



*Rockwell
Collins*



2008 ANNUAL REPORT

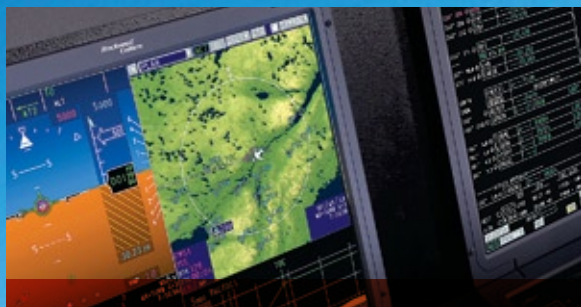
Rockwell Collins is a leading provider of communication and aviation electronic solutions for commercial and government customers worldwide.

We maintain our industry leadership by relentlessly focusing on operational excellence, innovating smart solutions, delivering on our commitments and expanding to serve new markets. In this way, we earn the trust of our customers and shareowners, every day.

Learn more online:

www.rockwellcollins.com/annualreport/2008

See how we have worked this year to Focus, Innovate, Deliver and Expand to maintain and grow our industry position.



FOCUS

Much of our success can be attributed to relentless focus on the customer. This focus is evident in a balanced business model that serves both commercial and military customers, in the technologies and solutions we deliver, and in our continued emphasis on operational excellence.



INNOVATE

Innovation aligned with our business strategies allows us to develop best-value solutions. By opening our minds to the art of the possible, we achieve new innovations to enable customer success.



DELIVER

At Rockwell Collins, we have a strong tradition of delivering solutions that meet our customers' needs – on time and on budget – with increasing levels of customer satisfaction. Our disciplined approach to continuous process improvement contributes to this success.



EXPAND

Expansion broadens our horizons and drives us to new opportunities. We achieve this by developing new capabilities to better serve current customers, providing existing capabilities for new market segments, acquiring technologies to enhance our portfolio, and establishing broader global relationships.



CLAYTON M. JONES
CHAIRMAN, PRESIDENT AND
CHIEF EXECUTIVE OFFICER

We're living through historic times. It's also a time of momentous change, uncertainty and doubt. And it's a time when the need for building trust has never been greater.

DEAR SHAREOWNERS

We're living through historic times. It's also a time of momentous change, uncertainty and doubt. And it's a time when the need for building trust has never been greater.

In fiscal year 2008, the 20,000 people of Rockwell Collins continued to build trust through countless acts of responsiveness, innovation, and delivering on commitments. The result was another year of outstanding financial performance. Revenue increased 8% to \$4.77 billion and earnings per share improved 21% to \$4.16 — our fourth consecutive year of EPS growth in excess of 20%.

Once again, the balance between our commercial and government businesses served us very well. Commercial Systems sales grew 10% and their operating margins increased 110 basis points to 23.3%. Government Systems sales grew 6% and operating margins improved to 20.5%, up 70 basis points over the previous year — an outstanding performance for any government business.

Unfortunately — as pleased as I am about our company's financial and strategic performance in fiscal year 2008 — I am very disappointed that macro-economic factors impacting markets worldwide have resulted in a loss of shareowner value.

As daily headlines in the United States portrayed a deepening financial crisis, and as economic weakness — and even panic — in America spread around the world, we all witnessed a global meltdown in equity markets.

As a result, there was a great discontinuity between Rockwell Collins' operating performance — which was excellent in our view — and the equity markets, which performed poorly.

I deeply regret the fact that our shareowners were negatively impacted by these events in the short-term. However, I believe that today's equity markets discount the value of Rockwell Collins in the long-term — and that this company is well-positioned to succeed in these uncertain times. Here's why:

STRENGTH OF OUR CUSTOMER RELATIONSHIPS

First, our relationships with customers have never been better — across the board. Those relationships are strong because our people have done an outstanding job of meeting their commitments.

The proof can be found in our program performance, where we have a solid track record for delivering on time and on

budget — with increasing levels of customer satisfaction. Our disciplined approach to continuous process improvement contributes significantly to this success.

We've also continued to invest in technologies that allow our customers to be more proficient and more cost-effective in serving their end customers. For fiscal year 2008, we invested 19% of sales, almost \$900 million, on research and development activities.

All of these attributes combined — our ability to meet commitments, our investments in technology, and the personal relationships that our people have established with customers — have built a solid foundation to back up our brand promise: "Building trust every day."

Our people understand what it takes to build trust. They understand it means delivering what we promise. They understand it means being responsive. They understand it means listening to what our customers are asking us to do and creating solutions to meet their needs.

INCREASED MARKET SHARE

The second reason I'm confident that Rockwell Collins is well-positioned for the future is the amount of market share we've won over the last several years that will benefit this company for many years to come.

In our Commercial Systems business we have outstanding positions on two platforms that represent the future of the air transport market — the Boeing 787 and the Airbus A350 XWB. The 787 represents the largest ship-set content we've ever had on a commercial airplane, and the A350 XWB more than doubles the amount of content we've ever had on an Airbus airplane. For the next 15 to 20 years, this company will enjoy the benefits of those program wins as we deliver advanced avionics and communications systems to these aircraft.

In the regional jet market, we've made major progress in capturing the next generation of aircraft and establishing relationships on a global scale. We're delivering integrated avionics systems for China's Advanced Regional Jet, the ARJ21, and we won positions this year for the Mitsubishi Regional Jet and the Bombardier CSeries. In the business jet segment, we've won 21 of 22 competitions for new aircraft avionics since our spin-off in 2001, a testament to the advantages of our Pro Line 21 and Pro Line Fusion™ open architecture avionics systems, and to our strong track record for meeting customer requirements.

We're well-positioned to succeed in these uncertain times, as a result of strong customer relationships, increased market share, focus on operational excellence and continued investment in areas that will allow us to address future growth opportunities.

In Government Systems, we're also seeing great success. The Air Force awarded us a contract to build a Common Range Integrated Instrumentation System (CRIIS) — another example of our plan to provide customer solutions involving a higher level of systems integration.

We're well-positioned to provide the warfighter with networked communication solutions through a variety of programs including the Joint Tactical Radio System (JTRS). The Multi-function Information Distribution System-JTRS (MIDS-J), which is the solution for fighter aircraft, command and control centers and ships, will begin to deliver production units in 2009. This will be followed by the Ground Mobile Radio (GMR) in 2010, and the Handheld, Manpack and Small form fit (HMS) radio solution in 2011.

In addition, our Future Combat Systems/Integrated Computing System solution, and our win on the low-cost displays program for military ground vehicles, position us to provide the pivotal technology needed to bring network-centric operations, and with it greater situational awareness to the battlefield.

And we continue to be successful winning programs for our open systems architecture-based avionics. This year we captured new international programs with wins on the German CH-53G and the AgustaWestland AW149 helicopters.

SHAPED TO STAY COMPETITIVE

In addition to great customer relationships — and winning in the marketplace — the third reason we're well-positioned for the future is that we're shaping this company to stay competitive. Let me mention five areas that will be important to the future success of Rockwell Collins:

Continued focus on operational excellence initiatives

First, we're continuing to focus on our Lean journey. Lean Electronics™ has been one of the greatest contributors to our success over the last ten years. Our customers demand that we deliver cost-effective solutions faster — and with greater efficiency — and this initiative has allowed us to answer those requirements by achieving improvements in quality, on-time delivery and other important performance measures.

Through our Life Cycle Value Stream Management initiative we're able to make good business decisions across the entire spectrum of our products and services. And, our Design and Development Cycle Time Reduction initiative puts the focus on more effective use of engineering resources so we can deliver

the cost-effective solutions our customers need to be successful, especially in this strained economic climate.

Additionally, our shared service business model enables us to deliver consistently improving financial results in varying market conditions through clear insight into our cost structure for manufacturing, engineering, human resources, information technology and finance. It's a key factor in converting higher year-over-year revenues into even higher earnings growth.

Investing for the future

Second, we're continuing to invest in those areas that will allow us to address future growth opportunities. Our research and development expenditures in fiscal year 2009 are planned to be in the range of \$925 million to \$975 million — or about 19% of total company sales. This matches the high level of investment that has delivered the growth and market share gain mentioned previously.

In November 2008, we acquired SEOS, a leading provider of simulation displays and projector technology. The addition of their innovative solutions to our simulation and training offering will further enhance our ability to deliver extremely realistic training experiences across our served markets.

Another new market we're targeting is Information Management, enabling connectivity for commercial aircraft, and allowing net-centric operations across the military. Connectivity and the seamless delivery of information — whether to pilots, passengers or warfighters — will be a key requirement for the future.

We're also investing in solutions for Unmanned Aerial Vehicles. Our acquisition of Athena Technologies, Inc., in April 2008, provides us the ability to put together our communication data links and navigation GPS with a robust flight control capability. And we're investing in additional integrated solutions for this rapidly growing market area.

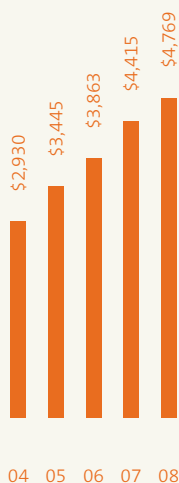
Ultimately, we're focused on developing high-quality solutions and meeting the future cost expectations of our customers.

Expanding our global footprint

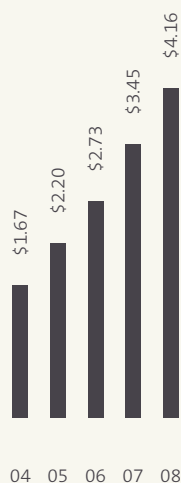
Third, we're becoming a more global company — with an expanded global reach.

Many of the program wins of the past year were the result of increased focus on international opportunities, including our positions on the Airbus A350 XWB, the Mitsubishi Regional Jet, the Embraer Legacy 450/500 and the AgustaWestland AW149.

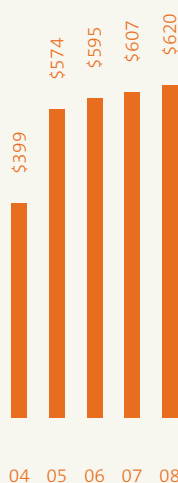
SALES
(in millions)



EARNINGS
PER SHARE



CASH
PROVIDED BY
OPERATING
ACTIVITIES
(in millions)

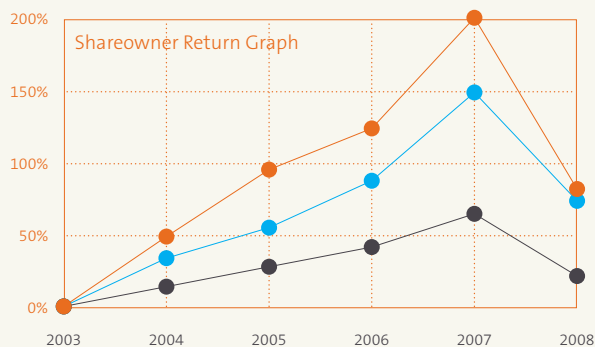


RETURN
ON
INVESTED
CAPITAL*



SHAREOWNER RETURN PERFORMANCE**

Fiscal years ended September 30



● Rockwell Collins, Inc.
● Peer Group
● S&P 500

	Cumulative Total Returns				
	2004	2005	2006	2007	2008
Rockwell Collins, Inc.	48.96%	95.90%	124.77%	202.32%	82.30%
Peer Group	33.82%	55.21%	88.10%	149.99%	74.01%
S&P 500	13.86%	27.81%	41.61%	64.90%	21.30%
Closing market price of Rockwell Collins stock at fiscal year end	\$37.14	\$48.32	\$54.84	\$73.04	\$43.46

*The Company calculates return on invested capital (ROIC) as net income excluding after-tax interest expense, divided by the average of invested capital at the beginning and end of the fiscal year. Invested capital is calculated as the sum of total shareowners' equity (excluding defined benefit accounting adjustments impacting accumulated other comprehensive loss) and total debt, less cash and cash equivalents.

**The cumulative total return table and adjacent line graph compare the cumulative total shareowner return on the corporation's Common Stock against the cumulative total return of the S&P 500 — Aerospace and Defense Index (Peer Group) and the S&P 500 — Composite Stock Index (S&P 500) for the five-year period ended October 3, 2008, in each case a fixed investment of \$100 at the respective closing prices on September 30, 2003, and reinvestment of all cash dividends.

For 75 years, we've enjoyed a strong heritage and an outstanding reputation in the marketplace. I am confident that Rockwell Collins will emerge from this latest economic downturn as a stronger company.

Recognizing the significant increase in opportunities that lie beyond U.S. borders, we've enhanced our focus in Europe, the Middle East, Africa and Asia to better respond to the needs of our customers. Through our international organization, we have "boots on the ground" in all these areas to provide the direct contact our customers deserve.

Our intent is to not only better serve the growing international customer base we work with today, but also to design and develop our products utilizing a global and diverse group of talented people.

The most recent example of our expanding global footprint is the launch of an India Design Center in Hyderabad. This new center will allow our India-based engineers to work collaboratively with our employees around the world, developing innovative solutions for our customers.

Emphasis on systems integration

Fourth, we're becoming more capable and proficient in systems integration as we enhance our ability to bring complex and multifaceted solutions together to serve all of our customers.

Our wins on the Boeing 787 and the Airbus A350 XWB, and the military's CRIIS program, enable us to showcase and, ultimately, strengthen our systems integration capabilities. Other customers expect us to step up to the next level of providing system solutions. We intend to be there when and how they need us.

Building on the considerable existing capability in areas of the company, we plan to broaden our reach into all markets by enhancing skill and infrastructure to serve all of our customers at this higher level.

Developing our people

Finally, our future success depends on the ability to attract, retain, and develop talented and motivated people.

To make this goal a reality we continue to advance a comprehensive strategy — our Value Proposition for People. To support this strategy, we've established a robust talent management process that involves everything we're doing to acquire, evaluate, reward and develop people.

We've deployed an on-boarding program to ensure that the newest members of our team are welcomed and inspired to build their careers at Rockwell Collins. And all of our people have the opportunity to participate in a corporate-wide

mentoring program to enhance their personal and professional growth.

We've created a Corporate University to help ensure current and future leaders of our company have the skills they need to be effective in an ever-changing global economy.

We're focused on diversity and inclusion to appeal to people with different backgrounds and perspectives as they consider Rockwell Collins when making career decisions.

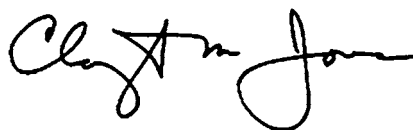
And we continue to empower employees with benefit choices that provide the flexibility to meet the variety of needs at every stage of their lives.

The values we hold dear — teamwork, innovation, integrity, customer-focus and leadership — have helped us create a high-performance culture in which all of our stakeholders are appreciated and share our success.

SUMMARY

For 75 years, Rockwell Collins has enjoyed a strong heritage — and an outstanding reputation in the marketplace. While these are challenging times for our company and our industry, this is not the first time the leadership of Rockwell Collins has managed through difficult market conditions.

We will manage through this crisis just as we did at the dawn of this millennium, when we had to face the sharpest downturn in the history of the commercial aerospace market. Just as we did then, I am confident that Rockwell Collins will once again emerge as a stronger company, bolstered by the inherent strengths I've outlined before: a balanced business model, a high level of integration, an efficient shared services infrastructure, a focus — and capability — to invest in innovation, and 20,000 people committed to building trust with our stakeholders, every day.



Clayton M. Jones

Chairman, President and
Chief Executive Officer

ROCKWELL COLLINS AT A GLANCE

Rockwell Collins is a pioneer in the development and deployment of innovative communication and aviation electronic solutions for commercial and government applications. Our expertise in flight deck avionics, cabin electronics, mission communications, information management, and simulation and training is delivered by approximately 20,000 employees, and a global service and support network that crosses 27 countries.

VISION

WORKING TOGETHER CREATING THE MOST TRUSTED SOURCE OF COMMUNICATION
AND AVIATION ELECTRONIC SOLUTIONS

GOALS

- Superior customer value
- Sustainable and profitable growth
- Global leadership in served markets
- Talented and motivated people

COMMERCIAL SYSTEMS

KEY CUSTOMERS:
Aircraft manufacturers, airlines,
business aircraft operators

GOVERNMENT SYSTEMS

KEY CUSTOMERS:
U.S. Department of Defense, foreign militaries,
Original Equipment Manufacturers (OEMs)

CORE COMPETENCIES

- Integrated systems for mobile platforms
- Communication
- Navigation
- Situational awareness
- Flight control
- Cabin management
- Information management
- Services
- Simulation

INTEGRATED BUSINESS MODEL

- Efficient operation of a shared services infrastructure
- Leverage investments in common systems and processes
- Centers of excellence maximizing technology reuse
- Employee incentive targets promoting cross-business opportunity



CORPORATE RESPONSIBILITY

At Rockwell Collins, our success depends on more than our ability to deliver innovative solutions. Our success also depends on how we achieve the goals we set for our company. Through programs that encourage the next generation of engineers and scientists, protect our environment, and foster a workplace that embraces diversity and inclusion, Rockwell Collins is committed to being a responsible corporate citizen.

To find out more about the many ways we fulfill our corporate responsibility, visit www.rockwellcollins.com/annualreport/2008.

Directors and Officers

BOARD OF DIRECTORS

Clayton M. Jones

Chairman, President and
Chief Executive Officer
Rockwell Collins, Inc.

Donald R. Beall

Chairman Emeritus
Rockwell

Anthony J. Carbone

Retired Vice Chairman
of the Board
and Senior Consultant
The Dow Chemical Company

Chris A. Davis

General Partner
Forstmann Little & Co.

Mark Donegan

Chairman and
Chief Executive Officer
Precision Castparts Corp.

Ralph E. Eberhart

General, USAF (Retired)
President
Armed Forces Benefit Association

David Lilley

Chairman and
Chief Executive Officer
Cytec Industries Inc.

Andrew J. Policano

Dean, The Paul Merage
School of Business
University of California, Irvine

Cheryl L. Shavers

Chairman and
Chief Executive Officer
Global Smarts, Inc.

COMMITTEES

AUDIT COMMITTEE

Chris A. Davis, Chairman

Anthony J. Carbone

Andrew J. Policano

BOARD NOMINATING AND GOVERNANCE COMMITTEE

Andrew J. Policano, Chairman

Ralph E. Eberhart

Cheryl L. Shavers

COMPENSATION COMMITTEE

Anthony J. Carbone, Chairman

Mark Donegan

Chris A. Davis

EXECUTIVE COMMITTEE

Donald R. Beall, Chairman

Anthony J. Carbone

Clayton M. Jones

TECHNOLOGY COMMITTEE

Cheryl L. Shavers, Chairman

Donald R. Beall

Ralph E. Eberhart

EXECUTIVE OFFICERS

Clayton M. Jones

Chairman, President and
Chief Executive Officer

Barry M. Abzug

Senior Vice President,
Corporate Development

Patrick E. Allen

Senior Vice President and
Chief Financial Officer

John-Paul E. Besong

Senior Vice President, eBusiness

Gary R. Chadick

Senior Vice President,
General Counsel and Secretary

Gregory S. Churchill

Executive Vice President and
Chief Operating Officer,
Government Systems

Walter S. Hogle, Jr.

Senior Vice President,
International Business and
Washington Operations

Ronald W. Kirchenbauer

Senior Vice President,
Human Resources

Nan Mattai

Senior Vice President,
Engineering and Technology

Jeffrey A. Moore

Senior Vice President, Operations

Robert K. Ortberg

Executive Vice President and
Chief Operating Officer,
Commercial Systems

Marsha A. Schulte

Vice President, Finance & Controller

Kent L. Statler

Executive Vice President,
Rockwell Collins Services

David S. Rokos

Vice President and Treasurer

Corporate Information

Rockwell Collins, Inc.

World Headquarters
400 Collins Road NE
Cedar Rapids, Iowa 52498
319-295-1000
www.rockwellcollins.com

Investor Relations

Securities analysts should call:
Daniel L. Swenson
Vice President, Investor Relations
319-295-7575

Corporate Public Relations

Members of the news media
should call:
319-295-0591

Annual Meeting

The company's annual meeting of shareowners will be held on Tuesday, February 10, 2009, near its World Headquarters at:
The Cedar Rapids Marriott
1200 Collins Road NE
Cedar Rapids, Iowa

A notice of the meeting and proxy material will be made available to shareowners in late December 2008.

Independent Auditors

Deloitte & Touche LLP
400 One Financial Plaza
120 South Sixth Street
Minneapolis, MN 55402-1844

Transfer Agent and Registrar

Wells Fargo Shareowner Services
P.O. Box 64874
St. Paul, MN 55164-0874
888-253-4522 or 651-450-4064

161 N. Concord Exchange
South St. Paul, MN 55075-1139
888-253-4522 or 651-450-4064

Stock Exchange

Common Stock (Symbol: **COL**)
New York Stock Exchange

CORPORATE GOVERNANCE

Our corporate governance documents are available on our website at www.rockwellcollins.com. These documents include our Restated Certificate of Incorporation, By-Laws, Board of Directors Guidelines on Corporate Governance, Committee Charters, Board Membership Criteria and Code of Ethics, Categorical Standards and Policy for Director Independence, and Related Person Transaction Policy. The Certifications of our CEO and CFO pursuant to Rule 13a-14(a) under the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002, have been filed as exhibits to our Form 10-K for the fiscal year ended October 3, 2008 and the CEO's annual certification regarding our compliance with the NYSE's corporate governance listing standards has been timely submitted.

SHAREOWNER SERVICES

Correspondence about share ownership, dividend payments, transfer requirements, changes of address, lost stock certificates, and account status may be directed to:

Wells Fargo Shareowner Services
P.O. Box 64874
St. Paul, MN 55164-0874
888-253-4522 or 651-450-4064
www.shareowneronline.com

Shareowners wishing to transfer stock should send their written request, stock certificate(s) and other required documents to:

Wells Fargo Shareowner Services
P.O. Box 64874
St. Paul, MN 55164-0874
888-253-4522 or 651-450-4064
www.shareowneronline.com

Shareowners needing further assistance should call: 319-295-4045

For copies of the Annual Report, Forms 10-K and Forms 10-Q, please call:
Rockwell Collins Investor Relations 319-295-7575

SHAREOWNER SERVICE PLUS PLANSM

Under the Wells Fargo Shareowner Service Plus PlanSM, shareowners of record may elect to reinvest all or a part of their dividends, to have cash dividends directly deposited in their bank accounts and to deposit share certificates with the agent for safekeeping. These services are provided without charge to the participating shareowner.

In addition, the plan allows participating shareowners at their own cost to make optional cash investments in any amount from \$100 to \$100,000 per year or to sell all or any part of the shares held in their accounts.

Participation in the plan is voluntary, and shareowners of record may participate or terminate their participation at any time. For a brochure and full details of the program, please direct inquires to:

Wells Fargo Shareowner Services
Investment Plan Services
P.O. Box 64856
St. Paul, MN 55164-0856
888-253-4522 or 651-450-4064

Selected Financial Data

YEARS ENDED
SEPTEMBER 30

The following selected financial data should be read in conjunction with the consolidated financial statements and notes thereto included elsewhere in our Annual Report on Form 10-K. The Statement of Operations, Statement of Financial Position and other data has been derived from our audited financial statements.

(dollars in millions, except per share amounts)	YEARS ENDED SEPTEMBER 30				
	2008 ^a	2007 ^b	2006 ^c	2005 ^d	2004 ^e
STATEMENT OF OPERATIONS DATA:					
Sales	\$ 4,769	\$ 4,415	\$ 3,863	\$ 3,445	\$ 2,930
Cost of sales	3,334	3,092	2,752	2,502	2,144
Selling, general and administrative expenses	485	482	441	402	356
Income before income taxes	953	843	689	547	430
Net income	678	585	477	396	301
Net income as a percent of sales	14.2%	13.3%	12.3%	11.5%	10.3%
Diluted earnings per share	4.16	3.45	2.73	2.20	1.67
STATEMENT OF FINANCIAL POSITION DATA:					
Working capital ^f	\$ 598	\$ 710	\$ 603	\$ 596	\$ 699
Property	680	607	552	473	418
Goodwill and intangible assets	807	691	654	571	550
Total assets	4,144	3,750	3,278	3,148	2,874
Short-term debt	287	—	—	—	—
Long-term debt	228	223	245	200	201
Shareowners' equity	1,408	1,573	1,206	939	1,133
OTHER DATA:					
Capital expenditures	\$ 171	\$ 125	\$ 144	\$ 111	\$ 92
Depreciation and amortization	129	118	106	104	109
Dividends per share	0.80	0.64	0.56	0.48	0.39
STOCK PRICE:					
High	\$ 76.00	\$ 74.69	\$ 60.41	\$ 49.80	\$ 38.08
Low	43.26	54.38	43.25	34.40	25.18

a Includes (i) \$19 million of stock-based compensation expense (\$13 million after taxes) and (ii) a \$22 million reduction in income tax expense related to the favorable resolution of certain tax matters in 2008.

b Includes (i) \$17 million of stock-based compensation expense (\$11 million after taxes), (ii) a \$13 million reduction in income tax expense related to the retroactive reinstatement of the previously expired Federal R&D Tax Credit, and (iii) a \$5 million favorable adjustment to the 2006 restructuring charge discussed in item (c)(iii) below. The \$5 million adjustment in 2007 is primarily due to lower than expected employee separation costs (\$3 million gain after taxes).

c Includes (i) \$18 million of stock-based compensation expense (\$12 million after taxes), (ii) \$20 million gain on the sale of Rockwell Scientific Company, LLC, an equity affiliate that was jointly owned with Rockwell Automation, Inc. (\$13 million after taxes) and (iii) \$14 million restructuring charge related to decisions to implement certain business realignment and facility rationalization actions (\$9 million after taxes).

d Includes (i) \$10 million reduction in income tax expense related to the resolution of certain deferred tax matters that existed prior to our spin-off in 2001 and (ii) \$15 million write-off of certain indefinite-lived Kaiser trade names (\$10 million after taxes). The trade name write-off was recorded in Cost of sales.

e Includes (i) \$5 million gain (\$3 million after taxes) related to favorable insurance settlements, (ii) \$7 million gain (\$4 million after taxes) related to the resolution of a legal matter brought by us, and (iii) \$7 million impairment loss (\$4 million after taxes) related to our investment in Tenzing Communications, Inc.

f Working capital consists of all current assets and liabilities, including cash and short-term debt.

Safe Harbor Statement

This Annual Report contains statements, including certain projections and business trends, that are forward-looking statements as defined in the Private Securities Litigation Reform Act of 1995. Actual results may differ materially from those projected as a result of certain risks and uncertainties, including but not limited to those detailed herein, in our Form 10-K and from time to time in our other Securities and Exchange Commission filings. These forward-looking statements are made only as of December 12, 2008 unless another date is otherwise stated.

ROCKWELL COLLINS
WORLD HEADQUARTERS
400 COLLINS ROAD NE
CEDAR RAPIDS, IOWA 52498
319 295-1000
WWW.ROCKWELLCOLLINS.COM

147-0940-000 RC 32M 5S
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Collins**