.04%	43	-6.51%
Net FDIC indemnification asset amortization	(2,377)		(2,181)		(3,517)		(196)	8.99%	1,336	-37.99%
Litigation income	6,995		-		-		6,995	-	-	-
Other operating income	 2,804		2,548		3,502		256	10.05%	(954)	-27.24%
Total noninterest income	\$ 33,677	\$	26,443	\$	24,568	\$	7,234	27.36%	\$ 1,875	7.63%

2019 Compared to 2018. Noninterest income comprised 27.35% of total net interest and noninterest income in 2019 compared to 22.55% in 2018. Noninterest income increased \$7.23 million, or 27.36%, primarily due to the receipt of \$7.00 million received in litigation settlements. Other service charges and fees increased \$548 thousand, or 7.09%, primarily from an increase in net interchange income. Net securities losses decreased \$575 thousand, or 93.04%. Other operating income increases were offset by a \$966 thousand decrease in insurance commissions due to the divestiture of the Company's remaining insurance agency assets in 2018.

2018 Compared to 2017. Noninterest income comprised 22.55% of total net interest and noninterest income in 2018 compared to 21.98% in 2017. Noninterest income increased \$1.88 million, or 7.63%, primarily due to the decrease in net negative amortization related to the FDIC indemnification asset as loss share coverage expired June 30, 2017, for commercial loans. Service charges on deposits and other service charges and fees increased \$1.72 million, or 8.29%, primarily from increases in checking account fees and net interchange income. Other operating income decreased primarily due to a \$678 thousand decrease in death proceeds from bank owned life insurance.

## Noninterest Expense

The following table presents the components of, and changes in, noninterest expense for the periods indicated:

						20	19 Compar	ed to 2018	2018 Compa	ed to 2017	
	Year l	End	ed Decem	ber 3	31,	Ir	icrease	%	Increase	%	
	2019		2018		2017	(D	ecrease)	Change	(Decrease)	Change	
(Amounts in thousands)	 										
Salaries and employee benefits	\$ 37,148	\$	36,690	\$	35,774	\$	458	1.25%	\$ 916	2.56%	
Occupancy expense	4,334		4,542		4,775		(208)	-4.58%	(233)	-4.88%	
Furniture and equipment expense	4,457		3,980		4,425		477	11.98%	(445)	-10.06%	
Service fees	4,448		3,860		3,348		588	15.23%	512	15.29%	
Advertising and public relations	2,310		2,011		2,206		299	14.87%	(195)	-8.84%	
Professional fees	1,698		1,430		2,567		268	18.74%	(1,137)	-44.29%	
Amortization of intangibles	997		1,039		1,056		(42)	-4.04%	(17)	-1.61%	
FDIC premiums and assessments	318		906		910		(588)	-64.90%	(4)	-0.44%	
Loss on extinguishment of debt	-		1,096		-		(1,096)	-	1,096	-	
Merger, acquisition, and divestiture expense	2,124		-		-		2,124	-	-	-	
Goodwill impairment	-		1,492		-		(1,492)	-	1,492	-	
Other operating expense	 11,929		12,727		11,841		(798)	-6.27%	886	7.48%	
Total noninterest expense	\$ 69,763	\$	69,773	\$	66,902	\$	(10)	-0.01%	\$ 2,871	4.29%	

2019 Compared to 2018. Noninterest expense decreased \$10 thousand, or 0.01%, which was largely due to one-time charges recognized in 2018 for goodwill impairment related to the divestiture of the Company's remaining insurance agency assets of \$1.49 million and the loss on extinguishment of the Company's remaining FHLB debt of \$1.10 million. In addition, other operating expense decreased \$798 thousand due to property write-downs that occurred in 2018 and FDIC premiums decreased \$588 thousand due to small bank assessment credits received from the FDIC. These decreases were offset by an increase in merger expenses of \$2.12 million related to the Highlands acquisition as well as increases in service fees, furniture and equipment expense, and an increase in salaries and employee benefits totaling \$1.52 million.

2018 Compared to 2017. Noninterest expense increased \$2.87 million, or 4.29%, which was largely due to a one-time goodwill impairment charge related to the divestiture of the Company's remaining insurance agency assets, the loss on extinguishment of the Company's remaining FHLB debt, and an increase in salaries and employee benefits. These increases were offset by a decrease in professional fees, which were largely due to a reduction in legal fees. The increase in other operating expense included a \$330 thousand increase in property write-downs and a \$347 thousand increase in the net loss on sales and expenses related to other real estate owned ("OREO") to \$1.55 million in 2018 from \$1.20 million in 2017.

## Income Tax Expense

The Company's effective tax rate, income tax as a percent of pre-tax income, may vary significantly from the statutory rate due to permanent differences and available tax credits. Permanent differences are income and expense items excluded by law in the calculation of taxable income. The Company's most significant permanent differences generally include interest income on municipal securities and increases in the cash surrender value of life insurance policies. The Tax Reform Act enacted on December 22, 2017, reduced our federal statutory income tax rate from 35% to 21% beginning January 1, 2018.

2019 Compared to 2018. Income tax expense increased \$2.21 million, or 25.19%, and the effective tax rate increased to 22.08% in 2019 compared to 19.46% in 2018. The lower effective rate in 2018 was primarily due to the enactment of the Tax Reform Act and the completion of the deferred tax asset revaluation, which resulted in a \$1.67 million reduction in tax expense.

2018 Compared to 2017. Income tax expense decreased \$11.85 million, or 57.43%, and the effective tax rate decreased to 19.46% in 2018 compared to 48.98% in 2017 primarily due to the decreased tax rate and deferred tax asset revaluation charge taken in 2017 as a result of the enactment of the Tax Reform Act.

## Financial Condition

Total assets as of December 31, 2019, increased \$554.47 million, or 24.71%, to \$2.80 billion from \$2.24 billion as of December 31, 2018. The increase is primarily attributable to the December 31, 2019 acquisition of Highlands with total assets of \$563 million. Total liabilities as of December 31, 2019, increased \$458.51 million, or 23.99%, to \$2.37 billion from \$1.91 billion as of December 31, 2018. The increase is primarily attributable to the December 31, 2019 acquisition of Highlands as noted earlier.

#### **Investment Securities**

Our investment securities are used to generate interest income through the deployment of excess funds, to provide liquidity, to fund loan demand or deposit liquidation, and to pledge as collateral where required. The composition of our investment portfolio changes from time to time as we consider our liquidity needs, interest rate expectations, asset/liability management strategies, and capital requirements. Available-for-sale debt securities as of December 31, 2019, increased \$16.46 million, or 10.75%, compared to December 31, 2018, and includes \$53.7 million in investments securities acquired in the Highlands transaction. The market value of debt securities available for sale as a percentage of amortized cost was 100.65% as of December 31, 2019 compared to 99.76% as of December 31, 2018. There were no held-to-maturity debt securities as of December 31, 2019. The remaining debt securities in the held-to-maturity category in 2018 matured during the first quarter of 2019. The funds were used to repay the Company's remaining wholesale repurchase agreement of \$25 million. The following table presents the amortized cost and fair value of debt securities as of the dates indicated:

						Decem	ber 3	31,				
		20	19			20	18			20	17	
(Amounts in thousands)	An	nortized Cost		Fair Value	-	Amortized Cost		Fair Value		Amortized Cost		Fair Value
Available for Sale					_		_		_		_	
U.S. Agency securities	\$	5,038	\$	5,034	\$	1,108	\$	1,113	\$	11,289	\$	11,296
U.S. Treasury securities		-		-		19,970		19,960		19,987		19,971
Municipal securities		85,992		86,878		96,886		97,289		101,552		103,648
Single issue trust preferred securites		-		-		=		-		9,367		8,884
Mortgage-backed Agency securities		77,448		77,662		35,513		34,754		22,095		21,726
Total securities available for sale	\$	168,478	\$	169,574	\$	153,477	\$	153,116	\$	164,290	\$	165,525
Fair value to amortized cost				100.65%	)			99.76%	)			100.75%
Held to Maturity												
U.S. Agency securities	\$	-	\$	-	\$	17,887	\$	17,867	\$	17,937	\$	17,888
Corporate securities		<u>-</u>		<u>-</u>		7,126		7,123		7,212		7,196
Total securities held to maturity	\$		\$		\$	25,013	\$	24,990	\$	25,149	\$	25,084
Fair value to amortized cost								99.91%	)			99.74%

The following table provides information about our investment portfolio as of the dates indicated:

			Decemb	er 31,						
		2019			2018					
	Available for Sale	Held to Maturity	Total	Available for Sale	Held to Maturity	Total				
(Amounts in years)										
Average life	6.41	N/A	6.41	6.61	0.11	5.70				
Average duration	5.30	N/A	5.30	5.37	0.11	4.64				

There were no holdings of any one issuer, other than the U.S. government and its agencies, in an amount greater than 10% of our total consolidated shareholders' equity as of December 31, 2019 or 2018.

The following table presents the amortized cost, fair value, and weighted-average yield of available-for-sale debt securities by contractual maturity, as of December 31, 2019. Actual maturities could differ from contractual maturities because issuers may have the right to call or prepay obligations with or without penalties.

	Available-for-Sale Securities								
(Amounts in thousands)		U.S. Agency Securities	U.S. Treasury Securities		Municipal Securities		Total		Tax Equivalent Purchase Yield(1)
Amortized cost maturity:									
One year or less	\$	-	\$	-	\$	-	\$	-	-
After one year through five years		-		-		28,739		28,739	3.80%
After five years through ten years		1,941		-		48,941		50,882	3.56%
After ten years		3,097		-		8,312		11,409	3.12%
Amortized cost	\$	5,038	\$	_	\$	85,992		91,030	
Mortgage-backed securities								77,448	2.71%
Total amortized cost							\$	168,478	
Tax equivalent purchase yield(1)		2.92%	0	-		3.62%		3.58%	
Average contractual maturity (in years)		10.34		-		6.14		6.37	
Fair value maturity:									
One year or less	\$	-	\$	-	\$	-	\$	-	
After one year through five years		-		-		29,049		29,049	
After five years through ten years		1,937		-		49,517		51,454	
After ten years		3,097		-		8,312		11,409	
Fair value	\$	5,034	\$	-	\$	86,878		91,912	
Mortgage-backed securities								77,662	
Total fair value							\$	169,574	

## (1) FTE basis of 21%

Investment securities are reviewed quarterly for indications of other-than-temporary impairment ("OTTI") charges. We recognized no OTTI charges in earnings associated with debt securities in 2019 or 2018. For additional information, see Note 1, "Basis of Presentation and Accounting Policies," and Note 3, "Debt Securities," to the Consolidated Financial Statements in Item 8 of this report.

## Loans Held for Investment

Loans held for investment, our largest component of interest income, are grouped into commercial, consumer real estate, and consumer and other loan segments. Each segment is divided into various loan classes based on collateral or purpose. Certain loans acquired in FDIC-assisted transactions are covered under loss share agreements ("covered loans"). The general characteristics of each loan segment are as follows:

- Commercial loans This segment consists of loans to small and mid-size industrial, commercial, and service companies that include, but are not limited to, natural gas producers, retail merchants, and wholesale merchants. Commercial real estate projects represent a variety of sectors of the commercial real estate market, including single family and apartment lessors, commercial real estate lessors, and hotel/motel operators. Commercial loan underwriting guidelines require that comprehensive reviews and independent evaluations be performed on credits exceeding predefined size limits. Updates to these loan reviews are done periodically or annually depending on the size of the loan relationship.
- Consumer real estate loans This segment consists of loans to individuals within our market footprint for home equity loans and lines of credit and for the purchase or construction of owner occupied homes. Residential real estate loan underwriting guidelines require that borrowers meet certain credit, income, and collateral standards at origination.
- Consumer and other loans This segment consists of loans to individuals within our market footprint that include, but are not limited to, personal lines of credit, credit cards, and the purchase of automobiles, boats, mobile homes, and other consumer goods. Consumer loan underwriting guidelines require that borrowers meet certain credit, income, and collateral standards at origination.

Total loans held for investment, net of unearned income, as of December 31, 2019, increased \$339.38 million, or 19.12%, compared to December 31, 2018, primarily due to a \$345.33 million, or 19.66%, increase in non-covered loans, which was driven by the acquisition of Highlands. Covered loans decreased \$5.95 million, or 31.64%, as the Waccamaw Bank ("Waccamaw") covered loan portfolio continues to pay down. We had no foreign loans or loan concentrations to any single borrower or industry, which are not otherwise disclosed as a category of loans that represented 10% or more of outstanding loans, as of December 31, 2019 or 2018. For additional information, see Note 4, "Loans," to the Consolidated Financial Statements in Item 8 of this report.

The following table presents loans, net of unearned income and by loan class, as of the dates indicated:

	December 31,								
(Amounts in thousands)		2019		2018		2017	2016	2016	
Non-covered loans held for investment									
Commercial loans									
Construction, development, and other land	\$	48,659	\$	63,508	\$	60,017	\$ 56,948	\$ 48,896	
Commercial and industrial		142,962		104,863		92,188	92,204	88,903	
Multi-family residential		121,840		107,012		125,202	134,228	95,026	
Single family non-owner occupied		163,181		140,097		141,670	142,965	149,351	
Non-farm, non-residential		727,261		613,877		616,633	598,674	485,460	
Agricultural		11,756		8,545		7,035	6,003	2,911	
Farmland		23,155		18,905		25,649	31,729	 27,540	
Total commercial loans		1,238,814		1,056,807		1,068,394	1,062,751	898,087	
Consumer real estate loans									
Home equity lines		110,078		93,466		103,205	106,361	107,367	
Single family owner occupied		620,697		510,963		502,686	500,891	495,209	
Owner occupied construction		17,241		18,171		39,178	44,535	 43,505	
Total consumer real estate loans		748,016		622,600		645,069	651,787	646,081	
Consumer and other loans									
Consumer loans		110,027		71,552		70,772	77,445	72,000	
Other		4,742		5,310		5,001	3,971	7,338	
Total consumer and other loans		114,769		76,862		75,773	81,416	79,338	
Total non-covered loans		2,101,599		1,756,269		1,789,236	1,795,954	1,623,506	
Total covered loans		12,861		18,815		27,948	56,994	83,035	
Total loans held for investment, net of unearned income		2,114,460		1,775,084		1,817,184	1,852,948	1,706,541	
Less: allowance for loan losses		18,425		18,267		19,276	17,948	20,233	
Total loans held for investment, net of unearned income and		,				,	,		
allowance	\$	2,096,035	\$	1,756,817	\$	1,797,908	\$ 1,835,000	\$ 1,686,308	
Loans held for sale	\$	263	\$	-	\$	-	\$ -	\$ -	
		32							

# <u>Table of Contents</u>

The following table presents covered loans, by loan class, as of the dates indicated:

	December 31,								
(Amounts in thousands)		2019		2018		2017		2016	2015
Commercial loans									
Construction, development, and other land	\$	28	\$	35	\$	39	\$	4,570	\$ 6,303
Commercial and industrial		-		-		-		895	1,170
Multi-family residential		-		-		-		8	640
Single family non-owner occupied		199		238		284		962	2,674
Non-farm, non-residential		3		6		9		7,512	14,065
Agricultural		-		-		-		25	34
Farmland		-		-		-		397	643
Total commercial loans		230		279		332		14,369	 25,529
Consumer real estate loans									
Home equity lines		9,853		15,284		23,720		35,817	48,565
Single family owner occupied		2,778		3,252		3,896		6,729	8,595
Owner occupied construction		-		-		-		-	262
Total consumer real estate loans		12,631		18,536		27,616		42,546	57,422
Consumer and other loans									
Consumer loans		-		-		-		79	84
Total covered loans	\$	12,861	\$	18,815	\$	27,948	\$	56,994	\$ 83,035

The following table presents the percentage of loans to total loans in the non-covered portfolio, by loan class, as of the dates indicated:

		December 31,								
	2019	2018	2017	2016	2015					
Commercial loans										
Construction, development, and other land	2.31%	3.61%	3.36%	3.17%	3.01%					
Commercial and industrial	6.80%	5.97%	5.15%	5.13%	5.48%					
Multi-family residential	5.80%	6.09%	7.00%	7.47%	5.85%					
Single family non-owner occupied	7.76%	7.98%	7.92%	7.96%	9.20%					
Non-farm, non-residential	34.62%	34.95%	34.46%	33.34%	29.90%					
Agricultural	0.56%	0.49%	0.39%	0.34%	0.18%					
Farmland	1.10%	1.08%	1.43%	1.77%	1.70%					
Total commercial loans	58.95%	60.17%	59.71%	59.18%	55.32%					
Consumer real estate loans										
Home equity lines	5.24%	5.32%	5.77%	5.92%	6.62%					
Single family owner occupied	29.52%	29.09%	28.09%	27.89%	30.50%					
Owner occupied construction	0.83%	1.04%	2.19%	2.48%	2.68%					
Total consumer real estate loans	35.59%	35.45%	36.05%	36.29%	39.80%					
Consumer and other loans										
Consumer loans	5.25%	4.08%	3.96%	4.31%	4.43%					
Other	0.21%	0.30%	0.28%	0.22%	0.45%					
Total consumer and other loans	5.46%	4.38%	4.24%	4.53%	4.88%					
Total non-covered loans	100.00%	100.00%	100.00%	100.00%	100.00%					
	33									

The following table presents the percentage of loans to total loans in the covered portfolio, by loan class, as of the dates indicated:

		December 31,								
	2019	2018	2017	2016	2015					
Commercial loans										
Construction, development, and other land	0.22%	0.19%	0.14%	8.02%	7.59%					
Commercial and industrial	0.00%	0.00%	0.00%	1.57%	1.41%					
Multi-family residential	0.00%	0.00%	0.00%	0.01%	0.77%					
Single family non-owner occupied	1.55%	1.26%	1.02%	1.69%	3.22%					
Non-farm, non-residential	0.02%	0.03%	0.03%	13.18%	16.94%					
Agricultural	0.00%	0.00%	0.00%	0.04%	0.04%					
Farmland	0.00%	0.00%	0.00%	0.70%	0.77%					
Total commercial loans	1.79%	1.48%	1.19%	25.21%	30.74%					
Consumer real estate loans										
Home equity lines	76.61%	81.23%	84.87%	62.84%	58.49%					
Single family owner occupied	21.60%	17.29%	13.94%	11.81%	10.35%					
Owner occupied construction	0.00%	0.00%	0.00%	0.00%	0.32%					
Total consumer real estate loans	98.21%	98.52%	98.81%	74.65%	69.16%					
Consumer and other loans										
Consumer loans	0.00%	0.00%	0.00%	0.14%	0.10%					
Total covered loans	100.00%	100.00%	100.00%	100.00%	100.00%					
	2.4									

The following table presents the maturities and rate sensitivities of the non-covered loan portfolio as of December 31, 2019:

			Due After O	1e		
	D	ue in One	Year Throug	gh	<b>Due After Five</b>	
(Amounts in thousands)	Y	ear or Less	Five Years		Years	 Total
Commercial loans						
Construction, development, and other land(1)	\$	10,791	\$ 11,5	76	\$ 26,292	\$ 48,659
Commercial and industrial		37,115	70,0	52	35,795	142,962
Multi-family residential		9,422	31,7	51	80,667	121,840
Single family non-owner occupied		8,817	35,4	80	118,956	163,181
Non-farm, non-residential		57,600	216,2	62	453,399	727,261
Agricultural		2,159	7,7	56	1,841	11,756
Farmland		3,056	8,7	32	11,367	 23,155
Total commercial loans		128,960	381,5	37	728,317	1,238,814
Consumer real estate loans						
Home equity lines		7,359	10,4	82	92,237	110,078
Single family owner occupied		11,872	1,0	96	607,729	620,697
Owner occupied construction		1,122	8	05	15,314	17,241
Total consumer real estate loans		20,353	12,3	83	715,280	748,016
Consumer and other loans						
Consumer loans		14,903	74,1	78	20,946	110,027
Other		1,562	1,2	36	1,944	4,742
Total consumer and other loans		16,465	75,4	14	22,890	114,769
Total non-covered loans	\$	165,778	\$ 469,3	34	\$ 1,466,487	\$ 2,101,599
			-			 
Rate sensitivities						
Predetermined interest rate	\$	99,178	\$ 437,5	69	\$ 611,166	\$ 1,147,913
Floating or adjustable interest rate		54,582	43,7	83	855,321	953,686
Total non-covered loans	\$	153,760	\$ 481,3	52	\$ 1,466,487	\$ 2,101,599

<sup>(1)</sup> Construction loans with maturities due after five years include construction to permanent loans that have not converted to principal and interest payments.

The following table presents the maturities and rate sensitivities of the covered loan portfolio as of December 31, 2019:

(Amounts in thousands)		Due in One Year or Less			Due After Five Years		 Total
Commercial loans							
Construction, development, and other land	\$	-	\$	28	\$	-	\$ 28
Single family non-owner occupied		1		178		20	199
Non-farm, non-residential		-		3		-	3
Total commercial loans		1		209		20	230
Consumer real estate loans							
Home equity lines		740		5,737		3,376	9,853
Single family owner occupied		48		268		2,462	 2,778
Total consumer real estate loans		788		6,005		5,838	12,631
Total covered loans	<u>\$</u>	789	\$	6,214	\$	5,858	\$ 12,861
Rate sensitivities							
Predetermined interest rate	\$	18	\$	466	\$	2,551	\$ 3,035
Floating or adjustable interest rate		765		5,779		3,282	9,826
Total covered loans	\$	783	\$	6,245	\$	5,833	\$ 12,861
	35						

#### Risk Elements

We seek to mitigate credit risk by following specific underwriting practices and by ongoing monitoring of our loan portfolio. Our underwriting practices include the analysis of borrowers' prior credit histories, financial statements, tax returns, and cash flow projections; valuation of collateral based on independent appraisers' reports; and verification of liquid assets. We believe our underwriting criteria are appropriate for the various loan types we offer; however, losses may occur that exceed the reserves established in our allowance for loan losses. We track certain credit quality indicators that include: trends related to the risk rating of commercial loans, the level of classified commercial loans, net charge-offs, nonperforming loans, and general economic conditions. The Company's loan review function generally analyzes all commercial loan relationships greater than \$4.00 million annually and at various times during the year. Smaller commercial and retail loans are sampled for review during the year.

Nonperforming assets consist of nonaccrual loans, accrual loans contractually past due 90 days or more, unseasoned troubled debt restructurings ("TDRs"), and OREO. Ongoing activity in the classification and categories of nonperforming loans include collections on delinquencies, foreclosures, loan restructurings, and movements into or out of the nonperforming classification due to changing economic conditions, borrower financial capacity, or resolution efforts. Loans acquired with credit deterioration, with a discount, continue to accrue interest based on expected cash flows; therefore, PCI loans are not generally considered nonaccrual. For additional information, see Note 5, "Credit Quality," to the Consolidated Financial Statements in Item 8 of this report.

The following table presents the components of nonperforming assets and related information as of the periods indicated:

	December 31,									
(Amounts in thousands)		2019		2018		2017		2016		2015
Non-covered nonperforming		_								_
Nonaccrual loans	\$	16,113	\$	19,583	\$	18,997	\$	15,854	\$	17,847
Accruing loans past due 90 days or more		144		58		1		-		-
TDRs(1)		720		161		120		114		73
Total non-covered nonperforming loans		16,977		19,802		19,118		15,968		17,920
Non-covered OREO		3,969		3,806		2,409		5,109		4,873
Total non-covered nonperforming assets	\$	20,946	\$	23,608	\$	21,527	\$	21,077	\$	22,793
Covered nonperforming										
Nonaccrual loans	\$	244	\$	322	\$	342	\$	608	\$	647
Total covered nonperforming loans		244		322		342		608		647
Covered OREO		-		32		105		276		4,034
Total covered nonperforming assets	\$	244	\$	354	\$	447	\$	884	\$	4,681
Total nonperforming										
Nonaccrual loans	\$	16,357	\$	19,905	\$	19,339	\$	16,462	\$	18,494
Accruing loans past due 90 days or more		144		58		1		-		-
$TDR_{S}(1)$		720		161		120		114		73
Total nonperforming loans		17,221		20,124		19,460		16,576		18,567
OREO		3,969		3,838		2,514		5,385		8,907
Total nonperforming assets	\$	21,190	\$	23,962	\$	21,974	\$	21,961	\$	27,474
Additional Information										
Performing TDRs(2)	\$	5,855	\$	6,266	\$	7,614	\$	12,838	\$	13,889
Total TDRs(3)		6,575		6,427		7,734		12,952		13,962
Gross interest income that would have been recorded under the										
original terms of restructured and nonperforming loans		1,068		1,175		1,217		1,414		1,645
Actual interest income recorded on restructured and										
nonperforming loans		277		264		222		424		608
Non-covered ratios										
Nonperforming loans to total loans		0.81%		1.13%	ò	1.07%		0.89%		1.10%
Nonperforming assets to total assets		0.75%		1.06%	ò	0.91%		0.90%	)	0.96%
Non-PCI allowance to nonperforming loans		108.53%		92.25%		100.83%		112.32%		112.61%
Non-PCI allowance to total loans		0.88%	, )	1.04%	Ď	1.08%	Ď	1.00%	)	1.24%
Total ratios										
Nonperforming loans to total loans		0.81%	, )	1.13%		1.07%		0.89%		1.09%
Nonperforming assets to total assets		0.76%		1.07%		0.92%		0.92%		1.12%
Allowance for loan losses to nonperforming loans		106.99%		90.77%		99.05%		108.28%		108.97%
Allowance for loan losses to total loans		0.87%	ò	1.03%	ò	1.06%	Ď	0.97%	)	1.19%

<sup>(1)</sup> TDRs restructured within the past six months and nonperforming TDRs exclude nonaccrual TDRs of \$95 thousand, \$898 thousand, \$169 thousand, \$224 thousand, and \$923 thousand for the five years ended December 31, 2019.

<sup>(2)</sup> TDRs with six months or more of satisfactory payment performance exclude nonaccrual TDRs of \$2.25 million, \$1.68 million, \$1.76 million, \$1.06 million, and \$416 thousand for the five years ended December 31, 2019.

<sup>(3)</sup> Total accruing TDRs exclude nonaccrual TDRs of \$2.34 million, \$2.58 million, \$1.93 million, \$1.28 million, and \$1.34 million for the five years ended December 31, 2019.

Non-covered nonperforming assets as of December 31, 2019, decreased \$2.66 million, or 11.28%, from December 31, 2018, primarily due to a \$3.47 million, or 17.72%, decrease in non-covered nonaccrual loans offset by a \$559 thousand, or 347.20%, increase in non-covered, non-performing troubled debt restructurings. Non-covered OREO increased \$163 thousand, or 4.28%, of which \$1.96 million was acquired in the Highlands acquisition. Excluding the Highlands transaction OREO decreased \$1.80 million. Non-covered OREO, which is carried at the lesser of estimated net realizable value or cost, consisted of 30 properties with an average holding period of 7 months as of December 31, 2019. The net loss on the sale of OREO was \$1.25 million in 2019, \$1.33 million in 2018, and \$937 thousand in 2017. The following table presents the changes in OREO during the periods indicated:

	Year Ended December 31,											
	Non-	-covered		Covered		Total	No	n-covered		Covered		Total
(Amounts in thousands)												
Beginning balance	\$	3,806	\$	32	\$	3,838	\$	2,409	\$	105	\$	2,514
Acquired		1,962		-		1,962		-		-		-
Additions		3,030		131		3,161		5,686		-		5,686
Disposals		(3,837)		(152)		(3,989)		(3,506)		(69)		(3,575)
Valuation adjustments		(992)		(11)		(1,003)		(783)		(4)		(787)
Ending balance	\$	3,969	\$	-	\$	3,969	\$	3,806	\$	32	\$	3,838

As of December 31, 2019, non-covered nonaccrual loans were largely attributed to single family owner occupied (45.05%) and non-farm, non-residential (21.10%) loans. As of December 31, 2019, approximately \$921 thousand, or 5.72%, of non-covered nonaccrual loans were attributed to performing loans acquired in business combinations. Certain loans included in the nonaccrual category have been written down to estimated realizable value or assigned specific reserves in the allowance for loan losses based on management's estimate of loss at ultimate resolution.

Certain TDRs are classified as nonperforming when modified and are returned to performing status after six months of satisfactory payment performance; however, these loans remain identified as impaired until full payment or other satisfaction of the obligation occurs. Total TDRs as of December 31, 2019, decreased \$91 thousand, or 1.01%, to \$8.92 million from December 31, 2018. Nonperforming accruing TDRs as of December 31, 2019, increased \$559 thousand, or 347.20%, to \$720 thousand from December 31, 2018. Nonperforming accruing TDRs as a percent of total accruing TDRs totaled 13.69% as of December 31, 2019, compared to 2.51% as of December 31, 2018. Specific reserves on TDRs totaled \$353 thousand as of December 31, 2019, compared to \$568 thousand as of December 31, 2018. When restructuring loans for borrowers experiencing financial difficulty, we generally make concessions in interest rates, loan terms, or amortization terms.

Non-covered delinquent loans, comprised of loans 30 days or more past due and nonaccrual loans, totaled \$35.62 million as of December 31, 2019, an increase of \$5.74 million, or 19.19%, compared to \$29.89 million as of December 31, 2018. Delinquencies associated with the acquired Highlands loan portfolio accounted for \$8.73 million at December 31, 2019. Non-covered delinquent loans as a percent of total non-covered loans totaled 1.69% as of December 31, 2019, which includes past due loans (0.93%) and nonaccrual loans (0.76%), compared to 1.69% as of December 31, 2018.

#### Allowance for Loan Losses

The allowance for loan losses is maintained at a level management deems sufficient to absorb probable loan losses inherent in the loan portfolio. The allowance is increased by the provision for loan losses and recoveries of prior loan charge-offs and decreased by loans charged off. The provision for loan losses is calculated and charged to expense to bring the allowance to an appropriate level using a systematic process of measurement that requires significant judgments and estimates. As of December 31, 2019, our qualitative risk factors reflect a stable risk of loan losses due to consistent asset quality metrics and relatively stable business and economic conditions in our primary market areas. The loan portfolio is continually monitored for deterioration in credit, which may result in the need to increase the allowance for loan losses in future periods. Management considered the allowance adequate as of December 31, 2019; however, no assurance can be made that additions to the allowance will not be required in future periods. For additional information, see "Allowance for Loan Losses" in the "Critical Accounting Policies" section above and Note 6, "Allowance for Loan Losses," to the Consolidated Financial Statements in Item 8 of this report.

The allowance for loan losses as of December 31, 2019, increased \$158 thousand, or 0.86%, from December 31, 2018, due to an \$807 thousand decrease in specific reserves on impaired loans combined with a \$965 thousand increase in general reserves. The non-PCI allowance as a percent of non-covered loans totaled 0.88% as of December 31, 2019, compared to 1.04% as of December 31, 2018. PCI loans were aggregated into fifteen loan pools as of December 31, 2019 and five loan pools in 2018. The Highlands transaction added ten additional pools to the five existing pools from 2018. The existing pools from 2018 included: Waccamaw commercial, Waccamaw serviced home equity lines, Waccamaw residential, Peoples Bank of Virginia ("Peoples") commercial, and Peoples residential. The Highlands transaction added the following pools: 1-4 Family, Senior-Consumer, 1-4 Family Senior-Commercial, 1-4 Family, Junior and Home Equity Lines, Commercial Land and Development, Farmland and Agricultural, Multi-family, Commercial Real Estate – Owner Occupied, Commercial Real Estate – Non-owner Occupied, Commercial and Industrial, and Consumer. The cash flow analysis identified no impaired PCI loan pools as of December 31, 2019 or 2018. Net charge-offs increased \$11 thousand, or 0.32% in 2019 compared to 2018.

The following table presents the changes in the allowance for loan losses, by loan class, during the periods indicated:

				Ye	ar En	ded December	31,			
	-	2019		2018		2017		2016		2015
(Amounts in thousands)										
Beginning balance	\$	18,267	\$	19,276	\$	17,948	\$	20,233	\$	20,227
Provision for loan losses charged to operations, non-PCI										
loans		3,571		2,393		2,783		1,296		2,166
(Recovery of) provision for loan losses charged to										
operations, PCI loans		-		-		(12)		(41)		25
Recovery of loan losses recorded through the FDIC										
indemnification asset		-		-		-		(1)		(29)
Charge-offs										
Commercial loans										
Construction, development, and other land		353		100		427		254		256
Commercial and industrial		549		566		224		144		93
Multi-family residential		310		16		9		64		-
Single family non-owner occupied		64		88		52		237		87
Non-farm, non-residential		1,015		119		142		1,684		773
Agricultural		52		68		-		-		-
Farmland		205		279		68		9		73
Consumer real estate loans										
Home equity lines		474		285		13		1,073		92
Single family owner occupied		1,316		1,720		675		508		812
Owner occupied construction		-		-		11		31		2
Consumer and other loans										
Consumer loans		1,923		1,666		1,322		1,172		1,557
Total charge-offs		6,261		4,907		2,943		5,176		3,745
Recoveries										
Commercial loans										
Construction, development, and other land		146		210		306		282		135
Commercial and industrial		99		200		160		484		173
Multi-family residential		3		17		9		15		-
Single family non-owner occupied		12		98		180		79		92
Non-farm, non-residential		546		191		146		59		74
Agricultural		1		7		-		-		-
Farmland		66		-		-		-		-
Consumer real estate loans										
Home equity lines		401		216		201		137		402
Single family owner occupied		1,045		238		108		182		258
Owner occupied construction		42		-		105		39		18
Consumer and other										
Consumer loans		487		328		285		360		437
Total recoveries	-	2,848		1,505		1,500		1,637		1,589
Net charge-offs		3,413		3,402		1,443		3,539		2,156
Ending balance	\$	18,425	\$	18,267	\$	19,276	\$	17,948	\$	20,233
Liming balance	-		-	,		,	_	,		,
Net charge-offs to average non-covered loans		0.20%	,	0.19%	,	0.08%		0.21%		0.14%
Net charge-offs to average total loans		0.20%		0.19%		0.08%		0.21%		0.1476
inci charge ons to average total loans		0.207	,	0.197		0.0070		0.20/0	,	0.13/

The following table presents the allowance for loan losses, excluding PCI loans, by loan class, as of the dates indicated:

	December 31,											
(Amounts in thousands)		2019		2018		2017		2016		2015		
Commercial loans												
Construction, development, and other land	\$	245	\$	417	\$	830	\$	889	\$	1,119		
Commercial and industrial		699		663		762		495		504		
Multi-family residential		969		1,192		1,094		1,157		1,535		
Single family non-owner occupied		1,323		1,442		1,976		2,752		3,369		
Non-farm, non-residential		6,653		6,530		6,597		6,185		6,393		
Agricultural		145		85		51		43		22		
Farmland		201		170		362		169		190		
Consumer real estate loans												
Home equity lines		673		748		803		895		1,091		
Single family owner occupied		5,528		5,853		5,710		4,364		4,969		
Owner occupied construction		124		131		297		228		297		
Consumer and other loans												
Consumer loans		1,865		1,036		794		759		690		
Total allowance, excluding PCI loans	\$	18,425	\$	18,267	\$	19,276	\$	17,936	\$	20,179		

The following table presents the PCI allowance for loan losses, by loan pool, as of the dates indicated:

	December 31,									
(Amounts in thousands)	2	019	2018	201	17	2016		2015		
Commercial loans										
Waccamaw commercial	\$	- \$	-	\$	-	\$	- \$	-		
Consumer real estate loans										
Waccamaw residential		-	-		-		-	1		
Peoples residential		-	-		-	12	2	53		
Total PCI allowance	\$	- \$	_	\$	_	\$ 12	2 \$	54		

#### Deposits

Total deposits as of December 31, 2019, increased \$474.16 million, or 25.55%, compared to December 31, 2018. Time deposits, which consist of certificates of deposit and individual retirement accounts, increased \$69.96 million; savings deposits, which consist of money market accounts and savings accounts, increased \$190.13 million; interest-bearing demand deposits increased \$45.75 million while noninterest-bearing demand deposits increased \$168.32 million as of December 31, 2019, compared to December 31, 2018. The acquisition of Highlands added \$501.74 million in deposits; \$155.71 in non-interest bearing demand, \$36.82 million in interest-bearing demand, \$173.97 million in savings, and \$135.24 million in time deposits. We had no material deposit concentrations to any single customer or industry that represented 10% or more of outstanding deposits as of December 31, 2019 or 2018.

The following schedule presents the contractual maturities of time deposits of \$100 thousand or more as of December 31, 2019:

(Amounts in thousands)	
Three months or less	\$ 39,735
Over three through six months	29,339
Over six through twelve months	44,369
Over twelve months	90,243
	\$ 203,686

#### Borrowings

Total borrowings as of December 31, 2019, decreased \$27.73 million, or 94.41%, compared to December 31, 2018, primarily due to the maturity of the Company's remaining wholesale repurchase agreement of \$25.00 million in the first quarter of 2019. Short-term borrowings, which consist of retail repurchase agreements, decreased \$2.77 million, or 63.36%, and the weighted average rate increased 2 basis points to 0.14% as of December 31, 2019, compared to December 31, 2018.

The following table presents the balances and weighted average rates paid on short-term borrowings for the periods indicated:

				Year Ended De	cember 31,				
		2019		2018	}	2017			
	A	mount	Rate	Amount	Rate	Amount	Rate		
(Amounts in thousands)									
Year-end balance	\$	1,601	0.16% \$	4,370	0.13% \$	5,086	0.11%		
Average annual balance(1)		2,471	0.14%	4,010	0.12%	47,717	0.07%		
Maximum month-end balance(1)		28,508		29,305		90,968			

<sup>(1) 2017</sup> Includes federal funds purchased and short-term FHLB advances that were repaid prior to year end

Long-term borrowings consisted of a \$40 thousand amortizing advance with the FHLB of Atlanta that was assumed in the Highlands transaction. That small borrowing was repaid early in 2020. In the first quarter of 2019, the Company's remaining wholesale repurchase agreement of \$25.00 million with a weighted average rate of 3.18% matured. During 2018, the prepayment of the FHLB advance resulted in a prepayment penalty of \$1.10 million. The prepayment was funded with cash and equivalents on hand, as well as proceeds from the sale of single issue trust preferred investment securities, and is anticipated to result in annualized net pre-tax savings of approximately \$800 thousand. On January 9, 2017, the Company redeemed all of its trust preferred securities resulting in a decrease in subordinated debt of \$15.46 million.

#### **Liquidity and Capital Resources**

#### Liquidity

Liquidity is a measure of our ability to convert assets to cash or raise cash to meet financial obligations. We believe that liquidity management should encompass an overall balance sheet approach that draws together all sources and uses of liquidity. Poor or inadequate liquidity risk management may result in a funding deficit that could have a material impact on our operations. We maintain a liquidity risk management policy and contingency funding policy ("Liquidity Plan") to detect potential liquidity issues and protect our depositors, creditors, and shareholders. The Liquidity Plan includes various internal and external indicators that are reviewed on a recurring basis by our Asset/Liability Management Committee ("ALCO") of the Board of Directors. ALCO reviews liquidity risk exposure and policies related to liquidity management; ensures that systems and internal controls are consistent with liquidity policies; and provides accurate reports about liquidity needs, sources, and compliance. The Liquidity Plan involves ongoing monitoring and estimation of potentially credit sensitive liabilities and the sources and amounts of balance sheet and external liquidity available to replace outflows during a funding crisis. The liquidity model incorporates various funding crisis scenarios and a specific action plan is formulated, and activated, when a financial shock that affects our normal funding activities is identified. Generally, the plan will reflect a strategy of replacing liability outflows with alternative liabilities, rather than balance sheet asset liquidity, to the extent that significant premiums can be avoided. If alternative liabilities are not available, outflows will be met through liquidation of balance sheet assets, including unpledged securities.

As a financial holding company, the Company's primary source of liquidity is dividends received from the Bank, which are subject to certain regulatory limitations. Other sources of liquidity include cash, investment securities, and borrowings. As of December 31, 2019, the Company's cash reserves totaled \$24.00 million and availability on an unsecured, committed line of credit with an unrelated financial institution totaled \$15.00 million. There was no outstanding balance on the line of credit as of December 31, 2019. The Company's cash reserves and investments provide adequate working capital to meet obligations, projected dividends to shareholders, and anticipated debt repayments for the next twelve months.

In addition to cash on hand and deposits with other financial institutions, we rely on customer deposits, cash flows from loans and investment securities, and lines of credit from the FHLB and the Federal Reserve Bank ("FRB") Discount Window to meet potential liquidity demands. These sources of liquidity are immediately available to satisfy deposit withdrawals, customer credit needs, and our operations. Secondary sources of liquidity include approved lines of credit with correspondent banks and unpledged available-for-sale securities. As of December 31, 2019, our unencumbered cash totaled \$217.01 million, unused borrowing capacity from the FHLB totaled \$261.50 million, available credit from the FRB Discount Window totaled \$6.08 million, available lines from correspondent banks totaled \$85.00 million, and unpledged available-for-sale securities totaled \$141.70 million.

#### Cash Flows

The following table summarizes the components of cash flow for the periods indicated:

	Year Ended December 31,								
		2019		2018		2017			
(Amounts in thousands)	' <u>-</u>	_							
Net cash provided by operating activities	\$	56,655	\$	49,499	\$	36,370			
Net cash provided by investing activities		171,377		49,398		67,796			
Net cash used in financing activities		(87,896)		(179,975)		(22,522)			
Net increase (decrease) in cash and cash equivalents		140,136		(81,078)		81,644			
Cash and cash equivalents, beginning balance		76,873		157,951		76,307			
Cash and cash equivalents, ending balance	\$	217,009	\$	76,873	\$	157,951			

2019 Compared to 2018. Cash and cash equivalents increased \$140.14 million compared to a decrease of \$81.08 million in the prior year. The increase was primarily due to a \$121.98 million increase in net cash used in investing activities due to a net decrease in funds used to purchase investment securities and an increase in loan proceeds received. Net cash provided by financing activities increased \$92.08 million largely due to a reduction in the net decrease in deposits year over year, and a net decrease in the repayment of borrowings. Net cash provided by operating activities increased \$7.16 million primarily due to an increase in net income and a decrease in accretion income on aquired loans.

2018 Compared to 2017. Cash and cash equivalents decreased \$81.08 million compared to an increase of \$81.64 million in the prior year. The decrease was primarily due to a \$157.45 million increase in net cash used in financing activities due to a net decrease in deposit accounts, the repayment of FHLB borrowings, an increase in cash dividends, and an increase in the repurchase of treasury stock. Net cash provided by investing activities decreased \$18.40 million largely due to the purchase of available for sale securities. Net cash provided by operating activities increased \$13.13 million primarily due to an increase in net income.

### Capital Resources

We are committed to effectively managing our capital to protect our depositors, creditors, and shareholders. Failure to meet certain capital requirements may result in actions by regulatory agencies that could have a material impact on our operations. Total stockholders' equity as of December 31, 2019, increased \$95.96 million, or 28.83%, to \$428.82 million from \$332.86 million as of December 31, 2018. The change in stockholders' equity was largely due to the acquisition of Highlands which added a combined total of \$86.63 million in common stock and additional paid-in capital. Under the terms of the agreement and plan of merger, each share of Highlands' common and preferred stock outstanding was converted into the right to receive 0.2703 shares of First Community common stock. The Company earned \$38.80 million, which was offset by repurchasing 487,400 shares of our common stock totaling \$16.36 million and declaring dividends on our common stock of \$15.06 million. Our book value per common share increased \$2.54 to \$23.33 as of December 31, 2019, from \$20.79 as of December 31, 2018.

### Capital Adequacy Requirements

Risk-based capital guidelines, issued by state and federal banking agencies, include balance sheet assets and off-balance sheet arrangements weighted by the risks inherent in the specific asset type. Our current risk-based capital requirements, based on the international capital standards known as Basel III, became effective on January 1, 2015, subject to a four-year phase-in period. Basel III's capital conservation buffer became effective on January 1, 2016, at 0.625%, and was phased in over a four-year period (increased an additional 0.625% each year until it reached 2.5% on January 1, 2019). Our current required capital ratios are as follows:

- 4.5% Common Equity Tier 1 capital to risk-weighted assets (effectively 7.00% including the capital conservation buffer)
- 6.0% Tier 1 capital to risk-weighted assets (effectively 8.50% including the capital conservation buffer)
- 8.0% Total capital to risk-weighted assets (effectively 10.50% including the capital conservation buffer)
- 4.0% Tier 1 capital to average consolidated assets ("Tier 1 leverage ratio")

The following table presents our capital ratios as of the dates indicated:

		December 31,						
	2019	2018	2017					
The Company								
Common equity Tier 1 ratio	14.31%	13.72%	13.98%					
Tier 1 risk-based capital ratio	14.31%	13.72%	13.98%					
Total risk-based capital ratio	15.21%	14.79%	15.06%					
Tier 1 leverage ratio	14.01%	10.95%	11.06%					
The Bank								
Common equity Tier 1 ratio	12.87%	12.55%	12.47%					
Tier 1 risk-based capital ratio	12.87%	12.55%	12.47%					
Total risk-based capital ratio	13.78%	13.62%	13.55%					
Tier 1 leverage ratio	12.61%	9.98%	9.84%					

As of December 31, 2019, we continued to meet all capital adequacy requirements and were classified as well-capitalized under the regulatory framework for prompt corrective action. Management believes there have been no conditions or events since those notifications that would change the Bank's classification. Additionally, our capital ratios were in excess of the minimum standards under the Basel III capital rules on a fully phased-in basis, if such requirements were in effect, as of December 31, 2019. For additional information, see "Capital Requirements" in Part I, Item 1 and Note 21, "Regulatory Requirements and Restrictions," to the Consolidated Financial Statements in Item 8 of this report.

#### Commitments, Contingencies, and Off-Balance Sheet Arrangements

#### **Contractual Obligations**

We enter into certain contractual obligations in the normal course of business that require future cash payments. Management believes we have adequate resources to fund our outstanding commitments and the ability to adjust rates on certificates of deposit, in a changing interest rate environment; attract new deposits; and replace deposits with FHLB advances or other fund providers, if cost effective. The following table presents our contractual cash obligations, by payment date, as of December 31, 2019:

	Less Than One Year		One to Three Years		Three to Five Years		More than Five Years		Total
(Amounts in thousands)								,	
Deposits without a stated maturity(1)	\$	1,814,290	\$	-	\$	-	\$	-	\$ 1,814,290
Certificates of deposit(2)(3)		286,689		172,996		58,147		6,992	524,824
Securities sold under agreements to repurchase		1,601		-		-		-	1,601
Long-term borrowings(2)(3)		40		-		-		-	40
Operating leases		154		285		220		479	1,138
Total contractual cash obligations	\$	2,102,774	\$	173,281	\$	58,367	\$	7,471	\$ 2,341,893

<sup>(1)</sup> Excludes interest

#### Off-Balance Sheet Arrangements

We extend contractual commitments with off-balance sheet risk in the normal course of business to meet the financing needs of our customers. Our exposure to credit loss in the event of nonperformance by other parties to financial instruments is the same as the contractual amount of the instrument.

<sup>(2)</sup> Includes interest on fixed and variable rate obligations (changes in market interest rates may materially affect the variable rate obligation to be paid, which is reflected using the rates in effect as of December 31, 2019)

<sup>(3)</sup> Excludes unamortized premiums and discounts

The following table presents our off-balance sheet arrangements, by commitment expiration, as of December 31, 2019:

	Less than One Year(1)		One to Three Years		Three to Five Years		More than Five Years		Total
(Amounts in thousands)									
Commitments to extend credit	\$	98,254	\$	54,975	\$	11,698	\$	63,789	\$ 228,716
Financial letters of credit		2,430		60		-		-	2,490
Performance letters of credit(2)		87,656		77,466		-		-	165,122
Total off-balance sheet risk	\$	188,340	\$	132,501	\$	11,698	\$	63,789	\$ 396,328

- (1) Lines of credit with no stated maturity date are included in the less than one year expiration category.
- (2) Includes FHLB letters of credit

The reserve for the risk inherent in unfunded lending commitments totaled \$66 thousand as of December 31, 2019 and 2018. For additional information, see Note 20, "Litigation, Commitments, and Contingencies," to the Consolidated Financial Statements in Item 8 of this report.

#### **Market Risk and Interest Rate Sensitivity**

Market risk represents the risk of loss due to adverse changes in current and future cash flows, fair values, earnings, or capital due to movements in interest rates and other factors. Our profitability is largely dependent upon net interest income, which is subject to variation due to changes in the interest rate environment and unbalanced repricing opportunities. We are subject to interest rate risk when interest-earning assets and interest-bearing liabilities reprice at differing times, when underlying rates change at different levels or in varying degrees, when there is an unequal change in the spread between two or more rates for different maturities, and when embedded options, if any, are exercised. ALCO reviews our mix of assets and liabilities with the goal of limiting exposure to interest rate risk, ensuring adequate liquidity, and coordinating sources and uses of funds while maintaining an acceptable level of net interest income given the current interest rate environment. ALCO is also responsible for overseeing the formulation and implementation of policies and strategies to improve balance sheet positioning and mitigate the effect of interest rate changes.

In order to manage our exposure to interest rate risk, we periodically review internal and third-party simulation models that project net interest income at risk, which measures the impact of different interest rate scenarios on net interest income, and the economic value of equity at risk, which measures potential long-term risk in the balance sheet by valuing our assets and liabilities at fair value under different interest rate scenarios. Simulation results show the existence and severity of interest rate risk in each scenario based on our current balance sheet position, assumptions about changes in the volume and mix of interest-earning assets and interest-bearing liabilities, and estimated yields earned on assets and rates paid on liabilities. The simulation model provides the best tool available to us and the industry for managing interest rate risk; however, the model cannot precisely predict the impact of fluctuations in interest rates on net interest income due to the use of significant estimates and assumptions. Actual results will differ from simulated results due to the timing, magnitude, and frequency of interest rate changes; changes in market conditions and customer behavior; and changes in our strategies that management might undertake in response to a sudden and sustained rate shock.

During 2019, the Federal Open Market Committee decreased the benchmark federal funds rate 75 basis points to a range of 150 to 175 basis points. The following table presents the sensitivity of net interest income from immediate and sustained rate shocks in various interest rate scenarios over a twelve-month period for the periods indicated. Due to the current target rate, we do not reflect a decrease of more than 200 basis points from current rates in our analysis.

		Year Ended December 31,											
		2019		2018									
Increase (Decrease) in Basis Points	Ne	hange in t Interest Income	Percent Change	Change in Net Interest Income	Percent Change								
(Dollars in thousands)													
300	\$	171	0.2%	\$ (1,215)	-1.3%								
200		428	0.4%	(545)	-0.6%								
100		426	0.4%	(135)	-0.1%								
(100)		(4,631)	-4.3%	(3,322)	-3.7%								
(200)		(8,571)	-8.0%	(3,322)	-3.7%								
	44												

We have established policy limits for tolerance of interest rate risk in various interest rate scenarios and exposure limits to changes in the economic value of equity. As of December 31, 2019, we feel our exposure to interest rate risk was adequately mitigated for the scenarios presented.

The Company primarily uses derivative instruments to manage exposure to market risk and meet customer financing needs. As of December 31, 2019, we maintained interest rate swap agreements with notional amounts totaling \$17.43 million to modify our exposure to interest rate risk caused by changes in the LIBOR curve in relation to certain designated fixed rate loans. We acquired 5 swap agreements in the Highlands transaction with a notional amount of \$12.30 million. The fair value liability for the acquired swaps was \$292 thousand. The total of the fair value of the swap agreements on the balance sheet, which are accounted for as fair value hedges, was recorded as a derivative liability totaling \$510 thousand as of December 31, 2019, and a derivative asset totaling \$12 thousand as of December 31, 2018. For additional information, see Note 12, "Derivative Instruments and Hedging Activities," to the Consolidated Financial Statements in Item 8 of this report.

#### **Inflation and Changing Prices**

Our consolidated financial statements and related notes are presented in accordance with GAAP, which requires the measurement of results of operations and financial position in historical dollars. Inflation may cause a rise in price levels and changes in the relative purchasing power of money. These inflationary effects are not reflected in historical dollar measurements. The primary effect of inflation on our operations is increased operating costs. In management's opinion, interest rates have a greater impact on our financial performance than inflation. Interest rates do not necessarily fluctuate in the same direction, or to the same extent, as the price of goods and services; therefore, the effect of inflation on businesses with large investments in property, plant, and inventory is generally more significant than the effect on financial institutions. The U.S. inflation rate continues to be relatively stable, and management believes that any changes in inflation will not be material to our financial performance.

#### Item 7A. Quantitative and Qualitative Disclosures about Market Risk.

The information required in this item is incorporated by reference to "Market Risk and Interest Rate Sensitivity" in Item 7 of this report.

### <u>Table of Contents</u>

### Item 8. Financial Statements and Supplementary Data.

# FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA INDEX

	<u>Page</u>
Consolidated Balance Sheets as of December 31, 2019 and 2018	47
Consolidated Statements of Income for the years ended December 31, 2019, 2018, and 2017	48
Consolidated Statements of Comprehensive Income (Loss) for the years ended December 31, 2019, 2018, and 2017	49
Consolidated Statements of Changes in Stockholders' Equity for the years ended December 31, 2019, 2018, and 2017	50
Consolidated Statements of Cash Flows for the years ended December 31, 2019, 2018, and 2017	51
Notes to Consolidated Financial Statements	52
Report of Independent Registered Public Accounting Firm on Consolidated Financial Statements	101
Management's Assessment of Internal Control Over Financial Reporting	102
Report of Independent Registered Public Accounting Firm on Management's Assessment of Internal Control Over Financial Reporting	103
46	

# FIRST COMMUNITY BANKSHARES, INC. CONSOLIDATED BALANCE SHEETS

		Decem	ber 31	•
(Amounts in thousands, except share and per share data)		2019		2018
Assets				
Cash and due from banks	\$	66,818	\$	40,421
Federal funds sold		148,000		35,457
Interest-bearing deposits in banks		2,191		995
Total cash and cash equivalents		217,009		76,873
Debt securities available for sale		169,574		153,116
Debt securities held to maturity		_		25,013
Loans held for sale		263		_
Loans held for investment, net of unearned income (includes covered loans of \$12,861 and \$18,815, respectively)		2,114,460		1,775,084
Allowance for loan losses		(18,425)		(18,267)
Loans held for investment, net		2,096,035		1,756,817
FDIC indemnification asset		2,883		5,108
Premises and equipment, net		62,824		45,785
Other real estate owned (includes covered OREO of \$0 and \$32, respectively)		3,969		3,838
Interest receivable		6,677		5,481
Goodwill		129,565		92,744
Other intangible assets		8,519		5,026
Other assets		101,529		74,573
Total assets	\$	2,798,847	\$	2,244,374
Liabilities				
Noninterest-bearing deposits	\$	627,868	\$	459,550
Interest-bearing deposits		1,702,044		1,396,200
Total deposits		2,329,912	_	1,855,750
Securities sold under agreements to repurchase		1,601		29,370
Interest, taxes, and other liabilities		38,515		26,397
Total liabilities		2,370,028		1,911,517
Stockholders' equity				
Preferred stock, undesignated par value; 1,000,000 shares authorized;				
Series A Noncumulative Convertible Preferred Stock, \$0.01 par value; 25,000 shares authorized; none				
outstanding		-		-
Common stock, \$1 par value; 50,000,000 shares authorized;				
24,238,907 issued and 18,376,991 outstanding at December 31, 2019; 21,381,779 shares issued and 16,007,263 shares outstanding at December 31, 2018.		18,377		16,007
Additional paid-in capital		192,413		122,486
Retained earnings		219,535		195,793
Accumulated other comprehensive loss		(1,506)		(1,429)
Total stockholders' equity	Ф.	428,819	Φ.	332,857
Total liabilities and stockholders' equity	\$	2,798,847	\$	2,244,374

# FIRST COMMUNITY BANKSHARES, INC. CONSOLIDATED STATEMENTS OF INCOME

	<i>y</i>	1,	
(Amounts in thousands, except share and per share data)	2019	2018	2017
Interest income			
Interest and fees on loans	\$ 88,805	\$ 91,671	\$ 89,749
Interest on securities taxable	1,219	2,258	1,522
Interest on securities tax-exempt	2,497	2,828	3,029
Interest on deposits in banks	2,447	1,537	1,008
Total interest income	94,968	98,294	95,308
Interest expense			
Interest on deposits	5,392	5,144	4,987
Interest on short-term borrowings	123	811	850
Interest on long-term debt	-	1,494	2,253
Total interest expense	5,515	7,449	8,090
Net interest income	89,453	90,845	87,218
Provision for loan losses	3,571	2,393	2,771
Net interest income after provision for loan losses	85,882	88,452	84,447
Noninterest income	65,662	00,132	01,117
Wealth management	3,423	3,262	3,150
Service charges on deposits	14,594	14,733	13,803
Other service charges and fees	8,281	7,733	6,944
Insurance commissions	0,201	966	1,347
Net loss on sale of securities	(43)		(661)
Net FDIC indemnification asset amortization	(2,377)	(2,181)	(3,517)
Litigation settlements	6,995	(2,101)	(5,517)
Other operating income	2,804	2,548	3,502
Total noninterest income	33,677	26,443	24,568
Noninterest expense	55,017	20,443	24,300
Salaries and employee benefits	37,148	36,690	35,774
Occupancy expense	4,334	4,542	4,775
Furniture and equipment expense	4,457	3,980	4,425
Service fees	4,448	3,860	3,348
Advertising and public relations	2,310	2,011	2,206
Professional fees	1,698	1,430	2,567
Amortization of intangibles	997	1,039	1,056
FDIC premiums and assessments	318	906	910
Loss on extinguishment of debt	510	1,096	710
Goodwill impairment	_	1,492	
Merger expense	2,124	1,472	<u> </u>
Other operating expense	11,929	12,727	11,841
Total noninterest expense	69,763	69,773	66,902
Income before income taxes	49,796	45,122	42,113
	10,994	8,782	20,628
Income tax expense			
Net income	\$ 38,802	\$ 36,340	\$ 21,485
Earnings per common share			
Basic	\$ 2.47	\$ 2.19	\$ 1.26
Diluted	2.46	2.18	1.26
	0.96	0.78	0.68
Cash dividends per common share		0.40	
Cash dividends per common share Special cash divided per common share	-	0.48	-
	-	0.48	-
Special cash divided per common share	15,690,812	16,587,504	17,002,116

# FIRST COMMUNITY BANKSHARES, INC CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

	Year Ended December 31,								
		2019	2018			2017			
(Amounts in thousands)	-								
Net income	\$	38,802	\$	36,340	\$	21,485			
Other comprehensive income, before tax									
Available-for-sale debt securities:									
Change in net unrealized gains (losses) on securities without other-than-									
temporary impairment		1,414		(2,213)		1,445			
Reclassification adjustment for net loss (gain) recognized in net income		43		618		661			
Net unrealized gains (losses) on available-for-sale debt securities		1,457		(1,595)		2,106			
Employee benefit plans:									
Net actuarial (loss) gain		(1,570)		565		48			
Plan change		(262)		-		(258)			
Reclassification adjustment for amortization of prior service cost and net									
actuarial loss recognized in net income		278		285		259			
Net unrealized (losses) gains on employee benefit plans		(1,554)		850		49			
Other comprehensive (loss) income, before tax		(97)		(745)		2,155			
Income tax expense (benefit)		20		156		(740)			
Other comprehensive (loss) income, net of tax		(77)		(589)	1	1,415			
Total comprehensive income	\$	38,725	\$	35,751	\$	22,900			

# FIRST COMMUNITY BANKSHARES, INC. CONSOLIDATED STATEMENTS OF CHANGES IN STOCKHOLDERS' EQUITY

(Amounts in thousands, except share and per share	F	referred	C	ommon		dditional Paid-in	F	Retained	Т	reasury	Accumu Othe Compreh	r		
data)		Stock	_	Stock	_	Capital	F	Earnings		Stock	Income (	Loss)		Total
Balance January 1, 2017	\$	-	\$	21,382	\$	228,142	\$	170,377	\$	(78,833)	\$	(2,011)	\$	339,057
Net income		-		-		-		21,485		-		-		21,485
Reclassification of certain tax effects		-		-		-		244		-		(244)		-
Other comprehensive income		-		-		-		-		-		1,415		1,415
Common dividends declared \$0.68 per share		-		-		-		(11,563)		-		-		(11,563)
Equity-based compensation expense		-		-		382		-		408		-		790
Common stock options exercised 16,185 shares		-		-		86		-		292		-		378
Issuance of treasury stock to 401(k) plan 15,254														
shares		-		-		140		-		275		-		415
Purchase of treasury shares 50,118 shares at										(4.5.5)				(4.5.53)
\$25.16 per share	_		_	-	_	-	_	-		(1,263)		- (0.40)	_	(1,263)
Balance December 31, 2017	\$		\$	21,382	\$	228,750	\$	180,543	\$	(79,121)	\$	(840)	\$	350,714
Balance January 1, 2018	\$	-	\$	21,382	\$	228,750	\$	180,543	\$	(79,121)	\$	(840)	\$	350,714
Net income		-		-		-		36,340		-		-		36,340
Other comprehensive income		-		-		-		-		-		(589)		(589)
Common dividends declared \$0.78 per share		-		-		-		(12,966)		-		-		(12,966)
Special common dividend declared \$0.48 per								(0.45.0)						(0.45.1)
share		-		-		-		(8,124)		-		-		(8,124)
Equity-based compensation expense		-		-		535		-		623		-		1,158
Common stock options exercised 24,186 shares		-		-		(84)		-		468		-		384
Issuance of treasury stock to 401(k) plan 11,331 shares		-		-		138		-		214		-		352
Purchase of treasury shares 1,060,312 shares at														
\$32.45 per share		-		-		-		-		(34,412)		-		(34,412)
Reclassification of treasury stock				(5,375)		(106,853)	_	-		112,228		-		-
Balance December 31, 2018	\$		\$	16,007	\$	122,486	\$	195,793	\$	_	\$	(1,429)	\$	332,857
Balance January 1, 2019	\$	-	\$	16,007	\$	122,486	\$	195,793	\$	-	\$	(1,429)	\$	332,857
Net income		-		-		-		38,802		-		-		38,802
Other comprehensive loss		-		-		-		-		-		(77)		(77)
Common dividends declared \$0.96 per share		-		-		-		(15,060)		-		-		(15,060)
Equity-based compensation expense		-		44		1,437		-		-		-		1,481
Common stock options exercised 8,459 shares		-		8		128		-		-		-		136
Issuance of stock to 401(k) plan 12,407 shares		-		12		399		-		-		-		411
Repurchase of common shares 487,400 shares at														
\$33.57 per share		-		(487)		(15,875)		-		-		-		(16,362)
Highlands Bankshares, Inc. acquisition				2,793		83,838								86,631
Balance December 31, 2019	\$		\$	18,377	\$	192,413	\$	219,535	\$		\$	(1,506)	\$	428,819

# FIRST COMMUNITY BANKSHARES, INC. CONSOLIDATED STATEMENTS OF CASH FLOWS

				ed December 3	1,	
(Amounts in thousands)	20	019		2018		2017
Operating activities		_				
Net income	\$	38,802	\$	36,340	\$	21,485
Adjustments to reconcile net income to net cash provided by operating activities						
Provision for loan losses		3,571		2,393		2,771
Depreciation and amortization of premises and equipment		3,448		2,912		3,560
Amortization of premiums on investments, net		195		40		172
Amortization of FDIC indemnification asset, net		2,377		2,181		3,517
Amortization of intangible assets		997		1,039		1,056
Goodwill impairment		-		1,492		-
Accretion on acquired loans		(3,231)		(6,391)		(5,417)
Equity-based compensation expense		1,481		1,158		790
Issuance of common stock to 401(k) plan		411		352		415
Gain on sale of premises and equipment, net		(75)		(25)		(1)
Provision expense and loss on sale of other real estate owned		1,253		1,313		791
Loss on sale of securities		43		618		661
Writedowns of property, plant & equipment		380		1,007		677
Loss on extinguishment of debt		-		1,096		-
Decrease in other operating activities		7,003		3,974		5,893
Net cash provided by operating activities		56,655		49,499		36,370
Investing activities						
Proceeds from sale of securities available for sale		13,898		8,937		13,664
Proceeds from maturities, prepayments, and calls of securities available for sale		32,863		68,765		37,155
Proceeds from maturities and calls of securities held to maturity		25,000		-		21,840
Payments to acquire securities available for sale		(8,255)		(67,355)		(49,406)
Proceeds from repayments loans, net		85,233		39,512		37,455
Proceeds from bank owned life insurance		-		458		2,639
Payments for (redemption of) FHLB stock, net		129		(2,122)		694
Cash proceeds from mergers, acquisitions, and divestitures, net		25,863		10		-
(Payments to) proceeds from the FDIC		(152)		(151)		1,689
Proceeds from sale of premises and equipment		1,955		955		57
Payments to acquire premises and equipment		(8,411)		(2,551)		(2,354)
Proceeds from sale of other real estate owned		3,254		2,940		4,363
Net cash provided by investing activities		171,377		49,398		67,796
Financing activities		-,-,-,-		17,070		-1,12
Increase in noninterest-bearing deposits, net		12,604		5,407		26,438
(Decrease) increase in interest-bearing deposits, net		(41,445)		(79,548)		62,115
Repayments of securities sold under agreements to repurchase, net		(27,769)		(716)		(67,919)
Repayments of FHLB and other borrowings, net		(=1,1,0)		(50,000)		(30,708)
Proceeds from stock options exercised		136		384		378
Payments for repurchase of common stock		(16,362)		(34,412)		(1,263)
Payments of common stock dividends		(15,060)		(21,090)		(11,563)
Net cash used in financing activities		(87,896)		(179,975)		(22,522)
Net increase (decrease) in cash and cash equivalents		140,136		(81,078)		81,644
Cash and cash equivalents at beginning of period		76,873		157,951		76,307
	•	217,009	¢		<b>e</b>	157,951
Cash and cash equivalents at end of period	\$	217,009	\$	76,873	\$	137,931
Supplemental disclosure cash flow information						
Cash paid for interest	\$	5,661	\$		\$	8,267
Cash paid for income taxes		8,057		7,610		15,852
Supplemental transactions non-cash items						
Transfer of loans to other real estate		3,160		5,686		2,283
Loans originated to finance other real estate		484		164		-
Increase (decrease) in accumulated other comprehensive loss		77		589		(1,171)
Non-cash sales price related to divestitures		-		1,603		-
Acquisitions:						
Fair value of assets acquired		556,005		-		-
Fair value of liabilities assumed		506,179		-		-
Net assets acquired		49,826		_		-
Common stock issued in acquisition		86,631		_		-

#### Note 1. Basis of Presentation and Significant Accounting Policies

#### **Basis of Presentation**

First Community Bankshares, Inc. (the "Company"), a financial holding company, was founded in 1989 and incorporated under the laws of the Commonwealth of Virginia in 2018. The Company is the successor to First Community Bancshares, Inc., a Nevada corporation, pursuant to an Agreement and Plan of Reincorporation and Merger, the sole purpose of which was to change the Company's state of incorporation from Nevada to Virginia. The Company's principal executive office is located at One Community Place, Bluefield, Virginia. The Company provides banking products and services to individual and commercial customers through its wholly owned subsidiary First Community Bank (the "Bank"), a Virginia-chartered banking institution founded in 1874. The Bank operates as First Community Bank in Virginia, and North Carolina and People's Community Bank, a Division of First Community Bank, in Tennessee. The Bank offers wealth management and investment advice through its Trust Division and wholly owned subsidiary First Community Wealth Management ("FCWM"). Unless the context suggests otherwise, the terms "First Community," "Company," "we," "our," and "us" refer to First Community Bankshares, Inc. and its subsidiaries as a consolidated entity.

#### Principles of Consolidation

The Company's accounting and reporting policies conform with U.S. generally accepted accounting principles ("GAAP") and prevailing practices in the banking industry. The consolidated financial statements include all accounts of the Company and its wholly owned subsidiaries and eliminate all intercompany balances and transactions. The Company operates in one business segment, Community Banking, which consists of all operations, including commercial and consumer banking, lending activities, and wealth management.

The Company maintains investments in variable interest entities ("VIEs"). VIEs are legal entities in which equity investors do not have sufficient equity at risk for the entity to independently finance its activities, or as a group, the holders of the equity investment at risk lack the power through voting or similar rights to direct the activities of the entity that most significantly impact its economic performance, or do not have the obligation to absorb the expected losses of the entity or the right to receive expected residual returns of the entity. Consolidation of a VIE is required if a reporting entity is the primary beneficiary of the VIE. The Company periodically reviews its VIEs and has determined that it is not the primary beneficiary of any VIE; therefore, the assets and liabilities of these entities are not consolidated into the financial statements.

#### Reclassification

Certain amounts reported in prior years have been reclassified to conform to the current year's presentation. These reclassifications had no effect on the Company's results of operations, financial position, or net cash flow.

#### Use of Estimates

Preparation of the consolidated financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities as of the date of the balance sheet and reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates. Material estimates that require the most subjective or complex judgments relate to fair value measurements, the allowance for loan losses, goodwill and other intangible assets, and income taxes. For additional information, see "Critical Accounting Policies" in Part II, Item 7 of this report.

#### Summary of Significant Accounting Policies

#### Fair Value Measurements

Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability, in the principal or most advantageous market for the asset or liability, in an orderly transaction between market participants. Market participants are buyers and sellers in the principal market that are independent, knowledgeable, able to transact, and willing to transact.

The fair value hierarchy ranks the inputs used in measuring fair value as follows:

- Level 1 Observable, unadjusted quoted prices in active markets
- Level 2 Inputs other than quoted prices included in Level 1 that are directly or indirectly observable for the asset or liability
- Level 3 Unobservable inputs with little or no market activity that require the Company to use reasonable inputs and assumptions

The Company uses fair value measurements to record adjustments to certain financial assets and liabilities on a recurring basis. The Company may be required to record certain assets at fair value on a nonrecurring basis in specific circumstances, such as evidence of impairment. Methodologies used to determine fair value might be highly subjective and judgmental in nature; therefore, valuations may not be precise. If the Company determines that a valuation technique change is necessary, the change is assumed to have occurred at the end of the respective reporting period.

### Cash and Cash Equivalents

Cash and cash equivalents include cash and due from banks, federal funds sold, and interest-bearing balances on deposit with the Federal Home Loan Bank ("FHLB"), the Federal Reserve Bank ("FRB"), and correspondent banks that are available for immediate withdrawal.

#### Investment Securities

Management classifies debt securities as held-to-maturity or available-for-sale based on the intent and ability to hold the securities to maturity. Debt securities that the Company has the intent and ability to hold to maturity are classified as held-to-maturity securities and carried at amortized cost. Debt securities not classified as held to maturity are classified as available-for-sale securities and carried at estimated fair value. Available-for-sale securities consist of securities the Company intends to hold for indefinite periods of time including securities to be used as part of the Company's asset/liability management strategy and securities that may be sold in response to changes in interest rates, prepayment risk, or other similar factors. Unrealized gains and losses on available-for-sale securities are included in accumulated other comprehensive income ("AOCI"), net of income taxes, in stockholders' equity. Gains or losses on calls, maturities, or sales of investment securities are recorded based on the specific identification method and included in noninterest income. Premiums and discounts are amortized or accreted over the life of a security into interest income.

The Company reviews its investment portfolio quarterly for indications of other-than-temporary impairment ("OTTI") using inputs from independent third parties to determine the fair value of investment securities, which are reviewed and corroborated by management. Unrealized losses are evaluated to determine whether the impairment is temporary or other-than-temporary in nature. For debt securities, management considers its intent to sell the securities, the evidence available to determine if it is more likely than not that the securities will have to be sold before recovery of amortized cost, and the probable credit losses. Probable credit losses are evaluated using the present value of expected future cash flows; the severity and duration of the impairment; the issuer's financial condition and near-term prospects to service the debt; the cause of the decline, such as adverse conditions related to the issuer, the industry, or economic environment; the payment structure of the debt; the issuer's failure to make scheduled interest or principal payments; and any change in the issuer's credit rating by rating agencies. If the present value of expected future cash flows discounted at the security's effective yield is less than the net book value, the difference is recognized as a credit-related OTTI in noninterest income. If management does not intend to sell and if we are not likely to be required to sell the security, the OTTI is separated into an amount representing the credit loss, which is recognized as a charge to noninterest income, and the amount representing all other factors, which is recognized in other comprehensive income ("OCI").

#### Other Investments

As a condition of membership in the FHLB and the FRB, the Company is required to hold a minimum level of stock in the FHLB of Atlanta and the FRB of Richmond. These securities are carried at cost and periodically reviewed for impairment. The total investment in FHLB and FRB stock, which is included in other assets, was \$8.90 million as of December 31, 2019, and \$7.78 million as of December 31, 2018.

The Company owns certain long-term equity investments without readily determinable fair values, including certain tax credit limited partnerships and various limited liability companies that manage real estate investments, facilitate tax credits, and provide title insurance and other related financial services. These investments are accounted for at cost minus impairment, if any, plus or minus changes resulting from observable price changes in orderly transactions for the identical or a similar investment. The total carrying value in these investments, which is included other assets, totaled \$3.68 million as of December 31, 2019, and \$2.20 million as of December 31, 2018.

#### **Business Combinations**

The Company accounts for business combinations using the acquisition method of accounting as outlined in using Topic 805 of the Financial Accounting Standards Board's ("FASB") Accounting Standards Codification ("ASC"). Under this method, all identifiable assets acquired, including purchased loans, and liabilities assumed are recorded at fair value. Any excess of the purchase price over the fair value of net assets acquired is recorded as goodwill. In instances where the price of the acquired business is less than the net assets acquired, a gain on the purchase is recorded. Fair values are assigned based on quoted prices for similar assets, if readily available, or appraisals by qualified independent parties for relevant asset and liability categories. Certain financial assets and liabilities are valued using discount models that apply current discount rates to streams of cash flow. Valuation methods require assumptions, which can result in alternate valuations, varying levels of goodwill or bargain purchase gains, or amortization expense or accretion income. Management must make estimates for the useful or economic lives of certain acquired assets and liabilities that are used to establish the amortization or accretion of some intangible assets and liabilities, such as core deposits. Fair values are subject to refinement for up to one year after the closing date of the acquisition as additional information about the closing date fair values becomes available. Acquisition and divestiture activities are included in the Company's consolidated results of operations from the closing date of the transaction. Acquisition and divestiture related costs are recognized in noninterest expense as incurred. For additional information, see "Purchased Credit Impaired Loans" and "Intangible Assets" below.

#### Loans Held for Investment

Loans classified as held for investment are originated with the intent to hold indefinitely, until maturity, or until pay-off. Loans held for investment are carried at the principal amount outstanding, net of unearned income and any necessary write-downs to reduce individual loans to net realizable value. Interest income on performing loans is recognized as interest income at the contractual rate of interest. Loan origination fees, including loan commitment and underwriting fees, are reduced by direct costs associated with loan processing, including salaries, legal review, and appraisal fees. Net deferred loan fees are deferred and amortized over the life of the related loan or commitment period.

Purchased Performing Loans. Purchased loans that are deemed to be performing at the acquisition date are accounted for using the contractual cash flow method of accounting, which results in the loans being recorded at fair value with a credit discount. The fair value discount is accreted as an adjustment to yield over the estimated contractual lives of the loans. No allowance for loan losses is recorded at acquisition for purchased loans because the fair values of the acquired loans incorporate credit risk assumptions.

Purchased Credit Impaired ("PCI") Loans. When purchased loans exhibit evidence of credit deterioration after the acquisition date, and it is probable at acquisition the Company will not collect all contractually required principal and interest payments, the loans are referred to as PCI loans. PCI loans are accounted for using Topic 310-30 of the FASB ASC. PCI loans are initially measured at fair value, which includes estimated future credit losses expected to be incurred over the life of the loans. Per the guidance, the Company groups PCI loans that have common risk characteristics into loan pools. Evidence of credit quality deterioration at acquisition may include measures such as nonaccrual status, credit scores, declines in collateral value, current loan to value percentages, and days past due. The Company considers expected prepayments and estimates the amount and timing of expected principal, interest, and other cash flows for each loan or pool of loans identified as credit impaired. If contractually required payments at acquisition exceed cash flows expected to be collected, the excess is the nonaccretable difference, which is available to absorb credit losses on those loans or pools of loans. If the cash flows expected at acquisition exceed the estimated fair values, the excess is the accretable yield, which is recognized in interest income over the remaining lives of those loans or pools of loans when there is a reasonable expectation about the amount and timing of such cash flows.

Impaired Loans and Nonperforming Assets. The Company maintains an active and robust problem credit identification system through its ongoing credit review function. When a credit is identified as exhibiting characteristics of weakening, the Company assesses the credit for potential impairment. Loans are considered impaired when, in the opinion of management and based on current information and events, the collection of principal and interest payments due under the contractual terms of the loan agreements are uncertain. The Company conducts quarterly reviews of loans with balances of \$500 thousand or greater that are deemed to be impaired. Factors considered in determining impairment include, but are not limited to, the borrower's cash flow and capacity for debt repayment, the valuation of collateral, historical loss percentages, and economic conditions. Impairment allowances allocated to individual loans, including individual credit relationships and loan pools grouped by similar risk characteristics, are reviewed quarterly by management. Interest income realized on impaired loans in nonaccrual status, if any, is recognized upon receipt. The accrual of interest, which is based on the daily amount of principal outstanding, on impaired loans is generally continued unless the loan becomes delinquent 90 days or more.

Loans are considered past due when either principal or interest payments become contractually delinquent by 30 days or more. The Company's policy is to discontinue the accrual of interest, if warranted, on loans based on the payment status, evaluation of the related collateral, and the financial strength of the borrower. Loans that are 90 days or more past due are placed on nonaccrual status. Management may elect to continue the accrual of interest when the loan is well secured and in process of collection. When interest accruals are discontinued, interest accrued and not collected in the current year is reversed from income, and interest accrued and not collected from prior years is charged to the allowance for loan losses. Nonaccrual loans may be returned to accrual status when all principal and interest amounts contractually due, including past due payments, are brought current; the ability of the borrower to repay the obligation is reasonably assured; and there is generally a period of at least six months of repayment performance by the borrower in accordance with the contractual terms.

Seriously delinquent loans are evaluated for loss mitigation options. Closed-end retail loans are generally charged off against the allowance for loan losses when the loans become 120 days past due. Open-end retail loans and residential real estate secured loans are generally charged off when the loans become 180 days past due. Unsecured loans are generally charged off when the loans become 90 days past due. All other loans are charged off against the allowance for loan losses after collection attempts have been exhausted, which generally is within 120 days. Recoveries of loans previously charged off are credited to the allowance for loan losses in the period received.

Loans are considered troubled debt restructurings ("TDRs") when the Company grants concessions, for legal or economic reasons, to borrowers experiencing financial difficulty that would not otherwise be considered. The Company generally makes concessions in interest rates, loan terms, and/or amortization terms. All TDRs \$250 thousand or greater are evaluated for a specific reserve based on either the collateral or net present value method, whichever is most applicable. TDRs under \$250 thousand are subject to the reserve calculation for classified loans based primarily on the historical loss rate. At the date of modification, nonaccrual loans are classified as nonaccrual TDRs. TDRs classified as nonperforming at the date of modification are returned to performing status after six months of satisfactory payment performance; however, these loans remain identified as impaired until full payment or other satisfaction of the obligation occurs.

Other real estate owned ("OREO") acquired through foreclosure, or other settlement, is carried at the lower of cost or fair value less estimated selling costs. The fair value is generally based on current third-party appraisals. When a property is transferred into OREO, any excess of the loan balance over the net realizable fair value is charged against the allowance for loan losses. Operating expenses, gains, and losses on the sale of OREO are included in other noninterest expense in the Company's consolidated statements of income after any fair value write-downs are recorded as valuation adjustments.

#### Allowance for Loan Losses

Management performs quarterly assessments of the allowance for loan losses. The allowance is increased by provisions charged to operations and reduced by net charge-offs. The provision is calculated and charged to earnings to bring the allowance to a level that, through a systematic process of measurement, reflects the amount management estimates is needed to absorb probable losses in the portfolio. The Company's allowance for loan losses is segmented into commercial, consumer real estate, and consumer and other loans with each segment divided into classes with similar characteristics, such as the type of loan and collateral. The allowance for loan losses includes specific allocations related to significant individual loans and credit relationships and general reserves related to loans not individually evaluated. Loans not individually evaluated are grouped into pools based on similar risk characteristics. A loan that becomes adversely classified or graded is moved into a group of adversely classified or graded loans with similar risk characteristics for evaluation. A provision for loan losses is recorded for any credit deterioration in purchased performing loans after the acquisition date.

PCI loans are grouped into pools and evaluated separately from the non-PCI portfolio. The Company estimates cash flows to be collected on PCI loans and discounts those cash flows at a market rate of interest. If cash flows for PCI loans are expected to decline, generally a provision for loan losses is charged to earnings, resulting in an increase to the allowance for loan losses. If cash flows for PCI loans are expected to improve, any previously established allowance is first reversed to the extent of prior charges and then interest income is increased using the prospective yield adjustment over the remaining life of the loan, or pool of loans. Any provision established for PCI loans covered under the FDIC loss share agreements is offset by an adjustment to the FDIC indemnification asset to reflect the indemnified portion, 80%, of the post-acquisition exposure. While allocations are made to various portfolio segments, the allowance for loan losses is available for use against any loan loss management deems appropriate, excluding reserves allocated to specific loans and PCI loan pools.

#### FDIC Indemnification Asset

The FDIC indemnification asset represents the carrying amount of the right to receive payments from the FDIC for losses incurred on certain loans and OREO purchased from the FDIC that are covered by loss share agreements. The FDIC indemnification asset is measured separately from related covered assets because it is not contractually embedded in the assets or transferable should the assets be disposed. Under the acquisition method of accounting, the FDIC indemnification asset is recorded at fair value using projected cash flows based on expected reimbursements and applicable loss share percentages as outlined in the loss share agreements. The expected reimbursements do not include reimbursable amounts related to future covered expenditures. The cash flows are discounted to reflect the timing and receipt of reimbursements from the FDIC. The discount is accreted through noninterest income over future periods. Post-acquisition adjustments to the indemnification asset are measured on the same basis as the underlying covered assets. Increases in the cash flows of covered loans reduce the FDIC indemnification asset balance, which is recognized as amortization through noninterest income over the shorter of the remaining life of the FDIC indemnification asset or the underlying loans. Decreases in the cash flows of covered loans increase the FDIC indemnification asset balance, which is recognized as accretion through noninterest income. Certain expenses related to covered assets are reimbursable from the FDIC through monthly and quarterly claims. Estimated reimbursements from the FDIC are netted against covered expenses in the consolidated statements of income.

#### Premises and Equipment

Premises, equipment, and capital leases are stated at cost less accumulated depreciation and amortization. Depreciation and amortization are computed using the straight-line method over the estimated useful lives of the respective assets. Useful lives range from 5 to 10 years for furniture, fixtures, and equipment; 3 to 5 years for computer software, hardware, and data handling equipment; and 7 to 40 years for buildings and building improvements. Land improvements are amortized over a period of 20 years and leasehold improvements are amortized over the lesser of the term of the respective leases plus the first optional renewal period, when renewal is reasonably assured, or the estimated useful lives of the improvements. The Company leases various properties within its branch network. Leases generally have initial terms of up to 10 years and most contain options to renew with increases in rent. All leases are accounted for as operating leases. Maintenance and repairs are charged to current operations while improvements that extend the economic useful life of the underlying asset are capitalized. Disposition gains and losses are reflected in current operations.

#### Intangible Assets

Intangible assets consist of goodwill, core deposit intangible assets, and other identifiable intangible assets that result from business combinations. Goodwill represents the excess of the purchase price over the fair value of net assets acquired that is allocated to the appropriate reporting unit when acquired. Core deposit intangible assets represent the future earnings potential of acquired deposit relationships that are amortized over their estimated remaining useful lives. Other identifiable intangible assets primarily represent the rights arising from contractual arrangements that are amortized using the straight-line method.

Goodwill is tested for impairment annually, or more frequently if events or circumstances indicate there may be impairment, using either a qualitative or quantitative assessment to determine if it is more likely than not that the fair value of a reporting unit is less than its carrying amount. If the Company elects to perform a qualitative assessment, it evaluates economic, industry, and company-specific factors in assessing the fair value of its reporting unit. If the Company concludes that it is more likely than not that the fair value of a reporting unit is less than its carrying amount, a quantitative test is performed; otherwise, no further resting is required. The quantitative test consists of comparing the fair value of a reporting unit to its carrying amount, including goodwill. If the fair value of a reporting unit is greater than its book value, no goodwill impairment exists. If the carrying amount of a reporting unit is greater than its fair value, a goodwill impairment charge is recognized for the difference, but limited to the amount of goodwill allocated to that reporting unit. Other identifiable intangible assets are evaluated for impairment if events or changes in circumstances indicate a possible impairment.

#### Securities Sold Under Agreements to Repurchase

Securities sold under agreements to repurchase are generally accounted for as collateralized financing transactions and recognized as short-term borrowings in the Company's consolidated balance sheets. Securities, generally U.S. government and federal agency securities, pledged as collateral under these arrangements can be sold or repledged only if replaced by the secured party. The fair value of the collateral provided to a third party is continually monitored and additional collateral is provided as appropriate.

#### Derivative Instruments

The Company primarily uses derivative instruments to protect against the risk of adverse price or interest rate movements on the value of certain assets and liabilities and on future cash flows. Derivative instruments represent contracts between parties that usually require little or no initial net investment and result in one party delivering cash or another asset to the other party based on a notional amount and an underlying asset as specified in the contract such as interest rates, equity security prices, currencies, commodity prices, or credit spreads. These derivative instruments may consist of interest rate swaps, floors, caps, collars, futures, forward contracts, and written and purchased options. Derivative contracts often involve future commitments to exchange interest payment streams or currencies based on a notional or contractual amount, such as interest rate swaps or currency forwards, or to purchase or sell other financial instruments at specified terms on a specified date, such as options to buy or sell securities or currencies. Derivative instruments are subject to counterparty credit risk due to the possibility that the Company will incur a loss because a counterparty, which may be a bank, a broker-dealer or a customer, fails to meet its contractual obligations. This risk is measured as the expected positive replacement value of contracts. Derivative contracts may be executed only with exchanges or counterparties approved by the Company's Asset/Liability Management Committee.

If certain conditions are met, a derivative may be designated as a hedge related to fair value, cash flow, or foreign exposure risk. The recognition of changes in the fair value of a derivative instrument varies depending on the intended use of the derivative and the resulting designation. The Company accounts for hedges of customer loans as fair value hedges. The change in fair value of the hedging derivative and the change in fair value of the hedged exposure are recorded in earnings. Any hedge ineffectiveness is also reflected in current earnings. Changes in the fair value of derivatives not designated as hedging instruments are recognized as a gain or loss in earnings. The Company formally documents any relationships between hedging instruments and hedged items and the risk management objective and strategy for undertaking each hedged transaction. All derivative instruments are reported at fair value in the consolidated balance sheets.

#### Equity-Based Compensation

The cost of employee services received in exchange for equity instruments, including stock options and restricted stock awards, is generally measured at fair value on the grant date. The Black-Scholes-Merton valuation model is used to estimate the fair value of stock options at the grant date while the fair value of restricted stock awards is based on the market price of the Company's common stock on the grant date. The Black-Scholes-Merton model incorporates the following assumptions: the expected volatility is based on the weekly historical volatility of the Company's common stock price over the expected term of the option; the expected term is generally calculated using the shortcut method; the risk-free interest rate is based on the U.S. Department of the Treasury's ("Treasury") yield curve on the grant date with a term comparable to the grant; and the dividend yield is based on the Company's dividend yield using the most recent dividend rate paid per share and trading price of the Company's common stock. Compensation cost is recognized over the required service period, generally defined as the vesting period for stock option awards and as the restriction period for restricted stock awards. For awards with graded vesting, compensation cost is recognized on a straight-line basis over the requisite service period for the entire award.

#### Revenue Recognition

Accounting Standards Codification Topic 606 ("ASC 606"), "Revenue from Contracts with Customers," establishes principles for reporting information about the nature, amount, timing and uncertainty of revenue and cash flows arising from the Company's contracts to provide goods or services to customers. The core principle requires an entity to recognize revenue to depict the transfer of goods or services to customers in an amount that reflects the consideration that it expects to be entitled to receive in exchange for those goods or services recognized as performance obligations are satisfied. The great majority of the Company's revenue-generating transactions are not subject to ASC 606, including revenue generated from financial instruments, such as loans, letters of credit, and derivatives and investment securities, as these activities are subject to other GAAP discussed elsewhere within our disclosures. Descriptions of the Company's revenue-generating activities that are within the scope of ASC 606, which are discussed below, are presented in the Company's consolidated statements of income as components of noninterest income.

Wealth management. Wealth management income represents monthly fees due from wealth management customers in consideration for managing and administrating the customers' assets. Wealth management and trust services include custody of assets, investment management, escrow services, fees for trust services and similar fiduciary activities. Revenue is recognized when the performance obligation is completed each month, which is generally the time that payment is received. Income also includes fees received from a third party broker-dealer as part of a revenue-sharing agreement for fees earned from customers that are referred to the third party. These fees are paid to the Company by the third party on a quarterly basis and recognized ratably throughout the quarter as the performance obligation is satisfied.

Service charges on deposits and other service charges and fees. Service charges on deposits and other service charges and fees represent general service fees for account maintenance and activity and transaction-based fees that consist of transaction-based revenue, time-based revenue (service period), item-based revenue, or some other individual attribute-based revenue. Revenue is recognized when the performance obligation is completed, which is generally monthly for account maintenance services or when a transaction has been completed. Payment for such performance obligations is generally received at the time the performance obligations are satisfied. Other service charges and fees include interchange income from debit and credit card transaction fees.

Other operating income. Other operating income consists primarily of third-party incentive payments, income on life insurance contracts, and dividends received, which are not subject to the requirements of ASC 606.

#### Advertising Expenses

Advertising costs are generally expensed as incurred. The Company may establish accruals for expected advertising expenses in the course of a fiscal year.

#### Income Taxes

Income tax expense is comprised of the current and deferred tax consequences of events and transactions already recognized. The Company includes interest and penalties related to income tax liabilities in income tax expense. The effective tax rate, income tax expense as a percent of pre-tax income, may vary significantly from statutory rates due to tax credits and permanent differences. Deferred tax assets and liabilities are recognized for the estimated future tax consequences attributable to differences between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes. Deferred tax assets and liabilities are adjusted through the provision for income taxes as changes in tax laws or rates are enacted.

#### Per Share Results

Basic earnings per common share is calculated by dividing net income available to common shareholders by the weighted average number of common shares outstanding during the period. Diluted earnings per common share includes the dilutive effect of potential common stock that could be issued by the Company. Under the treasury stock method of accounting, potential common stock may be issued for stock options, non-vested restricted stock awards, performance based stock awards, and convertible preferred stock. Diluted earnings per common share is calculated by dividing net income by the weighted average number of common shares outstanding for the period plus the number of dilutive potential common shares. The calculation of diluted earnings per common share excludes potential common shares that have an exercise price greater than the average market value of the Company's common stock because the effect would be antidilutive.

### Recent Accounting Standards

#### Standards to be Adopted in 2020

In June 2016, the FASB issued ASU 2016-13, "Financial Instruments – Credit Losses (Topic 326): Measurement of Credit Losses on Financial Instruments." This ASU intends to improve financial reporting by requiring timelier recording of credit losses on loans and other financial instruments held by financial institutions and other organizations. This ASU requires an organization to measure all expected credit losses for financial assets held at the reporting date based on historical experience, current conditions, and reasonable and supportable forecasts and requires enhanced disclosures related to the significant estimates and judgments used in estimating credit losses, as well as the credit quality and underwriting standards of an organization's portfolio. In addition, the update amends the accounting for credit losses on available-for-sale debt securities and purchased financial assets with credit deterioration. ASU 2016-13 will be effective for the Company for fiscal years beginning after December 15, 2019, with early adoption permitted for fiscal years beginning after December 15, 2018. The Company is adopting ASU 2016-13 as of January 1, 2020, and will recognize a cumulative adjustment to retained earnings in connection with the adoption. The Company's working group, along with its third-party vendor, are finalizing implementation of the new accounting standard. The Company has selected loss estimation methodologies for its allowance for credit losses, performed testing on the chosen methodologies, and determined a qualitative adjustment methodology that aligns with the requirements of the new standard. The Company is in the process of model validation and documenting procedures and internal controls surrounding the new processes.

#### Standards Adopted in 2019

In July 2018, the FASB issued ASU 2018-09, "Codification Improvements." This ASU makes changes to a variety of topics to clarify, correct errors in, or make minor improvements to the Accounting Standards Codification. The majority of the amendments in ASU 2018-09 became effective for the Company for fiscal years beginning after December 15, 2018. The Company adopted ASU 2018-09 in the first quarter of 2019. The adoption of the standard had no material effect on its financial statements.

In August 2017, the FASB issued ASU 2017-12, "Derivatives and Hedging (Topic 815): Targeted Improvements to Accounting for Hedging Activities." The ASU intends to improve the financial reporting of hedging relationships to better portray the economic results of an entity's risk management activities in its financial statements and simplify the application of hedge accounting guidance. ASU 2017-12 became effective for the Company for fiscal years beginning after December 15, 2018. The Company adopted ASU 2017-12 in the first quarter of 2019. The adoption of the standard had no material effect on its financial statements.

In February 2016, the FASB issued ASU 2016-02, "Leases (Topic 842)." This ASU increases transparency and comparability among organizations by recognizing lease assets and lease liabilities on the balance sheet and requiring more disclosures related to leasing transactions. In January 2018, the FASB issued ASU 2018-01, which allows entities the option to apply the provisions of the new guidance at the effective date without adjusting the comparative periods presented. In July 2018, the FASB issued ASU 2018-10, "Codification Improvements to Topic 842, Leases," which updates narrow aspects of the guidance issued in ASU 2016-02, as well as issuing ASU 2018-11, which allows entities to choose an additional transition method in which an entity is allowed to apply the standard at adoption date and recognize a cumulative-effect adjustment to the opening balance of retained earnings in the period of adoption. Under this method, the entity shall recognize and measure the leases that exist at the adoption date and the prior comparative periods are not adjusted. The Company adopted ASU 2016-02 January 1, 2019, electing to recognize and measure existing leases at the adoption date with no adjustments to prior periods. In addition, the Company elected the practical expedients of not re-assessing the classifications of existing leases, not re-assessing if existing leases have initial direct costs, or examining expired or existing contracts to determine if a lease exists. All of the current leases are classified as operating leases. The adoption of the standard resulted in a right-of-use asset of \$915 thousand and a lease liability of \$915 thousand which are included in other assets and other liabilities, respectively, in the condensed consolidated balance sheets. The adoption did not have a material impact on the financial position or results of operations of the Company.

#### Standards Not Yet Adopted

In December 2019, the FASB issued ASU 2019-12, "Income Taxes (Topic 740), Simplifying the Accounting for Income Taxes". Among other aspects, this ASU simplifies the accounting for income taxes by removing certain exceptions to the approach for intraperiod tax allocation, the methodology for calculating income taxes in an interim period and the recognition for deferred tax liabilities for outside basis differences. This update is effective for fiscal years, and interim periods within those fiscal years, beginning after December 15, 2020. Early adoption is permitted, including adoption in any interim period for which financial statements have not yet been issued. The update is not expected to have any material effect on the Company's financial statements.

The Company does not expect other recent accounting standards issued by the FASB or other standards-setting bodies to have a material impact on the consolidated financial statements.

#### Note 2. Acquisitions and Divestitures

The following are business combinations and divestitures which have occurred over the past three years:

#### Highlands Bankshares, Inc.

On September 11, 2019, the Company entered into an Agreement and Plan of Merger with Highlands Bankshares, Inc. ("Highlands" )of Abingdon, Virginia. Under the terms of the agreement and plan of merger, each share of Highlands' common and preferred stock outstanding immediately converted into the right to receive 0.2703 shares of the Company's stock. The transaction was consummated the close of business December 31, 2019. The transaction combined two traditional Southwestern Virginia community banks who serve the Highlands region in Virginia, North Carolina, and Tennessee. The total purchase price for the transaction was \$86.65 million.

The Highlands transaction was accounted for using the acquisition method of accounting and, accordingly, assets acquired, liabilities assumed and consideration exchanged were recorded at estimated fair value on the acquisition date. Fair values are preliminary and subject to refinement for up to a year after the closing date of the acquisition.

		recorded by		Fair Value	As recorded by		
(Amounts in thousands, except share data)	Highlands			Adjustments		the Company	
Assets	Ф	25.070	Ф		ď.	25,070	
Cash and cash equivalents	\$	25,879	\$	-	\$	25,879	
Securities available for sale		53,732		-		53,732	
Loans held for sale		263		(11.420) ( )		263	
Loans held for investment, net of allowance and mark		438,896		(11,429) (a)		427,467	
Premises and equipment Other real estate		16,722		(2,317) (b)		14,405	
0.000 0.000		1,963		2.250 ( )		1,963	
Other assets		25,556		2,250 (c)		27,806	
Intangible assets	ф	562.011	Φ.	4,490 (d)	ф.	4,490	
Total assets	\$	563,011	\$	(7,006)	\$	556,005	
LIABILITIES							
Deposits:							
Noninterest-bearing	\$	155,714	\$	-	\$	155,714	
Interest-bearing		346,028		1,261 (e)		347,289	
Total deposits		501,742		1,261		503,003	
Long term debt		40		-		40	
Other liabilities		2,938		198 (f)		3,136	
Total liabilities		504,720		1,459		506,179	
Net identifiable assets acquired over (under) liabilities assumed		58,291		(8,465)		49,826	
Goodwill		-		36,821		36,821	
Net assets acquired over liabilities assumed	\$	58,291	\$	28,356	\$	86,647	
Consideration:							
First Community Bankshares, Inc. common						2,792,729	
Purchase price per share of the Company's common stock					\$	31.02	
Fair Value of Company common stock issued					\$	86,631	
Cash paid for fractional shares					•	16	
Fair Value of total consideration transferred					\$	86,647	

### **Explanation of fair value adjustments:**

- (a) Adjustment reflects the fair value adjustments of \$(14.70) million based on the Company's evaluation of the acquired loan portfolio and excludes the allowance for loan losses ("ALLL") and deferred loan fees of \$3.27 million recorded by Highlands.
- (b) Adjustment reflects the fair value adjustments based on the Company's evaluation of the acquired premises and equipment.
- (c) Adjustment to record the deferred tax asset related to the fair value adjustments.
- (d) Adjustment reflects the recording of the core deposit intangible on the acquired deposit accounts.
- (e) Adjustment reflects the fair value adjustment based on the Company's evaluation of the time deposit portfolio.
- (f) Adjustment reflects the fair value adjustment for death benefits payable of \$320 thousand, the fair value adjustment for lease liability of \$(37) thousand and the fair value adjustment to the reserve for unfunded commitments of \$(85) thousand.

The following table presents the carrying amount of acquired loans at December 31, 2019, which consist of loans with no credit deterioration, or performing loans, and loans with credit deterioration, or impaired loans.

		December 31, 2019		
		Purchased	Purchased	
(Amounts in thousands)		Performing	Impaired	Total
Commercial loans				
Construction, development, and other land	\$	15,763	\$ 1,956	\$ 17,719
Commercial and industrial		44,474	2,829	47,303
Multi-family residential		21,032	1,663	22,695
Single family non-owner occupied		29,357	4,564	33,921
Non-farm, non-residential		107,489	21,710	129,199
Agricultural		2,298	-	2,298
Farmland		3,287	3,722	7,009
Total commercial loans		223,700	36,444	260,144
Consumer real estate loans				
Home equity lines		23,654	2,157	25,811
Single family owner occupied		116,413	13,174	129,587
Owner occupied construction		1,097	-	1,097
Total consumer real estate loans		141,164	15,331	156,495
Consumer and other loans				
Consumer loans		9,487	1,341	10,828
Loans acquired at fair value	\$	374,351	\$ 53,116	\$ 427,467

#### Comparative and Pro Forma Financial Information for Acquisitions in 2019

As the merger date was the close of business, December 31, 2019, Highlands had no earnings contribution to the 2019 consolidated statement of income for the Company. Merger-related expenses of \$2.12 million are recorded in the consolidated statement of income and include incremental costs related to the closing of the acquisition, including legal, investment banker costs, and other costs.

The following table discloses the impact of the merger. The table also presents certain pro forma information as if Highlands had been acquired on January 1, 2019 and January, 1 2018. These results combine the historical results of Highlands in the Company's consolidated statement of income and, while certain adjustments were made for the estimated impact of certain fair value adjustments and other acquisition-related activity, they are not indicative of what would have occurred had the acquisition taken place on January 1, 2019 or January 1, 2018.

Merger-related costs of \$7.16 million incurred by both the Company and Highlands during the year ended December 31, 2019, have been excluded from the proforma information below. No adjustments have been made to the pro formas to eliminate the provision for loan losses for the years ended December 31, 2019 and 2018 of Highlands in the amount of \$738,000 and \$1.84 million, respectively. Additional expenses related to systems conversions and other costs of integration are expected to be recorded during 2020. The Company expects to achieve further operating cost savings and other business synergies as a result of the acquisitions which are not reflected in the pro forma amounts below:

	ProForma Year Ended				
(Dollars in thousands)	Decemb	er 31, 2019	<b>December 31, 2018</b>		
Total revenues (net interest income plus noninterest income)	\$	150,618	\$	145,656	
Net adjusted income available to the common shareholder	\$	43,463	\$	42,470	

#### Bankers Insurance, LLC

On October 1, 2018, the Company completed the sale of its remaining insurance agency assets to Bankers Insurance, LLC ("BI") of Glen Allen, Virginia, in exchange for an equity interest in BI. The sale strategically allows the Company to continue offering insurance products to its customers through a larger, more diversified insurance agency. In connection with the divestiture, the Company recognized a one-time goodwill impairment charge of \$1.49 million during the third quarter of 2018. The Company used the fair value of the equity interest in BI as the basis for determining the goodwill impairment.

		Year	Ended December 31,	
(Amounts in thousands)	2019		2018	2017
Divestitures				
Book value of assets sold		-	(1,685)	-
Book value of liabilities sold		-	37	-
Sales price in excess of net liabilities assumed		-	-	-
Total sales price		-	(1,648)	-
Cash sold		-	35	-
Non-cash sales price		-	1,603	-
Amount due remaining on books		<u>-</u>	<u> </u>	<u>-</u>
Net cash received in divestitures		-	(10)	-
Net cash received in acquisitions and divestitures	\$	- \$	- \$	-

### **Note 3. Debt Securities**

The following tables present the amortized cost and fair value of available-for-sale debt securities, including gross unrealized gains and losses, as of the dates indicated:

		December 31, 2019						
	Amortized Cost		Unrealized Gains					Fair Value
(Amounts in thousands)				_		<u>.</u>		
U.S. Agency securities	\$	5,038	\$	-	\$	(4)	\$	5,034
Municipal securities		85,992		886		-		86,878
Mortgage-backed Agency securities		77,448		380		(166)		77,662
Total	\$	168,478	\$	1,266	\$	(170)	\$	169,574
			December 31, 2018					
		Amortized	Unrealized		Unrealized			Fair
		Cost		Gains	Losses			Value
(Amounts in thousands)								
U.S. Agency securities	\$	1,108	\$	5	\$	-	\$	1,113
U.S. Treasury securities		19,970		-		(10)		19,960
Municipal securities		96,886		912		(509)		97,289
Single issue trust preferred securities		-		-		-		-
Mortgage-backed Agency securities		35,513		14		(773)		34,754
Total	\$	153,477	\$	931	\$	(1,292)	\$	153,116
	62							

The following table presents the amortized cost and fair value of available-for-sale debt securities, by contractual maturity, as of December 31, 2019. Actual maturities could differ from contractual maturities because issuers may have the right to call or prepay obligations with or without penalties.

(Amounts in thousands)	U.S. Agency Securities		U.S. Treasury Securities		Municipal Securities		Total
Amortized cost maturity:							
One year or less	\$	-	\$	-	\$ -	\$	-
After one year through five years		-		-	28,739		28,739
After five years through ten years		1,941		-	48,941		50,882
After ten years		3,097		-	8,312		11,409
Amortized cost	\$	5,038	\$	_	\$ 85,992		91,030
Mortgage-backed securities							77,448
Total amortized cost						\$	168,478
Fair value maturity:							
One year or less	\$	-	\$	-	\$ -	\$	-
After one year through five years		-		-	29,049		29,049
After five years through ten years		1,937		-	49,517		51,454
After ten years		3,097		-	8,312		11,409
Fair value	\$	5,034	\$	_	\$ 86,878		91,912
Mortgage-backed securities							77,662
Total fair value						\$	169,574

The debt securities held in the held-to-maturity portfolio at December 31, 2018, matured during the first quarter of 2019. The funds were used to repay the Company's remaining wholesale repurchase agreement of \$25 million. The following table presents the amortized cost and fair value of held-to-maturity debt securities, including gross unrealized gains and losses, at December 31, 2018:

		December 31, 2018											
		nortized Cost	_	realized Gains	U	nrealized Losses		Fair Value					
(Amounts in thousands)													
U.S. Agency securities	\$	17,887	\$	-	\$	(20)	\$	17,867					
Corporate securities		7,126		-		(3)		7,123					
Total	\$	25,013	\$	_	\$	(23)	\$	24,990					
	63												

The following table presents the amortized cost and fair value of held-to-maturity debt securities, by contractual maturity, as of December 31, 2018.

(Amounts in thousands)	1	U.S. Agency Securities	Corporate Notes	Total
Amortized cost maturity:				
One year or less	\$	17,887	\$ 7,126	\$ 25,013
After one year through five years		-	-	-
After five years through ten years		-	-	-
After ten years		-	-	-
Total amortized cost	\$	17,887	\$ 7,126	\$ 25,013
Fair value maturity:				
One year or less	\$	17,867	\$ 7,123	\$ 24,990
After one year through five years		-	-	-
After five years through ten years		-	-	-
After ten years		-	-	-
Total fair value	\$	17,867	\$ 7,123	\$ 24,990

The following tables present the fair values and unrealized losses for available-for-sale debt securities in a continuous unrealized loss position for less than 12 months and for 12 months or longer as of the dates indicated:

	December 31, 2019												
	Less than 12 Months					12 Months	Longer	Total					
		Fair Value		Unrealized Losses		Fair Value		Unrealized Losses		Fair Value		Unrealized Losses	
(Amounts in thousands)													
U.S. Agency securities	\$	975	\$	(4)	\$	-	\$	-	\$	975	\$	(4)	
Municipal securities		-		-		-		-		-		-	
Mortgage-backed Agency securities		8,020		(48)		8,319		(118)		16,339		(166)	
Total	\$	8,995	\$	(52)	\$	8,319	\$	(118)	\$	17,314	\$	(170)	

						December	31, 20	018					
	Less than 12 Months				12 Months or Longer					Total			
	1	air	Ur	nrealized		Fair	Uı	ırealized		Fair	Į	Unrealized	
	V	alue		Losses		Value		Losses		Value		Losses	
(Amounts in thousands)	·									_	-	_	
U.S. Treasury securities		19,960		(10)		-		-		19,960		(10)	
Municipal securities		7,116		(62)		18,081		(447)		25,197		(509)	
Mortgage-backed Agency securities		15,762		(99)		15,344		(674)		31,106		(773)	
Total	\$	42,838	\$	(171)	\$	33,425	\$	(1,121)	\$	76,263	\$	(1,292)	

The following tables present the fair values and unrealized losses for held-to-maturity debt securities in a continuous unrealized loss position for less than 12 months and for 12 months or longer as of the dates indicated:

						December	31, 2	018								
		Less than	onths	12 Months or Longer					Total							
		Fair Value												Fair Value		Unrealized Losses
(Amounts in thousands)	<u> </u>															
U.S. Agency securities	\$	-	\$	-	\$	17,867	\$	(20)	\$	17,867	\$	(20)				
Corporate securities		-		-		7,123		(3)		7,123		(3)				
Total	\$		\$	-	\$	24,990	\$	(23)	\$	24,990	\$	(23)				

There were 17 individual debt securities in an unrealized loss position as of December 31, 2019, and their combined depreciation in value represented 0.10% of the debt securities portfolio. These securities included 10 securities in a continuous unrealized loss position for 12 months or longer that the Company does not intend to sell, and that it has determined is not more likely than not going to be required to sell, prior to maturity or recovery. There were 90 individual debt securities in an unrealized loss position as of December 31, 2018, and their combined depreciation in value represented 0.74% of the debt securities portfolio.

The Company reviews its investment portfolio quarterly for indications of OTTI. The initial indicator of OTTI for debt securities is a decline in fair value below book value and the severity and duration of the decline. The credit-related OTTI is recognized as a charge to noninterest income and the noncredit-related OTTI is recognized in OCI. Temporary impairment on debt securities is primarily related to changes in benchmark interest rates, changes in pricing in the credit markets, and other current economic factors.

The following table presents gross realized gains and losses from the sale of available-for-sale debt securities for the periods indicated:

	Year Ended December 31,										
	2019			2018		2017					
(Amounts in thousands)	<u> </u>										
Gross realized gains	\$	67	\$	-	\$	-					
Gross realized losses		(110)		(618)		(661)					
Net loss on sale of securities	\$	(43)	\$	(618)	\$	(661)					

The carrying amount of securities pledged for various purposes totaled \$27.87 million as of December 31, 2019, and \$38.25 million as of December 31, 2018.

#### Note 4. Loans

The Company groups loans held for investment into three segments (commercial loans, consumer real estate loans, and consumer and other loans) with each segment divided into various classes. Covered loans are those loans acquired in FDIC assisted transactions that are covered by loss share agreements. Customer overdrafts reclassified as loans totaled \$2.20 million as of December 31, 2019, and \$1.79 million as of December 31, 2018. Deferred loan fees were \$4.60 million as of December 31, 2019, and \$4.60 million as of December 31, 2018. For information about off-balance sheet financing, see Note 20, "Litigation, Commitments, and Contingencies," to the Consolidated Financial Statements of this report.

The following table presents loans, net of unearned income with non-covered loans and by loan class, as of the dates indicated:

		December 31,											
		20	119	2	018								
(Amounts in thousands)		Amount	Percent	Amount	Percent								
Non-covered loans held for investment													
Commercial loans													
Construction, development, and other land	\$	48,659	2.30%	\$ 63,508	3.58%								
Commercial and industrial		142,962	6.76%	104,863	5.91%								
Multi-family residential		121,840	5.76%	107,012	6.03%								
Single family non-owner occupied		163,181	7.72%	140,097	7.89%								
Non-farm, non-residential		727,261	34.39%	613,877	34.58%								
Agricultural		11,756	0.56%	8,545	0.48%								
Farmland		23,155	1.10%	18,905	1.07%								
Total commercial loans		1,238,814	58.59%	1,056,807	59.54%								
Consumer real estate loans													
Home equity lines		110,078	5.21%	93,466	5.27%								
Single family owner occupied		620,697	29.35%	510,963	28.78%								
Owner occupied construction		17,241	0.82%	18,171	1.02%								
Total consumer real estate loans		748,016	35.38%	622,600	35.07%								
Consumer and other loans		,		•									
Consumer loans		110,027	5.20%	71,552	4.03%								
Other		4,742	0.22%	5,310	0.30%								
Total consumer and other loans		114,769	5.42%	76,862	4.33%								
Total non-covered loans		2,101,599	99.39%	1,756,269	98.94%								
Total covered loans		12,861	0.61%	, ,	1.06%								
Total loans held for investment, net of unearned income	\$	2,114,460	100.00%	\$ 1,775,084	100.00%								
Loans held for Sale	\$	263	\$ -	<u>\$</u>	\$ -								
	66												

The following table presents the covered loan portfolio, by loan class, as of the dates indicated.

		Decem	ber 31	,
Covered loans Commercial loans Construction, development, and other land Single family non-owner occupied Non-farm, non-residential Total commercial loans Consumer real estate loans Home equity lines Single family owner occupied Total consumer real estate loans	<u>-</u>	2019		2018
Covered loans				
Commercial loans				
Construction, development, and other land	\$	28	\$	35
Single family non-owner occupied		199		238
Non-farm, non-residential		3		6
Total commercial loans		230		279
Consumer real estate loans				
Home equity lines		9,853		15,284
Single family owner occupied		2,778		3,252
Total consumer real estate loans		12,631		18,536
Total covered loans	\$	12,861	\$	18,815

The Company identifies certain purchased loans as impaired when fair values are established at acquisition and groups those PCI loans into loan pools with common risk characteristics. The Company estimates cash flows to be collected on PCI loans and discounts those cash flows at a market rate of interest. The following table presents the recorded investment and contractual unpaid principal balance of PCI loans, by acquisition, as of the dates indicated:

	December 31,												
	2019						18						
				Unpaid				Unpaid					
	Re	corded		Principal		Recorded		Principal					
(Amounts in thousands)	Inv	estment		Balance		Investment		Balance					
PCI Loans, by acquisition													
Peoples	\$	5,071	\$	6,431	\$	5,330	\$	7,272					
Waccamaw		2,708		14,277		5,805		19,602					
Highlands		53,116		64,096		-		-					
Other acquired		352		378		868		894					
Total PCI Loans	\$	61,247	\$	85,182	\$	12,003	\$	27,768					

The Highlands acquisition added \$8.15 million in accretable yield and not included in the table below. The total fair value of the Highlands PCI loans is \$53.12 million. The gross contractual cash flows for the Highlands PCI loans is \$76.45 million. The following table presents the changes in the accretable yield on PCI loans, by acquisition, during the periods indicated:

	Peoples	Waccamaw	Total
(Amounts in thousands)			
Balance January 1, 2017 \$	4,392	\$ 21,834	\$ 26,226
Accretion	(1,379)	(5,664)	(7,043)
Reclassifications from nonaccretable difference(1)	825	3,378	4,203
Other changes, net	(450)	(83)	(533)
Balance December 31, 2017	3,388	\$ 19,465	\$ 22,853
Balance January 1, 2018 \$	3,388	\$ 19,465	\$ 22,853
Accretion	(1,263)	(6,269)	(7,532)
Reclassifications from nonaccretable difference(1)	8	1,770	1,778
Other changes, net	457	(327)	130
Balance December 31, 2018	2,590	\$ 14,639	\$ 17,229
Balance January 1, 2019 \$	2,590	\$ 14,639	\$ 17,229
Accretion	(950)	(3,317)	(4,267)
Reclassifications from nonaccretable difference(1)	17	1,440	1,457
Other changes, net	233	(188)	45
Balance December 31, 2019	1,890	\$ 12,574	\$ 14,464

<sup>(1)</sup> Respresents changes attributable to expected loss assumptions

#### **Note 5. Credit Quality**

The Company uses a risk grading matrix to assign a risk grade to each loan in its portfolio. Loan risk ratings may be upgraded or downgraded to reflect current information identified during the loan review process. The general characteristics of each risk grade are as follows:

- Pass -- This grade is assigned to loans with acceptable credit quality and risk. The Company further segments this grade based on borrower characteristics that include capital strength, earnings stability, liquidity, leverage, and industry conditions.
- Special Mention -- This grade is assigned to loans that require an above average degree of supervision and attention. These loans have the characteristics
  of an asset with acceptable credit quality and risk; however, adverse economic or financial conditions exist that create potential weaknesses deserving of
  management's close attention. If potential weaknesses are not corrected, the prospect of repayment may worsen.
- Substandard -- This grade is assigned to loans that have well defined weaknesses that may make payment default, or principal exposure, possible. These
  loans will likely be dependent on collateral liquidation, secondary repayment sources, or events outside the normal course of business to meet repayment
  terms
- Doubtful -- This grade is assigned to loans that have the weaknesses inherent in substandard loans; however, the weaknesses are so severe that collection
  or liquidation in full is unlikely based on current facts, conditions, and values. Due to certain specific pending factors, the amount of loss cannot yet be
  determined.
- Loss -- This grade is assigned to loans that will be charged off or charged down when payments, including the timing and value of payments, are uncertain. This risk grade does not imply that the asset has no recovery or salvage value, but simply means that it is not practical or desirable to defer writing off, either all or a portion of, the loan balance even though partial recovery may be realized in the future.

The following tables present the recorded investment of the loan portfolio, by loan class and credit quality, as of the dates indicated. Losses on covered loans are generally reimbursable by the FDIC at the applicable loss share percentage, 80%; therefore, covered loans are disclosed separately.

	December 31, 2019												
				pecial	~ .			-		_			
(Amounts in thousands)	Pa	SS	M	lention	Sub	standard	_	Doubtful		Loss			Total
Non-covered loans													
Commercial loans													
Construction, development, and other land		45,781	\$	2,079	\$	799	\$	-	\$		-	\$	48,659
Commercial and industrial	1.	35,651		4,327		2,984		-			-		142,962
Multi-family residential	1	18,045		2,468		1,327		-			-		121,840
Single family non-owner occupied	14	49,916		7,489		5,776		-			-		163,181
Non-farm, non-residential	6	83,481		27,160		16,620		-			-		727,261
Agricultural		11,299		122		335		-			-		11,756
Farmland		17,609		4,107		1,439		-			-		23,155
Consumer real estate loans													
Home equity lines	10	06,246		2,014		1,818		-			-		110,078
Single family owner occupied	5	80,580		17,001		23,116		-			-		620,697
Owner occupied construction		16,341		179		721		-			-		17,241
Consumer and other loans													
Consumer loans	10	08,065		1,341		621		-			-		110,027
Other		4,742		-		-		-			-		4,742
Total non-covered loans	1,9	77,756		68,287		55,556		-			-		2,101,599
Covered loans													
Commercial loans													
Construction, development, and other land		-		28		-		-			-		28
Single family non-owner occupied		199		-		-		-			-		199
Non-farm, non-residential		-		-		3		-			-		3
Consumer real estate loans													
Home equity lines		7,177		2,327		349		-			-		9,853
Single family owner occupied		2,111		275		392		-			-		2,778
Total covered loans		9,487		2,630		744		-			_		12,861
Total loans	\$ 1,9	87,243	\$	70,917	\$	56,300	\$	-	\$		_	\$	2,114,460
				69					-				

December 31, 2018

						,		
	_	Special	_				_	
(Amounts in thousands)	Pass	 Mention	S	ubstandard	_	Doubtful	 Loss	 Total
Non-covered loans								
Commercial loans								
Construction, development, and other								
land	\$ 61,877	\$ 661	\$	970	\$	-	\$ -	\$ 63,508
Commercial and industrial	102,044	2,166		653		-	-	104,863
Multi-family residential	104,183	1,087		1,742		-	-	107,012
Single family non-owner occupied	131,443	4,395		4,259		-	-	140,097
Non-farm, non-residential	595,659	8,166		9,906		146	-	613,877
Agricultural	8,328	131		86		-	-	8,545
Farmland	16,898	538		1,469		-	-	18,905
Consumer real estate loans								
Home equity lines	91,194	649		1,623		-	-	93,466
Single family owner occupied	482,794	4,355		23,814		-	-	510,963
Owner occupied construction	17,872	-		299		-	-	18,171
Consumer and other loans								
Consumer loans	71,240	4		308		-	-	71,552
Other	5,310	-		-		-	-	5,310
Total non-covered loans	1,688,842	 22,152		45,129		146	-	1,756,269
Covered loans								
Commercial loans								
Construction, development, and other								
land	-	35		-		-	-	35
Single family non-owner occupied	223	-		15		-	-	238
Non-farm, non-residential	-	-		6		-	-	6
Consumer real estate loans								
Home equity lines	9,511	5,244		529		-	-	15,284
Single family owner occupied	2,507	355		390		-	-	3,252
Total covered loans	12,241	5,634	-	940	-	-	-	18,815
Total loans	\$ 1,701,083	\$ 27,786	\$	46,069	\$	146	\$ -	\$ 1,775,084

The Company identifies loans for potential impairment through a variety of means, including, but not limited to, ongoing loan review, renewal processes, delinquency data, market communications, and public information. If the Company determines that it is probable all principal and interest amounts contractually due will not be collected, the loan is generally deemed impaired.

The following table presents the recorded investment, unpaid principal balance, and related allowance for loan losses for impaired loans, excluding PCI loans, as of the dates indicated:

	December 31, 2019			<b>December 31, 2018</b>		
		Unpaid			Unpaid	
(Amounts in thousands)	Recorded Investment	Principal Balance	Related Allowance	Recorded Investment	Principal Balance	Related Allowance
Impaired loans with no related allowance						
Commercial loans						
Construction, development, and other land	\$ 552	\$ 768	\$ -	\$ 824	\$ 840	\$ -
Commercial and industrial	576	599	-	386	416	-
Multi-family residential	1,254	1,661	-	1,127	1,274	-
Single family non-owner occupied	2,652	3,176	-	2,761	3,095	-
Non-farm, non-residential	4,158	4,762	-	4,154	4,494	-
Agricultural	158	164	-	86	96	-
Farmland	1,437	1,500	-	1,464	1,547	-
Consumer real estate loans						
Home equity lines	1,372	1,477	-	1,315	1,451	-
Single family owner occupied	15,588	17,835	-	15,451	18,390	-
Owner occupied construction	648	648	-	225	225	-
Consumer and other loans						
Consumer loans	290	294	-	145	156	-
Total impaired loans with no allowance	28,685	32,884	-	27,938	31,984	-
Impaired loans with a related allowance						
Commercial loans						
Multi-family residential	-	-	-	534	536	230
Non-farm, non-residential	1,241	1,227	292	840	842	235
Consumer real estate loans						
Home equity lines	-	-	-	65	68	65
Single family owner occupied	1,246	1,246	353	3,631	3,683	922
Total impaired loans with an allowance	2,487	2,473	645	5,070	5,129	1,452
Total impaired loans(1)	\$ 31,172	\$ 35,357	\$ 645	\$ 33,008	\$ 37,113	\$ 1,452

<sup>(1)</sup> Total impaired loans include loans totaling \$24.64 million as of December 31, 2019, and \$25.27 million as of December 31, 2018, that do not meet the Company's evaluation threshold for individual impairment and are therefore collectively evaluated for impairment. During the first quarter of 2018, the Company changed the threshold for quarterly reviews of individual loans that are deemed to be impaired from \$250 thousand to \$500 thousand or greater.

The following table presents the average recorded investment and interest income recognized on impaired loans, excluding PCI loans, for the periods indicated:

	Year Ended December 31,										
	20	)19	20	18	20	17					
(Amounts in thousands)	Interest Income Recognized	Average Recorded Investment	Interest Income Recognized	Average Recorded Investment	Interest Income Recognized	Average Recorded Investment					
Impaired loans with no related allowance:											
Commercial loans											
Construction, development, and other land	\$ 22	\$ 704	\$ 26	\$ 921	\$ 56	\$ 455					
Commercial and industrial	34	363	19	383	14	556					
Multi-family residential	24	1,356	47	910	53	523					
Single family non-owner occupied	123	2,979	123	2,652	106	3,214					
Non-farm, non-residential	123	4,683	133	4,828	122	4,052					
Agricultural	9	121	-	164	5	124					
Farmland	55	1,469	64	1,172	17	853					
Consumer real estate loans											
Home equity lines	46	1,439	44	1,637	50	1,365					
Single family owner occupied	599	16,058	503	15,423	488	15,758					
Owner occupied construction	29	308	8	244	8	234					
Consumer and other loans											
Consumer loans	13	213	9	161	9	75					
Total impaired loans with no related											
allowance	1,077	29,693	976	28,495	928	27,209					
Impaired loans with a related allowance:											
Commercial loans											
Construction, development, and other land	-	-	-	-	-	107					
Commercial and industrial	-	-	-	-	103	1,376					
Multi-family residential	-	-	2	270	-	-					
Single family non-owner occupied	-	=	7	110	27	479					
Non-farm, non-residential	48	766	2	809	15	789					
Farmland	-	=	-	307	22	442					
Consumer real estate loans											
Home equity lines	-	-	3	68	-	104					
Single family owner occupied	46	1,947	158	5,296	161	4,805					
Total impaired loans with a related											
allowance	94	2,713	172	6,860	328	8,102					
Total impaired loans	\$ 1,171	\$ 32,406	\$ 1,148	\$ 35,355	\$ 1,256	\$ 35,311					

There were no PCI loan pools that became impaired subsequent to the acquisition of the loans as of December 31, 2019 or 2018. The following tables provide information on impaired PCI loan pools for the dates indicated:

		Year Ended December 31,						
	2019	2	018	2017				
(Amounts in thousands)								
Interest income recognized	\$	- \$	- \$	20				
Average recorded investment		-	-	528				

The Company generally places a loan on nonaccrual status when it is 90 days or more past due. PCI loans are generally not classified as nonaccrual due to the accrual of interest income under the accretion method of accounting. The following table presents nonaccrual loans, by loan class, as of the dates indicated:

		<b>December 31, 201</b>	9	<b>December 31, 2018</b>			
(Amounts in thousands)	Non-covered	Covered	Total	Non-covered	Covered	Total	
Commercial loans							
Construction, development, and other land	\$ 211	\$ -	\$ 211	\$ 413	\$ -	\$ 413	
Commercial and industrial	530	-	530	428	-	428	
Multi-family residential	1,144	-	1,144	1,395	-	1,395	
Single family non-owner occupied	1,286	-	1,286	1,696	15	1,711	
Non-farm, non-residential	3,400	-	3,400	4,020	-	4,020	
Agricultural	158	-	158	86	-	86	
Farmland	713	-	713	711	-	711	
Consumer real estate loans							
Home equity lines	753	220	973	614	271	885	
Single family owner occupied	7,259	24	7,283	10,141	36	10,177	
Owner occupied construction	428	-	428	-	-	-	
Consumer and other loans							
Consumer loans	231	-	231	79	-	79	
Total nonaccrual loans	\$ 16,113	\$ 244	\$ 16,357	\$ 19,583	\$ 322	\$ 19,905	
		73					

The following tables present the aging of past due loans, by loan class, as of the dates indicated. Nonaccrual loans 30 days or more past due are included in the applicable delinquency category. Loans acquired with credit deterioration, with a discount, continue to accrue interest based on expected cash flows; therefore, PCI loans are not generally considered nonaccrual. Non-covered accruing loans contractually past due 90 days or more totaled \$144 thousand as of December 31, 2019, and \$58 thousand as of December 31, 2018.

	December 31, 2019								
	30 - 59 Days	60 - 89 Days	90+ Days	90+ Days Total		Total			
(Amounts in thousands)	Past Due	Past Due	Past Due	Past Due	Loans	Loans			
Non-covered loans									
Commercial loans									
Construction, development, and other land	\$ 63	\$ 65	\$ 211	\$ 339	\$ 48,320	\$ 48,659			
Commercial and industrial	1,913	238	507	2,658	140,304	142,962			
Multi-family residential	375	-	1,144	1,519	120,321	121,840			
Single family non-owner occupied	754	267	661	1,682	161,499	163,181			
Non-farm, non-residential	917	1,949	3,027	5,893	721,368	727,261			
Agricultural	86	164	-	250	11,506	11,756			
Farmland	856	349	664	1,869	21,286	23,155			
Consumer real estate loans									
Home equity lines	1,436	165	503	2,104	107,974	110,078			
Single family owner occupied	7,728	2,390	3,766	13,884	606,813	620,697			
Owner occupied construction	207	-	428	635	16,606	17,241			
Consumer and other loans									
Consumer loans	1,735	439	202	2,376	107,651	110,027			
Other	22	-	-	22	4,720	4,742			
Total non-covered loans	16,092	6,026	11,113	33,231	2,068,368	2,101,599			
Covered loans									
Commercial loans									
Construction, development, and other land	-	-	-	-	28	28			
Single family non-owner occupied	-	-	-	-	199	199			
Non-farm, non-residential	-	-	-	-	3	3			
Consumer real estate loans									
Home equity lines	144	28	-	172	9,681	9,853			
Single family owner occupied	-	50	-	50	2,728	2,778			
Total covered loans	144	78	-	222	12,639	12,861			
Total loans	\$ 16,236	\$ 6,104	\$ 11,113	\$ 33,453	\$ 2,081,007	\$ 2,114,460			
		74							

**December 31, 2018** 30 - 59 Days 60 - 89 Days 90+ Days Total Current Total **Past Due Past Due** Past Due **Past Due** Loans Loans (Amounts in thousands) Non-covered loans Commercial loans 518 Construction, development, and other land 111 407 62,990 63,508 Commercial and industrial 104,295 104,863 306 262 568 Multi-family residential 113 1,274 1,387 105,625 107,012 Single family non-owner occupied 514 1,115 992 2,621 137,476 140,097 Non-farm, non-residential 1,332 540 2,398 4,270 609,607 613,877 Agricultural 109 109 8,436 8,545 Farmland 392 1.032 18,905 640 17,873 Consumer real estate loans Home equity lines 408 209 334 951 92.515 93,466 510,963 Single family owner occupied 5,006 3,495 12,946 498,017 4,445 Owner occupied construction 18,171 18,171 Consumer and other loans Consumer loans 507 200 59 766 70,786 71,552 5,310 5,310 Other Total non-covered loans 9.046 5.559 10.563 25,168 1.731.101 1.756.269 Covered loans Commercial loans 35 Construction, development, and other land 35 15 223 Single family non-owner occupied 15 238 Non-farm, non-residential 6 6 Consumer real estate loans 176 38 91 305 14,979 15,284 Home equity lines 166 166 3,086 3,252 Single family owner occupied Total covered loans 357 38 91 486 18,329 18,815 9,403 5,597 10,654 25,654 1,749,430 1,775,084 Total loans

The Company may make concessions in interest rates, loan terms and/or amortization terms when restructuring loans for borrowers experiencing financial difficulty. Restructured loans in excess of \$250 thousand are evaluated for a specific reserve based on either the collateral or net present value method, whichever is most applicable. Restructured loans under \$250 thousand are subject to the reserve calculation at the historical loss rate for classified loans. Certain TDRs are classified as nonperforming at the time of restructuring and are returned to performing status after six months of satisfactory payment performance; however, these loans remain identified as impaired until full payment or other satisfaction of the obligation occurs. PCI loans are generally not considered TDRs as long as the loans remain in the assigned loan pool. No covered loans were recorded as TDRs as of December 31, 2019 or 2018. The following table presents loans modified as TDRs, by loan class and accrual status, as of the dates indicated:

	December 31,											
	2019					2018						
(Amounts in thousands)	Nonaccrual(1)		Accruing		Total		Nonaccrual(1)		Accruing			Total
Commercial loans												
Single family non-owner occupied	\$	552	\$	595	\$	1,147	\$	640	\$	309	\$	949
Non-farm, non-residential		-		307		307		-		314		314
Consumer real estate loans												
Home equity lines		-		115		115		-		127		127
Single family owner occupied		1,790		5,305		7,095		1,941		5,417		7,358
Owner occupied construction		-		221		221		-		225		225
Consumer and other loans												
Consumer loans		-		32		32		-		35		35
Total TDRs	\$	2,342	\$	6,575	\$	8,917	\$	2,581	\$	6,427	\$	9,008
Allowance for loan losses related to TDRs					\$	353					\$	568

<sup>(1)</sup> Nonaccrual TDRs are included in total nonaccrual loans disclosed in the nonaccrual table above.

The following table presents interest income recognized on TDRs for the periods indicated:

	Year Ended December 31,							
	2019	2019		2018		2017		
(Amounts in thousands)								
Interest income recognized	\$	277	\$	264	\$		222	

The following table presents loans modified as TDRs, by type of concession made and loan class, that were restructured during the periods indicated.

	Year Ended December 31,									
		2019		2018						
	Total			Total	Pre-modification Recorded	Post-modification Recorded				
(Amounts in thousands)	Contracts	Investment Investment(1)		Contracts	Investment	Investment(1)				
Below market interest rate										
Single family owner occupied	-	\$ -	\$ -	1	\$ 11	\$ 11				
Below market interest rate and extended payment term										
Single family owner occupied	6	887	871	1	41	41				
Principal deferral										
Home equity	1	5	2							
Single family owner occupied	3	331	279	-	-	-				
Total principal deferral	4	336	281							
Total	10	\$ 1,223	\$ 1,152	2	\$ 52	\$ 52				

The following table presents loans modified as TDRs, by loan class, that were restructured within the previous 12 months for which there was a payment default during the periods indicated:

	Year Ended December 31,								
	20	019	2018						
	Total Recorded		Total	Recorded					
	Contracts	Investment	Contracts	Investment					
(Amounts in thousands)									
Single family owner occupied	<u>-</u>	\$ -	1	\$ 521					
Total		\$ -	1	\$ 521					

The following table provides information about OREO, which consists of properties acquired through foreclosure, as of the dates indicated:

	December 3	December 31, 2019		31, 2018
(Amounts in thousands)	·			
Non-covered OREO	\$	3,969	\$	3,806
Covered OREO		-		32
Total OREO	\$	3,969	\$	3,838
Non-covered OREO secured by residential real estate	\$	2,232	\$	2,303
Residential real estate loans in the foreclosure process(1)		1,539		6,349

<sup>(1)</sup> The recorded investment in consumer mortgage loans collateralized by residential real estate that are in the process of foreclosure according to local requirements of the applicable jurisdiction

#### Note 6. Allowance for Loan Losses

The following tables present the changes in the allowance for loan losses, by loan segment, during the periods indicated. There was no allowance related to PCI loans as of December 31, 2019 or 2018.

		Year Ended December 31, 2019						
				umer	Con	sumer and		Total
(Amounts in thousands)	Co	Commercial		Real Estate		Other		llowance
Beginning balance	\$	10,499	\$	6,732	\$	1,036	\$	18,267
Provision for (Recovery of) loan losses charged to operations		1,411		(105)		2,265		3,571
Charge-offs		(2,548)		(1,790)		(1,923)		(6,261)
Recoveries		873		1,488		487		2,848
Net charge-offs		(1,675)		(302)		(1,436)		(3,413)
Ending balance	\$	10,235	\$	6,325	\$	1,865	\$	18,425
							·	
		Year Ended December 31, 2018						
			Year E	Ended Dec	embe	er 31, 2018		
				Ended Dec sumer		er 31, 2018 sumer and		Total
(Amounts in thousands)	Co	mmercial	Cons		Con		A	Total Illowance
(Amounts in thousands) Beginning balance		mmercial 11,672	Cons	umer	Con	sumer and	<b>A</b>	
			Cons Real	umer Estate	Con	sumer and Other		llowance
Beginning balance		11,672	Cons Real	Estate 6,810	Con	Other 794		Allowance 19,276
Beginning balance (Recovery of) provision for loan losses charged to operations		11,672 (660)	Cons Real	Estate 6,810 1,473	Con	Other 794 1,580		19,276 2,393
Beginning balance (Recovery of) provision for loan losses charged to operations Charge-offs		11,672 (660) (1,236)	Cons Real	Estate 6,810 1,473 (2,005)	Con	794 1,580 (1,666)		19,276 2,393 (4,907)
Beginning balance (Recovery of) provision for loan losses charged to operations Charge-offs Recoveries Net charge-offs		11,672 (660) (1,236) 723	Cons Real	6,810 1,473 (2,005) 454	Con	794 1,580 (1,666) 328		19,276 2,393 (4,907) 1,505
Beginning balance (Recovery of) provision for loan losses charged to operations Charge-offs Recoveries		11,672 (660) (1,236) 723 (513)	Cons Real	Estate 6,810 1,473 (2,005) 454 (1,551)	Con	794 1,580 (1,666) 328 (1,338)		19,276 2,393 (4,907) 1,505 (3,402)

The following tables present the allowance for loan losses and recorded investment in loans evaluated for impairment, excluding PCI loans, by loan class, as of the dates indicated:

December 31, 2019						
Indivi Evalua	idually ated for	Allowance for Loans Individually	Loans Collectively Evaluated for	Allowance for Loans Collectively		
Impairment		Evaluated	Impairment	<b>Evaluated</b>		
\$	-	\$ -		\$ 245		
	-	-	95,659	699		
	944	-	98,201	969		
	-	-	128,520	1,323		
	2,575	292	591,520	6,361		
	-	-	9,458	145		
		-	16,146	201		
	3,519	292	969,838	9,943		
	-	-	91,999	673		
	3,016	353	490,712	5,175		
	-	-	16,144	124		
	3,016	353	598,855	5,972		
	-	-	99,199	1,865		
			4,742	<u>-</u>		
	-		103,941	1,865		
\$	6,535	\$ 645	\$ 1,672,634	\$ 17,780		
	Indivi Evalua Impai \$	3,519 3,519 3,016 - 3,016	Loans   Loans   Loans   Individually   Evaluated for   Impairment   S	Loans Individually Evaluated for Impairment         Allowance for Loans Individually Evaluated         Loans Collectively Evaluated for Impairment           \$ - \$ - \$ 30,334         - 95,659           944 - 98,201         - 128,520           2,575 292 591,520         - 9,458           9,458         - 16,146           3,519 292 969,838         - 91,999           3,016 353 490,712         - 16,144           3,016 353 598,855         - 99,199           1,742         - 103,941		

	December 31, 2018							
(Amounts in thousands)	Loans Individually Evaluated for Impairment	Allowance for Loans Individually Evaluated	Loans Collectively Evaluated for Impairment	Allowance for Loans Collectively Evaluated				
Commercial loans			- Impan ment					
Construction, development, and other land	\$ -	\$ -	\$ 63,039	\$ 417				
Commercial and industrial	<u>-</u>	Ψ -	104,863	663				
Multi-family residential	534	230	106,478	962				
Single family non-owner occupied	<u>-</u>	<u>-</u>	138,451	1,442				
Non-farm, non-residential	1,403	235	608,537	6,295				
Agricultural	-	-	8,545	85				
Farmland	513	-	18,392	170				
Total commercial loans	2,450	465	1,048,305	10,034				
Consumer real estate loans								
Home equity lines	65	65	103,668	683				
Single family owner occupied	3,631	922	509,929	4,931				
Owner occupied construction	1,596		16,575	131				
Total consumer real estate loans	5,292	987	630,172	5,745				
Consumer and other loans								
Consumer loans	-	-	71,552	1,036				
Other			5,310	<u>-</u> _				
Total consumer and other loans	-	-	76,862	1,036				
Total loans, excluding PCI loans	\$ 7,742	\$ 1,452	\$ 1,755,339	\$ 16,815				

The year ended December 31, 2018, includes a reclassification of \$2.67 million of loans individually evaluated for impairment that were inadvertently reported in loans collectively evaluated for impairment. Segments affected were as follows: \$563 thousand dollars in Non-farm, non-residential, \$513 thousand in Farmland, and \$1.60 million in Owner occupied construction.

The following table presents the allowance for loan losses on PCI loans and recorded investment in PCI loans, by loan pool, as of the dates indicated:

	Decem	ber 31, 2019	Decem	ber 31, 2018
(Amounts in thousands)	Recorded Investment	Allowance for Loan Pools With Impairment	Recorded Investment	Allowance for Loan Pools With Impairment
Commercial loans				
Waccamaw commercial	\$ -	\$ -	\$ -	\$ -
Peoples commercial	4,371	-	4,405	-
Highlands:				
1-4 family, senior-commercial	4,564	-	-	-
Construction & land development	1,956	-	-	-
Farmland and other agricultural	3,722	-	-	-
Multifamily	1,663	-	-	-
Commercial real estate-owner occupied	13,024	-	-	-
Commercial real estate- non-owner occupied	8,686	-	-	-
Commercial and industrial	2,829	-	-	-
Other	352	-	868	-
Total commercial loans	41,167	-	5,273	
Consumer real estate loans				
Waccamaw serviced home equity lines	2,121	-	5,017	-
Waccamaw residential	587	-	788	-
Highlands:	-	-	-	-
1-4 family, junior and HELOCS	2,157	-	-	-
1-4 family, senior-consumer	13,174	-	-	-
Consumer	1,341	-	-	-
Peoples residential	700	-	925	-
Total consumer real estate loans	20,080	-	6,730	-
Total PCI loans	\$ 61,247	\$ -	\$ 12,003	\$ -

Management believed the allowance was adequate to absorb probable loan losses inherent in the loan portfolio as of December 31, 2019.

#### Note 7. FDIC Indemnification Asset

In connection with the FDIC-assisted acquisition of Waccamaw Bank in 2012, the Company entered into loss share agreements with the FDIC in which the FDIC agrees to cover 80% of most loan and foreclosed real estate losses and reimburse certain expenses incurred in relation to those covered assets. Loss share coverage on commercial loans expired June 30, 2017, with recoveries continuing until June 30, 2020. Loss share coverage on single family loans will expire June 30, 2022. The Company's consolidated statements of income include the expense on covered assets net of estimated reimbursements. The following table presents the changes in the FDIC indemnification asset and total covered loans and OREO for the periods indicated:

	Yea	Year Ended December 31,						
	2019		2018					
(Amounts in thousands)								
Beginning balance	\$	5,108 \$	7,161					
Reimbursable expenses to the FDIC		-	(23)					
Net amortization		(2,377)	(2,181)					
Payments to the FDIC		152	151					
Ending balance	\$	2,883 \$	5,108					
Covered loans	\$	12,861 \$	18,815					
Covered OREO		-	32					

#### Note 8. Premises, Equipment, and Leases

#### Premises and Equipment

The following table presents the components of premises and equipment as of the dates indicated:

	December 31,					
		2019		2018		
(Amounts in thousands)						
Land	\$	22,899	\$	18,090		
Buildings and leasehold improvements		52,351		45,079		
Equipment		38,173		33,551		
Total premises and equipment		113,423		96,720		
Accumulated depreciation and amortization		(50,599)		(50,935)		
Total premises and equipment, net	\$	62,824	\$	45,785		

Impairment charges related to certain long-term investments in land and buildings totaled \$380 thousand in 2019, \$1.01 million in 2018, and \$677 thousand in 2017. Depreciation and amortization expense for premises and equipment was \$3.45 million in 2019, \$2.91 million in 2018, and \$3.56 million in 2017.

#### Leases

Effective January 1, 2019, the Company adopted ASU 2016-02, "Leases (Topic 842)"; the standard was adopted prospectively. The Company currently has two operating leases that are recorded as a right of use ("ROU") asset and operating lease liability. The right of use asset is recorded in other assets on the consolidated balance sheet, while the lease liability is recorded in other liabilities. The ROU asset represents the right to use an underlying asset during the lease term and the lease liability represents the obligation to make lease payments arising from the lease. The current ROU asset and lease liability were recognized at the adoption date of January 1, 2019, based on the present value of the remaining lease payments using a discount rate that represented our incremental borrowing rate at the time of adoption. The lease expense which is comprised of the amortization of the ROU asset and the implicit interest accreted on the lease liability, is recognized on a straight-line basis over the lease term, and is recorded in occupancy expense in the consolidated statements of income.

The Company's current operating leases relate primarily to bank branches. Two operating leases were acquired in the Highlands transaction; neither of which were for bank branches. One of the leases will terminate in the first quarter of 2020; while the other remaining Highlands' lease will terminate in early 2022. No right ROU was recorded in the transaction due to the ROU asset related to the lease that terminates in 2022 being impaired as of the acquisition date; a lease liability was recorded for \$82 thousand. The Company's total operating leases have remaining terms of 2 – 10 years. As of December 31, 2019, the Company's ROU asset and lease liability were \$917 thousand and \$1.01 million, respectively. The weighted average discount rate was 3.22%.

<u>Year</u>	A	mount
(Amounts in thousands)		
2020	\$	154
2021		154
2022		131
2023		119
2024 and thereafter		580
Total lease payments		1,138
Less: Interest		(129)
Present value of lease liabilities	\$	1,009

Lease expense was \$203 thousand in 2019, \$318 thousand in 2018, and \$582 thousand in 2017. The Company maintained no subleases as of December 31, 2019.

### Note 9. Goodwill and Other Intangible Assets

#### Goodwill

The Company has one reporting unit for goodwill impairment testing purposes, Community Banking. In October 2018, the Company sold its remaining insurance agency assets to BI in exchange for an equity interest in BI. In connection with the divestiture, the Company recognized a one-time goodwill impairment charge of \$1.49 million. The Company used the fair value of the equity interest in BI as the basis for determining the goodwill impairment. The Company performed its annual assessment of goodwill during the fourth quarter of 2019 and concluded that the carrying value of goodwill was not impaired. No events have occurred after the analysis to indicate potential impairment.

The following table presents the changes in goodwill, by reporting unit, during the periods indicated:

(Amounts in thousands)		
Balance January 1, 2017	\$	95,779
Acquisitions and dispositions, net		
Balance December 31, 2017	\$	95,779
Balance January 1, 2018	\$	95,779
Acquisitions and dispositions, net		(1,543)
Impairment charges		(1,492)
Balance December 31, 2018	\$	92,744
Balance January 1, 2019	\$	92,744
Acquisitions and dispositions, net		36,821
Balance December 31, 2019	<u>\$</u>	129,565
81		

#### Other Intangible Assets

As of December 31, 2019, the remaining lives of core deposit intangibles ranged from 3 years to 10 years with a weighted average remaining life of 7 years. Other identifiable intangibles currently consist primarily of the value assigned to contractual rights arising from FCWM. The following table presents the components of other intangible assets as of the dates indicated:

	December 31,					
	2019			2018		2017
(Amounts in thousands)						
Core deposit intangibles	\$	8,184	\$	8,184	\$	8,184
Acquisitions and dispositions, net		4,490		-		-
Accumulated amortization		(4,155)		(3,158)		(2,161)
Core deposit intangibles, net		8,519		5,026		6,023
Other identifiable intangibles		-		535		879
Accumulated amortization		<u>-</u>		(535)		(751)
Other identifiable intangibles, net		-		-		128
Total other intangible assets, net	\$	8,519	\$	5,026	\$	6,151

Amortization expense for other intangible assets was \$997 thousand in 2019, \$1.04 million in 2018, and \$1.06 million in 2017.

The following schedule presents the estimated amortization expense for intangible assets, by year, as of December 31, 2019:

(Amounts in thousands)	
2020	\$ 1,446
2021	1,446
2022	1,446
2023	880
2024	856
2025 and thereafter	2,445
Total estimated amortization expense	\$ 8,519

### Note 10. Deposits

The following table presents the components of deposits as of the dates indicated:

	December 31,			
	2019 2			2018
(Amounts in thousands)				
Noninterest-bearing demand deposits	\$	627,868	\$	459,550
Interest-bearing deposits				
Interest-bearing demand deposits		497,470		451,721
Money market accounts		235,712		153,483
Savings deposits		453,240		345,335
Certificates of deposit		372,821		330,757
Individual retirement accounts		142,801		114,904
Total interest-bearing deposits		1,702,044		1,396,200
Total deposits	\$	2,329,912	\$	1,855,750

The following schedule presents the contractual maturities of time deposits, by year, as of December 31, 2019:

(Amounts in thousands)	
2020	\$ 282,220
2021	106,927
2022	62,436
2023	33,579
2024	23,622
2025 and thereafter	 6,838
Total contractual maturities	\$ 515,622

Time deposits of \$250 thousand or more totaled \$53.49 million as of December 31, 2019, and \$43.84 million as of December 31, 2018. The following schedule presents the contractual maturities of time deposits of \$250 thousand or more as of December 31, 2019:

(Amounts in thousands)	
Three months or less	\$ 13,832
Over three through six months	7,867
Over six through twelve months	11,764
Over twelve months	 20,031
Total contractual maturities	\$ 53,494

#### Note 11. Borrowings

The following table presents the components of borrowings as of the dates indicated:

	December 31,						
		20	19	2018			
					Weighted		
(Amounts in thousands)	F	Balance	Average Rate	Balance	Average Rate		
Short-term borrowings							
Retail repurchase agreements	\$	1,601	0.14%	4,370	0.12%		
Long-term borrowings							
Wholesale repurchase agreements		<u> </u>	_	25,000	3.18%		
Total borrowings	\$	1,601	=	29,370			

Repurchase agreements are secured by certain securities that remain under the Company's control during the terms of the agreements. The counterparties may redeem callable repurchase agreements, which could substantially shorten the borrowings' lives. The prepayment or early termination of a repurchase agreement may result in substantial penalties based on market conditions. The following schedule presents the contractual maturities of repurchase agreements, by type of collateral pledged, as of December 31, 2019:

	Overnigl Contin		Up to 30 Days	<u>s</u>	30 - 90 Days	_	Greater than 90 Days	 Total
(Amounts in thousands)								
U.S. Agency securities	\$	-	\$	-	\$	-	\$ -	\$ -
Municipal securities		871		-		-	-	871
Mortgage-backed Agency securities		730		-		-		 730
Total	\$	1,601	\$	_	\$	-	\$ -	\$ 1,601

The Company's remaining wholesale repurchase agreement of \$25 million matured during the first quarter of 2019. The Company repaid the borrowing with current liquidity.

As of December 31, 2019, unused borrowing capacity with the FHLB totaled \$261.50 million, net of FHLB letters of credit of \$161.07 million. The Company pledged \$742.86 million in qualifying loans to secure the FHLB letters of credit, which provide an attractive alternative to pledging securities for public unit deposits.

The Company maintains a \$15.00 million unsecured, committed line of credit with an unrelated financial institution with an interest rate of one-month LIBOR plus 2.00% that matures in April 2020. There was no outstanding balance on the line as of December 31, 2019 or 2018.

#### Note 12. Derivative Instruments and Hedging Activities

Generally, derivative instruments help the Company manage exposure to market risk and meet customer financing needs. Market risk represents the possibility that fluctuations in external factors such as interest rates, market-driven loan rates, prices, or other economic factors will adversely affect economic value or net interest income.

The Company uses interest rate swap contracts to modify its exposure to interest rate risk caused by changes in the LIBOR curve in relation to certain designated fixed rate loans. These instruments are used to convert these fixed rate loans to an effective floating rate. If the LIBOR rate falls below the loan's stated fixed rate for a given period, the Company will owe the floating rate payer the notional amount times the difference between LIBOR and the stated fixed rate. If LIBOR is above the stated rate for a given period, the Company will receive payments based on the notional amount times the difference between LIBOR and the stated fixed rate. The Company's interest rate swaps qualify as fair value hedging instruments; therefore, fair value changes in the derivative and hedged item attributable to the hedged risk are recognized in earnings in the same period. The fair value hedges were effective as of December 31, 2019. The following table presents the notional, or contractual, amounts and fair values of derivative instruments as of the dates indicated:

		December 31,											
		2019						2018					
(Amounts in thousands)	Notional or Contractual Amount	Derivative Assets		Notional or Derivative Contractual Liabilities Amount		Deri	vative Assets		Derivative Liabilities				
Derivatives designated as hedges			_										
Interest rate swaps	\$ 17,432	\$ -	\$	510	\$	5,483	\$	12	\$	<u>-</u>			
Total derivatives	\$ 17,432	\$ -	\$	510	\$	5,483	\$	12	\$	-			

The following table presents the effect of derivative and hedging activity, if applicable, on the consolidated statements of income for the periods indicated:

		Ye	ear End	ed December 3	1,		
(Amounts in thousands)	20	19		2018		2017	Income Statement Location
Derivatives designated as hedges							
Interest rate swaps	\$	12	\$	40	\$	78	Interest and fees on loans
Total derivative expense	\$	12	\$	40	\$	78	3

#### Note 13. Employee Benefit Plans

#### **Defined Benefit Plans**

The Company maintains two nonqualified domestic, noncontributory defined benefit plans (the "Benefit Plans") for key members of senior management and non-management directors. The Company's unfunded Benefit Plans include the Supplemental Executive Retention Plan ("SERP") and the Directors' Supplemental Retirement Plan ("Directors' Plan"). The SERP provides for a defined benefit, at normal retirement age, targeted at 35% of the participant's projected final average compensation, subject to a defined maximum annual benefit. Benefits under the SERP generally become payable at age 62. The Directors' Plan provides for a defined benefit, at normal retirement age, up to 100% of the participant's highest consecutive three-year average compensation. Benefits under the Directors' Plan generally become payable at age 70. The following table presents the changes in the aggregate actuarial benefit obligation during the periods indicated:

	December 31,			
	 2019	2018		
(Amounts in thousands)	 			
Beginning balance	\$ 9,265 \$	9,635		
Plan change	262	-		
Service cost	320	245		
Interest cost	404	358		
Actuarial loss (gain)	1,570	(565)		
Benefits paid	(509)	(408)		
Ending balance	\$ 11,312 \$	9,265		

The following table presents the components of net periodic pension cost, the effect on the consolidated statements of income, and the assumed discount rate for the periods indicated:

		Y	ear Er	nded December 31	ι,		
	2	019		2018		2017	<b>Income Statement Location</b>
(Amounts in thousands)							
Service cost	\$	320	\$	245	\$	231	Salaries and employee benefits
Interest cost		404		358		372	Other expense
Amortization of prior service cost		257		228		228	Other expense
Amortization of losses		20		57		31	Other expense
Net periodic cost	\$	1,001	\$	888	\$	862	
	·						
Assumed discount rate		3.10%	)	4.28%		3.859	%

The following schedule presents the projected benefit payments to be paid under the Benefit Plans, by year, as of December 31, 2019:

(Amounts in thousands)	
2020	\$ 590
2021	648
2022	652
2023	651
2024	679
2025 through 2029	3,520

#### **Deferred Compensation Plan**

The Company maintains deferred compensation agreements with certain current and former officers that provide benefit payments, over various periods, commencing at retirement or death. There were no accrued benefits, which are based on the present values of expected payments and estimated life expectancies, as of December 31, 2019 or 2018. There was no deferred compensation plan expense in 2019, compared to none in 2018 and \$11 thousand in 2017.

#### Employee Welfare Plan

The Company provides various medical, dental, vision, life, accidental death and dismemberment, and long-term disability insurance benefits to all full-time employees who elect coverage under this program. A third-party administrator manages the health plan. Monthly employer and employee contributions are made to a tax-exempt employee benefits trust where the third-party administrator processes and pays claims. As of December 31, 2019, stop-loss insurance coverage generally limits the Company's risk of loss to \$175 thousand for individual claims and \$4.60 million for aggregate claims. Health plan expenses were \$3.97 million in 2019, \$3.72 million in 2018, and \$3.50 million in 2017.

#### Employee Stock Ownership and Savings Plan

The Company maintains the Employee Stock Ownership and Savings Plan ("KSOP") that consists of a 401(k) savings feature that covers all employees that meet minimum eligibility requirements. The Company matches employee contributions at levels determined by the Board of Directors annually. These contributions are made in the first quarter following each plan year and employees must be employed on the last day of the plan year to be eligible. Matching contributions to qualified deferrals under the 401(k) savings component of the KSOP totaled \$1.10 million in 2019, \$1.06 million in 2018, and \$1.18 million in 2017. The KSOP held 346,833 shares of the Company's common stock as of December 31, 2019, 366,969 shares as of December 31, 2018, and 387,935 shares as of December 31, 2017.

### **Equity-Based Compensation Plans**

The Company maintains equity-based compensation plans to promote the long-term success of the Company by encouraging officers, employees, directors, and other individuals performing services for the Company to focus on critical long-range objectives. The Company's equity-based compensation plans include the 2012 Omnibus Equity Compensation Plan ("2012 Plan"), 2004 Omnibus Stock Option Plan, 2001 Director's Option Plan, 1999 Stock Option Plan, and various other plans obtained through acquisitions. As of December 31, 2019, the 2012 Plan was the only plan available for the issuance of future grants. All plans issued or obtained before the 2012 Plan are frozen and no new grants may be issued; however, any options or awards unexercised and outstanding under those plans remain in effect per their respective terms. The 2012 Plan authorized 600,000 shares available for potential grants of incentive stock options, nonqualified stock options, performance awards, restricted stock, restricted stock units, stock appreciation rights, bonus stock, and stock awards. Grants issued under the 2012 Plan state the period of time the grant may be exercised, not to exceed more than ten years from the date granted. The Company's Compensation and Retirement Committee determines the vesting period for each grant; however, if no vesting period is specified the vesting occurs in 25% increments on the first four anniversaries of the grant date.

The following table presents the pre-tax compensation expense and excess tax benefit recognized in earnings for all equity-based compensation plans for the periods indicated:

	Year Ended December 31,						
		2019		2018		2017	
(Amounts in thousands)	<u></u>						
Pre-tax compensation expense	\$	1,481	\$	1,158	\$	790	
Excess tax benefit		-		95		17	

#### Stock Options

The following table presents stock option activity and related information for the year ended December 31, 2019:

(Amounts in thousands, except share and per share data)	Option Shares	Weighted Average Exercise Price Per Share	Weighted Average Remaining Contractual Term (Years)	Aggregate Intrinsic Value
Outstanding, January 1, 2019	156,255	\$ 20.85		
Granted	-	-		
Exercised	(8,459)	16.14		
Canceled	(596)	24.72		
Outstanding, December 31, 2019	147,200	\$ 21.10	4.6	\$ 1,460
Exercisable, December 31, 2019	126,699	\$ 20.52	4.2	\$ 1,331

There were no options granted in 2019 or 2018.

The intrinsic value of options exercised was \$150 thousand in 2019, \$423 thousand in 2018, and \$84 thousand in 2017. As of December 31, 2019, unrecognized compensation cost related to nonvested stock options totaled \$10 thousand with an expected weighted average recognition period of 0.27 years. The actual compensation cost recognized might differ from this estimate due to various items, including new grants and changes in estimated forfeitures.

#### Restricted Stock Awards

The following table presents restricted stock activity and related information for the year ended December 31, 2019:

		thted Average ent-Date Fair
	Shares	 Value
Nonvested, January 1, 2019	51,113	\$ 27.37
Granted	50,521	34.22
Vested	(43,784)	29.26
Canceled	(197)	32.76
Nonvested, December 31, 2019	57,653	\$ 31.93

As of December 31, 2019, unrecognized compensation cost related to nonvested restricted stock awards totaled \$1.23 million with an expected weighted average recognition period of 1.90 years. The actual compensation cost recognized might differ from this estimate due to various items, including new awards granted and changes in estimated forfeitures.

#### Note 14. Other Operating Income and Expense

The following table presents the components of other operating income and expense for the periods indicated:

	Y	ear Ei	nded December 3	1,	
(Amounts in thousands)	 2019				2017
Other operating income					
Bank owned life insurance	\$ 916	\$	687	\$	1,365
Other(1)	1,888		1,861		2,137
Total other operating income	\$ 2,804	\$	2,548	\$	3,502
Other operating expense					
OREO expense and net loss	1,494		1,549		1,202
Telephone and data communications	1,404		1,333		1,554
Office supplies	647		1,045		1,171
Other(1)	8,384		8,800		7,914
Total other operating expense	\$ 11,929	\$	12,727	\$	11,841

<sup>(1)</sup> Components of other operating income or expense that do not exceed 1% of total income

#### Note 15. Income Taxes

The Tax Reform Act was enacted on December 22, 2017. Among other things, the new law establishes a new, flat corporate federal statutory income tax rate of 21%; eliminates the corporate alternative minimum tax and allows the use of any such carryforwards to offset regular tax liability for any taxable year; limits the deduction for net interest expense incurred by U.S. corporations; allows businesses to immediately expense the cost of new investments in certain qualified depreciable assets for tax purposes; eliminates or reduces certain deductions related to meals and entertainment expenses; modifies the limitation on excessive employee remuneration to eliminate the exception for performance-based compensation and clarifies the definition of a covered employee; and limits the deductibility of deposit insurance premiums. The Tax Reform Act also significantly changes U.S. tax law related to foreign operations, however, such changes do not currently impact the Company. As a result of the Tax Reform Act, the Company recognized additional tax expense totaling \$6.55 million during the fourth quarter of 2017 related to the revaluation of our deferred tax balances, which included provisional estimates primarily related to certain purchase accounting, indemnification asset, intangible, and depreciation items. During the third quarter of 2018, the Company completed the deferred tax asset revaluation and recorded a \$1.67 million reduction in tax expense.

Income tax expense is comprised of current and deferred, federal and state income taxes on the Company's pre-tax earnings. The following table presents the components of the income tax provision for the periods indicated:

		Y	ear Ended December 3	r 31,		
(Amounts in thousands)		2019	2018		2017	
Current tax expense (benefit):						
Federal	\$	9,603	\$ 7,201	\$	14,509	
State		1,554	1,233		926	
Total current tax expense	_	11,157	8,434		15,435	
Deferred tax expense (benefit):						
Federal		(152)	296		5,205	
State		(11)	52		(12)	
Total deferred tax expense (benefit)		(163)	348		5,193	
Total income tax expense	\$	10,994	\$ 8,782	\$	20,628	
-						
	88					

The Company's effective tax rate, income tax as a percent of pre-tax income, may vary significantly from the statutory rate due to permanent differences and available tax credits. Permanent differences are income and expense items excluded by law in the calculation of taxable income. The Company's most significant permanent differences generally include interest income on municipal securities and increases in the cash surrender value of life insurance policies. The following table reconciles the Company's income tax expense to the amount computed by applying the federal statutory tax rate to pre-tax income for the periods indicated:

				Year Ended Dec	ember 31,			
	2019			2018		2017		
	A	mount	Percent	Amount	Percent	Amount	Percent	
(Amounts in thousands)								
Federal income tax at the statutory rate	\$	10,457	21.00%	\$ 9,475	21.00% \$	14,739	35.00%	
State income tax, net of federal benefit		1,220	3.12%	1,016	2.25%	692	1.64%	
		11,677	24.12%	10,491	23.25%	15,431	36.64%	
Increase (decrease) resulting from:								
Tax-exempt interest income		(637)	(1.28)%	(702)	-1.56%	(1,228)	-2.92%	
Nondeductible goodwill impairment and								
disposition		-	0.00%	569	1.26%	-	0.00%	
Bank owned life insurance		(249)	(0.50)%	(144)	-0.32%	(478)	-1.13%	
Deferred tax revaluation		(98)	(0.20)%	(1,669)	-3.70%	6,552	15.56%	
Other items, net		301	0.10%	237	0.53%	351	0.83%	
Income tax at the effective tax rate	\$	10,994	22.24%	\$ 8,782	19.46% \$	20,628	48.98%	

Deferred taxes derived from continuing operations reflect the net effect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and amounts used for tax purposes. The following table presents the significant components of the net deferred tax asset as of the dates indicated:

	Decem	ber 31,
(Amounts in thousands)	2019	2018
Deferred tax assets		
Allowance for loan losses	\$ 4,312	\$ 4,275
Unrealized losses on available-for-sale securities	-	87
Unrealized asset losses	540	730
Purchase accounting	3,689	24
FDIC assisted transactions	1,597	1,510
Intangible assets	745	2,430
Deferred compensation assets	4,079	3,468
Federal net operating loss carryforward	4,279	-
Deferred loan fees	1,247	1,201
Other	1,746	491
Total deferred tax assets	22,234	14,216
Deferred tax liabilities		
FDIC indemnification asset	675	1,195
Fixed assets	1,080	1,381
Odd days interest deferral	1,912	1,614
Unrealized gains on available for sale securities	230	-
Other	399	460
Total deferred tax liabilities	4,296	4,650
Net deferred tax asset	\$ 17,938	\$ 9,566

The Company had no unrecognized tax benefits or accrued interest or penalties as of December 31, 2019 or 2018. The Company had no deferred tax valuation allowance recorded as of December 31, 2019 or 2018, as management believes it is more likely than not that all of the deferred tax assets will be realized against deferred tax liabilities and projected future taxable income. The Company is currently open to audit under the statute of limitations by the Internal Revenue Service and various state tax departments for the years ended December 31, 2016 through 2018.

### Note 16. Accumulated Other Comprehensive Income

The following table presents the changes in AOCI, net of tax and by component, during the periods indicated:

		nlized Gains osses) on				
	Availa	ble-for-Sale ecurities	Emp	loyee Benefit Plans		Total
(Amounts in the counts)		ecurities		rians		Total
(Amounts in thousands)	¢	(5.4.4)	ø	(1.467)	ď	(2.011)
Balance January 1, 2017	\$	(544)	\$	(1,467)	<b>3</b>	(2,011)
Other comprehensive income (loss) before reclassifications		972		(132)		840
Reclassified from AOCI		413		162		575
Other comprehensive income, net		1,385		30		1,415
Reclassification of certain tax effects		134		(378)		(244)
Balance December 31, 2017	\$	975	\$	(1,815)	\$	(840)
Balance January 1, 2018	\$	975	\$	(1,815)	\$	(840)
Other comprehensive (loss) income before reclassifications		(1,748)		446		(1,302)
Reclassified from AOCI		488		225		713
Other comprehensive (loss) income, net		(1,260)		671		(589)
Balance December 31, 2018	\$	(285)	\$	(1,144)	\$	(1,429)
Balance January 1, 2019	\$	(285)	\$	(1,144)	\$	(1,429)
Other comprehensive income (loss) before reclassifications		1,117		(1,448)		(331)
Reclassified from AOCI		34		220		254
Other comprehensive income (loss), net		1,151		(1,228)		(77)
Balance December 31, 2019	\$	866	\$	(2,372)	\$	(1,506)

The following table presents reclassifications out of AOCI, by component, during the periods indicated:

		Y	ear Endo	ed December 3	1,		Income Statement
(Amounts in thousands)	2	019		2018		2017	Line Item Affected
Available-for-sale securities							
Losses recognized	\$	43	\$	618	\$	661	Net loss on sale of securities
Reclassified out of AOCI, before tax		43		618		661	Income before income taxes
Income tax benefit		(9)		(130)		(248)	Income tax expense
Reclassified out of AOCI, net of tax		34		488		413	Net income
Employee benefit plans							
Amortization of prior service cost		257		228		228	Other operating expense
Amortization of net actuarial loss		21		57		31	Other operating expense
Reclassified out of AOCI, before tax		278		285		259	Income before income taxes
Income tax expense		(58)		(60)		(97)	Income tax expense
Reclassified out of AOCI, net of tax		220		225		162	Net income
Total reclassified out of AOCI, net of tax	\$	254	\$	713	\$	575	Net income
			90				

#### Note 17. Fair Value

#### Financial Instruments Measured at Fair Value

The following discussion describes the valuation methodologies used for instruments measured at fair value, as well as the general classification of such instruments under the valuation hierarchy.

Assets and Liabilities Reported at Fair Value on a Recurring Basis

Available-for-Sale Debt Securities. Debt securities available for sale are reported at fair value on a recurring basis. The fair value of Level 1 securities is based on quoted market prices in active markets, if available. If quoted market prices are not available, fair values are measured utilizing independent valuation techniques of identical or similar securities for which significant assumptions are primarily derived from or corroborated by observable market data. Level 2 securities use fair value measurements from independent pricing services obtained by the Company. These fair value measurements consider observable data that may include dealer quotes, market spreads, cash flows, the Treasury yield curve, live trading levels, trade execution data, market consensus prepayment speeds, credit information, and bond terms and conditions. The Company's Level 2 securities include U.S. Agency and Treasury securities, municipal securities, and mortgage-backed securities. Securities are based on Level 3 inputs when there is limited activity or less transparency to the valuation inputs. In the absence of observable or corroborated market data, internally developed estimates that incorporate market-based assumptions are used when such information is available.

Fair value models may be required when trading activity has declined significantly or does not exist, prices are not current, or pricing variations are significant. For Level 3 securities, the Company obtains the cash flow of specific securities from third parties that use modeling software to determine cash flows based on market participant data and knowledge of the structures of each individual security. The fair values of Level 3 securities are determined by applying proper market observable discount rates to the cash flow derived from third-party models. Discount rates are developed by determining credit spreads above a benchmark rate, such as LIBOR, and adding premiums for illiquidity, which are based on a comparison of initial issuance spread to LIBOR versus a financial sector curve for recently issued debt to LIBOR. Securities with increased uncertainty about the receipt of cash flows are discounted at higher rates due to the addition of a deal specific credit premium based on assumptions about the performance of the underlying collateral. Finally, internal fair value model pricing and external pricing observations are combined by assigning weights to each pricing observation. Pricing is reviewed for reasonableness based on the direction of specific markets and the general economic indicators.

Equity Securities. Equity securities are recorded at fair value on a recurring basis and included in other assets in the consolidated balance sheets. The Company uses Level 1 inputs to value equity securities that are traded in active markets. Equity securities that are not actively traded are classified in Level 2.

Loans Held for Investment. Loans held for investment are reported at fair value using the exit price notion, which is derived from third-party models. Loans related to fair value hedges are recorded at fair value on a recurring basis.

Deferred Compensation Assets and Liabilities. Securities held for trading purposes are recorded at fair value on a recurring basis and included in other assets in the consolidated balance sheets. These securities include assets related to employee deferred compensation plans, which are generally invested in Level 1 equity securities. The liability associated with these deferred compensation plans is carried at the fair value of the obligation to the employee, which corresponds to the fair value of the invested assets.

Derivative Assets and Liabilities. Derivatives are recorded at fair value on a recurring basis. The Company obtains dealer quotes, Level 2 inputs, based on observable data to value derivatives.

The following tables summarize financial assets and liabilities recorded at fair value on a recurring basis, by the level of valuation inputs in the fair value hierarchy, as of the dates indicated:

				December	r 31,	, 2019		
	Total			Fair Value Measurements Using				sing
(Amounts in thousands)	Fair Value			Level 1		Level 2		Level 3
Available-for-sale debt securities								
U.S. Agency securities	\$	5,034	\$	-	\$	5,034	\$	-
Municipal securities		86,878		-		86,878		-
Mortgage-backed Agency securities		77,662		-		77,662		-
Total available-for-sale debt securities		169,574				169,574		_
Equity securities		55		55		-		-
Fair value loans		10,358		-		-		10,358
Deferred compensation assets		3,990		3,990		-		-
Deferred compensation liabilities		3,990		3,990		-		-
Derivative liabilities		510		-		510		-

	<b>December 31, 2018</b>					
	Total		Fair Value Measurements Using			
(Amounts in thousands)	Fair Value		Level 1	Level 2	Level 3	
Available-for-sale debt securities						
U.S. Agency securities	\$	1,113	\$ -	\$ 1,113	\$ -	
U.S. Treasury securities		19,960	-	19,960	-	
Municipal securities		97,289	-	97,289	-	
Mortgage-backed Agency securities		34,754	-	34,754	-	
Total available-for-sale debt securities		153,116	-	153,116	-	
Equity securities		55	55	-	-	
Fair value loans		5,412	-	-	5,412	
Deferred compensation assets		3,527	3,527	-	-	
Derivative assets		12	-	12	-	
Deferred compensation liabilities		3,527	3,527	-	-	

Changes in Level 3 Fair Value Measurements

The following table presents the changes in Level 3 assets recorded at fair value on a recurring basis during the period indicated:

	 Assets
(Amounts in thousands)	
Balance January 1, 2018	\$ -
Transfer of certain loans into Level 3	5,739
Changes in fair value	1
Changes due to principal reduction	 (328)
Balance December 31, 2018	\$ 5,412
Balance January 1, 2019	\$ 5,412
Transfer of certain loans into Level 3 (Highlands acquisition)	5,439
Changes in fair value	(230)
Changes due to principal reduction	(263)
Balance December 31, 2019	\$ 10,358

In according with the adoption of ASU 2016-01, the Company began measuring the fair value of loans held for investment using an exit price notion in 2018. Prior to 2018, loans held for investment were reported at fair value using discounted future cash flows that apply current interest rates for loans with similar terms and borrower credit quality. As a result of using the exit price, certain loans were transferred from Level 2 into Level 3 of the fair value hierarchy during the year ended December 31, 2018. No transfers into or out of Level 3 of the fair value hierarchy occurred during the year ended December 31, 2018.

Assets Measured at Fair Value on a Nonrecurring Basis

Impaired Loans. Impaired loans are recorded at fair value on a nonrecurring basis when repayment is expected solely from the sale of the loan's collateral. Fair value is based on appraised value adjusted for customized discounting criteria, Level 3 inputs.

The Company maintains an active and robust problem credit identification system. The impairment review includes obtaining third-party collateral valuations to help management identify potential credit impairment and determine the amount of impairment to record. The Company's Special Assets staff manages and monitors all impaired loans. Internal collateral valuations are generally performed within two to four weeks of identifying the initial potential impairment. The internal valuation compares the original appraisal to current local real estate market conditions and considers experience and expected liquidation costs. The Company typically receives a third-party valuation within thirty to forty-five days of completing the internal valuation. When a third-party valuation is received, it is reviewed for reasonableness. Once the valuation is reviewed and accepted, discounts are applied to fair market value, based on, but not limited to, our historical liquidation experience for like collateral, resulting in an estimated net realizable value. The estimated net realizable value is compared to the outstanding loan balance to determine the appropriate amount of specific impairment reserve.

Specific reserves are generally recorded for impaired loans while third-party valuations are in process and for impaired loans that continue to make some form of payment. While waiting to receive the third-party appraisal, the Company regularly reviews the relationship to identify any potential adverse developments and begins the tasks necessary to gain control of the collateral and prepare it for liquidation, including, but not limited to, engagement of counsel, inspection of collateral, and continued communication with the borrower. Generally, the only difference between the current appraised value, less liquidation costs, and the carrying amount of the loan, less the specific reserve, is any downward adjustment to the appraised value that the Company deems appropriate, such as the costs to sell the property. Impaired loans that do not meet certain criteria and do not have a specific reserve have typically been written down through partial charge-offs to net realizable value. Based on prior experience, the Company rarely returns loans to performing status after they have been partially charged off. Credits identified as impaired move quickly through the process towards ultimate resolution, except in cases involving bankruptcy and various state judicial processes that may extend the time for ultimate resolution.

OREO. OREO is recorded at fair value on a nonrecurring basis using Level 3 inputs. The Company calculates the fair value of OREO from current or prior appraisals that have been adjusted for valuation declines, estimated selling costs, and other proprietary qualitative adjustments that are deemed necessary.

The following tables present assets measured at fair value on a nonrecurring basis, by the level of valuation inputs in the fair value hierarchy, as of the dates indicated:

		December 31, 2019							
	Total			Fair Value Measurements Us				Using	
	Fair	· Value		Level 1		Level 2		Level 3	
(Amounts in thousands)									
Impaired loans, non-covered	\$	1,828	\$	-	\$	-	\$	1,828	
OREO, non-covered		3,969		-		-		3,969	
				Decembe	r 31,	2018			
	7	otal		Fair V	alue l	Measurements	Usin	g	
	Fair	· Value		Level 1		Level 2		Level 3	
(Amounts in thousands)									
Impaired loans, non-covered	\$	3,618	\$	-	\$	-	\$	3,618	
OREO, non-covered		3,806		-		-		3,806	
OREO, covered		32		-		-		32	
	93								

Quantitative Information about Level 3 Fair Value Measurements

The following table provides quantitative information for assets measured at fair value on a nonrecurring basis using Level 3 valuation inputs as of the dates indicated:

	Valuation	Unobservable	ghted Average)		
	Technique	Input	<b>December 31, 2019</b>	December 31, 2018	- -
Impaired loans, non-covered	Discounted appraisals(1)	Appraisal adjustments(2)	22% to 36% (26%)	15% to 100%	(29%)
OREO, non-covered	Discounted appraisals(1)	Appraisal adjustments(2)	15% to 100% (8%)	1% to 81%	(31%)
OREO, covered	Discounted appraisals(1)	Appraisal adjustments(2)	N/A	49% to 49%	(49%)

<sup>(1)</sup> Fair value is generally based on appraisals of the underlying collateral.

The following tables present the carrying amounts and fair values of financial instruments, by the level of valuation inputs in the fair value hierarchy, as of the dates indicated:

	December 31, 2019					
	Carrying		Fair V	alue Measurement	s Using	
(Amounts in thousands)	Amount	Fair Value	Level 1	Level 2	Level 3	
Assets						
Cash and cash equivalents	\$ 217,009	\$ 217,009	\$ 217,009	\$ -	\$ -	
Debt securities available for sale	169,574	169,574	-	169,574	-	
Equity securities	55	55	55	-	-	
Loans held for sale	263	263			263	
Loans held for investment, net of allowance	2,096,035	2,068,257	-	-	2,068,257	
FDIC indemnification asset	2,883	1,201	-	-	1,201	
Interest receivable	6,677		-	6,677	-	
Deferred compensation assets	3,990	3,990	3,990	-	-	
Liabilities						
Time deposits	515,622	512,134	-	512,134	-	
Securities sold under agreements to repurchase	1,601	1,601	-	1,601	-	
Interest payable	472	472	-	472	-	
Deferred compensation liabilities	3,990	3,990	3,990	-	-	
Derivative liabilities	510	510	-	510	-	

	December 31, 2018				
	Carrying		Fair Va	alue Measurement	s Using
(Amounts in thousands)	Amount	Fair Value	Level 1	Level 2	Level 3
Assets					
Cash and cash equivalents	\$ 76,873	\$ 76,873	\$ 76,873	\$ -	\$ -
Debt securities available for sale	153,116	153,116	-	153,116	-
Debt securities held to maturity	25,013	24,990	-	24,990	-
Equity securities	55	55	55	-	-
Loans held for investment, net of allowance	1,756,817	1,720,114	-	-	1,720,114
FDIC indemnification asset	5,108	2,565	-	-	2,565
Interest receivable	5,481	5,481	-	5,481	-
Derivative financial assets	12	12	-	12	-
Deferred compensation assets	3,527	3,527	3,527	-	-
Liabilities					
Time deposits	445,661	436,018	-	436,018	-
Securities sold under agreements to repurchase	29,370	29,389	-	29,389	-
Interest payable	618	618	-	618	-
Deferred compensation liabilities	3,527	3,527	3,527	-	-
-					
	94				

<sup>(2)</sup> Appraisals may be adjusted by management for customized discounting criteria, estimated sales costs, and proprietary qualitative adjustments.

#### Note 18. Earnings per Share

The following table presents the calculation of basic and diluted earnings per common share for the periods indicated:

		Year Ended December 31,					
		2019		2018		2017	
(Amounts in thousands, except share and per share data)							
Net income	\$	38,802	\$	36,340	\$	21,485	
Weighted average common shares outstanding, basic		15,690,812		16,587,504		17,002,116	
Dilutive effect of potential common shares							
Stock options		53,907		62,417		52,205	
Restricted stock		11,374		16,464		23,521	
Total dilutive effect of potential common shares		65,281		78,881		75,726	
Weighted average common shares outstanding, diluted		15,756,093		16,666,385		17,077,842	
Basic earnings per common share	\$	2.47	\$	2.19	\$	1.26	
Diluted earnings per common share	•	2.46		2.18		1.26	
Antidilutive potential common shares							
Stock options		25		19		64,081	
Restricted stock		25,853		2,736		3,620	
Total potential antidilutive shares		25,878		2,755		67,701	

#### **Note 19. Related Party Transactions**

The Company engages in transactions with related parties in the normal course of business. Related parties include directors, executive officers, and principal shareholders and their immediate family members, business interests, and affiliates. All related party transactions are made on terms that are substantially the same as those prevailing at the time for similar transactions with unrelated parties, including interest rates and collateral. The following table presents the changes in loans with related parties during the periods indicated:

	Year Ended December 31,				
	 2019		2018		
(Amounts in thousands)	 				
Beginning balance	\$ 22,033	\$	19,337		
New loans and advances	3,958		7,142		
Loan repayments	(5,634)		(4,676)		
Reclassifications(1)	 (12)		230		
Ending balance	\$ 20,345	\$	22,033		

<sup>(1)</sup> Changes related to the composition of the Company's directors, executive officers, and related insiders

Deposits from related parties totaled \$7.29 million as of December 31, 2019, and \$7.30 million as of December 31, 2018. Legal fees paid to related parties totaled \$150 thousand in 2019, \$67 thousand in 2018, and \$44 thousand in 2017. There were no lease payments paid to related parties in 2019 and in 2018; \$49 thousand was paid in 2017. Other expense paid to related parties totaled \$7 thousand in 2019, \$4 thousand in 2018, and \$63 thousand in 2017.

#### Note 20. Litigation, Commitments, and Contingencies

#### Litigation

In the normal course of business, the Company is a defendant in various legal actions and asserted claims. While the Company and its legal counsel are unable to assess the ultimate outcome of each of these matters with certainty, the Company believes the resolution of these actions, singly or in the aggregate, should not have a material adverse effect on its financial condition, results of operations, or cash flows.

#### **Commitments and Contingencies**

The Company is a party to financial instruments with off balance sheet risk in the normal course of business to meet the financing needs of its customers. These financial instruments include commitments to extend credit, standby letters of credit, and financial guarantees. These instruments involve, to varying degrees, elements of credit and interest rate risk beyond the amount recognized in the consolidated balance sheets. The contractual amounts of these instruments reflect the extent of involvement the Company has in particular classes of financial instruments. If the other party to a financial instrument does not perform, the Company's credit loss exposure is the same as the contractual amount of the instrument. The Company uses the same credit policies in making commitments and conditional obligations as it does for on balance sheet instruments.

Commitments to extend credit are agreements to lend to a customer as long as there is no violation of any condition established in the contract. Commitments generally have fixed expiration dates or other termination clauses and may require payment of a fee. Since many commitments are expected to expire without being drawn on, the total commitment amounts do not necessarily represent future cash requirements. The amount of collateral obtained, if deemed necessary, is based on management's credit evaluation of each customer on a case-by-case basis. Collateral may include accounts receivable, inventory, property, plant and equipment, and income producing commercial properties. The Company maintains a reserve for the risk inherent in unfunded lending commitments, which is included in other liabilities in the consolidated balance sheets.

Standby letters of credit and financial guarantees are conditional commitments issued by the Company to guarantee the performance of a customer to a third party. The credit risk involved in issuing letters of credit is essentially the same as that involved in extending credit to customers. The amount of collateral obtained, if deemed necessary, to secure the customer's performance under certain letters of credit is based on management's credit evaluation of the customer.

The following table presents the off-balance sheet financial instruments as of the dates indicated:

	December 31,			
	 2019		2018	
(Amounts in thousands)	 			
Commitments to extend credit	\$ 228,716	\$	215,239	
Standby letters of credit and financial guarantees(1)	167,612		149,494	
Total off-balance sheet risk	 396,328		364,733	
Reserve for unfunded commitments	\$ 66	\$	66	

(1) Includes FHLB letters of credit

### Note 21. Regulatory Requirements and Restrictions

The Company and the Bank are subject to various regulatory capital requirements administered by state and federal banking agencies. Failure to meet minimum capital requirements can initiate certain mandatory and possibly additional discretionary actions by regulators that, if undertaken, could have a direct material effect on the Company's consolidated financial statements. Under the capital adequacy guidelines and the regulatory framework for prompt corrective action, which applies only to the Bank, the Bank must meet specific capital guidelines that involve quantitative measures of the entity's balance sheet assets and off-balance sheet items as calculated under regulatory accounting practices. The Bank's capital amounts and classifications are also subject to qualitative judgments by the regulators about components, risk weightings, and other factors. In addition, the Company and the Bank are subject to various regulatory restrictions related to the payment of dividends, including requirements to maintain capital at or above regulatory minimums.

The current risk-based capital requirements, based on the international capital standards known as Basel III, requires the Company and the Bank to maintain minimum amounts and ratios of Common Equity Tier 1 capital, Tier 1 capital, and total capital to risk-weighted assets, and of Tier 1 capital to average consolidated assets ("Tier 1 leverage ratio"), as defined in the regulations. On January 1, 2016, Basel III's capital conservation buffer ("CCB"), which is intended to absorb losses during periods of economic stress, became effective at 0.625%, and was phased in over a four-year period (increased an additional 0.625% each year until it reached 2.5% on January 1, 2019).

The following tables present actual and required capital ratios, under Basel III capital rules, as of the dates indicated:

December 31, 2019

							ъ.	cember .	J.,	2017						
										Minimum	Basel	III				
					Minimum Basel III			Requirement - with				Well Capitalized			d	
		Actual			Requirement				CC	CB		Requirement(1)			)	
(Amounts in thousands)	I	Amount	Ra	tio	A	Mount	Ra	tio	A	Amount	R	atio	Am	ount	Ra	atio
The Company																
Common equity Tier 1 ratio	\$	292,241		14.31%	\$	91,926		4.50%	\$	142,996		7.00%		N/A		N/A
Tier 1 risk-based capital ratio		292,241		14.31%		122,568		6.00%		173,637		8.50%		N/A		N/A
Total risk-based capital ratio		310,732		15.21%		163,423		8.00%		214,493		10.50%		N/A		N/A
Tier 1 Leverage ratio		292,241		14.01%		83,408		4.00%		N/A		N/A		N/A		N/A
The Bank																
Common equity Tier 1 ratio	\$	262,716		12.87%	\$	91,860		4.50%	\$	142,893		7.00% \$	1	32,686		6.50%
Tier 1 risk-based capital ratio		262,716		12.87%		122,480		6.00%		173,513		8.50%	1	63,306		8.00%
Total risk-based capital ratio		281,207		13.78%		163,306		8.00%		214,339		10.50%	2	04,133		10.00%
Tier 1 Leverage ratio		262,716		12.61%		83,313		4.00%		N/A		N/A	1	04,141		5.00%

<sup>(1)</sup> Based on prompt corrective action provisions

December 31, 2018

						D	ecember .	11,	2018						
									Minimum 1	Basel II	П				
				Minimum Basel III Requirement - with							h	Well Capitalized			
		Actu	ıal	Requirement				CCB				Requirement(1)			
(Amounts in thousands)	1	Amount	Ratio	A	mount	Ra	tio	1	Amount	Rat	io	Amo	ount	Ratio	,
The Company															
Common equity Tier 1 ratio	\$	236,544	13.72%	\$	77,570		4.50%	\$	120,664		6.375%		N/A	1	N/A
Tier 1 risk-based capital ratio		236,544	13.72%		103,427		6.00%		146,521		7.875%		N/A	1	N/A
Total risk-based capital ratio		254,877	14.79%		137,902		8.00%		180,997		9.875%		N/A	1	N/A
Tier 1 Leverage ratio		236,544	10.95%		86,439		4.00%		N/A		N/A		N/A	1	N/A
The Bank															
Common equity Tier 1 ratio	\$	215,424	12.55%	\$	77,223		4.50%	\$	120,124		6.375% \$	\$ 11	1,544	$\epsilon$	6.50%
Tier 1 risk-based capital ratio		215,424	12.55%		102,964		6.00%		145,865		7.875%	13	37,285	8	8.00%
Total risk-based capital ratio		233,757	13.62%		137,285		8.00%		180,186		9.875%	17	71,606	10	0.00%
Tier 1 Leverage ratio		215.424	9.98%		86.376		4.00%		N/A		N/A	10	7.970	5	5.00%

<sup>(1)</sup> Based on prompt corrective action provisions

### **Note 22. Parent Company Financial Information**

The following tables present condensed financial information for the parent company, First Community Bankshares, Inc., as of and for the dates indicated:

	CONDENSE	CONDENSED BALANCE SHEETS							
		December 31,							
(Amounts in thousands)	2019	2018							
Assets									
Cash and due from banks	\$ 23	,998 \$ 13,726							
Loans to affiliates		184 184							
Investment in subsidiaries	399	,294 311,736							
Other assets	5	,888 7,717							
Total assets	<u>\$ 429</u>	,364 \$ 333,363							
Liabilities									
Other liabilities	\$	545 \$ 506							
Total liabilities		545 506							
Stockholders' equity									
Preferred stock		-							
Common stock	18	,377 16,007							
Additional paid-in capital	192	,413 122,486							
Retained earnings	219	,535 195,793							
Accumulated other comprehensive loss	(1	,506) (1,429)							
Total stockholders' equity	428	,819 332,857							
Total liabilities and stockholders' equity	\$ 429	,364 \$ 333,363							

	CONDENSED STATEMENTS OF INCOME								
	Year Ended December 31,								
	2019			2018		2017			
(Amounts in thousands)									
Cash dividends received from subsidiary bank	\$	38,500	\$	48,000	\$	22,720			
Other income		444		306		352			
Other operating expense		1,420		2,293		2,044			
Income before income taxes and equity in undistributed net income of subsidiaries		37,524		46,013		21,028			
Income tax benefit		(276)		(595)		(678)			
Income before equity in undistributed net income of subsidiaries		37,800		46,608		21,706			
Equity in (dividends in excess) of undistributed net income of subsidiaries		1,002		(10,268)		(221)			
Net income	\$	38,802	\$	36,340	\$	21,485			

	CONDENSED STATEMENTS OF CASH FLOWS										
	Year Ended December 31,										
(Amounts in thousands)		2019	2018			2017					
Operating activities	<u> </u>										
Net income	\$	38,802	\$ 36	,340	\$	21,485					
Adjustments to reconcile net income to net cash provided by operating activities											
Net change in other operating activities		1,865	1	,509		656					
Net cash provided by operating activities		40,667	37	,849		22,141					
Investing activities											
Dividends in excess of undistributed net income of subsidiaries		(1,002)	10	,268		221					
Net cash provided by investing activities		(1,002)	10	,268		221					
Financing activities											
Repayments of long-term debt		-		-		(15,464)					
Proceeds from issuance of common stock		136		832		738					
Payments for repurchase of common stock		(16,362)	(34	,412)		(1,263)					
Payments of common dividends		(15,060)	(21	,090)		(11,563)					
Net change in other financing activities		1,893	1	,063		845					
Net cash used in financing activities		(29,393)	(53	,607)		(26,707)					
Net increase (decrease) in cash and cash equivalents		10,272	(5	,490)		(4,345)					
Cash and cash equivalents at beginning of period		13,726	19	,216		23,561					
Cash and cash equivalents at end of period	\$	23,998	\$ 13	,726	\$	19,216					

### **Note 23. Quarterly Financial Data (Unaudited)**

The following tables present selected financial data for the periods indicated:

		Year Ended December 31, 2019						
	First Ouarter		Second Quarter		Third Quarter			Fourth Quarter
(Amounts in thousands, except share and per share data)						·		
Interest income	\$	23,611	\$	24,382	\$	23,605	\$	23,370
Interest expense		1,425		1,393		1,384		1,313
Net interest income		22,186		22,989		22,221		22,057
Provision for loan losses		1,220		1,585		675		91
Net interest income after provision		20,966		21,404		21,546		21,966
Noninterest income, excluding net loss on sale of securities		8,080		8,692		7,634		9,314
Net loss on sale of securities		-		(43)		-		-
Noninterest expense		16,785		16,651		17,444		18,883
Income before income taxes		12,261		13,402		11,736		12,397
Income tax expense		2,630		2,951		2,580		2,833
Net income	\$	9,631	\$	10,451	\$	9,156	\$	9,564
Basic earnings per common share	\$	0.61	\$	0.67	\$	0.59	\$	0.61
Diluted earnings per common share		0.60		0.66		0.58		0.61
Dividends per common share		0.21		0.25		0.25		0.25
Weighted average basic shares outstanding		15,839,424		15,712,204		15,603,992		15,611,093
Weighted average diluted shares outstanding		15,920,950		15,775,320		15,664,587		15,670,047
	99							

	Year Ended December 31, 2018							
	First Quarter		Second Quarter		Third Quarter			Fourth Quarter
(Amounts in thousands, except share and per share data)				_				
Interest income	\$	24,330	\$	24,297	\$	24,286	\$	25,381
Interest expense		1,951		2,035		1,961		1,502
Net interest income		22,379		22,262		22,325		23,879
Provision for loan losses		495		495		495		908
Net interest income after provision		21,884		21,767		21,830		22,971
Noninterest income, excluding net loss on sale of securities		6,668		6,959		7,137		6,297
Net loss on sale of securities		-		-		(618)		-
Noninterest expense	<u></u>	17,116		17,160		18,131		17,366
Income before income taxes		11,436		11,566		10,218		11,902
Income tax expense	<u></u>	2,568		2,500		1,118		2,596
Net income	\$	8,868	\$	9,066	\$	9,100	\$	9,306
Basic earnings per common share	\$	0.52	\$	0.54	\$	0.55	\$	0.58
Diluted earnings per common share		0.52		0.54		0.55		0.57
Dividends per common share		0.66		0.18		0.21		0.21
Weighted average basic shares outstanding		16,955,758		16,689,398		16,512,823		16,201,148
Weighted average diluted shares outstanding		17,047,638		16,788,615		16,612,416		16,280,404
	100							

#### - Report of Independent Registered Public Accounting Firm -

Board of Directors and the Stockholders First Community Bankshares, Inc. and Subsidiary

#### **Opinion on the Consolidated Financial Statements**

We have audited the accompanying consolidated balance sheets of First Community Bankshares, Inc. and Subsidiary (the "Company") as of December 31, 2019 and 2018, and the related consolidated statements of income, comprehensive income, changes in stockholders' equity, and cash flows for each of the three years in the period ended December 31, 2019, and the related notes (collectively referred to as the "consolidated financial statements"). In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of the Company as of December 31, 2019 and 2018, and the results of their operations and their cash flows for each of the three years in the period ended December 31, 2019, in conformity with accounting principles generally accepted in the United States of America.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States) ("PCAOB"), the Company's internal control over financial reporting as of December 31, 2019, based on criteria established in *Internal Control—Integrated Framework (2013)* issued by the Committee of Sponsoring Organizations of the Treadway Commission, and our report dated March 13, 2020, expressed an unqualified opinion thereon.

#### **Basis for Opinion**

These consolidated financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on the Company's consolidated financial statements based on our audits. We are a public accounting firm registered with the PCAOB and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audits in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free of material misstatement, whether due to error or fraud.

Our audits included performing procedures to assess the risks of material misstatement of the consolidated financial statements, whether due to error or fraud, and performing procedures that respond to those risks. Such procedures included examining, on a test basis, evidence regarding the amounts and disclosures in the consolidated financial statements. Our audits also included evaluating the accounting principles used and significant estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements. We believe that our audits provide a reasonable basis for our opinion.

#### /s/ DIXON HUGHES GOODMAN LLP

We have served as the Company's auditor since 2006. Asheville, North Carolina March 13, 2020

#### **Table of Contents**

### - Management's Assessment of Internal Control over Financial Reporting -

First Community Bankshares, Inc. (the "Company") is responsible for the preparation, integrity, and fair presentation of the consolidated financial statements included in this Annual Report on Form 10-K. The consolidated financial statements and notes included in this Annual Report on Form 10-K have been prepared in conformity with U.S. generally accepted accounting principles and necessarily include some amounts that are based on management's best estimates and judgments.

We, as management of the Company, are responsible for establishing and maintaining effective internal control over financial reporting that is designed to produce reliable financial statements in conformity with U.S. generally accepted accounting principles. The system of internal control over financial reporting as it relates to the financial statements is evaluated for effectiveness by management and tested for reliability. Any system of internal control, no matter how well designed, has inherent limitations, including the possibility that a control can be circumvented or overridden and misstatements due to error or fraud may occur and not be detected. Also, because of changes in conditions, internal control effectiveness may vary over time. Accordingly, even an effective system of internal control will provide only reasonable assurance with respect to financial statement preparation.

Management conducted an assessment of the effectiveness of the Company's internal control over financial reporting based on the framework in the *Internal Control-Integrated Framework (2013)* issued by the Committee of Sponsoring Organizations of the Treadway Commission. Based on this assessment, management concluded that its system of internal control over financial reporting was effective as of December 31, 2019.

On September 11, 2019, the Company entered into an Agreement and Plan of Merger with Highlands Bankshares, Inc. "Highlands" of Abingdon, Virginia. The transaction was consummated the close of business December 31, 2019. The internal control structure and procedures for financial reporting at Highlands were excluded from management's assessment of internal controls over financial reporting for the period ending December 31, 2019. Highlands represents 19.8% of total consolidated assets as of the transaction date. The acquisition had no impact on 2019 revenues since it was completed as of the close of business on December 31, 2019. There were no material changes to First Community Bankshares' internal control over financial reporting as a result of this acquisition.

Dixon Hughes Goodman LLP, independent registered public accounting firm, has issued an attestation report on the effectiveness of the Company's internal control over financial reporting as of December 31, 2019. The Report of Independent Registered Public Accounting Firm, which expresses an unqualified opinion on the effectiveness of the Company's internal control over financial reporting as of December 31, 2019, appears hereafter in Item 8 of this Annual Report on Form 10-K.

Dated this 13th day of March, 2020.		
/s/ William P. Stafford, II	/s/ David D. Brown	
William P. Stafford, II	David D. Brown	
Chief Executive Officer	Chief Financial Officer	
	102	

### - Report of Independent Registered Public Accounting Firm -

Board of Directors and Stockholders First Community Bankshares, Inc. and Subsidiary Bluefield, Virginia

#### **Opinion on Internal Control Over Financial Reporting**

We have audited First Community Bankshares, Inc. and Subsidiary (the "Company") internal control over financial reporting as of December 31, 2019, based on criteria established in *Internal Control-Integrated Framework (2013)* issued by the Committee of Sponsoring Organizations of the Treadway Commission. In our opinion, First Community Bankshares, Inc. and Subsidiary maintained, in all material respects, effective internal control over financial reporting as of December 31, 2019, based on criteria established in *Internal Control-Integrated Framework (2013)* issued by the Committee of Sponsoring Organizations of the Treadway Commission.

We have also audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States) ("PCAOB"), the consolidated financial statements of First Community Bankshares, Inc. and Subsidiary as of December 31, 2019 and 2018 and for each of the three years in the period ended December 31, 2019, and our report dated March 13, 2020, expressed an unqualified opinion on those consolidated financial statements.

#### **Basis for Opinion**

The Company's management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting, included in the accompanying Management's Assessment of Internal Control over Financial Reporting. Our responsibility is to express an opinion on the Company's internal control over financial reporting based on our audits. We are a public accounting firm registered with the PCAOB and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audit in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, testing and evaluating the design and operating effectiveness of internal control based on the assessed risk, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

As described in Management's Report on Internal Control over Financial Reporting, the scope of management's assessment of internal control over financial reporting as of December 31, 2019 has excluded Highlands Bankshares, Inc. ("Highlands") acquired at the close of business on December 31, 2019. We have also excluded Highlands from the scope of our audit of internal control over financial reporting. The acquisition of Highlands had no impact on consolidated revenues (total interest income and total noninterest income) for the year ended December 31, 2019, and represented 19.8 percent of consolidated total assets as of December 31, 2019.

#### **Definition and Limitations of Internal Control Over Financial Reporting**

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

### /s/ DIXON HUGHES GOODMAN LLP

Asheville, North Carolina March 13, 2020

#### **Table of Contents**

#### Item 9. Changes in and Disagreements With Accountants on Accounting and Financial Disclosure.

None.

#### Item 9A. Controls and Procedures.

#### **Evaluation of Disclosure Controls and Procedures**

In connection with this report, we conducted an evaluation, under the supervision and with the participation of management, including our Chief Executive Officer ("CEO") and Chief Financial Officer ("CFO"), of the effectiveness of our disclosure controls and procedures under the Exchange Act Rule 13a-15(b). Based upon that evaluation, the CEO and CFO concluded that, as of December 31, 2019, our disclosure controls and procedures were effective.

Disclosure controls and procedures are our Company's controls and other procedures that are designed to ensure that information we are required to disclose in the reports we file or submit under the Exchange Act is recorded, processed, summarized, and reported within the periods specified in the SEC's rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information we are required to disclose in the reports that we file or submit under the Exchange Act is accumulated and communicated to management, including the CEO and CFO, as appropriate, to allow timely decisions about required disclosure.

Management, including the CEO and CFO, does not expect that our disclosure controls and internal controls will prevent all errors and all fraud. A control system, no matter how well conceived and operated, can provide only reasonable, not absolute, assurance that the objectives of the control system are met. Because of the inherent limitations in all control systems, no evaluation of controls can provide absolute assurance that all control issues and instances of fraud, if any, within our Company have been detected. These inherent limitations include the realities that judgments in decision making can be faulty, and that breakdowns can occur because of simple error or mistake. Additionally, controls can be circumvented by the individual acts of some persons, collusion of two or more people, or management's override of the controls.

#### **Changes in Internal Control over Financial Reporting**

We assess the adequacy of our internal control over financial reporting quarterly and enhance our controls in response to internal control assessments and internal and external audit and regulatory recommendations. There were no changes in our internal control over financial reporting during the quarter ended December 31, 2019, that materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

#### Management's Report on Internal Controls over Financial Reporting

For additional information about the Company's internal controls, see "Management's Assessment of Internal Control over Financial Reporting," and "Report of Independent Registered Public Accounting Firm," in Item 8 of this report.

#### Item 9B. Other Information.

None.

#### PART III

#### Item 10. Directors, Executive Officers and Corporate Governance.

#### C. William Davis

Attorney at Law, Richardson & Davis, PLLC

#### Samuel L. Elmore

Retired Chief Credit Officer and Senior Vice President, First Community Bank; Past Executive Vice President, Citizens Southern Bank, Inc.; Past President and Chief Executive Officer, Bank One; Past Vice President, Key Centurion Bancshares; Past President and Chief Operations Officer, Beckley National Bank; Director, Raleigh County Commission on Aging

#### Richard S. Johnson

Chairman, President, and Chief Executive Officer, The Wilton Companies; Director and Past Chairman, City of Richmond Economic Development Authority; Trustee Emeritus, University of Richmond

#### Gary R. Mills

President, First Community Bankshares, Inc.; Chief Executive Officer and President, First Community Bank

#### M. Adam Sarver

Member/Co-Manager, Main Street Builders, LLC, Eastern Door & Glass, LLC, Longview Properties LLC, and Clover Leaf Properties, LLC

#### William P. Stafford, II

Chief Executive Officer, First Community Bankshares, Inc.; Attorney at Law, Brewster, Morhous, Cameron, Caruth, Moore, Kersey & Stafford, PLLC

#### **Executive Officers, First Community Bankshares, Inc**

### William P. Stafford, II

Chief Executive Officer

### Gary R. Mills

President

#### David D. Brown

Chief Financial Officer

#### E. Stephen Lilly

Chief Operating Officer and Executive Vice President

### **Board of Directors, First Community Bank**

#### James H. Atkinson, Jr.

Retired Chief Executive Officer, Peoples Bank of Virginia

### Robert L. Buzzo

Retired Vice President and Secretary, First Community Bankshares, Inc.; Retired President Emeritus, First Community Bank

### Samuel D. Campbell

Attorney at Law

#### C. William Davis

(See above)

### Samuel L. Elmore

(See above)

#### S. Michael Feola

Retired Senior Vice President - Regional President, First Community Bank

### T. Vernon Foster

President of J. La'Verne Print Communications; Past Director, TriStone Community Bank; Executive Director: MBA Programs, Career Management & Public Relations, University of Louisville, College of Business

#### Richard H. Jarrell

Chick-fil-A Franchise Owner; Director, Raleigh General Hospital Board of Trustees; Director, Beckley-Raleigh County Chamber of Commerce; Director, United Way of Southwest Virginia; Director, Raleigh County Board of Education

#### Richard S. Johnson

(See above)

#### Gary R. Mills

(See above)

#### M. Adam Sarver

(See above)

### William P. Stafford, II

(See above)

#### Frank C. Tinder

President, Tinder Enterprises, Inc. and Tinco Leasing Corporation; Realtor, Premier Realty

#### **Table of Contents**

#### **Additional Information**

Additional information required in this item is incorporated by reference to our Proxy Statement for the Annual Meeting of Stockholders to be held on April 28, 2020 ("2020 Annual Meeting") under the headings "Proposal 1: Election of Directors, 2021," "Nominees for the Class of 2023," "Incumbent Directors," "Non-Director Named Executive Officers," "Corporate Governance," and "Delinquent Section 16(a) Reports."

Our Standards of Conduct apply to all directors and employees, including our principal executive officer, principal financial officer, principal accounting officer or controller, or persons performing similar functions. The Standards of Conduct is available on the Investor Relations section of our website at www.firstcommunitybank.com. There have been no waivers of the Standards of Conduct for any officer.

There have been no material changes to the procedures by which stockholders may recommend nominees to our Board of Directors since the disclosure in our Proxy Statement filed with the SEC on April 11, 2019.

#### Item 11. Executive Compensation.

The information required in this item is incorporated by reference to our Proxy Statement for the 2020 Annual Meeting under the headings "Board Committees," "Compensation Discussion and Analysis," and "Director Compensation."

#### Item 12. Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters.

The following table provides information about compensation plans under which our equity securities are authorized for issuance as of December 31, 2019:

Plan category	Number of securities to be issued upon exercise of outstanding options, warrants and rights	Weighted-av exercise pri outstanding o warrants and	ce of ptions,	Number of securities remaining available for future issuance under equity compensation plans (excluding securities reflected in column (a))(3)
	(a)	(b)		(c)
Equity compensation plans approved by security holders(1)	63,371	\$	19.78	297,557
Equity compensation plans not approved by security holders(2)	83,829		22.10	
Total	147,200			297,557

<sup>(1)</sup> Includes the 2012 Omnibus Equity Compensation Plan and 2004 Omnibus Stock Option Plan

Additional information required in this item is incorporated by reference to our Proxy Statement for the 2020 Annual Meeting under the heading "Information on Stock Ownership."

#### Item 13. Certain Relationships and Related Transactions, and Director Independence.

The information required in this item is incorporated by reference to our Proxy Statement for the 2020 Annual Meeting under the headings "Corporate Governance" and "Related Person/Party Transactions."

#### Item 14. Principal Accounting Fees and Services.

The information required in this item is incorporated by reference to our Proxy Statement for the 2020 Annual Meeting under the heading "Independent Registered Public Accounting Firm."

<sup>(2)</sup> Includes the 2001 Directors' Option Plan and 1999 Stock Option Plan

<sup>(3)</sup> Shares are available for future issuance under the 2012 Omnibus Equity Compensation Plan.

### PART IV

### Item 15. Exhibits, Financial Statement Schedules.

### (a) Documents Filed as Part of this Report

### (1) Financial Statements

The financial statements required in this item are incorporated by reference to Item 8, "Financial Statements and Supplementary Data," in Part II of this report.

### (2) Financial Statement Schedules

The schedules required in this item are omitted because they are not applicable or the required information is included in the consolidated financial statements or related notes.

#### (3) Exhibits

Exhibit	
No.	Exhibit
2.1	Agreement and Plan of Reincorporation and Merger between First Community Bancshares, Inc. and First Community Bankshares, Inc., incorporated
	by reference to Appendix A of the Definitive Proxy Statement on Form DEF 14A dated April 24, 2018, filed on March 13, 2018
2.2	Agreement and Plan of Merger between First Community Bankshares, Inc. and Highlands Bankshares, Inc., incorporated by reference to Exhibit 2.1
	of the Current Report on Form 8-K dated and filed September 11, 2019
3.1	Articles of Incorporation of First Community Bankshares, Inc., incorporated by reference to Appendix B of the Definitive Proxy Statement on Form
	DEF 14A dated April 24, 2018, filed on March 13, 2018
3.2	Bylaws of First Community Bankshares, Inc., incorporated by reference to Exhibit 3.2 of the Current Report on Form 8-K dated and filed October 2,
	<u>2018</u>
4.1	Description of First Community Bankshares, Inc. Common Stock, incorporated by reference to Exhibit 4.1 of the Current Report on Form 8-K dated
	and filed October 2, 2018
4.2	Form of First Community Bankshares, Inc. Common Stock Certificate
10.1.1**	First Community Bancshares, Inc. 1999 Stock Option Plan, incorporated by reference to Exhibit 10.1 of the Annual Report on Form 10-K/A for the
	period ended December 31, 1999, filed on April 13, 2000
10.1.2**	Amendment One to the First Community Bancshares, Inc. 1999 Stock Option Plan, incorporated by reference to Exhibit 10.1.1 of the Quarterly
	Report on Form 10-Q for the period ended March 31, 2004, filed on May 7, 2004
10.2**	First Community Bancshares, Inc. 1999 Stock Option Agreement, incorporated by reference to Exhibit 10.5 of the Quarterly Report on Form 10-Q for
	the period ended June 30, 2002, filed on August 14, 2002
10.3**	First Community Bancshares, Inc. 2001 Nonqualified Director Stock Option Agreement, incorporated by reference to Exhibit 10.4 of the Quarterly
	Report on Form 10-Q for the period ended June 30, 2002, filed on August 14, 2002
10.4**	First Community Bancshares, Inc. 2004 Omnibus Stock Option Plan, incorporated by reference to Annex B of the Definitive Proxy Statement on
	Form DEF 14A dated April 27, 2004, filed on March 15, 2004
10.5**	First Community Bancshares, Inc. 2004 Omnibus Stock Option Plan Stock Award Agreement, incorporated by reference to Exhibit 10.13 of the
	Quarterly Report on Form 10-Q for the period ended June 30, 2004, filed on August 6, 2004
10.6**	First Community Bancshares, Inc. 2012 Omnibus Equity Compensation Plan, incorporated by reference to Appendix B of the Definitive Proxy
	Statement on Form DEF 14A dated April 24, 2012, filed on March 7, 2012
10.7**	First Community Bancshares, Inc. 2012 Omnibus Equity Compensation Plan Restricted Stock Grant Agreement, incorporated by reference to Exhibit
	99.1 of the Current Report on Form 8-K dated and filed May 28, 2013
10.8**	First Community Bancshares, Inc. Life Insurance Endorsement Method Split Dollar Plan and Agreement, incorporated by reference to Exhibit 10.5 of
100144	the Annual Report on Form 10-K/A for the period ended December 31, 1999, filed on April 13, 2000
10.9.1**	First Community Bancshares, Inc. and Affiliates Executive Retention Plan, incorporated by reference to Exhibit 10.1 of the Current Report on Form
1002**	8-K dated December 30, 2008, filed on January 5, 2009.
10.9.2**	Amendment #1 to the First Community Bancshares, Inc. and Affiliates Executive Retention Plan, incorporated by reference to Exhibit 10.3 of the
1002**	Current Report on Form 8-K dated December 16, 2010, filed on December 17, 2010
10.9.3**	Amendment #2 to the First Community Bancshares, Inc. and Affiliates Executive Retention Plan, incorporated by reference to Exhibit 10.1 of the
1004**	Current Report on Form 8-K dated February 21, 2013, filed on February 25, 2013  Average the part #2 to the First Community Part have a defined and Affiliate Francisco Part have a description Part ha
10.9.4**	Amendment #3 to the First Community Bancshares, Inc. and Affiliates Executive Retention Plan, incorporated by reference to Exhibit 10.1 of the
10.9.5**	Current Report on Form 8-K dated May 24, 2016, filed on May 31, 2016  Amendment #4 to the First Community Paracharas. Inc. and Affiliates Executive Patentian Plan, incorporated by reference to Eyhibit 10.1 of the
10.9.3	Amendment #4 to the First Community Bancshares, Inc. and Affiliates Executive Retention Plan, incorporated by reference to Exhibit 10.1 of the Current Report on Form 8-K dated and filed on February 28, 2017
	Current Report on Form 6-K dated and fred on February 28, 2017

#### **Table of Contents**

- 10.10\*\* Amended and Restated Deferred Compensation Plan for Directors of First Community Bancshares, Inc. and Affiliates, incorporated by reference to Exhibit 99.2 of the Current Report on Form 8-K dated August 22, 2006, filed on August 23, 2006
- 10.11.1\*\* First Community Bancshares, Inc. Amended and Restated Nonqualified Supplemental Cash or Deferred Retirement Plan, incorporated by reference to Exhibit 99.1 of the Current Report on Form 8-K dated August 22, 2006, filed on August 23, 2006, and Amendment #2, incorporated by reference to Exhibit 10.2 of the Current Report on Form 8-K dated and filed on February 28, 2017
- 10.11.2\*\* Amendment #2 to the First Community Bancshares, Inc. Amended and Restated Nonqualified Supplemental Cash or Deferred Retirement Plan, incorporated by reference to Exhibit 10.2 of the Current Report on Form 8-K dated and filed on February 28, 2017
- 10.12.1\*\* First Community Bancshares, Inc. Supplemental Directors Retirement Plan, as amended and restated, incorporated by reference to Exhibit 10.1 of the Current Report on Form 8-K dated December 16, 2010, filed on December 17, 2010, and Amendment #2, incorporated by reference to Exhibit 10.2 of the Current Report on Form 8-K dated May 24, 2016, filed on May 31, 2016
- 10.12.2\*\* Amendment #2 to the First Community Bancshares, Inc. Supplemental Directors Retirement Plan, as amended and restated, incorporated by reference to Exhibit 10.2 of the Current Report on Form 8-K dated May 24, 2016, filed on May 31, 2016
- 10.13\*\* Employment Agreement between First Community Bancshares, Inc. and David D. Brown, incorporated by reference to Exhibit 10.3 of the Current Report on Form 8-K dated and filed on April 16, 2015
- 10.14\*\* Employment Agreement between First Community Bancshares, Inc. and E. Stephen Lilly, incorporated by reference to Exhibit 10.5 of the Current Report on Form 8-K dated and filed on April 16, 2015
- 10.15\*\* Employment Agreement between First Community Bancshares, Inc. and Gary R. Mills, incorporated by reference to Exhibit 10.2 of the Current Report on Form 8-K dated and filed on April 16, 2015
- 10.16\*\* Employment Agreement between First Community Bancshares, Inc. and William P. Stafford, II, incorporated by reference to Exhibit 10.1 of the Current Report on Form 8-K dated and filed on April 16, 2015
- 10.17\*\* Employment Agreement between First Community Bank and Mark R. Evans, incorporated by reference to Exhibit 2.1 of the Current Report on Form 8-K dated April 2, 2009, filed on April 3, 2009
- 21\* Subsidiaries of the Registrant
- 23\* Consent of Independent Public Accounting Firm
- 31.1\* Certification of Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
- 31.2\* Certification of Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
- 32\* Certification of Chief Executive Officer and Chief Financial Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
- Interactive data files pursuant to Rule 405 of Regulation S-T: (i) Consolidated Balance Sheets as of December 31, 2019 and 2018; (ii) Consolidated Statements of Income for the years ended December 31, 2019, 2018, and 2017; (iii) Consolidated Statements of Comprehensive Income for the years ended December 31, 2019, 2018, and 2017; (iv) Consolidated Statements of Stockholders' Equity for the years ended December 31, 2019, 2018, and 2017; (v) Consolidated Statements of Cash Flows for the years ended December 31, 2019, 2018, and 2017; and (vi) Notes to Consolidated Financial Statements
- \* Filed herewith
- \*\* Indicates a management contract or compensation plan or agreement. These contracts, plans, or agreements were assumed by First Community Bankshares, Inc., in October 2018 in connection with First Community Bancshares, Inc., a Nevada corporation, merging with and into its wholly-owned subsidiary, First Community Bankshares, Inc., a Virginia corporation, pursuant to an Agreement and Plan of Reincorporation and Merger with First Community Bankshares, Inc. continuing as the surviving corporation.
- \*\*\* Submitted electronically herewith

### Table of Contents

### **SIGNATURES**

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized on the 13th day of March, 2020.

First Community	Bankshares,	Inc.
(Registrant)		

By:	/s/ William P. Stafford, II	By:	/s/ David D. Brown
	William P. Stafford, II		David D. Brown
	Chief Executive Officer		Chief Financial Officer
	(Principal Executive Officer)		(Principal Financial Officer and Principal Accounting Officer)

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities and on the dates indicated.

<u>Signature</u>	<u>Title</u>	<u>Date</u>
/s/ William P. Stafford, II William P. Stafford, II	Chairman and Chief Executive Officer	March 13, 2020
/s/ David D. Brown David D. Brown	Chief Financial Officer	March 13, 2020
/s/ C. William Davis C. William Davis	Director	March 13, 2020
/s/ Richard S. Johnson Richard S. Johnson	Director	March 13, 2020
/s/ Gary R. Mills Gary R. Mills	President and Director	March 13, 2020
/s/ M. Adam Sarver M. Adam Sarver	Director	March 13, 2020

### SUBSIDIARIES OF THE REGISTRANT

<u>Title</u> <u>State of Incorporation</u>

First Community Bank Virginia

#### - Consent of Independent Registered Public Accounting Firm -

Board of Directors and Stockholders First Community Bankshares, Inc. and Subsidiary Bluefield, Virginia

We consent to the incorporation by reference in the registration statements pertaining to the 2012 Omnibus Equity Compensation Plan (Form S-8, No. 333-183057, as amended) and the Employee Stock Ownership and Savings Plan (Form S-8, No. 333-63865, as amended) of First Community Bankshares, Inc. and Subsidiary of our reports dated March 13, 2020, with respect to the consolidated financial statements of First Community Bankshares, Inc. and Subsidiary and the effectiveness of internal control over financial reporting, which reports appear in First Community Bankshares, Inc. and Subsidiary's 2019 Annual Report on Form 10-K.

#### /s/ DIXON HUGHES GOODMAN LLP

Asheville, North Carolina March 13, 2020

#### CERTIFICATION

I, William P. Stafford, II, certify that:

- 1. I have reviewed this Annual Report on Form 10-K of First Community Bankshares, Inc.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that
    material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly
    during the period in which this report is being prepared;
  - b) Designed such internal control over financial reporting or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's fourth fiscal quarter that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors:
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: March 13, 2020

/s/ William P. Stafford, II

William P. Stafford, II Chief Executive Officer

#### CERTIFICATION

- I, David D. Brown, certify that:
- 1. I have reviewed this Annual Report on Form 10-K of First Community Bankshares, Inc.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) Designed such internal control over financial reporting or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's fourth fiscal quarter that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors:
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: March 13, 2020

/s/ David D. Brown

David D. Brown Chief Financial Officer

# CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

The undersigned certify, to their best knowledge and belief, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

- 1. The Annual Report on Form 10-K of First Community Bankshares, Inc. (the "Company") for the period ended December 31, 2019 (the "Report") fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended; and
- 2. The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: N	March 13, 2020		
Ву:	/s/ William P. Stafford, II	By:	/s/ David D. Brown
	William P. Stafford, II Chief Executive Officer		David D. Brown Chief Financial Officer