



AMD

The company's purpose is to empower people everywhere to lead more productive lives. Integrated circuits from AMD enable manufacturers of personal and networked computation and communications systems to offer products that allow users to access, process and communicate information at ever-greater speeds. AMD produces microprocessors, Flash memory devices and support circuitry for communications and networking applications. The company has sales offices worldwide and has manufacturing facilities in Sunnyvale, California; Austin, Texas; Bangkok, Thailand; Penang, Malaysia; Singapore; Suzhou, China; Aizu-Wakamatsu, Japan and Dresden, Germany.

AMD was founded in 1969. The company is headquartered in Sunnyvale, California, and employs approximately 14,400 people worldwide. AMD became a publicly held company in 1972 and since 1979 has been listed on the New York Stock Exchange with the trading symbol of "AMD" for its common shares.

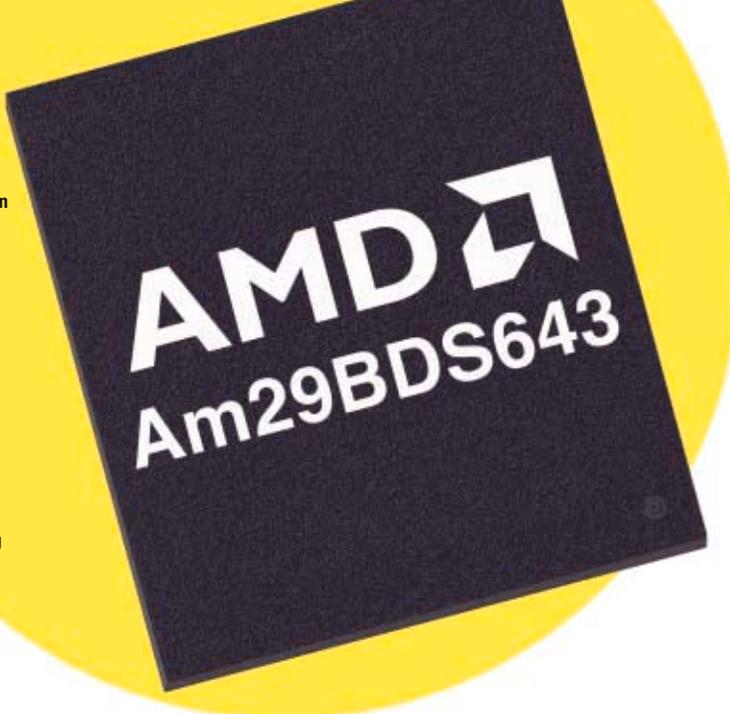




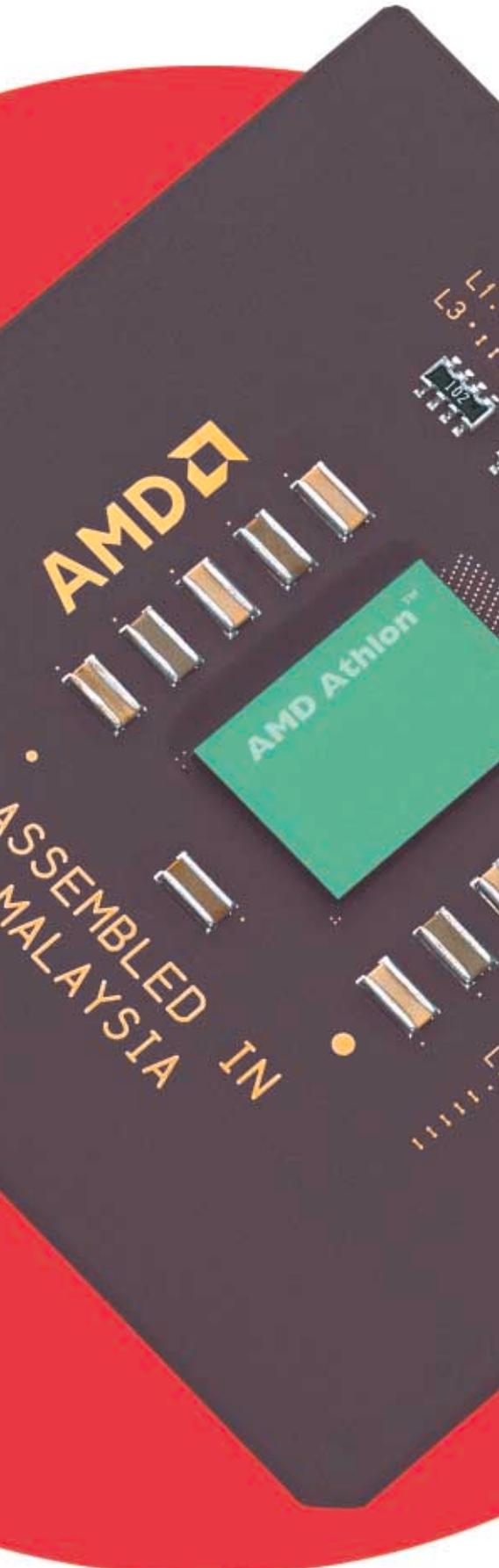
Our integrated components power products from the following companies:



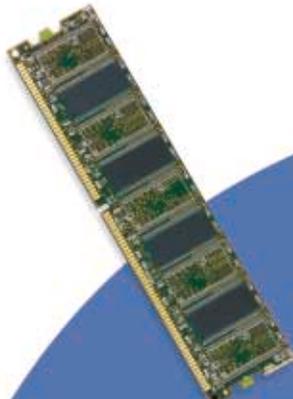
- Bosch
- Cisco
- Compaq
- Fujitsu
- Gateway
- Hewlett-Packard
- IBM
- NEC
- Nokia
- Nortel
- Palm
- Philips
- Samsung
- Siemens AG

A black integrated circuit chip with the AMD logo and the model number 'Am29BDS643' printed in white. The chip is set against a yellow circular background.

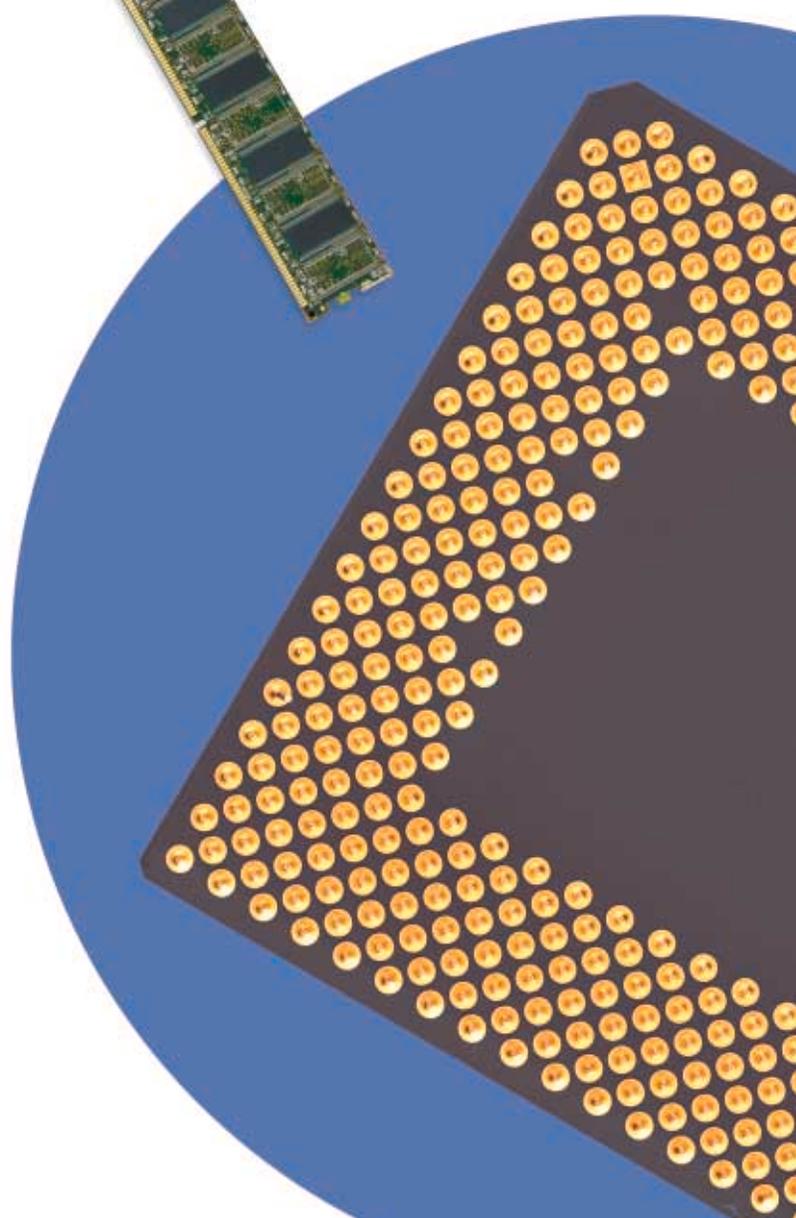
AMD combines outstanding Flash memory devices with truly superior service. As a result, AMD signed more than twenty multi-year contracts last year with a diversified base of customers that lead their industries.

A close-up view of an AMD Athlon processor on a dark PCB. The processor is green and labeled 'AMD Athlon'. The PCB features the AMD logo, 'ASSEMBLED IN MALAYSIA', and several gold-plated pins. A small component labeled 'L3' is also visible.

AMD's Flash technology leadership, outstanding products, and manufacturing excellence, coupled with a strong customer focus have earned AMD the top supplier awards from Samsung Electronics, Cisco Systems, Nortel Networks and Volkswagen AG.

A long, thin memory module with multiple green chips mounted on a gold-plated edge connector. It is positioned diagonally against a white background.

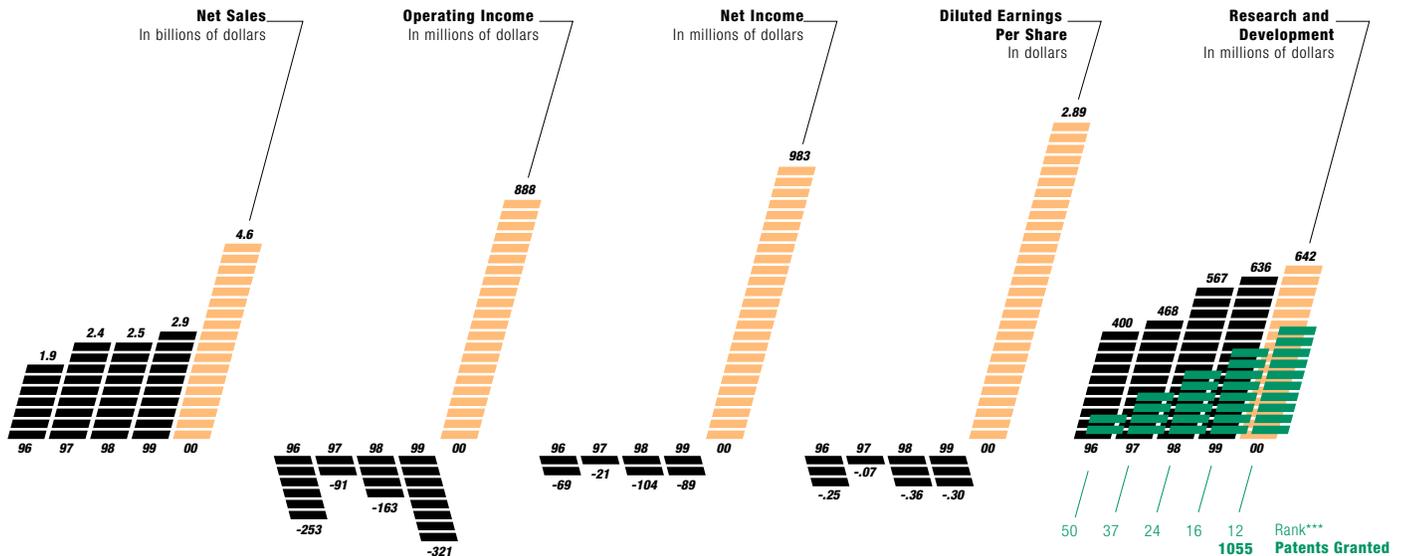
AMD generates a substantial amount of leading-edge technology—applying for roughly a thousand patents a year—making AMD one of the world's true leaders in terms of innovation.

A large, dark microprocessor die with a dense grid of gold-colored pins. The die is shown at an angle, highlighting its intricate surface.

At the heart of innovation lies the blazing AMD Athlon™ processor, the workhorse AMD Duron™ processor, and the evolutionary new AMD-760™ chipset, enabling the new, high performance Double Data Rate (DDR) memory. This next-generation memory can increase memory data rate by up to 100 percent.

AMD continues to build on its industry leadership position by shipping the highest performing processors and associated technology in the market today.

2000 FINANCIAL HIGHLIGHTS:



Five Years Ended December 31, 2000 (Dollars in thousands except per share amounts, ratios, and employment figures)

	2000	1999	1998	1997	1996
Net sales	\$4,644,187	\$2,857,604	\$2,542,141	\$2,356,375	\$1,953,019
Operating income (loss)	888,736	(320,916)	(163,642)	(90,653)	(253,310)
Net income (loss)*	983,026	(88,936)	(103,960)	(21,090)	(68,950)
Net income (loss) per common share:**					
Basic	3.18	(0.30)	(0.36)	(0.07)	(0.25)
Diluted	2.89	(0.30)	(0.36)	(0.07)	(0.25)
Working capital	1,433,580	499,226	721,308	448,497	445,604
Total assets	5,767,735	4,377,698	4,252,968	3,515,271	3,145,283
Long-term debt, capital lease obligations and other, less current portion	1,167,973	1,427,282	1,372,416	662,689	444,830
Stockholders' equity	3,171,667	1,979,273	2,005,049	2,029,543	2,021,878
Capital additions	805,474	619,772	996,170	729,870	493,723
Depreciation and amortization	579,070	515,520	467,521	394,465	346,774
Research and development	641,799	635,786	567,402	467,877	400,703
Research and development as a percentage of net sales	13.8%	22.2%	22.3%	19.9%	20.5%
Return on equity	38.2%	(4.5)%	(5.2)%	(1.0)%	(3.3)%
Debt as a percentage of capital	26.9%	41.9%	40.7%	24.8%	18.5%
Worldwide employment	14,435	13,354	13,597	12,759	12,181

* Net income for 2000 includes a \$212 million gain, net of tax, on the sale of AMD's subsidiary, Legerity, Inc. and a \$23 million extraordinary loss on debt retirement, net of tax; net loss for 1999 includes a \$259 million gain, net of tax, on the sale of AMD's subsidiary, Vantis Corporation.

** Net income (loss) per common share, basic and diluted, for all prior periods, has been restated to reflect a two-for-one stock split effected in the form of a 100% stock dividend on August 21, 2000.

*** Worldwide ranking based on U.S. patents granted.

: LETTER TO OUR SHAREHOLDERS

By any measure, 2000 was the most successful year in AMD's history!

At AMD, we define "success" as "profitable growth."

For the year, AMD had record sales, record operating income, record net income, and record earnings per share. With sales of \$4,644,187,000, AMD posted year-on-year growth of 63 percent—a phenomenal achievement for a company our size—and eclipsed the semiconductor industry's very strong growth of 37 percent.

Our profit performance was spectacular! We earned nearly \$1 billion in net income, and our operating income approaching \$890 million was four times the previous best year in our 31-year history. Most gratifying, our operating income

We achieved our principal objective for the first 1,000 days, and by the end of 1998, we had established AMD as the nucleating point for an alternative PC platform. The principal objective for our second 1,000-day journey—a journey that will take us through the end of 2001—was to extract value for AMD shareholders from the substantial investments we have made in wealth-producing assets.

The first element of our strategy was the development of *platforms* based on processor products with compelling features that would deliver a competitive advantage within the Microsoft Windows standard. The second element was leading-edge *process* technology that would enable us to deliver high-performance processors at competitive costs. The final element was *production* capacity capable of building our processors utilizing that technology in volume to support our customers as they came to depend on AMD for a growing proportion of their requirements.

Clearly, we are now achieving the objective of our second 1,000 days.

As we began the second 1,000-day journey, we said that the then-forthcoming AMD-K7™ processor would be critical to our success. The AMD-K7 processor, the industry's first seventh-generation processor, came to market in mid-1999 as the high-performance AMD Athlon™ processor. Later, we introduced a derivative version for the value segment of the market, the AMD Duron™ processor. Rapid market acceptance of these industry-leading products enabled us to record a six-fold increase in AMD Athlon/AMD Duron processor revenues to more than \$1.6 billion, driving total PC processor revenues to more than \$2.3 billion for the year. The largest contributor to our achievement of record sales in 2000 was the success of the AMD Athlon processor.

But we want more than success! We want to *win*, which under our definition means *gaining market share*. We believe AMD gained three points of unit market share in the PC processor arena, to 17 percent in 2000.

In our industry, there are three ways to win: *out-invest*, *out-produce*, or *out-innovate* the competition. We know that we cannot out-invest or out-produce our much larger and much richer competitor. Therefore we plan to win by out-innovating the competition, delivering products and services that contribute to our customers' success.

One important measure of innovative ideas is patents issued by the United States Patent and

Positioned as the leading vendor of Flash memory devices

Flash

exceeded all of the operating losses incurred during the previous four years as we were making the investments necessary to achieve leadership in Flash memory products and PC processors.

The largest contributor to our achievement of record operating income was our outstanding performance in Flash memory devices. Our achievements in this market—the fastest-growing major segment of the semiconductor industry—are often overlooked and under-reported as analysts and the media focus their attention on our ongoing challenge to the reigning 800-pound gorilla in the PC processor industry. The Flash commentary at the end of this letter discusses our significant achievements as well as the near-term challenges we face in the Flash memory arena.

The vast majority of our capital assets have been applied to achieving success in the PC processor market. Accordingly, the remainder of this letter will focus on the achievements, strategies, and plans

related to our overarching goal of establishing AMD as the preferred provider—a partner to our customers rather than a competitor—of micro-processor-centric solutions for PCs, workstations, and servers.

In 1996, on the heels of the introduction of a fifth-generation PC processor—our first independently engineered PC processor—we issued a challenge to our worldwide sales force. That challenge was to exploit a 1,000-day window of opportunity to establish an alternative platform for Microsoft® Windows® computing. Thus began the first of several 1,000-day journeys.

Powering the next generation in computing platforms

AMD
Athlon

Trademark Office. By that measure, AMD has been and is achieving significant returns on its sustained and sizable investments in research and development. In 1998, AMD received 560 patents and ranked number 24 among all the companies in the world in the number of patents issued. In 1999, AMD received 825 patents and moved up to number 18 in the world. Last year, with 1,055 new patents issued, AMD ranked 12 in the world—seven places ahead of Intel!

Obviously, to win in the marketplace, a company must translate its innovative concepts and better ideas into real products that offer a compelling advantage to its customers. Our track record in incorporating better ideas into PC processors and platforms is impressive:

- AMD was the first PC processor producer to use a superscalar RISC implementation of the x86 instruction set to run the Microsoft Windows operating system.
- AMD was first to use “flip-chip” technology in an x86 processor.
- AMD developed *3DNow!*™ technology, the first non-Intel extensions to the x86 instruction set supported by Microsoft.
- AMD was first to use a 100-megahertz (MHz) bus to speed the exchange of data between the processor and the other components of the PC system.

With the introduction of the AMD Athlon processor in mid-1999, AMD accelerated both the pace and the delivered benefits of innovative concepts:

- AMD was the first to introduce a seventh-generation PC processor.
- AMD was the first to employ copper interconnect technology in an x86 processor.
- AMD was the first to use a 200-MHz bus, scalable to 400-MHz (current versions of the AMD Athlon processor feature a 266MHz bus).
- To the critical acclaim of the industry, AMD was the first to break the gigahertz barrier when we introduced the 1-GHz AMD Athlon processor on March 6, 2000.

The AMD Athlon processor was at introduction and today is *the world's highest-performance PC processor!*

Our achievements in delivering compelling solutions to PC manufacturers and users have not gone unnoticed. To date, our seventh-generation AMD Athlon and AMD Duron processors have

received more than 80 prestigious awards from independent publications and organizations. These awards are detailed on *page 6* of this report.

The most satisfying of all of these awards was our unprecedented repeat win when the authoritative *Microprocessor Report*, having previously

Innovative technology that lasts

judged the AMD Athlon processor Best PC Processor of 1999 award, followed up by recognizing the latest version of the AMD Athlon processor as the Best PC Processor of 2000! Notably, *Microprocessor Report* chose the AMD Athlon processor in a head-to-head comparison with Intel's Pentium 4 processor!

In the final quarter of 2000, we began volume shipments of a 1.2-GHz version of the AMD Athlon processor. Independent performance benchmarks show that this version of the AMD Athlon processor with the AMD-760 chipset supporting DDR (double-data-rate) SDRAM outperforms Intel's 1.5-GHz Pentium 4 processor on the most commonly used business applications. Even when the Pentium 4 is over-clocked to 1.73GHz, the AMD Athlon processor achieved higher performance on these independent benchmarks.

Simply put, *the AMD Athlon processor is faster at any speed!*

The near-flawless startup of Fab 30 in Dresden in mid-year made important contributions to our success. From the onset of production, yields and speed-grade distributions were excellent, and our Dresden team executed a rapid production ramp,

DDR SDRAM memory technology offering peak memory bandwidths up to 2.1GB/sec

reaching approximately 50 percent of capacity by year-end. Fab 30 began production employing our 180-nanometer, HiP-6 technology with copper interconnects—a technology co-developed under an alliance with Motorola that we entered into in 1998. We plan to ramp Fab 30 to full capacity even as we implement 130-nanometer technology in the fourth quarter of this year.

Innovation goes beyond process technology, product platforms, and production—it also applies to strategy and organizational approach. We're pragmatic at AMD and we're aware of the often-voiced maxim that “a good *big* man will beat a good *little* man every time.” If you're not an 800-pound gorilla and being successful means that you must take one on, you must become a virtual gorilla.

AMD
Duron

AMD-760
Chipset

AMD
AMD PowerNow! significantly extends battery life in notebook PCs
PowerNow!™

Simply put, this means taking advantage of the existing infrastructure, developing new infrastructure with partners, and forging alliances with technology leaders to leverage our own significant technical achievements with theirs.

Let's look at the progress AMD has made over the past several years.

Our fifth-generation PC processor simply plugged into the existing Intel socket.

For our sixth-generation processor, we extended and enhanced the Intel infrastructure by collaborating with third-party chipset manufacturers and motherboard suppliers.

For our seventh-generation processor family, we extended those relationships further and created an entirely new "bus-independent" infrastructure and DDR platform. Today there are three chipset

manufacturers (3 chipset partners, 4 total producing chipsets if you count us) and 50 motherboard suppliers (with more than 260 unique motherboard designs in either development or production!) supporting the AMD Athlon and AMD Duron processors.

Going forward, we plan to extend the reach and penetration of our PC processors. This quarter, we plan to introduce the first power-managed version of the AMD Athlon processor with architectural enhancements that will enable AMD to penetrate the performance and professional mobile market. Additionally, with the advent of the AMD-760™MP chipset, which supports two processors, we will have for the first time a compelling solution for workstation and server applications.

With outstanding operational performance and with a product portfolio better positioned than at any time in our history, we believe we can continue to gain market share.

The current slowdown in PC demand, which came upon the industry so swiftly and severely late last year, will have a dampening effect on our growth and operating results for the first half of 2001. We believe the "Cassandra Chorus" now proclaiming the death of the PC is once again wrong. We continue to believe that the PC, in both wired and wireless forms, will continue to be the hub of the digital universe.

Even in the current environment, however, we believe AMD overall will grow faster than the industry. We expect to continue to extract value for our shareholders from the substantial investments we have made.

Looking beyond the current year, in the first half of 2002, we plan to introduce the Hammer Family and 64-bit computing to our markets. The Hammer Family is the culmination of our long-term strategy for a totally independent alternative that will extend our lead in PC processors and provide competitive platform solutions for PC servers and workstations.

Innovation is all about ideas, and the Hammer Family is clearly a better idea.

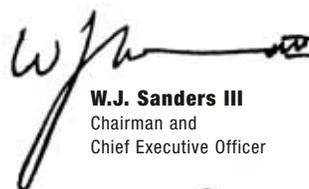
The AMD x86-64 technology will deliver unsurpassed 32-bit performance in Windows computing while enabling a seamless transition to 64-bit computing.

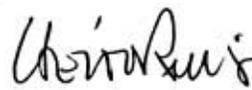
Our eighth-generation Hammer Family will be manufactured in the next-generation 130-nanometer, HiP-7 technology, again co-developed through our Motorola alliance. All versions of the Hammer Family will employ SOI (silicon-on-insulator) technology for enhanced performance and reduced power consumption. As yet another example of our virtual gorilla strategy, we have entered into an agreement with IBM, the industry leader in SOI technology, relating to the design of SOI devices to enhance the success of the Hammer Family.

AMD innovations in the instruction set, I/O capability, and architecture in our eighth-generation Hammer Family are designed to catapult AMD to leadership in a 64-bit world in our third 1,000 days.

That's a story for next year's letter.

Thank you for your continuing support.


W.J. Sanders III
Chairman and
Chief Executive Officer


Hector de J. Ruiz
President and
Chief Operating Officer



February 28, 2001

The forward-looking statements contained in the above letter are subject to risks and uncertainties, including those discussed in this annual report and the company's Form 10-K for the fiscal year ended December 31, 2000, as filed with the Securities and Exchange Commission, that could cause actual results to differ materially from those projected.

FLASH



The performance of our Memory products was nothing short of spectacular in 2000! Sales of AMD Flash memory products more than doubled to over \$1.5 billion and contributed heavily to our operating profit.

The market for Flash memory devices is the fastest-growing major segment of the semiconductor industry. Flash memory is increasingly a critical enabling technology for a broad range of specialized applications, including cellular telephones, automotive applications, set-top boxes, Internet infrastructure equipment, and portable Internet access devices. Industry growth has been turbocharged by strong growth in demand for systems that require Flash memory devices coupled with requirements for higher-density devices to deliver increased functionality.

AMD addresses the Flash memory market through FASL (Fujitsu-AMD Semiconductor Limited), a joint venture with Fujitsu Limited. FASL is the world's largest producer of Flash memory devices.

AMD innovations in both process technology and product innovation have enabled us to provide superior solutions for many specialized applications, making AMD the preferred supplier of Flash memory products, as evidenced by more than 20 multi-year agreements with premier companies around the world. AMD innovations include low-voltage operation, million-cycle endurance, simultaneous read-write capability, burst-mode technology, chip-scale packaging, and high-temperature operating capability—features that provide significant advantages in specific applications.

The current economic slowdown in the United States will present us with a more challenging environment going forward. With the underlying growth of the market, our outstanding product portfolio, excellent manufacturing capabilities, and extremely strong customer relations, we believe we will grow our Flash memory product sales significantly even in the more challenging market conditions we expect to face in 2001.

AWARDS

AMD Athlon Processor (United States) > CPU of the Year, *Maximum PC*, December 2000 • Editors' Choice Award, *Cadence*, June 1999 • World Class Award—Product of the Year, *PC World*, July 2000 • Analyst's Choice Award—Best PC Processor, *Microprocessor Report*, January 2000 • Technical Excellence—Best Component (Hardware Category), *PC Magazine*, November 1999 • Wired for 3D Editors' Choice, *3D Magazine*, January 2000 • Best Product of 1999 (Hardware), Windows NT Systems, January 2000 • All-Star Award, *Cadast*, December 1999 • CPU of the Year, *Maximum PC*, December 1999 • Attaboy Award—Product of the Year, *Houston Chronicle*, December 1999 • Peak Performer Award—Best Product (Hardware), System Builder Summit, Palm Desert, California, March 2000

(International) > Product of the Year 2000 (CPU category), *PC Magazine* (Taiwan), December 2000 • Editor's Choice, AHa! *PC Magazine* (Korea), July 2000 • Best New Computer Hardware, *The Toronto Star*, May 2000 • Best New Product, Breakaway Canada—Computing Technology Association of Canada, April 12, 2000 • Best Processor of 1999 (Hardware for Games Category), *Game.exe*, (Russia), March 2000 • CeBIT-Oscar for "Trend Setting Technology"—Hardware Category, *CHIP Magazin* (Germany), February 2000 • Most Innovative Manufacturer, *PC Direct* (Germany), February 2000 • Reader's Choice—Most Innovative Hardware, *PC Shopping* (Germany), February 2000 • Reader's Choice—Company of the Year (Germany), *PC Shopping*, February 2000 • Grand Prix Award, Best CPU—Hi-End Use, *VIDI Magazine* (Croatia), February 2000 • Grand Prix Award, Best CPU—Games, *VIDI Magazine* (Croatia), February 2000 • Grand Prix Award, Best CPU—Office Use, *VIDI Magazine* (Croatia), February 2000 • Innovation of the Year, *PC Professionell* (Germany), February 2000 • Product of the Year, *PC Expert* (France), January 2000 • Year 2000 Star Product (New Technology Category), *Info PC* (France), January 2000 • Overall Product of the Year, *Info PC* (France), January 2000 • Editors' Choice, *Generation PC* (France), January 2000 • Product of the Year—Processor, *PC Direct* (France), January 2000 • Product of the Year 2000, *PC Achat* (France), January 2000 • Technical Excellence—Hardware and Component Category, *PC Expert* (France), January 2000 • Technology Product of the Year, *PC Kurier* (Poland), January 2000 • Millennium Award, *Personal Computer Magazine* (The Netherlands), January 2000 • Best Product of the Year 2000 (Processor Category), *PC World* (Italy), February 2001 • Best Product of 1999, *China Computerworld* (China), January 2000 • Top 10 IT Product in 1999, *China Computer Reseller Weekly* (China), January 2000 • Highly Recommended Hardware, *eNet*, January 2000 • Technical Excellence—Best Component (Hardware Category), *PC Magazine en Espanol* (Mexico), December 1999 • Best Overall Product of the Year, *PC Magazine* (UK), December 1999 • Best System Design—Processor, *PC Magazine* (UK), December 1999 • Product of the Year, *PC Compatibles* (France), December 1999 • Product of the Year, *PC World* (Denmark), December 1999 • Product of the Year, *PC World* (Norway), December 1999 • Best CPU for Desktops, *PC World Komputer* (Poland), December 1999 • Golden Knight Award—Best Processor of the Year, *Home Computer* (Russia), December 1999 • Best of Comdex (Israel), December 1999 • Product of the Year Award, *MikroPC* (Finland), December 1999 • Product of the Year Award—Processors, *Tietokone* (Finland), December 1999 • Best of World PC Expo 99, *Nikkei BYTE/Nikkei WinPC Magazine* (Japan), September 1999 • Hardware of the Year Award—Processors, *PC Joker Magazine* (Germany) • Readers Choice Award, *CHIP Magazine* (Poland) • Zloty Processor, *Teleinfo* (Poland) • Golden Computer, *Computer Bild* • Product of the Year, *PC Magazine* (Italy), 2000 • Product of the Year, *CHIP Magazine* (Poland), 1999 • Recommended Product, *PC Actual* (Spain) • Best Processor of the Year, *Distributique* (France)

AMD Athlon Processor-based System > Fastest PC Ever Tested, *Maximum PC*, December 2000 • Number 1 for Value: Peripherals Plus AMD Athlon 700, *PC Authority* (Australia), December 2000 • Reader's Choice 2000: MIRONET 500, *CHIP Magazin* (Czech Republic), October 2000 • #1 Home PC: Gateway Select 800, *PC World*, May 2000 • #1 PC Desktop Over \$1,000: Polywell Poly K7-800, *BusinessWeek Computer Buying Guide*, March 2000 • #1 PC Desktop Under \$1,000: Polywell Poly AG-500, *BusinessWeek Computer Buying Guide*, March 2000 • State-of-the-Art Desktop PC: Compaq Presario 5861, *PC Computing*, November 1999 • Editors' Choice Award (Desktop PCs): TCE K7-600, *Computer Reseller News*, September 1999 • #1 Midrange PC: Micro Express's MicroFlex-550B, *PC World*, January 2000 • Best PC of 2000 Award, *PC User*, (Australia) November 2000 • Best Hardware of 1999: Polywell Poly 800K7-700, *CNET.com*, December 1999 • System of the Year: CyberMax Enthusiast AP6 650 MHz Athlon, *Maximum PC*, December 1999 • Attaboy Award—Best Consumer PC: Compaq Presario 5900Z, *Houston Chronicle*, December 1999 • Cadast Labs 5-Star (out of a possible 5 stars) Highly Recommended Workstation: Polywell 800K7-6501, Sys Performance 600A, Xi Computer 650K MTower SP • Ultimate Game Machine (co-winner): Falcon Northwest Computers, *Computer Gaming World*, December 1999

AMD Duron Processor > Best 2001 Processor, *PC Achat* (France), January 2001 • Best Purchase of the Year 2001, *PC Direct* (France), January 2001 • Processor of the Year, *Digital Times* (Korea), December 2000 • Most Value for the Money, *HardwareZone* (Singapore), November 2000 • 5 Stars, *HardwareZone* (Singapore), November 2000 • Reader's Choice 2000, *CHIP Magazin* (Czech Republic), October 2000 • Best Product of INVEX (Hardware Category), Czech IT Fair INVEX 2000 (Czech Republic), October 2000 • Best Product of the Year 2000, *IDG* (Czech Republic), October 2000 • Excellence Award, *One2Surf* (United Kingdom), July 2000

FLASH > Volkswagen's Leading Edge Corporate Supplier of the Year, November 1999 • QS-9000 Certification, February 2000 • Cisco Systems Supplier of the Year 1999, March 2000 • Nortel Supplier of the Year, July 2000 • 2000 Samsung Best Supplier Award, November 2000 • EDN's Innovator of the Year, 1997 • Cisco President's Customer Satisfaction Award • Samsung 2000 Best Supplier Award • Volkswagen 1999 Leading Edge Award • Cisco 1999 Semiconductor Supplier of the Year Award



CONTENTS

Management's Discussion and Analysis of Financial Condition and Results of Operations	8
Consolidated Statements of Operations	23
Consolidated Balance Sheets	24
Consolidated Statements of Stockholders' Equity	25
Consolidated Statements of Cash Flows	26
Notes to Consolidated Financial Statements	27
Report of Ernst & Young LLP, Independent Auditors	45
Supplementary Financial Data	46
Financial Summary	47
Corporate Directory	48



MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

CAUTIONARY STATEMENT REGARDING FORWARD-LOOKING STATEMENTS

The statements in this Management's Discussion and Analysis of Financial Condition and Results of Operations that are forward-looking are based on current expectations and beliefs and involve numerous risks and uncertainties that could cause actual results to differ materially. The forward-looking statements relate to, among other things, operating results; anticipated cash flows; capital expenditures; adequacy of resources to fund operations and capital investments; our ability to transition to new process technologies; our ability to produce AMD Athlon™ and AMD Duron™ microprocessors in the volume required by customers on a timely basis; our ability, and the ability of third parties, to provide timely infrastructure solutions (motherboards and chipsets) to support our microprocessors; our ability to increase customer and market acceptance of our microprocessors; our ability to maintain average selling prices for our microprocessors; our ability to meet the demand for Flash memory products; the effect of foreign currency hedging transactions; our new submicron integrated circuit manufacturing and design facility in Dresden, Germany (Dresden Fab 30); and the Fujitsu AMD Semiconductor Limited (FASL) manufacturing facilities. See "Financial Condition" and "Risk Factors" below, as well as such other risks and uncertainties as are detailed in our Securities and Exchange Commission reports and filings for a discussion of the factors that could cause actual results to differ materially from the forward-looking statements.

The following discussion should be read in conjunction with the consolidated financial statements included in this annual report and related notes as of December 31, 2000 and December 26, 1999 and for each of the three years in the period ended December 31, 2000.

RESULTS OF OPERATIONS

In 2000, 1999 and 1998, we participated in all three technology areas within the digital integrated circuit (IC) market—microprocessors, memory circuits and logic circuits—through our Core Products, Voice Communications, Vantis and Foundry Services segments. Our Core Products segment includes our PC processor products, Memory products and Other IC products. PC processor products include AMD seventh-generation microprocessors and AMD-K6® family microprocessors. Memory products include Flash memory devices and Erasable Programmable Read-Only Memory (EPROM) devices. Other IC products include embedded processors, platform products and networking products. Our Voice Communications segment consisted of our voice communications products subsidiary, Legerity, Inc. (Legerity), until July 31, 2000, the effective date of its sale. Our Vantis segment consisted of our programmable logic devices subsidiary, Vantis Corporation (Vantis), until June 15, 1999, the date of its sale.

Our Foundry Services segment consists of fees for services that we provide to our former subsidiaries, Legerity and Vantis.

On August 4, 2000, we completed the sale of 90 percent of Legerity for approximately \$375 million in cash, effective July 31, 2000. We retained a ten percent ownership interest in Legerity and a warrant to acquire approximately an additional ten percent. As part of the transaction, we entered into various service contracts with Legerity to continue to provide, among other things, wafer fabrication and assembly, test, mark and pack services to Legerity.

On June 15, 1999, we sold Vantis to Lattice Semiconductor Corporation (Lattice) for approximately \$500 million in cash. As part of the transaction, we entered into service contracts with Vantis to provide, among other things, wafer fabrication and assembly, test, mark and pack services to Vantis. We receive fees from Lattice for these services.

The following is a summary of the net sales by segment for 2000, 1999 and 1998:

(Millions)	2000	1999	1998
Core Products segment:			
PC Processors	\$2,337	\$1,387	\$1,258
Memory Products	1,567	773	561
Other IC Products	457	400	362
	4,361	2,560	2,181
Voice Communications segment	140	168	156
Vantis segment	—	87	205
Foundry Services segment	143	43	—
Total	\$4,644	\$2,858	\$2,542

Net Sales Comparison of Years Ended December 31, 2000 and December 26, 1999

Total net sales increased by \$1,786 million in 2000, or 63 percent, to \$4,644 million from \$2,858 million in 1999.

PC processor net sales of \$2,337 million increased by 68 percent in 2000 compared to 1999. This increase was primarily due to a strong increase in net sales of our seventh-generation microprocessors, the AMD Athlon and AMD Duron microprocessors. The AMD Duron microprocessor, a derivative of the AMD Athlon microprocessor designed to provide a solution for value conscious PC buyers, became available in June 2000. The strong increase in unit sales of our seventh generation microprocessors more than offset the decline in average selling prices. The increase was partially offset by a decrease in net sales of the AMD-K6 family microprocessors as a result of market shift toward our seventh-generation microprocessors. Overall PC

processors sales growth in 2001 depends on a continuing successful production ramp in Dresden Fab 30, availability of chipsets and motherboards from third-party suppliers and increasing market acceptance of our seventh-generation microprocessors, as to which we cannot give any assurance.

Memory products net sales of \$1,567 million increased by 103 percent in 2000 compared to 1999 primarily due to growth in sales volume, higher average selling prices, and a rich product mix of Flash memory devices, which was slightly offset by a decline in net sales of EPROMs. We plan to continue to expand manufacturing capacity through FASL to achieve further growth in net sales of Flash memory devices in 2001, as to which we cannot give any assurance.

Other IC products net sales of \$457 million increased by 14 percent in 2000 compared to 1999. The increase was primarily due to increased net sales from our chipset and home networking products.

Voice Communications products net sales of \$140 million decreased by 17 percent in 2000 compared to 1999 as a result of the sale of our Legerity subsidiary, effective July 31, 2000.

There were no sales from Vantis products in our 2000 net sales. Vantis products contributed \$87 million to our 1999 net sales prior to Vantis' sale.

The Foundry Services segment included service fees of \$143 million from Lattice and Legerity in 2000 compared to \$43 million from Lattice in 1999. The increase was primarily due to the addition of service fees from Legerity and secondarily to an increase in service fees from Lattice.

Net Sales Comparison of Years Ended December 26, 1999 and December 27, 1998

Total net sales increased by \$316 million, or 12 percent, to \$2,858 million in 1999 from \$2,542 million in 1998.

PC processors net sales of \$1,387 million increased by ten percent in 1999 compared to 1998. This increase was primarily due to the introduction of AMD Athlon microprocessors, which were our first seventh-generation Microsoft Windows compatible microprocessors, at the end of the second quarter of 1999, and was partially offset by a decrease in net sales of AMD-K6 microprocessors. Although unit sales volumes of AMD-K6 microprocessors increased, net sales decreased due to declines in average selling prices which were caused by aggressive Intel pricing, including marketing programs and product bundling of microprocessors, motherboards, chipsets and combinations thereof.

Memory products net sales of \$773 million increased by 38 percent in 1999 compared to 1998 primarily as a result of strong growth in demand for Flash memory devices, which was slightly offset by a decline in net sales of EPROMs.

Other IC products net sales of \$400 million increased by ten percent in 1999 compared to 1998 primarily due to an increase in net sales from chipset products and home networking products.

Voice Communications net sales of \$168 million were relatively flat between 1999 and 1998. Increases in net sales from our Ethernet controllers and physical layer circuits, as well as increases in net sales of linecard circuits, were offset by a weakness in the sales of mature network products.

Vantis products net sales of \$87 million decreased by 58 percent in 1999 compared to 1998 primarily because there were two quarters of sales in 1999 prior to Vantis' sale, as compared to a full year of sales in the prior year.

The Foundry Services segment consisted of service fees of \$43 million from Lattice in 1999.

Comparison of Expenses, Gross Margin Percentage and Interest Income and Other, Net

The following is a summary of expenses, gross margin percentage and interest income and other, net for 2000, 1999 and 1998:

<small>(Millions except for gross margin percentage)</small>	2000	1999	1998
Cost of sales	\$2,515	\$1,964	\$1,719
Gross margin percentage	46%	31%	32%
Research and development	\$ 642	\$ 636	\$ 567
Marketing, general and administrative	599	540	420
Restructuring and other special charges	—	38	—
Gain on sale of Vantis	—	432	—
Gain on sale of Legerity	337	—	—
Litigation settlement	—	—	12
Interest income and other, net	86	32	34
Interest expense	60	69	66

We operate in an industry characterized by high fixed costs due to capital-intensive manufacturing processes, particularly the costs to build and maintain state-of-the-art production facilities required for PC microprocessors and memory devices. As a result, our gross margin percentage is significantly affected by fluctuations in product sales. Gross margin percentage growth depends on continually increasing sales from microprocessors and memory products because fixed costs continue to rise due to the ongoing capital investments required to expand production capability and capacity.

Gross margin percentage increased to 46 percent in 2000 compared to 31 percent in 1999. The increase in gross margin in 2000

was primarily due to higher net sales from PC microprocessors and Flash memory devices, partially offset by a reduction of gross margin as a result of the sale of Legerity, effective July 31, 2000 and an increase in fixed costs. Fixed costs will continue to increase as we ramp production capacity in Dresden Fab 30. Dresden Fab 30 went into production in the second quarter of 2000, which contributed to, and will continue to contribute to, increases in cost of sales.

Gross margin percentage was relatively flat between 1999 and 1998. The slight decline in gross margin percentage in 1999 was primarily caused by lower average selling prices of AMD-K6 microprocessors combined with higher fixed costs.

Research and development expenses of \$642 million in 2000 increased slightly compared to 1999. This slight increase is due to increased costs related to research and development activities for PC microprocessors, offset by a substantial portion of Dresden Fab 30 expenses shifting to cost of sales as production of PC microprocessors commenced in the second quarter of 2000, and research and development subsidies received from the German government.

Research and development expenses of \$636 million in 1999 increased 12 percent compared to 1998 due to a full year of expenses associated with the Motorola alliance (discussed below) and increases in spending for facilitization and pre-production process development in Dresden Fab 30 and research and development activities for the AMD Athlon microprocessor. These additional costs were partially offset in 1999 by savings in our Submicron Development Center (SDC) as a result of restructuring activities, savings related to the absence of Vantis expenses in the second half of 1999 and the recognition of deferred credits on foreign capital grants and interest subsidies that were received for Dresden Fab 30.

In 1998, we entered into an alliance with Motorola for the development of logic and Flash memory process technology. Costs related to the alliance are included in research and development expenses. The alliance includes a seven-year technology development and license agreement, which was amended on January 21, 2000 to include certain additional technology, and a patent cross-license agreement. The agreements provide that we will co-develop with Motorola future generation logic process and embedded Flash technologies. In addition, we have received certain licenses to Motorola's semiconductor logic process technologies, including copper interconnect technology, which may be subject to variable royalty rates. In exchange, we have developed and licensed to Motorola a Flash module design to be used in Motorola's future embedded Flash products. Motorola will have additional rights, subject to certain conditions, to make stand-alone Flash devices, and to make and sell certain data networking devices. The rights to data networking devices may be subject to variable royalty payment provisions.

Marketing, general and administrative expenses of \$599 million in 2000 increased 11 percent compared to 1999 primarily as a result of marketing and promotional activities for the AMD Athlon micro-

processor, our launch of the AMD Duron microprocessor, and higher expenses associated with higher labor costs including profit sharing. These increases were partially offset by the absence of Legerity expenses during the second half of 2000.

Marketing, general and administrative expenses of \$540 million in 1999 increased 29 percent compared to 1998 primarily due to marketing and promotional activities for the AMD Athlon microprocessor, increased costs and related depreciation expense associated with new information systems and software put into production in 1999 and higher labor costs. These increases were partially offset by savings related to the absence of Vantis expenses in the third and fourth quarters of 1999.

In the first quarter of 1999, we initiated a review of our cost structure. Based upon this review, we recorded restructuring and other special charges of \$38 million in 1999 as a result of certain of our actions to better align our cost structure with expected revenue growth rates.

The \$38 million in restructuring and other special charges consisted of the following:

- \$25 million for the closure of a submicron development laboratory facility in the SDC, the write-off of certain equipment in the SDC and the write-off of equipment taken out of service in Fab 25 related to the 0.35-micron wafer fabrication process;
- \$6 million for the write-off of capitalized costs related to discontinued information system projects;
- \$3 million for the disposal of equipment taken out of service in the SDC;
- \$3 million for severance and employee benefits for 178 terminated employees in the Information Technology department, the SDC and certain sales offices; and
- \$1 million for costs of leases for vacated and unused sales offices.

As of December 31, 2000, the cumulative total cash outlay for restructuring and other special charges was approximately \$7.5 million. We anticipate that the remaining accrual of \$0.5 million related to sales office facilities will be utilized over the period through lease terminations in the second quarter of 2002. The payments of the accruals are expected to be funded by cash from operations.

The remaining \$30 million of restructuring and other special charges consisted of non-cash charges primarily for asset write-offs. As a result of the restructuring and other special charges, we expect to save a total of \$30 million in depreciation expense over the three to five year period beginning the second quarter of 1999.

On August 4, 2000, we completed the sale of 90 percent of Legerity for approximately \$375 million in cash to Francisco Partners, L.P., effective July 31, 2000. Prior to the sale, Legerity was a wholly owned subsidiary of AMD, selling voice communications products. Our pre-tax gain on the sale of Legerity was \$337 million. The gain was computed based on the excess of the consideration received for Legerity's net assets as of July 31, 2000 less direct expenses related to the sale.

The applicable tax rate on the gain was 37 percent, resulting in an after-tax gain of \$212 million. We have retained a ten percent ownership interest in Legerity and a warrant to acquire approximately an additional ten percent. As part of the transaction, we entered into various service contracts with Legerity to continue to provide, among other things, wafer fabrication and assembly, test, mark and pack services to Legerity.

On June 15, 1999, we completed the sale of Vantis to Lattice Semiconductor Corporation for approximately \$500 million in cash. The actual cash received was net of Vantis' cash and cash equivalent balance of approximately \$46 million as of the closing of the sale. Our pre-tax gain on the sale of Vantis was \$432 million. The gain was computed based on the excess of the consideration received for Vantis' net assets as of June 15, 1999 less direct expenses related to the sale. The applicable tax rate on the gain was 40 percent, resulting in an after-tax gain of \$259 million.

A litigation settlement of approximately \$12 million was recorded in the first quarter of 1998 for the settlement of a class action securities lawsuit against us and certain of our current and former officers and directors. We paid the settlement during the third quarter of 1998.

Interest income and other, net of \$86 million in 2000 increased 168 percent compared to 1999 primarily due to higher average cash and short and long term investment balances. Interest expense of \$60 million in 2000 decreased 13 percent compared to 1999 primarily due to lower average debt balances resulting from retirement of a portion of our 11% Senior Secured Notes due 2003 (Senior Secured Notes) in August 2000, offset by a reduction of capitalized interest as a result of completion of Dresden Fab 30.

Interest income and other, net of \$32 million in 1999 decreased seven percent compared to 1998 primarily as a result of lower interest income from lower invested cash balances. Interest expense of \$69 million in 1999 increased four percent compared to 1998 due to a full year of interest expense in 1999 on the \$517.5 million of 6% Convertible Subordinated Notes due 2005 (Convertible Subordinated Notes) sold in May 1998.

On August 2, 2000, we retired approximately \$356 million aggregate principal amount of our Senior Secured Notes, at a premium to their book value, in connection with a tender offer for those notes. We incurred a one-time extraordinary loss, net of tax, of \$23 million in connection with the retirement of the debt.

Income Tax

We recorded income tax provisions of \$257 million in 2000 and \$167 million in 1999, and a tax benefit of \$92 million in 1998. The effective tax rate for the year ended December 31, 2000 was 20.5 percent, reflecting the benefit of realizing previously reserved deferred tax assets. The 1999 effective tax rate of 227 percent reflected the establishment of such reserves against our deferred tax assets due to cur-

rent and prior operating losses. The effective tax benefit rate was 44 percent for 1998, reflecting the benefits of tax credits and low-taxed foreign income.

We had net deferred tax assets of \$14.5 million as of December 31, 2000.

Other Items

International sales as a percent of net sales were 60 percent in both 2000 and 1999 and 55 percent in 1998. During 2000, approximately six percent of our net sales were denominated in foreign currencies. We do not have sales denominated in local currencies in countries which have highly inflationary economies (as defined by generally accepted accounting principles). The impact on our operating results from changes in foreign currency rates individually and in the aggregate has not been material.

Comparison of Segment Income (Loss)

In 2000, we operated in three reportable segments: the Core Products, Voice Communications and Foundry Services segments. As a result of the sale of Legerity, effective July 31, 2000, we re-evaluated our segment reporting structure. Prior period segment information has been restated to conform to the current period presentation. The Core Products segment includes microprocessors, Flash memory devices, EPROMs, embedded processors, platform products and networking products. The Voice Communications segment includes the voice communications products of our former subsidiary, Legerity. The Vantis segment included the programmable logic devices (PLD) of our former subsidiary, Vantis, prior to its sale on June 15, 1999. The Foundry Services segment includes fees for services provided to Legerity and Vantis. For a comparison of segment net sales, refer to the previous discussions on net sales by product group.

The following is a summary of operating income (loss) by segment for 2000, 1999 and 1998:

(Millions)	2000	1999	1998
Core Products	\$832	\$(342)	\$(162)
Voice Communications	35	14	(24)
Vantis	—	6	22
Foundry Services	22	1	—
Total	\$889	\$(321)	\$(164)

The Core Products segment operating income increased by \$1,174 million in 2000 compared to 1999 primarily due to an increase in net sales of our seventh-generation microprocessors and Flash memory devices which more than offset higher fixed costs.

The Voice Communications segment operating income increased by \$21 million in 2000 compared to 1999 primarily due to an increase in net sales of telecommunications linecard circuits and devices for physical-layer Ethernet solutions. The increase in operating income was also due to decreased costs and expenses as a result of the sale of Legerity effective July 31, 2000.

The Vantis segment operating income was zero in 2000 due to the sale of Vantis on June 15, 1999. Vantis had sales activity for 24 weeks in 1999.

The Foundry Services segment operating income increased by \$21 million in 2000 compared to 1999 primarily due to the addition of service fees.

FINANCIAL CONDITION

Net cash provided by operating activities was \$1,206 million in 2000 primarily due to net income of \$983 million and depreciation and amortization of \$579 million, offset by a nonrecurring \$337 million reduction to operating cash flows from the gain on the sale of Legerity in 2000, a decrease of \$269 million in other assets, an increase of \$158 million from income tax benefits from employee stock option exercises, a decrease of \$156 million in inventory, an increase of \$157 million in payables and accrued liabilities, an increase of \$143 million from customer deposits under long-term purchase agreements, a decrease of \$132 million in accounts receivable, an increase of \$79 million in prepaid expenses and a decrease of \$35 million from foreign grant and subsidy income.

Net cash provided by operating activities was \$260 million in 1999 primarily due to the net loss of \$89 million, a nonrecurring \$432 million reduction in operating cash flows from the gain on the sale of Vantis in 1999, an increase of \$516 million from depreciation and amortization, an increase of \$161 million from deferred income taxes, an increase of \$156 million in payables and accrued liabilities, a decrease of \$102 million in prepaid expenses, an increase of \$55 million in other assets, a decrease of \$50 million from foreign grant and subsidy income not received in cash, a decrease of \$45 million in accounts receivable and a decrease of \$23 million in inventory.

Net cash provided by operating activities was \$142 million in 1998 primarily due to a net loss of \$104 million, an increase of \$468 million from depreciation and amortization, a decrease of \$107 million in deferred income taxes, a decrease of \$88 million in accounts receivable, a decrease of \$46 million in other assets, an increase of \$19 million in payables and accrued liabilities, a decrease of \$13 million in prepaid expenses, an increase of \$9 million in tax refund receivable and tax payable and a decrease of \$7 million in inventory.

Net cash used in investing activities was \$816 million in 2000 primarily due to \$805 million used for purchases of property, plant and equipment, offset by \$375 million we received in 2000 from the sale of Legerity and \$398 million of net purchases of available-for-sale securities. Net cash used in investing activities was \$142 million in

1999 primarily due to \$454 million from the sale of Vantis, a decrease of \$620 million from purchases of property, plant and equipment offset by \$19 million in net proceeds from sales of available-for-sale securities, and \$4 million in proceeds from sales of property, plant and equipment. Net cash used in investing activities was \$997 million in 1998 primarily due to \$975 million from purchases of property, plant and equipment.

Net cash used in financing activities was \$101 million in 2000 primarily due to \$375 million in payments on debt and capital lease obligations offset by \$136 million in proceeds from borrowing activities, \$123 million in proceeds from issuance of stock and \$15 million in proceeds from foreign grants and subsidies. Net cash used in financing activities was \$174 million in 1999 primarily due to \$244 million in payments on debt and capital lease obligations offset by \$12 million in proceeds from borrowings, \$44 million in proceeds from issuance of stock and \$14 million in proceeds from foreign grants and subsidies. Net cash provided by financing activities was \$950 million in 1998 primarily due to \$816 million in proceeds from borrowings, an increase in proceeds of \$197 million from foreign grants and subsidies and a decrease of \$93 million in payments on debt and capital lease obligations.

Under our Loan and Security Agreement (the Loan Agreement) effective on July 13, 1999, which provides for a four-year secured revolving line of credit of up to \$200 million, we can borrow, subject to amounts which may be set aside by the lenders, up to 85 percent of our eligible accounts receivable from Original Equipment Manufacturers (OEMs) and 50 percent of our eligible accounts receivable from distributors. We must comply with certain financial covenants if the level of domestic cash we hold declines to certain levels, or the amount of borrowings under the Loan Agreement rises to certain levels. Our obligations under the Loan Agreement are secured by a pledge of most of our accounts receivable, inventory, general intangibles and the related proceeds. As of December 31, 2000, no funds were drawn under the Loan Agreement. In addition, we had available unsecured, uncommitted bank lines of credit in the amount of \$24 million, none of which were outstanding.

We plan to make capital investments of approximately \$1 billion during 2001. These investments include those relating to the continued facilitization of Dresden Fab 30 and Fab 25.

On January 29, 2001, we announced that the Board of Directors had authorized a program to repurchase up to \$300 million worth of our common shares over a period of time to be determined by management. These repurchases will be made in the open market or in privately negotiated transactions from time to time in compliance with the SEC's Rule 1b-18, subject to market conditions, applicable legal requirements and other factors. This plan does not obligate us to acquire any particular amount of our common stock and the plan may be suspended at any time at our discretion.

AMD Saxony, an indirect wholly owned German subsidiary of AMD, operates Dresden Fab 30 which began production in the second quarter of 2000. AMD, the Federal Republic of Germany, the State of

Saxony and a consortium of banks are supporting the project. We currently estimate construction and facilitization costs of Dresden Fab 30 will be \$2.3 billion when fully equipped by the end of 2003. We have invested \$1.4 billion to date. In March 1997, AMD Saxony entered into a loan agreement and other related agreements (the Dresden Loan Agreements) with a consortium of banks led by Dresdner Bank AG. Because most of the amounts under the Dresden Loan Agreements are denominated in deutsche marks, the dollar amounts set forth below are subject to change based on applicable conversion rates. We used the exchange rate at the end of 2000, which was approximately 2.20 deutsche marks to one U.S. dollar, to value the amounts denominated in deutsche marks. The Dresden Loan Agreements provide for the funding of the construction and facilitization of Dresden Fab 30. The funding consists of:

- equity, subordinated loans and loan guarantees from AMD;
- loans from a consortium of banks; and
- grants, subsidies and loan guarantees from the Federal Republic of Germany and the State of Saxony.

The Dresden Loan Agreements require that we partially fund Dresden Fab 30 project costs in the form of subordinated loans to, or equity investments in, AMD Saxony. In accordance with the terms of the Dresden Loan Agreements, we have invested \$410 million as of December 31, 2000 in the form of subordinated loans to and equity in AMD Saxony. In addition to support from AMD, the consortium of banks referred to above has made available \$750 million in loans to AMD Saxony to help fund Dresden Fab 30 project costs. AMD Saxony had \$375 million of such loans outstanding as of December 31, 2000.

Finally, the Federal Republic of Germany and the State of Saxony are supporting the Dresden Fab 30 project, in accordance with the Dresden Loan Agreements, in the form of:

- guarantees of 65 percent of AMD Saxony bank debt up to a maximum of \$750 million in bank debt;
- capital investment grants and allowances totaling \$287 million; and
- interest subsidies totaling \$141 million.

Of these amounts, AMD Saxony had received \$284 million in capital investment grants and allowances and \$38 million in interest subsidies as of December 31, 2000. The grants and subsidies are subject to conditions, including meeting specified levels of employment in December 2001 and maintaining those levels until June 2007. Noncompliance with the conditions of the grants and subsidies could result in the forfeiture of all or a portion of the future amounts to be received as well as the repayment of all or a portion of amounts received to date. As of December 31, 2000, we were in compliance with all of the conditions of the grants and subsidies.

In February 2001, we amended the Dresden Loan Agreements to reflect new capacity and increased capital expenditure plans for

Dresden Fab 30. Under the February 2001 amendments, we agreed to increase and extend our guaranty of AMD Saxony's obligations and to make available to AMD Saxony revolving loans of up to \$500 million. We expanded our obligation to reimburse AMD Saxony for the cost of producing wafers for us and we also agreed to cancel the cost overrun facility made available by the banks. Under the February 2001 amendments, we have been released from financial covenants limiting capital expenditure and requiring AMD Saxony to achieve capacity and production cost targets by the end of 2001.

The Dresden Loan Agreements, as amended, also require that we:

- provide interim funding to AMD Saxony if either the remaining capital investment allowances or the remaining interest subsidies are delayed, such funding to be repaid to AMD as AMD Saxony receives the grants or subsidies from the State of Saxony;
- fund shortfalls in government subsidies resulting from any default under the subsidy agreements caused by AMD Saxony or its affiliates; and
- guarantee up to 35 percent of AMD Saxony's obligations under the Dresden Loan Agreements, which guarantee must not be less than \$99 million or more than \$273 million, until the bank loans are repaid in full.

The definition of defaults under the Dresden Loan Agreements includes the failure of AMD, AMD Saxony or AMD Holding, the parent company of AMD Saxony and a wholly owned subsidiary of AMD, to comply with obligations in connection with the Dresden Loan Agreements, including:

- material variances from the approved plans and specifications;
- our failure to fund equity contributions or shareholder loans or otherwise comply with our obligations relating to the Dresden Loan Agreements;
- the sale of shares in AMD Saxony or AMD Holding;
- the failure to pay material obligations;
- the occurrence of a material adverse change or filings or proceedings in bankruptcy or insolvency with respect to us, AMD Saxony or AMD Holding; and
- the occurrence of default under the indenture dated August 1, 1996 between AMD and the United States Trust Company of New York (the Indenture) pursuant to which our Senior Secured Notes were issued or the Loan Agreement.

Generally, any default with respect to borrowings made or guaranteed by AMD that results in recourse to us of more than \$2.5 million and is not cured by us, would result in a cross-default under the Dresden Loan Agreements and the Loan Agreement. Under certain circumstances, cross-defaults result under our Convertible Subordinated Notes and the Dresden Loan Agreements. As of December 31, 2000, we were in compliance with all conditions of Dresden Loan Agreements.

In the event we are unable to meet our obligations to AMD Saxony as required under the Dresden Loan Agreements, we will be in default

under the Dresden Loan Agreements and the Loan Agreement, which would permit acceleration of certain indebtedness, which would have a material adverse effect on us. We cannot assure that we will be able to obtain the funds necessary to fulfill these obligations. Any such failure would have a material adverse effect on us.

FASL, a joint venture formed by AMD and Fujitsu Limited in 1993, operates advanced integrated circuit manufacturing facilities in Aizu-Wakamatsu, Japan, to produce Flash memory devices. FASL is continuing the facilitization of its second Flash memory device wafer fabrication facility, FASL JV2. The facility, including equipment, is expected to cost approximately \$1.1 billion when fully equipped. As of December 31, 2000, approximately \$752 million (denominated in yen) of this cost had been funded. In July 2000, FASL broke ground for a third fabrication facility for the manufacture of Flash memory devices in Aizu-Wakamatsu, Japan. As of December 31, 2000, the building was complete and the clean room was under construction. The facility, designated as FASL JV3, is expected to cost approximately \$1.5 billion when fully equipped. Capital expenditures for FASL JV2 and FASL JV3 construction to date have been funded by cash generated from FASL operations and borrowings by FASL.

FASL capital expenditures in 2001 will continue to be funded by cash generated from FASL operations and local borrowings by FASL. However, to the extent that FASL is unable to secure the necessary funds for FASL JV2 or FASL JV3, we may be required to contribute cash or guarantee third-party loans in proportion to our 49.992 percent interest in FASL. As of December 31, 2000, we had \$38 million in loan guarantees outstanding with respect to these loans. These planned costs are denominated in yen and are, therefore, subject to change due to foreign exchange rate fluctuations. At the end of 2000, the exchange rate was approximately 112.52 yen to one U.S. dollar, which we used to calculate the amounts denominated in yen.

We believe that cash flows from operations and current cash balances, together with available external financing and the extension of existing facilities, will be sufficient to fund operations and capital investments for at least the next 12 months.

On August 4, 2000, we received approximately \$375 million for the sale of 90 percent of Legerity. The proceeds of the sale were subsequently used to repurchase approximately \$356 million aggregate principal amount of our Senior Secured Notes.

RECENTLY ISSUED ACCOUNTING PRONOUNCEMENTS

In June 1998, the Financial Accounting Standards Board (FASB) issued Statement of Financial Accounting Standards, No. 133, "Accounting for Derivative Instruments and Hedging Activities" (SFAS 133). SFAS No. 133, as amended by SFAS Nos. 137 and 138, establishes methods of accounting for derivative financial instruments and hedging activities related to those instruments as well as other hedging activities. We will be required to implement SFAS No. 133 as of the

beginning of our 2001 fiscal year. Our foreign currency exchange rate hedging activities have been insignificant to date and SFAS No. 133 will not have a material impact on our financial position, results of operations or cash flows.

In December 1999, the SEC issued Staff Accounting Bulletin No. 101, "Revenue Recognition in Financial Statements," (SAB 101). SAB 101 provides guidance on the recognition, presentation and disclosure of revenue in financial statements. Our implementation of SAB 101 in 2000 had no impact on our financial position, results of operations or cash flows for the year ending December 31, 2000.

In March 2000, FASB Interpretation, No. 44, "Accounting for Certain Transactions Involving Stock Compensation—An Interpretation of APB Opinion No. 25," (FIN 44) was issued. FIN 44 clarifies the application of APB No. 25 for certain stock-based compensation issues. FIN 44 clarifies the definition of employee for purposes of applying APB No. 25, the criteria for determining whether a plan qualifies as a non-compensatory plan, the accounting consequences of various modifications to the terms of a previously fixed option or award, and the accounting for an exchange of share compensation awards in a business combination, among other matters. FIN 44 was effective July 1, 2000, but certain conclusions in this interpretation cover specific events that occurred after either December 15, 1998 or January 12, 2000. The implementation of FIN 44 did not have a significant impact on our financial position or results of operations.

QUANTITATIVE AND QUALITATIVE DISCLOSURE ABOUT MARKET RISK

Interest Rate Risk Our exposure to market risk for changes in interest rates relates primarily to our investment portfolio and long-term debt obligations. We do not use derivative financial instruments in our investment portfolio. We place our investments with high credit quality issuers and, by policy, limit the amount of credit exposure to any one issuer. As stated in our investment policy, we are averse to principal loss and ensure the safety and preservation of our invested funds by limiting default risk and market risk.

We mitigate default risk by investing in only the highest credit quality securities and by constantly positioning our portfolio to respond appropriately to a significant reduction in a credit rating of any investment issuer or guarantor. The portfolio includes only marketable securities with active secondary or resale markets to ensure portfolio liquidity.

We use proceeds from debt obligations primarily to support general corporate purposes, including capital expenditures and working capital needs. We have no variable interest rate exposure on the Convertible Subordinated Notes and the Senior Secured Notes. At the end of fiscal 2000, the Company was party to a reverse cancelable interest rate swap with a notional amount of \$400 million. The swap converts the Company's Senior Secured Notes from fixed rate to variable rate debt.

(Thousands)	2000								1999
	2001	2002	2003	2004	2005	Thereafter	Total	Fair value	Total
Cash equivalents:									
Fixed rate amounts	\$200,261	—	—	—	—	—	\$200,261	\$ 202,010	\$ 19,505
Average rate	6.69%	—	—	—	—	—			
Variable rate amounts	\$ 78,300	—	—	—	—	—	\$ 78,300	\$ 78,300	\$ 143,000
Average rate	6.60%	—	—	—	—	—			
Short-term investments:									
Fixed rate amounts	\$474,797	—	—	—	—	—	\$474,797	\$ 477,118	\$ 175,004
Average rate	6.70%	—	—	—	—	—			
Variable rate amounts	\$224,590	—	—	—	—	—	\$224,590	\$ 224,590	\$ 126,700
Average rate	6.93%	—	—	—	—	—			
Long-term investments:									
Equity investments	—	\$ 10,161	—	—	—	—	\$ 10,161	\$ 26,856	\$ 6,161
Fixed rate amounts	—	\$ 2,105	—	—	—	—	\$ 2,105	\$ 2,103	\$ 1,907
Average rate	—	6.85%	—	—	—	—			
Total investments:									
Securities	\$977,948	\$ 12,266	—	—	—	—	\$990,214	\$1,010,977	\$ 472,277
Average rate	6.74%	6.85%	—	—	—	—			
Debt:									
Fixed rate amounts	\$ 41,101	\$136,630	\$93,299	\$76,404	\$589,019	\$336	\$936,789	\$ 853,288	\$1,194,237
Average rate	5.36%	5.32%	8.08%	6.10%	6.07%	9.88%			
Variable rate amounts	—	—	—	—	—	—			—

The table above presents principal (or notional) amounts and related weighted-average interest rates by year of maturity for our investment portfolio and debt obligations as of December 31, 2000 and December 26, 1999.

Foreign Exchange Risk We use foreign currency forward and option contracts to reduce our exposure to currency fluctuations on our foreign currency exposures in our foreign sales subsidiaries, liabilities for products purchased from FASL and for foreign currency denominated fixed asset purchase commitments. The objective of these contracts is to minimize the impact of foreign currency exchange rate movements on our operating results and on the cost of capital asset acquisition. Our accounting policy for these instruments is based on our designation of such instruments as hedging transactions. We generally do not use derivative financial instruments for speculative or trading purposes.

We had \$207 million (notional amount) of short-term foreign currency forward contracts denominated in Japanese yen, British pound, European Union euro, Singapore dollar and Thai baht outstanding as of December 31, 2000.

In 1998, we entered into an intercompany no-cost collar agreement to hedge Dresden Fab 30 project costs denominated in U.S. dollars. The no-cost collars included purchased put option contracts and no-cost collar written call option contracts, the contract rates of

which were structured to avoid payment of any option premium at the time of purchase. During 1999, we entered into various option positions with various third-party banks to neutralize the exposures of the outstanding put and call option contracts. As a result, all the options were offset and canceled and we had no outstanding option contracts as of December 31, 2000.

We are a party to an interest rate swap under which we receive fixed-interest payments in exchange for variable interest payments calculated on a notional principal amount of \$400 million. The swap is not designated as a hedging instrument and had a fair value of \$2.9 million at December 31, 2000. In February 2001, we cancelled the swap and recognized an incremental gain of \$475,000.

Gains and losses related to the foreign currency forward, option contracts and interest rate swaps for the year ended December 31, 2000 were not material. We do not anticipate any material adverse effect on our consolidated financial position, results of operations or cash flows resulting from the use of these instruments in the future. We cannot give any assurance that these strategies will be effective or that transaction losses can be minimized or forecasted accurately.

The table on the next page provides information about our foreign currency forward and option contracts as of December 31, 2000 and December 26, 1999. All of our foreign currency forward contracts mature within the next 12 months.

●

	2000			1999		
	Notional amount	Average contract rate	Estimated fair value	Notional amount	Average contract rate	Estimated fair value
Foreign currency forward contracts:						
Japanese yen	\$ 54,915	110.22	\$ (781)	\$ 2,425	103.11	\$ 4
British pound	5,103	1.45	(16)	1,219	1.63	10
Swiss franc	—	—	—	318	1.57	(1)
European Union euro	134,867	0.88	(1,602)	45,101	1.03	(611)
Singapore dollar	5,573	1.70	7	8,382	1.67	17
Thai baht	6,712	39.52	(619)	1,245	40.18	48
	\$207,170		\$(3,011)	\$58,690		\$(533)

RISK FACTORS

Our business, results of operations and financial condition are subject to a number of risk factors, including the following:

Microprocessor Products

Dependence on AMD Seventh-Generation Microprocessors.

We must successfully market our seventh-generation Microsoft Windows compatible microprocessors, the AMD Athlon and AMD Duron microprocessors, in order to increase our microprocessor product revenues in 2001 and beyond, and to benefit fully from the substantial financial investments and commitments we have made and continue to make related to microprocessors. We began volume shipments of AMD Athlon microprocessors in the second half of 1999. We began shipments of AMD Duron processors, a derivative of the AMD Athlon processor designed to provide an optimized solution for value-conscious business and home users, in the second half of 2000. Our production and sales plans for AMD Athlon and AMD Duron microprocessors are subject to numerous risks and uncertainties, including:

- our ability to maintain average selling prices of seventh-generation microprocessors despite aggressive Intel marketing programs and product bundling of microprocessors, motherboards, chipsets and combinations thereof;
- whether Tier One OEM customers will use our seventh-generation microprocessors in systems developed for the commercial market;
- our ability to successfully offer new higher performance versions of the AMD Athlon microprocessor competitive with Intel's Pentium III and Pentium IV processors;
- our ability to produce seventh-generation microprocessors in the volume and with the performance and feature set required by customers on a timely basis;
- our ability to expand our chipset and system design capabilities;
- the pace at which we are able to ramp production in Dresden Fab 30 on 0.18-micron copper interconnect process technology;

- the availability and acceptance of motherboards and chipsets designed for our seventh-generation microprocessors; and
- the use and market acceptance of a non-Intel processor bus (adapted by us from Digital Equipment Corporation's EV6 bus) in the design of our seventh-generation microprocessors, and the availability of chipsets from vendors who will develop, manufacture and sell chipsets with the EV6 interface in volumes required by us.

If we fail to achieve continued market acceptance of our seventh-generation microprocessors our business will be materially and adversely affected.

Investment in and Dependence on AMD Microprocessor Products.

Our microprocessor product revenues have and will continue in 2001 and 2002 to make significant contributions to our overall revenues, profit margins and operating results. We plan to continue to make significant capital expenditures to support our microprocessor products both in the near and long term. These capital expenditures will be a substantial drain on our cash flow and possibly on our cash balances as well.

Our ability to increase microprocessor product revenues, and benefit fully from the substantial financial investments and commitments we have made and continue to make related to microprocessors, depends upon success of the AMD Athlon and AMD Duron microprocessors, which are our seventh-generation Microsoft Windows compatible microprocessors, and future generations of microprocessors beginning with the "Hammer" family of microprocessors that we plan to introduce in 2002. The Hammer processors will be our first processors capable of 64-bit operation, and are being designed to deliver leading-edge performance on both the 64-bit software used by high-end workstations and servers and the 32-bit software used by the majority of desktop users.

The microprocessor market is characterized by short product life cycles and migration to ever-higher performance microprocessors. To compete successfully against Intel in this market, we must transition

to new process technologies at a fast pace and offer higher performance microprocessors in significantly greater volumes. We must achieve acceptable yields while producing microprocessors at higher speeds. Any significant difficulty in achieving microprocessor yield and volume plans may adversely affect our results of operations and liquidity. If we fail to offer higher performance microprocessors in significant volume on a timely basis in the future, our business could be materially and adversely affected. We may not achieve the production ramp necessary to meet our customers' volume requirements for higher performance microprocessors. It is also possible that we may not increase our microprocessor revenues enough to achieve sustained profitability.

To sell the volume of AMD Athlon and AMD Duron microprocessors we currently plan to make in 2001 and 2002, we must increase sales to existing customers and develop new customers in both consumer and commercial markets. If we lose any current top tier OEM customers, or if we fail to attract additional customers through direct sales and through our distributors, we may not be able to sell the volume of units planned. This result could have a material adverse effect on our business.

Our production and sales plans for microprocessors are subject to other risks and uncertainties, including:

- the effects of Intel's new product introductions, marketing strategies and pricing;
- adverse market conditions in the personal computer (PC) market and consequent diminished demand for our microprocessors;
- market acceptance of our microprocessors, including the timely volume availability of motherboards and chipsets designed for these processors;
- whether we can successfully fabricate higher performance microprocessors in planned volume and speed mixes;
- whether we will have the financial and other resources necessary to continue to invest in the microprocessor products, including leading-edge wafer fabrication equipment and advanced process technologies;
- the possibility that our newly introduced products may be defective; and
- unexpected interruptions in our manufacturing operations.

See also the discussions below regarding Intel Dominance and Process Technology.

Intel Dominance. Intel has dominated the market for microprocessors used in PCs for many years. Because of its dominant market position, Intel has historically set and controlled x86 microprocessor and PC system standards and, thus, dictated the type of product the market requires of Intel's competitors. In addition, Intel may and does vary prices on its microprocessors and other products at will and thereby affects the margins and profitability of its competitors due to its finan-

cial strength and dominant position. Because Intel has dominated the microprocessor market for many years and has brand strength, we have in the past priced AMD microprocessors below the published price of Intel processors offering comparable performance. Thus, Intel's processor marketing and pricing can impact and have impacted the average selling prices of our microprocessors, and consequently can impact and have impacted our overall margins.

Intel also exerts substantial influence over PC manufacturers and their channels of distribution through the "Intel Inside" brand program and other marketing programs. Intel invests billions of dollars in, and as a result exerts influence over, many other technology companies. We expect Intel to continue to invest heavily in research and development, new manufacturing facilities and other technology companies, and to remain dominant:

- through the Intel Inside and other marketing programs;
- through other contractual constraints on customers, retailers, industry suppliers and other third parties;
- by controlling industry standards; and
- by controlling supply and demand of motherboards, chipsets and other system components.

As an extension of its dominant microprocessor market share, Intel also dominates the PC platform. As a result, PC manufacturers have been increasingly unable to innovate and differentiate their product offerings. We do not have the financial resources to compete with Intel on such a large scale. As long as Intel remains in this dominant position, we may be materially and adversely affected by its:

- product mix and introduction schedules;
- product bundling, marketing, merchandising and pricing strategies;
- control over industry standards, PC manufacturers and other PC industry participants, including motherboard, chipset and basic input/output system (BIOS) suppliers; and
- customer brand loyalty.

As Intel expanded its dominance over the PC system platform, many PC manufacturers reduced their system development expenditures and now purchase microprocessors together with chipsets or in assembled motherboards. PC OEMs are increasingly dependent on Intel, less innovative on their own and, to a large extent, distributors of Intel technology. In marketing our microprocessors to these OEMs and dealers, we depend on companies other than Intel for the design and manufacture of core-logic chipsets, graphics chips, motherboards, BIOS software and other components. In recent years, many of these third-party designers and manufacturers have lost significant market share to Intel. In addition, these companies produce chipsets, motherboards, BIOS software and other components to support each new generation of Intel's microprocessors only if Intel makes information about its products available to them in time to address market opportunities. Delay in the availability of such information makes,

and will continue to make, it increasingly difficult for these third parties to retain or regain market share.

To compete with Intel in the microprocessor market in the future, we intend to continue to form close relationships with third-party designers and manufacturers of chipsets, motherboards, graphics chips, BIOS software and other components. Similarly, we intend to expand our chipset and system design capabilities, and to offer OEMs licensed system designs incorporating our microprocessors and companion products. We cannot be certain, however, that our efforts will be successful.

We do not currently plan to develop microprocessors that are bus interface protocol compatible with the Pentium III, Pentium IV and Celeron processors because our patent cross-license agreement with Intel does not extend to microprocessors that are bus interface protocol compatible with Intel's sixth and subsequent generation processors. Thus, the AMD Athlon and AMD Duron microprocessors are not designed to function with motherboards and chipsets designed to work with Intel microprocessors. The same will be true of our Hammer family microprocessors. Our ability to compete with Intel in the market for seventh-generation and future generation microprocessors will depend on our:

- success in designing and developing the microprocessors; and
- ability to ensure that the microprocessors can be used in PC platforms designed to support our microprocessors, or that platforms are available which support both Intel processors and our microprocessors.

A failure for any reason of the designers and producers of motherboards, chipsets, processor modules and other system components to support our microprocessor offerings would have a material adverse effect on our business.

Dependence on Microsoft and Logo License. Our ability to innovate beyond the x86 instruction set controlled by Intel depends on support from Microsoft in its operating systems. If Microsoft does not provide support in its operating systems for the x86 instructions that we innovate and design into our processors, independent software providers may forego designing their software applications to take advantage of our innovations. This would adversely affect our ability to market our processors. For example, we cannot assure that Microsoft will support our Hammer family of microprocessors and its x86-64 bit instruction set. Microsoft's support is vital to the success of the Hammer family products currently in development.

In addition, we have entered into logo license agreements with Microsoft that allow us to label our products as "Designed for Microsoft Windows." We have also obtained appropriate certifications from recognized testing organizations for our microprocessors. If we fail to maintain the logo license agreements with Microsoft, we may lose our ability to label our microprocessors with the Microsoft

Windows logo. This could impair our ability to market the products and could have a material adverse effect on our business.

Fluctuations in the PC Market. Since most of our microprocessor products are used in PCs and related peripherals, our future growth is closely tied to the growth of the PC industry. Industry-wide fluctuations in the PC marketplace have in the past and may in the future materially and adversely affect our business.

Flash Memory Products

The demand for Flash memory devices has recently increased substantially due to the increasing use of equipment and other devices requiring non-volatile memory such as:

- cellular telephones;
- routers which transfer data between local area networks;
- PC cards which are inserted into notebook and subnotebook computers or personal digital assistants; and
- Consumer electronic items such as set top boxes, personal digital assistants and digital cameras.

In order to meet forecasted demand, we must increase our production of Flash memory devices through FASL's fabrication facilities, FASL JV1, FASL JV2 and FASL JV3, and through foundry or similar arrangements with others. We cannot be certain that the demand for Flash memory products will remain at current or greater levels, or that we will have sufficient capacity to meet the demand for Flash memory devices. Our inability to meet the demand for Flash memory devices could have a material adverse effect on our business.

Competition in the market for Flash memory devices will increase in 2001 and beyond as existing manufacturers introduce new products and industry-wide production capacity increases. It is possible that we will be unable to maintain or increase our market share in Flash memory devices as the market develops and as existing and potential new competitors introduce competitive products. A decline in our Flash memory device business or decline in revenue in this product line could have a material adverse effect on our business.

Demand for Our Products Affected by Worldwide Economic Conditions

While general industry demand is currently strong, a decline of the worldwide semiconductor market could decrease the demand for microprocessors, flash memory devices and other integrated circuits. A significant decline in economic conditions in any significant geographic area, either domestically or internationally, could decrease the overall demand for our products, which could have a material adverse effect on our business.

Financing Requirements

We will have significant capital requirements over the next 12 months. To the extent that we cannot generate the required capital internally or obtain such capital externally, our business could be materially affected. We cannot assure the availability of such capital on terms favorable to us, or at all. We currently plan to make capital investments of approximately \$1 billion in 2001 although the actual expenditures may vary. These investments include those relating to the continued facilitization of Dresden Fab 30 and Fab 25.

In March 1997, our indirect wholly owned subsidiary, AMD Saxony, entered into the Dresden Loan Agreements with a consortium of banks led by Dresdner Bank AG. The Dresden Loan Agreements require that we partially fund Dresden Fab 30 project costs in the form of subordinated loans to, or equity investments in, AMD Saxony. In accordance with the terms of the Dresden Loan Agreements, we have invested \$410 million as of December 31, 2000, in the form of subordinated loans and equity in AMD Saxony. If we are unable to meet our obligations to AMD Saxony as required under the Dresden Loan Agreements, we will be in default under the Dresden Loan Agreement and the Loan Agreement, which would permit acceleration of indebtedness, which would have a material adverse effect on our business.

In July 2000, FASL broke ground for a third fabrication facility, FASL JV3, for the manufacture of Flash memory devices in Aizu-Wakamatsu, Japan. As of December 2000, the building was complete and the clean room was under construction. FASL JV3 is expected to cost \$1.5 billion when fully equipped. FASL capital expenditures to date have been funded by cash generated from FASL operations and borrowings by FASL. If FASL is unable to secure the necessary funds for FASL JV3, we may be required to contribute cash or guarantee third-party loans in proportion to our 49.992 percent interest in FASL. If we are unable to fulfill our obligations to FASL, our business will be materially and adversely affected.

On July 13, 1999, we entered into a Loan and Security Agreement (the Loan Agreement) with a consortium of banks led by Bank of America. Under the Loan Agreement, which provides for a four-year secured revolving line of credit of up to \$200 million, we can borrow, subject to amounts which may be set aside by the lenders, up to 85 percent of our eligible accounts receivable from OEMs and 50 percent of our eligible accounts receivable from distributors. We must comply with certain financial covenants if the level of domestic cash we hold declines to certain levels, or the amount of borrowings under the Loan Agreement rises to certain levels. Our obligations under the Loan Agreement are secured by a pledge of most of our accounts receivable, inventory, general intangibles and the related proceeds.

Manufacturing

Capacity. We underutilize our manufacturing facilities from time to time as a result of reduced demand for certain of our products. In the past, there have been times when our operations related to microprocessors have been particularly affected by this situation. If we underutilize our manufacturing facilities in the future, our gross margins may suffer. We are substantially increasing our manufacturing capacity by making significant capital investments in Fab 25 and Dresden Fab 30. FASL is currently constructing FASL JV3. We are continuing to increase production in our test and assembly facility in Suzhou, China. We are basing our strategy of increasing our manufacturing capacity on industry projections for future growth. If these industry projections are inaccurate, or if demand for our products does not increase consistent with our plans and expectations, we will likely underutilize our manufacturing facilities and our business could be materially and adversely affected.

In contrast to the above, there also have been situations in the past in which our manufacturing facilities were inadequate to meet the demand for certain of our products. Our inability to obtain sufficient manufacturing capacities to meet demand, either in our own facilities or through foundry or similar arrangements with others, could have a material adverse effect on our business. At this time, the risk is that we will have insufficient capacity to meet demand for Flash memory products and underutilized capacity relative to demand for our microprocessor offerings.

Process Technology. In order to remain competitive, we must make continuing substantial investments in improving our process technologies. In particular, we have made and continue to make significant research and development investments in the technologies and equipment used to fabricate our microprocessor products and our Flash memory devices. Portions of these investments might not be fully recovered if we fail to continue to gain market acceptance or if the market for our Flash memory products should significantly deteriorate. Likewise, we are making a substantial investment in Dresden Fab 30. We have developed and installed 0.18-micron process technology and copper interconnect technology in Dresden Fab 30 in order to manufacture AMD Athlon microprocessors. We have entered into a strategic alliance with Motorola to co-develop logic process and embedded Flash technologies. The logic process technology which is the subject of the alliance includes the copper interconnect and silicon on insulator technology that is required for AMD Athlon microprocessors and subsequent generations of microprocessors. The successful development and implementation of silicon on insulator

technology is, for example, critical to the success of the Hammer family of processors currently under development. We cannot be certain that the strategic alliance will be successful or that we will be able to develop or obtain the leading-edge process technologies that will be required in Fab 25 or Dresden Fab 30 to fabricate microprocessors successfully.

Manufacturing Interruptions and Yields. Any substantial interruption of our manufacturing operations, either as a result of a labor dispute, equipment failure or other cause, could materially and adversely affect our business operations. We also have been and may in the future be materially and adversely affected by fluctuations in manufacturing yields. The design and manufacture of ICs is a complex process. Normal manufacturing risks include errors and interruptions in the fabrication process and defects in raw materials, as well as other risks, all of which can affect yields. Additional manufacturing risks incurred in ramping up new fabrication areas and/or new manufacturing processes include equipment performance and process controls as well as other risks, all of which can affect yields.

Product Incompatibility. Our products may possibly be incompatible with some or all industry-standard software and hardware. If our customers are unable to achieve compatibility with software or hardware after our products are shipped in volume, we could be materially adversely affected. It is also possible that we may be unsuccessful in correcting any such compatibility problems that are discovered or that corrections will be unacceptable to customers or made in an untimely manner. In addition, the mere announcement of an incompatibility problem relating to our products could have a material adverse effect on our business.

Product Defects. One or more of our products may possibly be found to be defective after we have already shipped such products in volume, requiring a product replacement, recall or a software fix which would cure such defect but impede performance. We may also be subject to product returns which could impose substantial costs on us and have a material and adverse effect on our business.

Essential Manufacturing Materials. Certain raw materials we use in the manufacture of our products are available from a limited number of suppliers. For example, we are dependent on key chemicals from a limited number of suppliers, and a few foreign companies principally supply several types of the integrated circuit packages purchased by us. Interruption of supply or increased demand in the industry could cause shortages in various essential materials. We would have to reduce our manufacturing operations if we were unable to procure certain of these materials. This reduction in our manufacturing operations could have a material adverse effect on our business.

International Manufacturing and Foundries. Nearly all product assembly and final testing of our products are performed at our manufacturing facilities in Penang, Malaysia; Bangkok, Thailand; Suzhou, China; and Singapore; or by subcontractors in the United States and Asia. We also depend on foreign foundry suppliers and joint ventures for the manufacture of a portion of our finished silicon wafers. Foreign manufacturing and construction of foreign facilities entail political and economic risks, including political instability, expropriation, currency controls and fluctuations, changes in freight and interest rates, and loss or modification of exemptions for taxes and tariffs. For example, if we were unable to assemble and test our products abroad, or if air transportation between the United States and our overseas facilities were disrupted, there could be a material adverse effect on our business.

Key Personnel

Our future success depends upon the continued service of numerous key engineering, manufacturing, marketing, sales and executive personnel. We may or may not be able to continue to attract, retain and motivate qualified personnel necessary for our business. Loss of the service of, or failure to recruit, key engineering design personnel could be significantly detrimental to our product development programs, including next generation microprocessors and Flash memory devices, or otherwise have a material adverse effect on our business.

Fluctuations in Operating Results

Our operating results are subject to substantial quarterly and annual fluctuations due to a variety of factors, including:

- the effects of competition with Intel in microprocessor and Flash memory device markets;
- the gain or loss of significant customers;
- new product introductions by us or our competitors;
- changes in the mix of products produced and sold and in the mix of sales by distribution channels;
- market acceptance of new or enhanced versions of our products;
- decreases in unit average selling prices of our products due to competitive pricing pressures or other factors;
- production capacity levels and fluctuations in manufacturing yields;
- availability and cost of products from our suppliers;
- seasonal customer demand; and
- the timing of significant orders and the timing and extent of product development costs.

Our operating results also tend to vary seasonally due to vacation and holiday schedules. Our revenues are generally lower in the first, second and third quarters of each year than in the fourth quarter. This

seasonal pattern is largely a result of decreased demand in Europe during the summer months and higher demand in the retail sector of the personal computer market during the winter holiday season.

In addition, operating results have recently been, and may in the future be, adversely affected by general economic and other conditions causing a downturn in the market for semiconductor devices, or otherwise affecting the timing of customer orders or causing order cancellations or rescheduling. Our customers may change delivery schedules or cancel orders without significant penalty. Many of the factors listed above are outside of our control. These factors are difficult to forecast, and these or other factors could materially and adversely affect our quarterly or annual operating results.

Other Risk Factors

Technological Change and Industry Standards. The market for our products is generally characterized by rapid technological developments, evolving industry standards, changes in customer requirements, frequent new product introductions and enhancements, short product life cycles and severe price competition. Currently accepted industry standards may change. Our success depends substantially on our ability, on a cost-effective and timely basis, to continue to enhance our existing products and to develop and introduce new products that take advantage of technological advances and adhere to evolving industry standards. An unexpected change in one or more of the technologies related to our products, in market demand for products based on a particular technology or of accepted industry standards could materially and adversely affect our business. We may or may not be able to develop new products in a timely and satisfactory manner to address new industry standards and technological changes, or to respond to new product announcements by others. In addition, new products may or may not achieve market acceptance.

Competition. The integrated circuit industry is intensely competitive and, historically, has experienced rapid technological advances in product and system technologies. After a product is introduced, costs and average selling prices normally decrease over time as production efficiency and competition increase, and as successive generations of products are developed and introduced for sale. Technological advances in the industry result in frequent product introductions, regular price reductions, short product life cycles and increased product capabilities that may result in significant performance improvements. Competition in the sale of ICs is based on:

- performance;
- product quality and reliability;
- price;
- adherence to industry standards;
- software and hardware compatibility;
- marketing and distribution capability;

- brand recognition;
- financial strength; and
- ability to deliver in large volumes on a timely basis.

Order Revision and Cancellation Policies. We manufacture and market standard lines of products. Sales are made primarily pursuant to purchase orders for current delivery or agreements covering purchases over a period of time, which may be revised or canceled without penalty. As a result, we must commit resources to the production of products without any advance purchase commitments from customers. Our inability to sell products after we devoted significant resources to them could have a material adverse effect on our business.

Distributors typically maintain an inventory of our products. In most instances, our agreements with distributors protect their inventory of our products against price reductions, as well as products that are slow moving or have been discontinued. These agreements, which may be canceled by either party on a specified notice, generally allow for the return of our products if the agreement with the distributor is terminated. The market for our products is generally characterized by, among other things, severe price competition. The price protection and return rights we offer to our distributors could materially and adversely affect us if there is an unexpected significant decline in the price of our products.

Intellectual Property Rights; Potential Litigation. Our current patent license agreement with Intel expired at the end of 2000. We are currently negotiating a new agreement with Intel but there can be no assurance that a new agreement will be successfully negotiated. The lack of a patent cross-license with Intel could lead to expensive and time consuming litigation the outcomes of which could have a material effect on our business.

Intel aside, it is possible that:

- we will be unable to protect our technology or other intellectual property adequately through patents, copyrights, trade secrets, trademarks and other measures;
- patent applications that we may file will not be issued;
- foreign intellectual property laws will not protect our intellectual property rights;
- any patent licensed by or issued to us will be challenged, invalidated or circumvented or that the rights granted thereunder will not provide competitive advantages to us; and
- others will independently develop similar products, duplicate our products or design around our patents and other rights.

From time to time, we have been notified that we may be infringing intellectual property rights of others. If any such claims are asserted against us, we may seek to obtain a license under the third party's intellectual property rights. We could decide, in the alternative, to resort to litigation to challenge such claims. Such challenges could be

extremely expensive and time-consuming and could have a material adverse effect on our business. We cannot give any assurance that all necessary licenses can be obtained on satisfactory terms, or whether litigation may always be avoided or successfully concluded.

California Energy Crisis. California's two largest power companies are currently experiencing a power shortage that has resulted in "rolling" blackouts to maintain the stability of the state power grid. Certain of AMD's California facilities, including headquarters, product design, sales and process technology development facilities, are susceptible to power interruptions as long as the energy crisis continues. One of the power companies, PG&E, has filed an additional contingency plan with the California Public Utilities Commission that would, if implemented, result in lengthy and routine power interruptions that would directly impact our leading-edge process technology development efforts, which could have a material adverse impact on our business. We are continuing to assess the impact of the energy crisis on our operations.

Environmental Regulations. We could possibly be subject to fines, suspension of production, alteration of our manufacturing processes or cessation of our operations if we fail to comply with present or future governmental regulations related to the use, storage, handling, discharge or disposal of toxic, volatile or otherwise hazardous chemicals used in the manufacturing process. Such regulations could require us to acquire expensive remediation equipment or to incur other expenses to comply with environmental regulations. Any failure to control the use of, disposal or storage of, or adequately restrict the discharge of, hazardous substances could subject us to future liabilities and could have a material adverse effect on our business.

International Sales. Our international sales operations entail political and economic risks, including expropriation, currency controls, exchange rate fluctuations, changes in freight rates and changes in rates and exemptions for taxes and tariffs.

Volatility of Stock Price; Ability to Access Capital. Based on the trading history of our stock, we believe that the following factors have caused and are likely to continue to cause the market price of our common stock to fluctuate substantially:

- quarterly fluctuations in our operating and financial results;
- announcements of new products and/or pricing by us or our competitors;
- the pace of new process technology and product manufacturing ramps;
- production yields of key products; and
- general conditions in the semiconductor industry.

In addition, an actual or anticipated shortfall in revenue, gross margins or earnings from securities analysts' expectations could have an immediate effect on the trading price of our common stock in any given period. Technology company stocks in general have experienced extreme price and volume fluctuations that are often unrelated to the operating performance of the companies. This market volatility may adversely affect the market price of our common stock and consequently limit our ability to raise capital or to make acquisitions. Our current long term business plan envisions substantial cash outlays which may require external capital financing. It is possible that capital and/or long-term financing will be unavailable on terms favorable to us or in sufficient amounts to enable us to implement our strategic plans.

Debt Restrictions. The Dresden Loan Agreements substantially prohibit AMD Saxony from transferring assets to us.

Earthquake Danger. Our corporate headquarters, a portion of our manufacturing facilities, assembly and research and development activities and certain other critical business operations are located near major earthquake fault lines. We could be materially and adversely affected in the event of a major earthquake.

Euro Conversion. On January 1, 1999, eleven of the fifteen member countries of the European Union established fixed conversion rates between their existing currencies and the euro. The participating countries adopted the euro as their common legal currency on that date. The transition period will last through January 1, 2002. We do not expect the introduction and use of the euro to materially affect our foreign exchange activities, to affect our use of derivatives and other financial instruments or to result in any material increase in costs to us. We will continue to assess the impact of the introduction of the euro currency over the transition period.

CONSOLIDATED STATEMENTS OF OPERATIONS :

Three Years Ended December 31, 2000
(Thousands except per share amounts)

	2000	1999	1998
Net sales	\$4,644,187	\$2,857,604	\$2,542,141
Expenses:			
Cost of sales	2,514,637	1,964,434	1,718,703
Research and development	641,799	635,786	567,402
Marketing, general and administrative	599,015	540,070	419,678
Restructuring and other special charges	—	38,230	—
	3,755,451	3,178,520	2,705,783
Operating income (loss)	888,736	(320,916)	(163,642)
Gain on sale of Vantis	—	432,059	—
Gain on sale of Legerity	336,899	—	—
Litigation settlement	—	—	(11,500)
Interest income and other, net	86,301	31,735	34,207
Interest expense	(60,037)	(69,253)	(66,494)
Income (loss) before income taxes, equity in net income of joint venture and extraordinary item	1,251,899	73,625	(207,429)
Provision (benefit) for income taxes	256,868	167,350	(91,878)
Income (loss) before equity in net income of joint venture and extraordinary item	995,031	(93,725)	(115,551)
Equity in net income of joint venture	11,039	4,789	11,591
Net income (loss) before extraordinary item	1,006,070	(88,936)	(103,960)
Extraordinary item—debt retirement, net of \$13,497 tax benefit	(23,044)	—	—
Net income (loss)	\$ 983,026	\$ (88,936)	\$ (103,960)
Net income (loss) per common share:			
Basic—income (loss) before extraordinary item	\$ 3.25	\$ (0.30)	\$ (0.36)
Diluted—income (loss) before extraordinary item	\$ 2.95	\$ (0.30)	\$ (0.36)
Basic—income (loss) after extraordinary item	\$ 3.18	\$ (0.30)	\$ (0.36)
Diluted—income (loss) after extraordinary item	\$ 2.89	\$ (0.30)	\$ (0.36)
Shares used in per share calculation:			
Basic	309,331	294,577	287,796
Diluted	350,000	294,577	287,796

See accompanying notes

: CONSOLIDATED BALANCE SHEETS

December 31, 2000, and December 26, 1999
(Thousands except share and per share amounts)

	2000	1999
ASSETS		
Current assets:		
Cash and cash equivalents	\$ 591,457	\$ 294,125
Short-term investments	701,708	302,386
Total cash, cash equivalents and short-term investments	1,293,165	596,511
Accounts receivable, net of allowance for doubtful accounts of \$22,712 in 2000 and \$15,378 in 1999	547,200	429,809
Inventories:		
Raw materials	34,413	10,236
Work-in-process	154,854	97,143
Finished goods	154,274	90,834
Total inventories	343,541	198,213
Deferred income taxes	218,527	55,956
Prepaid expenses and other current assets	255,256	129,389
Total current assets	2,657,689	1,409,878
Property, plant and equipment:		
Land	33,094	35,872
Buildings and leasehold improvements	1,420,313	1,187,712
Equipment	3,563,125	2,851,315
Construction in progress	445,269	863,403
Total property, plant and equipment	5,461,801	4,938,302
Accumulated depreciation and amortization	(2,825,334)	(2,415,066)
Property, plant and equipment, net	2,636,467	2,523,236
Investment in joint venture	261,728	273,608
Other assets	211,851	170,976
	\$5,767,735	\$4,377,698
LIABILITIES AND STOCKHOLDERS' EQUITY		
Current liabilities:		
Accounts payable	\$ 477,369	\$ 387,193
Accrued compensation and benefits	172,815	91,900
Accrued liabilities	276,721	273,689
Income tax payable	74,806	17,327
Deferred income on shipments to distributors	92,828	92,917
Current portion of long-term debt, capital lease obligations and other	129,570	47,626
Total current liabilities	1,224,109	910,652
Deferred income taxes	203,986	60,491
Long-term debt, capital lease obligations and other, less current portion	1,167,973	1,427,282
Commitments and contingencies		
Stockholders' equity:		
Capital stock:		
Common stock, par value \$0.01; 750,000,000 shares authorized in 2000 and 500,000,000 shares authorized in 1999; 314,137,160 shares issued and outstanding in 2000 and 297,312,556 in 1999	3,141	2,973
Capital in excess of par value	1,406,290	1,120,479
Retained earnings	1,856,261	873,235
Accumulated other comprehensive loss	(94,025)	(17,414)
Total stockholders' equity	3,171,667	1,979,273
	\$5,767,735	\$4,377,698

See accompanying notes

CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY :

Three Years Ended December 31, 2000
(Thousands)

	Common Stock		Capital in excess of par value	Retained earnings	Accumulated other comprehensive income (loss)	Total stockholders' equity
	Number of shares	Amount				
December 28, 1997	284,246	\$2,842	\$1,017,470	\$1,066,131	\$(56,900)	\$2,029,543
Comprehensive loss:						
Net loss	—	—	—	(103,960)	—	(103,960)
Other comprehensive loss:						
Net change in unrealized gain on investments, net of taxes of \$355	—	—	—	—	4,753	4,753
Net change in cumulative translation adjustments	—	—	—	—	21,969	21,969
Total other comprehensive income						26,722
Total comprehensive loss						(77,238)
Issuance of shares:						
Employee stock plans	4,708	48	25,635	—	—	25,683
Fujitsu Limited	2,000	20	18,385	—	—	18,405
Compensation recognized under employee stock plans	—	—	8,645	—	—	8,645
Warrants exercised	—	—	11	—	—	11
December 27, 1998	290,954	2,910	1,070,146	962,171	(30,178)	2,005,049
Comprehensive loss:						
Net loss	—	—	—	(88,936)	—	(88,936)
Other comprehensive income:						
Net change in unrealized gain on investments, net of taxes of \$2,635	—	—	—	—	12,121	12,121
Less: Reclassification adjustment for gains included in earnings	—	—	—	—	(4,603)	(4,603)
Net change in cumulative translation adjustments	—	—	—	—	5,246	5,246
Total other comprehensive income	—	—	—	—	—	12,764
Total comprehensive loss						(76,172)
Issuance of shares:						
Employee stock plans	5,358	53	31,126	—	—	31,179
Fujitsu Limited	1,000	10	12,588	—	—	12,598
Compensation recognized under employee stock plans	—	—	6,619	—	—	6,619
December 26, 1999	297,312	2,973	1,120,479	873,235	(17,414)	1,979,273
Comprehensive income:						
Net income	—	—	—	983,026	—	983,026
Other comprehensive income:						
Net change in unrealized gain on investments, net of taxes of \$745	—	—	—	—	(1,135)	(1,135)
Net change in cumulative translation adjustments	—	—	—	—	(75,476)	(75,476)
Total other comprehensive loss	—	—	—	—	—	(76,611)
Total comprehensive income						906,415
Issuance of shares:						
Employee stock plans	16,805	168	122,826	—	—	122,994
Conversion of our 6% Subordinated Notes	20	—	360	—	—	360
Income tax benefits realized from employee stock option exercises	—	—	158,253	—	—	158,253
Compensation recognized under employee stock plans	—	—	4,372	—	—	4,372
December 31, 2000	314,137	\$3,141	\$1,406,290	\$1,856,261	\$(94,025)	\$3,171,667

See accompanying notes

: CONSOLIDATED STATEMENTS OF CASH FLOWS

Three Years Ended December 31, 2000
(Thousands)

	2000	1999	1998
Cash flows from operating activities:			
Net income (loss)	\$ 983,026	\$ (88,936)	\$ (103,960)
Adjustments to reconcile net income (loss) to net cash provided by operating activities:			
Gain on sale of Vantis	—	(432,059)	—
Gain on sale of Legerity	(336,899)	—	—
Depreciation and amortization	579,070	515,520	467,521
(Increase) decrease in deferred income tax assets	(19,076)	160,668	(106,861)
Restructuring and other special charges	—	29,858	—
Foreign grant subsidy income	(35,187)	(50,178)	—
Net loss on disposal of property, plant and equipment	10,380	10,665	11,515
Net gain realized on sale of available-for-sale securities	—	(4,250)	—
Compensation recognized under employee stock plans	867	2,655	8,645
Undistributed income of joint venture	(11,039)	(4,789)	(11,591)
Recognition of deferred gain on sale of building	(1,681)	(1,680)	—
Income tax benefits from employee stock option exercises	158,253	—	—
Changes in operating assets and liabilities:			
Increase in accounts receivable	(132,325)	(44,526)	(86,684)
Increase in inventories	(156,284)	(23,138)	(6,558)
Decrease (increase) in prepaid expenses	79,293	(101,786)	(12,930)
Decrease (increase) in other assets	(269,392)	55,485	(45,826)
Increase (decrease) in tax refund receivable and tax payable	57,479	(4,992)	9,350
Customer deposits under purchase agreements	142,500	—	—
Increase in payables and accrued liabilities	156,567	241,403	19,195
Net cash provided by operating activities	1,205,552	259,920	141,816
Cash flows from investing activities:			
Purchases of property, plant and equipment	(805,474)	(619,772)	(975,105)
Proceeds from sale of Vantis	—	454,269	—
Proceeds from sale of Legerity	375,000	—	—
Proceeds from sale of property, plant and equipment	12,899	3,996	106,968
Purchases of available-for-sale securities	(4,179,993)	(1,579,813)	(1,591,802)
Proceeds from sale or maturity of available-for-sale securities	3,781,766	1,598,946	1,482,890
Net cash used in investing activities	(815,802)	(142,374)	(977,049)
Cash flows from financing activities:			
Proceeds from borrowings	135,789	12,101	816,448
Debt issuance costs	—	—	(14,350)
Payments on debt and capital lease obligations	(375,016)	(243,762)	(92,601)
Proceeds from foreign grants and subsidies	15,382	14,341	196,651
Proceeds from issuance of stock	122,994	43,777	44,099
Net cash (used) provided by financing activities	(100,851)	(173,543)	950,247
Effect of exchange rate changes on cash and cash equivalents	8,433	(11,786)	6,236
Net increase (decrease) in cash and cash equivalents	297,332	(67,783)	121,250
Cash and cash equivalents at beginning of year	294,125	361,908	240,658
Cash and cash equivalents at end of year	\$ 591,457	\$ 294,125	\$ 361,908
Supplemental disclosures of cash flow information:			
Cash paid during the year for:			
Interest, net of amounts capitalized	\$ 115,791	\$ 51,682	\$ 58,517
Income taxes	\$ 46,009	\$ 15,466	\$ 2,732
Non-cash financing activities:			
Equipment capital leases	\$ —	\$ 2,307	\$ 13,908

See accompanying notes

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS :

December 31, 2000, December 26, 1999 and December 27, 1998

Note 1: Nature of Operations

AMD (the Company) is a semiconductor manufacturer with manufacturing facilities in the U.S., Europe and Asia and sales offices throughout the world. The Company's products include a variety of industry-standard digital integrated circuits (ICs) which are used in many diverse product applications such as telecommunications equipment, data and network communications equipment, consumer electronics, personal computers (PCs), workstations and servers.

Note 2: Summary of Significant Accounting Policies

Fiscal Year. The Company uses a 52- to 53-week fiscal year ending on the last Sunday in December. Fiscal 2000 was a 53-week year which ended on December 31, 2000. Fiscal 1999 and 1998 were 52-week years which ended on December 26 and December 27, respectively. Fiscal 2001 will be a 52-week year ending December 30, 2001.

Principles of Consolidation. The consolidated financial statements include the Company's accounts and those of its wholly owned subsidiaries. Upon consolidation, all significant intercompany accounts and transactions are eliminated. Also included in the consolidated financial statements, under the equity method of accounting, is the Company's 49.992 percent investment in Fujitsu AMD Semiconductor Limited (FASL).

Foreign Currency Translation. Translation adjustments resulting from the process of translating into U.S. dollars the foreign currency financial statements of the Company's wholly owned foreign subsidiaries for which the U.S. dollar is the functional currency are included in operations. Translation adjustments relating to the financial statements of the Company's indirect wholly owned German subsidiary in Dresden, in the State of Saxony (AMD Saxony), and the Company's unconsolidated joint venture, FASL, for which the local currencies are the functional currencies, are included in stockholders' equity.

Cash Equivalents. Cash equivalents consist of financial instruments which are readily convertible into cash and have original maturities of three months or less at the time of acquisition.

Investments. The Company classifies its marketable debt and equity securities at the date of acquisition, into held-to-maturity and available-for-sale categories. Currently, the Company classifies its securities as available-for-sale. These securities are reported at fair market value with the related unrealized gains and losses included in other comprehensive income (loss), net of tax, a component of stockholders' equity. Realized gains and losses and declines in the value of securities judged to be other than temporary are included in interest income and other, net. Interest and dividends on all securities are also included in interest income and other, net. The cost of securities sold is based on the specific identification method.

The Company classifies investments with maturities between three

and 12 months as short-term investments. Short-term investments consist of money market auction rate preferred stocks and debt securities such as commercial paper, corporate notes, certificates of deposit and marketable direct obligations of United States governmental agencies.

Derivative Financial Instruments. The Company utilizes derivative financial instruments to reduce financial market risks. The Company uses these instruments to hedge foreign currency and interest rate market exposures of underlying assets, liabilities and other obligations. The Company generally does not use derivative financial instruments for speculative or trading purposes. The Company's accounting policies for these instruments are based on whether such instruments are designated as hedging transactions. The criteria the Company uses for designating an instrument as a hedge includes the instrument's effectiveness in risk reduction and one-to-one matching of derivative instruments to underlying transactions. Gains and losses on foreign currency forward and option contracts that are designated and effective as hedges of anticipated transactions, for which a firm commitment has been attained, are deferred and either recognized in income or included in the basis of the transaction in the same period that the underlying transactions are settled. Gains and losses on foreign currency forward and option contracts and interest rate swap contracts that are designated and effective as hedges of existing transactions are recognized in income in the same period as losses and gains on the underlying transactions are recognized and generally offset. Gains and losses on any instruments not meeting the above criteria are recognized in income in the current period. If an underlying hedged transaction is terminated earlier than initially anticipated, the offsetting gain or loss on the related derivative instrument is recognized in income in the same period. Subsequent gains or losses on the related derivative instrument are recognized in income in each period until the instrument matures, is terminated or is sold. Premiums paid for foreign currency forward and option contracts are generally amortized over the life of the contracts and are not material to our results of operations. Unamortized premiums are included in prepaid expenses and other current assets.

Inventories. Inventories are stated at standard cost adjusted to approximate the lower of cost (first-in, first-out method) or market (net realizable value).

Property, Plant and Equipment. Property, plant and equipment are stated at cost. Depreciation and amortization are provided on a straight-line basis over the estimated useful lives of the assets for financial reporting purposes and on accelerated methods for tax purposes. Estimated useful lives for financial reporting purposes are as follows:

- machinery and equipment, three to five years;
- buildings, up to 26 years; and
- leasehold improvements, the shorter of the remaining terms of the leases or the estimated economic useful lives of the improvements.

Revenue Recognition. The Company recognizes revenue from product sold direct to customers when the contract is in place, the price is determined, shipment is made and collectibility is reasonably assured. The Company sells to distributors under terms allowing the distributors certain rights of return and price protection on unsold merchandise held by them. The distributor agreements, which may be canceled by either party upon specified notice, generally contain a provision for the return of the Company's products in the event the agreement with the distributor is terminated and such products have not yet been sold by other distributors. Accordingly, the Company defers recognition of revenue and related profits from sales to distributors with agreements that have the aforementioned terms until the merchandise is resold by the distributors.

Foreign Grants and Subsidies. The Federal Republic of Germany and the State of Saxony have agreed to support the Dresden Fab 30 project in the amount of \$427 million (denominated in deutsche marks) consisting of capital investment grants and interest subsidies. Dresden Fab 30 is the Company's new integrated circuit manufacturing and design facility in Dresden, Germany. The grants and subsidies are subject to conditions, including meeting specified levels of

employment in December 2001 and maintaining those levels until June 2007. The grants and subsidies will be recognized as a reduction of operating expense ratably over the life of the project. In 2000, grants and subsidies recognized as a reduction to operating expenses amounted to \$35 million. As of December 31, 2000, AMD Saxony had received grants and subsidies totaling approximately \$322 million (denominated in deutsche marks). Noncompliance with the conditions of the grants and subsidies could result in the forfeiture of all or a portion of the future amounts to be received, as well as the repayment, of all or a portion of the amounts received to date.

Advertising Expenses. The Company accounts for advertising costs as expense in the period in which they are incurred. Advertising expense for 2000, 1999 and 1998 was approximately \$148 million, \$101 million and \$74 million, respectively.

Net Income (Loss) Per Common Share. Basic and diluted net income (loss) per share are computed using weighted-average common shares outstanding.

The following table sets forth the computation of basic and diluted net income (loss) per common share:

(Thousands except per share data)

	2000	1999	1998
Numerator:			
Numerator for basic income (loss) per common share before extraordinary item	\$1,006,070	\$(88,936)	\$(103,960)
Numerator for basic extraordinary loss per common share	23,044	—	—
Numerator for basic income (loss) per common share	\$ 983,026	\$(88,936)	\$(103,960)
Numerator for basic income (loss) per common share before extraordinary item	\$1,006,070	\$(88,936)	\$(103,960)
Effect of adding back interest expense associated with convertible debentures	27,057	—	—
Numerator for diluted income (loss) per common share before extraordinary item	\$1,033,127	\$(88,936)	\$(103,960)
Numerator for diluted extraordinary loss per common share	23,044	—	—
Numerator for diluted income (loss) per common share	\$1,010,083	\$(88,936)	\$(103,960)
Denominator:			
Denominator for basic income (loss) per common share — weighted-average shares	309,331	294,577	287,796
Effect of dilutive securities:			
Employee stock options	12,711	—	—
Convertible debentures	27,958	—	—
Dilutive potential common shares	40,669	—	—
Denominator for diluted net income (loss) per common share — adjusted weighted-average shares	350,000	294,577	287,796
Net income (loss) per common share:			
Basic:			
Income (loss) before extraordinary item	\$ 3.25	\$ (0.30)	\$ (0.36)
Extraordinary item; debt retirement	\$ 0.07	\$ —	\$ —
Net income (loss)	\$ 3.18	\$ (0.30)	\$ (0.36)
Diluted:			
Income (loss) before extraordinary item	\$ 2.95	\$ (0.30)	\$ (0.36)
Extraordinary item; debt retirement	\$ 0.06	\$ —	\$ —
Net income (loss)	\$ 2.89	\$ (0.30)	\$ (0.36)

Options, restricted stock and convertible debt were outstanding during 2000, 1999 and 1998. Warrants were outstanding in 1998. In 1999 and 1998 all of these instruments were not included in the computation of diluted net loss per common share because the effect in years with a net loss would be antidilutive.

On August 21, 2000, the Company effected a two-for-one stock split in the form of a stock dividend of one share of common stock for each share of AMD common stock held on August 7, 2000. Share and per share amounts have been adjusted for all prior periods presented to give effect to the stock split.

Accumulated Other Comprehensive Loss. Unrealized gains or losses on the Company's available-for-sale securities and the foreign currency translation adjustments, are included in accumulated other comprehensive income (loss).

The following are the components of accumulated other comprehensive loss:

(Thousands)	2000	1999
Unrealized gain on investments, net of tax	\$ 13,143	\$ 14,278
Cumulative translation adjustments	(107,168)	(31,692)
	\$ (94,025)	\$(17,414)

Cumulative translation adjustments are not tax-effected.

Employee Stock Plans. The Company uses the intrinsic value method to account for its stock option plans and its employee stock purchase plan. See Note 10.

Use of Estimates. The preparation of consolidated financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting periods. Actual results are likely to differ from those estimates, and such differences may be material to the financial statements.

Financial Presentation. The Company has reclassified certain prior year amounts in the consolidated financial statements to conform to the 2000 presentation.

New Accounting Pronouncements. In June 1998, the Financial Accounting Standards Board (FASB) issued Statement of Financial

Accounting Standards, No. 133, "Accounting for Derivative Instruments and Hedging Activities," (SFAS 133). SFAS No. 133, as amended by SFAS No. 137 and 138, establishes methods of accounting for derivative financial instruments and hedging activities related to those instruments as well as other hedging activities. The Company is required to implement SFAS No. 133 as of the beginning of fiscal year 2001. The Company's foreign currency exchange rate hedging activities have been insignificant to date and SFAS No. 133 will not have a material impact on its financial position, results of operations or cash flows.

In December 1999, the SEC issued Staff Accounting Bulletin No. 101, "Revenue Recognition in Financial Statements," (SAB 101). SAB 101 provides guidance on the recognition, presentation and disclosure of revenue in financial statements. The Company's implementation of SAB 101 in 2000 had no impact on its financial position, results of operations or cash flows for the year ending December 31, 2000.

In March 2000, FASB Interpretation No. 44, "Accounting for Certain Transactions Involving Stock Compensation—An Interpretation of APB Opinion No. 25," (FIN 44), was issued. FIN 44 clarifies the application of APB No. 25 for certain stock-based compensation issues. FIN 44 clarifies the definition of employee for purposes of applying APB No. 25, the criteria for determining whether a plan qualifies as a non-compensatory plan, the accounting consequences of various modifications to the terms of a previously fixed option or award, and the accounting for an exchange of share compensation awards in a business combination, among others. FIN 44 was effective July 1, 2000, but certain conclusions in this interpretation cover specific events that occurred after either December 15, 1998 or January 12, 2000. The implementation of FIN 44 did not have a significant impact on the Company's financial position or results of operations.

Note 3: Sale of Legerity

On August 4, 2000, the Company completed the sale of 90 percent of Legerity for approximately \$375 million in cash to Francisco Partners, L.P., effective July 31, 2000. Prior to the sale, Legerity was a wholly owned subsidiary of AMD, selling voice communications products. Our pre-tax gain on the sale of Legerity was \$337 million. The gain was computed based on the excess of the consideration received for Legerity's net assets as of July 31, 2000 less direct expenses related to the sale. The applicable tax rate on the gain was 37 percent, resulting in an after-tax gain of \$212 million. The Company has retained a ten percent ownership interest in Legerity and a warrant to acquire approximately an additional ten percent. As part of the transaction, the Company entered into various service contracts with Legerity to continue to provide, among other things, wafer fabrication and assembly, test, mark and pack services to Legerity.

Note 4: Financial Instruments

Available-For-Sale Securities

Available-for-sale securities as of December 31, 2000 and December 26, 1999 were as follows:

(Thousands)	Cost	Gross unrealized gains	Gross unrealized losses	Fair market value
2000				
Cash equivalents:				
Commercial paper	\$200,261	\$ 1,762	\$ (13)	\$202,010
Money market funds	78,300	—	—	78,300
Total cash equivalents	\$278,561	\$ 1,762	\$ (13)	\$280,310
Short-term investments:				
Money market auction rate preferred stocks	\$224,590	\$ —	\$ —	\$224,590
Certificates of deposit	20,001	—	(1)	20,000
Corporate notes	9,366	523	—	9,889
Federal agency notes	44,106	654	(2)	44,758
Commercial paper	401,324	3,973	(2,826)	402,471
Total short-term investments	\$699,387	\$ 5,150	\$(2,829)	\$701,708
Long-term investments:				
Equity investments	\$ 10,161	\$16,695	\$ —	\$ 26,856
Federal agency notes	2,105	—	(2)	2,103
Total long-term investments	\$ 12,266	\$16,695	\$ (2)	\$ 28,959

1999

Cash equivalents:				
Commercial paper	\$ 19,505	\$ —	\$ (21)	\$ 19,484
Money market funds	143,000	—	—	143,000
Total cash equivalents	\$ 162,505	\$ —	\$ (21)	\$ 162,484
Short-term investments:				
Money market auction rate preferred stocks	\$ 126,700	\$ —	\$ —	\$ 126,700
Certificates of deposit	27,454	—	(26)	27,428
Corporate notes	30,759	—	(13)	30,746
Federal agency notes	61,541	—	(170)	61,371
Commercial paper	55,250	891	—	56,141
Total short-term investments	\$ 301,704	\$ 891	\$ (209)	\$ 302,386
Long-term investments:				
Equity investments	\$ 6,161	\$ 22,014	\$ —	\$ 28,175
Federal agency notes	1,907	—	(32)	1,875
Total long-term investments	\$ 8,068	\$ 22,014	\$ (32)	\$ 30,050

The Company did not sell any available-for-sale securities in 2000. The Company realized a net gain on the sales of available-for-sale securities of \$4.3 million for 1999.

Financial Instruments With Off-Balance-Sheet Risk

As part of the Company's asset and liability management strategy, AMD uses financial instruments with off-balance-sheet risk to manage financial market risk, including interest rate and foreign exchange risk. The notional amounts, carrying amounts and fair values of these instruments as of December 31, 2000 and December 26, 1999 are included in the table below.

(Thousands)	Notional amount	Carrying amount	Fair value
2000			
Foreign exchange instruments:			
Foreign currency			
forward contracts	\$207,170	\$ (2,400)	\$ (3,011)
Interest rate swap:			
Reverse cancelable swap	\$400,000	\$ 2,902	\$ 2,902

1999

Foreign exchange instruments:

Foreign currency

forward contracts	\$ 58,690	\$ (102)	\$ (533)
--------------------------	-----------	----------	----------

The Company used prevailing financial market information and price quotes from certain of its counterparty financial institutions as of the respective dates to obtain the estimates of fair value.

Foreign Exchange Forward Contracts

The Company uses foreign exchange forward contracts to hedge the exposure to currency fluctuations on its foreign currency exposures in its foreign sales subsidiaries, liabilities for products purchased from FASL and fixed asset purchase commitments. The hedging transactions in 2000 were denominated in Italian lira, Japanese yen, French franc, German mark, British pound, Dutch guilder, Thai baht, Singapore dollar, Swiss franc and European Union euro. The maturities of these contracts were generally less than twelve months.

Foreign Currency Option Contracts

In 1998, the Company entered into an intercompany no-cost collar arrangement to hedge Dresden Fab 30 project costs denominated in U.S. dollars. The no-cost collars included purchased put option contracts and written call option contracts, the contract rates of which were structured so as to avoid payment of any option premium at the time of purchase. In March 1999, the Company entered into various option positions with several third party banks to neutralize the exposure of the outstanding put and call option contracts. As a result, all the options were offset and canceled. As of December 31, 2000, there were no outstanding foreign currency option contracts.

Interest Rate Swap Contract

The Company is a party to an interest rate swap under which it exchanges, at specified intervals, the difference between fixed- and floating-interest amounts calculated on an agreed-upon notional principal amount (\$400 million). The swap was originally entered to hedge interest rate exposure on the Company's fixed-rate 11% Senior Secured Notes, a portion of which were retired during 2000 (see Note 7). The swap, which can be cancelled by the counterparty beginning after August 1, 2001, is not designated to hedge specified interest rate risk exposure at December 31, 2000. The Company has the ability to cancel the swap at any time. (See Note 16)

Prior to the debt retirement, the net amount payable or receivable from the interest rate swap agreement was accrued as an adjustment to interest expense on the 11% Senior Secured Notes. Subsequent to the debt retirement, the interest rate swap was recorded at fair value on the Company's balance sheet with the resulting gain recognized in interest expense. Changes in the fair value of the interest rate swap are recorded through other income. The average fair value of the interest rate swap agreement from the period it ceased to function as a hedge against interest rate risk exposure on the 11% Secured Notes through December 31, 2000 was \$1,990. The gain realized on the interest rate swap over this same period, as reflected in the Company's results of operations for the year ended December 31, 2000, totaled \$1,711. The Company's current credit exposure on the swap is limited to its carrying value at December 31, 2000.

Fair Value of Other Financial Instruments

The fair value of debt is estimated using a discounted cash flow analysis based on estimated interest rates for similar types of borrowing arrangements with similar remaining maturities. The carrying amounts and estimated fair values of the Company's debt are as follows:

(Thousands)	2000		1999	
	Carrying amount	Fair value	Carrying amount	Fair value
Short-term debt:				
Current portion of long-term debt (excluding capital leases)	\$ 41,101	\$ 39,109	\$ 5,127	\$ 4,974
Long-term debt (excluding capital leases)	895,688	814,179	1,189,110	1,123,945

The fair value of the Company's accounts receivable approximates book value based on existing payment terms.

Note 5: Concentrations of Credit Risk

Financial instruments that potentially subject the Company to concentrations of credit risk consist primarily of cash equivalents, short-term investments, trade receivables and financial instruments used in hedging activities.

The Company places its cash equivalents and short-term investments with high credit quality financial institutions and, by policy, limits the amount of credit exposure with any one financial institution. The Company acquires investments in time deposits and certificates of deposit from banks having combined capital, surplus and undistributed profits of not less than \$200 million. Investments in commercial paper and money market auction rate preferred stocks of industrial firms and financial institutions are rated A1, P1 or better, investments in tax-exempt securities including municipal notes and bonds are rated AA, Aa or better, and investments in repurchase agreements must have securities of the type and quality listed above as collateral.

Concentrations of credit risk with respect to trade receivables are limited because a large number of geographically diverse customers make up the Company's customer base, thus spreading the trade credit risk. The Company controls credit risk through credit approvals, credit limits and monitoring procedures. The Company performs in-depth credit evaluations of all new customers and requires letters of credit, bank guarantees and advance payments, if deemed necessary. The Company's bad debt expenses have not been material.

The counterparties to the agreements relating to the Company's derivative instruments consist of a number of major, high credit quality, international financial institutions. The Company does not believe that there is significant risk of nonperformance by these counterparties because the Company monitors their credit ratings, and limits the financial exposure and the amount of agreements entered into with any one financial institution. While the notional amounts of financial instruments are often used to express the volume of these transactions, the potential accounting loss on these transactions if all counterparties failed to perform is limited to the amounts, if any, by which the counterparties' obligations under the contracts exceed the Company's obligations to the counterparties.

Note 6: Income Taxes

The provision (benefit) for income taxes consists of:

(Thousands)	2000	1999	1998
Current:			
U.S. Federal	\$251,849	\$ (7,072)	\$ 1,706
U.S. State and Local	3,599	363	1,772
Foreign National and Local	20,496	14,095	11,505
Total	275,944	7,386	14,983
Deferred:			
U.S. Federal	25,163	134,050	(89,997)
U.S. State and Local	(43,789)	26,178	(16,869)
Foreign National and Local	(450)	(264)	5
Total	(19,076)	159,964	(106,861)
Provision (benefit) for income taxes	\$256,868	\$167,350	\$ (91,878)

Tax benefits resulting from the exercise of nonqualified stock options and the disqualifying disposition of shares issued under the Company's stock compensation plans reduced taxes currently payable as shown above by \$158.3 million in 2000. Such benefits were credited to capital in excess of par value in 2000. Tax benefits generated from stock option deductions in 1999 and 1998 did not reduce taxes currently payable in those years due to tax losses, but were included in the \$158.3 million benefit in 2000.

Deferred income taxes reflect the net tax effects of tax carryovers and temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for income tax purposes. Significant components of the Company's deferred tax assets and liabilities as of December 31, 2000 and December 26, 1999 are as follows:

(Thousands)

	2000	1999
Deferred tax assets:		
Net operating loss carryovers	\$ 3,934	\$ 231,542
Deferred distributor income	32,848	32,759
Inventory reserves	22,327	27,974
Accrued expenses not currently deductible	46,400	28,149
Federal and state tax credit carryovers	120,938	81,671
Other	82,246	67,686
Total deferred tax assets	308,693	469,781
Less: valuation allowance	—	(215,391)
	308,693	254,390
Deferred tax liabilities:		
Depreciation	(222,355)	(188,879)
Other	(71,797)	(70,046)
Total deferred tax liabilities	(294,152)	(258,925)
Net deferred tax assets (liabilities)	\$ 14,541	\$ (4,535)

The valuation allowance for deferred tax assets decreased \$215.4 million in 2000 from 1999 primarily due to the realization of tax benefits from operating losses incurred during 1999.

Pre-tax income from foreign operations was approximately \$83 million in 2000 and \$62 million in 1999. Pre-tax loss from foreign operations was approximately \$36 million in 1998.

The federal and state tax credit and net operating loss carryovers expire beginning in the year 2002 through 2020.

The table below displays a reconciliation between statutory federal income taxes and the total provision (benefit) for income taxes.

2000	Tax	Rate
<small>(Thousands except percent)</small>		
Statutory federal income tax expense	\$438,165	35.0%
State taxes, net of federal benefit	9,292	0.7
Tax-exempt foreign sales corporation income	(1,756)	(0.2)
Foreign income at other than U.S. rates	(9,091)	(0.7)
Valuation allowance (utilized)/provided	(177,008)	(14.1)
Tax credits	(5,000)	(0.4)
Other	2,266	0.2
	\$256,868	20.5%

1999

(Thousands except percent)

	Tax	Rate
Statutory federal income tax expense	\$ 25,766	35.0%
State taxes, net of federal benefit	17,252	23.4
Foreign income at other than U.S. rates	(4,952)	(6.7)
Net operating losses not currently benefited	126,684	172.1
Other	2,600	3.5
	\$ 167,350	227.3%

1998

(Thousands except percent)

	Tax	Rate
Statutory federal income tax benefit	\$ (72,598)	(35.0)%
State taxes, net of federal benefit	(8,000)	(3.9)
Tax-exempt foreign sales corporation income	(940)	(0.5)
Foreign income at other than U.S. rates	(3,949)	(1.9)
Tax credits	(6,200)	(3.0)
Other	(191)	—
	\$ (91,878)	(44.3)%

The Company has made no provision for U.S. income taxes on approximately \$438 million of cumulative undistributed earnings of certain foreign subsidiaries because it is the Company's intention to permanently invest such earnings. If such earnings were distributed, the Company would accrue additional taxes of approximately \$135 million.

Note 7: Debt

Significant elements of revolving lines of credit are:

(Thousands except percent)	2000	1999
Committed:		
Three-year secured revolving line of credit	\$200,000	\$200,000
Uncommitted:		
Portion of unsecured lines of credit available to foreign subsidiaries	24,419	71,032
Amounts outstanding at year-end under lines of credit:		
Short-term	10,238	4,831
Short-term borrowings:		
Average daily borrowings	1,056	5,441
Maximum amount outstanding at any month-end	4,720	6,166
Weighted-average interest rate	1.26%	0.76%
Average interest rate on amounts outstanding at year-end	—	0.78%

Interest rates on foreign and short-term domestic borrowings are negotiated at the time of the borrowing.

On July 6, 2000, the Company announced a cash tender offer and consent solicitation for the outstanding \$400 million aggregate principal amount of the 11% Senior Secured Notes due 2003. On August 2, 2000, the Company repurchased \$356 million of these notes at a premium of \$36 million. This amount has been recorded as an extraordinary loss of approximately \$23 million net of a tax benefit of \$13 million.

Information with respect to the Company's long-term debt, capital lease obligations and other at year-end is:

(Thousands)	2000	1999
6% Convertible Subordinated Notes with interest payable semiannually and principal due in April 2005	\$ 517,140	\$ 517,500
11% Senior Secured Notes with interest payable semiannually and principal due on August 1, 2003, secured by the Fab 25 facility and equipment	43,066	400,000
Term loans under the Dresden Loan Agreement with a weighted-average interest rate of 5.39% and principal due between February 2001 and December 2004, secured by the Dresden Fab 30 facility and equipment	375,226	270,374
Obligations under capital leases	15,874	27,805
Commercial mortgage with principal and 9.88% interest payable in monthly installments through April 2007	1,357	1,532
Other	952,663	1,217,211
	344,880	257,697
	\$1,297,543	\$1,474,908
Less: current portion	129,570	47,626
Long-term debt, capital lease obligations and other, less current portion	\$1,167,973	\$1,427,282

The Company's 1996 syndicated bank loan agreement (the Credit Agreement) provided for a \$150 million three-year secured revolving line of credit and a \$250 million four-year secured term loan. On June 25, 1999, the Company terminated the secured revolving line of credit. On July 13, 1999, the Company replaced the Credit Agreement with a new Loan and Security Agreement (the Loan Agreement) with a consortium of banks led by Bank of America. On July 30, 1999, the Company repaid the outstanding principal balance of \$86 million on the secured term loan and terminated the Credit Agreement. Under the Loan Agreement, which provides for a four-year secured revolving line of credit of up to \$200 million, the Company can borrow, subject to amounts which may be set aside by the lenders, up to 85 percent of its eligible accounts receivable from Original Equipment Manufacturers (OEMs) and 50 percent of its eligible accounts receivable from distributors. The Company must comply with certain financial covenants if the levels of domestic cash it holds decline to certain levels, or the amount of borrowing under the Loan Agreement rises to certain levels. The Company's obligations under the Loan Agreement are secured by a pledge of most of its accounts receivable, inventory, general intangibles and the related proceeds. As of December 31, 2000, the Company had not borrowed any funds under the Loan Agreement.

In May 1998, the Company sold \$517.5 million of Convertible Subordinated Notes due May 15, 2005 (Convertible Subordinated Notes) under its \$1 billion shelf registration declared effective by the Securities and Exchange Commission on April 20, 1998. Interest on the Convertible Subordinated Notes accrues at the rate of six percent per annum and is payable semiannually in arrears on May 15 and November 15 of each year, commencing November 15, 1998. The Convertible Subordinated Notes are redeemable at the Company's option on and after May 15, 2001. The Notes are convertible at the option of the holder at any time prior to the close of business on the maturity date, unless previously redeemed or repurchased, into shares of common stock at a conversion price of \$18.50 per share, subject to adjustment in certain circumstances.

Included in other is \$172 million of deferred grants and subsidies related to the Dresden Fab 30 project. See Note 2. Also included in other is a deferred gain of \$29 million as of December 31, 2000, as a result of the sale and leaseback of the Company's corporate marketing, general and administrative facility in 1998. The Company is amortizing the deferred gain ratably over the lease term, which is 20 years. See Note 12. In addition, there is \$143 million in deposits related to long-term Memory products agreements with Cisco Systems and Hewlett-Packard which guarantees shipments of products.

For each of the next five years and beyond, the Company's debt and capital lease obligations are:

(Thousands)	Debt (Principal only)	Capital leases
2001	\$ 41,101	\$ 9,266
2002	136,630	4,119
2003	93,299	3,374
2004	76,404	903
2005	589,019	—
Beyond 2005	336	—
Total	\$936,789	\$17,662
Less: amount representing interest	—	(1,788)
Total at present value	\$936,789	\$ 15,874

Obligations under the lease agreements are collateralized by the assets leased. The Company leased assets totaled approximately \$53 million and \$64 million as of December 31, 2000 and December 26, 1999, respectively. Accumulated amortization of these leased assets was approximately \$39 million as of both December 31, 2000 and December 26, 1999.

The above debt agreements limit the Company and its subsidiaries' ability to engage in various transactions and require satisfaction of specified financial performance criteria. As of December 31, 2000, the Company was in compliance with all restrictive covenants of such debt agreements and all retained earnings were restricted as to payments of cash dividends on common stock.

Under certain circumstances, cross-defaults result under the Convertible Subordinated Notes, the Indenture for the Senior Secured Notes and the Dresden Loan Agreements, which consist of a loan agreement and other related agreements between AMD Saxony and a consortium of banks led by Dresdner Bank AG.

Note 8: Interest Expense and Interest Income and Other, Net

Interest Expense

(Thousands)	2000	1999	1998
Total interest charges	\$ 86,488	\$116,255	\$ 96,206
Less: interest capitalized	(26,451)	(47,002)	(29,712)
Interest expense	\$ 60,037	\$ 69,253	\$ 66,494

In 2000, 1999 and 1998, interest expense consisted primarily of interest incurred on the Company's Senior Secured Notes sold in August 1996, interest on the Company's Convertible Subordinated Notes sold in May 1998 and interest on the Company's \$250 million four-year secured term loan, net of interest capitalized primarily related to the facilitation of Fab 25 and Dresden Fab 30.

Interest Income and Other, Net

(Thousands)	2000	1999	1998
Interest income	\$59,228	\$26,461	\$31,478
Other income, net	27,073	5,274	2,729
	\$86,301	\$31,735	\$34,207

Other income consists of gains from the sales of investments and other assets.

Note 9: Segment Reporting

For purposes of disclosures required by Statement of Financial Accounting Standards No. 131 (SFAS 131), AMD operated in three reportable segments during 2000: the Core Products, Voice Communications and Foundry Services segments. AMD has previously shown two reportable segments, however, as a result of the sale of Legerity, effective July 31, 2000, AMD re-evaluated its segment reporting structure. Prior period segment information has been

restated to conform to the current period presentation. The Core Products segment includes microprocessors, Flash memory devices, Erasable Programmable Read-Only Memory (EPROM) devices, embedded processors, platform products and networking products. The Voice Communications segment includes the voice communications products of the Company's former subsidiary, Legerity, until July 31, 2000, the effective date of its sale. The Vantis segment included the programmable logic devices of the Company's former subsidiary, Vantis, until June 15, 1999, the date of its sale. The Foundry Services segment included fees for services provided to Legerity and Vantis. The accounting policies of the segments are the same as those described in the Summary of Significant Accounting Policies. The Company evaluates performance and allocates resources based on these operating segments' operating income (loss).

The following table is a summary of operating income (loss) by segment for 2000, 1999 and 1998:

(Thousands)

	2000	1999	1998
Net sales:			
Core Products segment			
External customers	\$4,361,398	\$2,559,939	\$2,180,655
Intersegment sales	—	32,626	88,455
	4,361,398	2,592,565	2,269,110
Voice Communications segment — external customers	140,309	167,760	156,489
Vantis segment — external customers	—	86,701	204,997
Foundry Services segment — external customers	142,480	43,204	—
Elimination of intersegment sales	—	(32,626)	(88,455)
Total net sales	\$4,644,187	\$2,857,604	\$2,542,141
Segment operating income (loss):			
Core Products segment	\$ 831,749	\$ (342,007)	\$ (161,722)
Voice Communications segment	34,987	13,943	(23,520)
Vantis segment	—	5,639	21,600
Foundry Services segment*	22,000	1,509	—
Total segment operating income (loss)	888,736	(320,916)	(163,642)
Gain on sale of Vantis	—	432,059	—
Gain on sale of Legerity	336,899	—	—
Litigation settlement	—	—	(11,500)
Interest income and other, net	86,301	31,735	34,207
Interest expense	(60,037)	(69,253)	(66,494)
Benefit (provision) for income taxes	(256,868)	(167,350)	91,878
Equity in net income of FASL (Core Products)	11,039	4,789	11,591
Extraordinary item—debt retirement, net of tax benefit	(23,044)	—	—
Net income (loss)	\$ 983,026	\$ (88,936)	\$ (103,960)
Total assets:			
Core Products segment			
Assets excluding investment in FASL	\$5,506,007	\$4,066,346	\$3,846,486
Investment in FASL	261,728	273,608	236,820
	5,767,735	4,339,954	4,083,306
Voice Communications segment	—	37,744	34,782
Vantis segment	—	—	134,880
Foundry Services segment*	—	—	—
Total assets	\$5,767,735	\$4,377,698	\$4,252,968
Expenditures for long-lived assets:			
Core Products segment	\$ 803,065	\$ 611,903	\$ 991,959
Voice Communications segment	2,409	1,729	1,720
Vantis segment	—	6,141	2,491
Foundry Services segment*	—	—	—
Total expenditures for long-lived assets	\$ 805,474	\$ 619,773	\$ 996,170
Depreciation and amortization expense:			
Core Products segment	\$ 578,302	\$ 512,203	\$ 462,505
Voice Communications segment	768	1,044	1,214
Vantis segment	—	2,273	3,802
Foundry Services segment*	—	—	—
Total depreciation and amortization expense	\$ 579,070	\$ 515,520	\$ 467,521

*Operations of the Foundry Services segment are conducted using assets of the Core Products segment.

The Company's operations outside the United States include both manufacturing and sales. The Company's manufacturing subsidiaries are located in Germany, Malaysia, Thailand, Singapore and China. Its sales subsidiaries are in Europe, Asia Pacific and Brazil.

The following is a summary of operations by entities within geographic areas for the three years ended December 31, 2000:

(Thousands)	2000	1999	1998
Sales to external customers:			
United States	\$1,875,408	\$1,131,983	\$1,148,610
Europe	1,553,808	835,673	730,189
Asia Pacific	1,214,971	889,948	663,342
	\$4,644,187	\$2,857,604	\$2,542,141
Long-lived assets:			
United States	\$1,220,193	\$1,469,412	\$1,718,435
Germany	1,064,308	812,773	333,851
Other Europe	3,188	3,847	3,927
Asia Pacific	348,778	237,204	212,255
	\$2,636,467	\$2,523,236	\$2,268,468

Sales to external customers are based on the customer's billing location. Long-lived assets are those assets used in each geographic area.

The Company markets and sells its products primarily to a broad base of customers comprised of distributors and OEMs of computation and communications equipment. One of the Company's OEMs accounted for approximately 11, 13 and 12 percent of 2000, 1999 and 1998 net sales, respectively. No distributor accounted for 10 percent or more of net sales in 2000, 1999 and 1998.

Note 10: Stock-Based Incentive Plans

Stock Option Plans. The Company has several stock option plans under which key employees have been granted incentive (ISOs) and nonqualified (NSOs) stock options to purchase the Company's common stock. Generally, options vest and become exercisable over four years from the date of grant and expire five to ten years after the date of grant. ISOs granted under the plans have exercise prices of not less than 100 percent of the fair market value of the common stock on the date of grant. Exercise prices of NSOs range from \$0.01 to the fair market value of the common stock on the date of grant. As of December 31, 2000, 3,231 employees were eligible and participating in the plans.

In 1998, the Compensation Committee of the Company's Board of Directors approved a stock option repricing program pursuant to which the Company's employees (excluding officers and vice presidents) could elect to cancel certain unexercised stock options in exchange for new stock options with an exercise price of \$9.71, which was equal to 20 percent above the closing price of the Company's common stock on the New York Stock Exchange on September 10, 1998. Approximately four million options were eligible for repricing, of which the Company repriced approximately 3.4 million. The Company extended the vesting schedules and expiration dates of repriced stock options by one year.

The following is a summary of stock option activity and related information (the repriced options are shown as canceled and granted options in 1998 when they were repriced):

	2000		1999		1998	
	Number of shares	Weighted-average exercise price	Number of shares	Weighted-average exercise price	Number of shares	Weighted-average exercise price
Options:						
Outstanding at beginning of year	41,988	\$ 8.37	40,550	\$ 8.36	35,560	\$ 8.54
Granted	21,044	35.07	9,806	8.35	13,110	9.92
Canceled	(3,247)	18.84	(4,710)	10.45	(5,332)	15.59
Exercised	(15,933)	7.01	(3,658)	5.46	(2,788)	4.19
Outstanding at end of year	43,852	20.70	41,988	8.37	40,550	8.36
Exercisable at end of year	14,667	9.64	21,408	7.97	19,394	7.30
Available for grant at beginning of year	6,114		11,306		1,932	
Available for grant at end of year	11,803		6,114		11,306	

The following table summarizes information about options outstanding as of December 31, 2000:

Range of exercise prices	Options outstanding			Options exercisable	
	Number of shares	Weighted-average remaining contractual life (years)	Weighted-average exercise price	Number of shares	Weighted-average exercise price
\$ 0.01–\$ 8.19	9,259	5.88	\$ 6.58	7,019	\$ 6.60
8.22– 9.72	10,458	7.97	8.95	4,263	9.09
9.75– 23.75	9,317	7.83	17.28	3,385	16.64
23.81– 42.13	4,974	9.52	35.36	—	—
42.25– 45.91	9,844	9.32	42.33	—	—
\$ 0.01–\$45.91	<u>43,852</u>	7.98	20.70	<u>14,667</u>	9.64

Stock Purchase Plan. The Company has an employee stock purchase plan (ESPP) that allows participating U.S. employees to purchase, through payroll deductions, shares of our common stock at 85 percent of the fair market value at specified dates. As of December 31, 2000, 2,819,019 common shares remained available for issuance under the plan. A summary of stock purchased under the plan is shown below:

	2000	1999	1998
Aggregate purchase price	\$12,388	\$13,294	\$14,949
Shares purchased	815	861	952
Employee participants	2,490	2,273	3,037

Stock Appreciation Rights. The Company may grant stock appreciation rights (SARs) to key employees under the 1992 stock incentive plan. The number of SARs exercised plus common stock issued under the stock option plans may not exceed the number of shares authorized under the stock option plans. The Company may grant SARs in tandem with outstanding stock options, in tandem with future stock option grants or independently of any stock options. Generally, the terms of SARs granted under the plan are similar to those of options granted under the stock option plans, including exercise prices, exercise dates and expiration dates. To date, the Company has granted only limited SARs, which become exercisable in the event of certain changes in control of AMD.

Restricted Stock Awards. The Company established the 1987 restricted stock award plan under which the Company was authorized to issue up to four million shares of common stock to employees, subject to terms and conditions determined at the discretion of the Board of Directors. The Company entered into agreements to issue 30,000 shares in 1997. The 1987 plan expired in 1997. To date, the

Company has canceled agreements covering 384,436 shares without issuance and the Company has issued 4,331,016 shares pursuant to prior agreements. As of December 31, 2000, agreements covering 65,120 shares were outstanding. Outstanding awards vest under varying terms within five years.

In 1998, the Company adopted the 1998 stock incentive plan under which the Company was authorized to issue two million shares of common stock to employees who are not covered by Section 16 of the Securities Exchange Act of 1934, as amended Exchange Act, subject to terms and conditions determined at the discretion of the Board of Directors. To date, the Company has canceled agreements covering 38,000 shares without issuance and the Company has issued 202,810 shares pursuant to prior agreements. As of December 31, 2000, agreements covering 252,210 shares were outstanding.

Shares Reserved for Issuance. The Company had a total of approximately 86,772,032 shares of common stock reserved as of December 31, 2000 for issuance related to our Convertible Subordinated Notes, the employee stock option plans, the ESPP and the restricted stock awards.

Stock-Based Compensation. The Company uses the intrinsic value method to account for stock-based awards to employees. The Company estimated the fair value of its stock-based awards to employees using a Black-Scholes option pricing model. The Black-Scholes model was developed for use in estimating the fair value of traded options which have no vesting restrictions and are fully transferable. In addition, the Black-Scholes model requires the input of highly subjective assumptions including the expected stock price volatility. Because our stock-based awards to employees have characteristics significantly different from those of traded options, and because changes in the subjective input assumptions can materially affect the fair value estimate, in management's opinion, the existing models do not necessarily provide a reliable single measure of the fair

value of our stock-based awards to employees. The fair value of our stock-based awards to employees was estimated assuming no expected dividends and the following weighted-average assumptions:

	Options			ESPP		
	2000	1999	1998	2000	1999	1998
Expected life (years)	4.27	3.45	3.33	0.25	0.25	0.25
Expected stock price volatility	72.10%	68.72%	64.34%	87.95%	67.10%	76.09%
Risk-free interest rate	6.55%	5.48%	5.42%	5.95%	4.77%	5.18%

For pro forma purposes, the estimated fair value of our stock-based awards to employees is amortized over the options' vesting period (for options) and the three-month purchase period (for stock purchases under the ESPP). Our pro forma information follows:

(Thousands except per share amounts)	2000	1999	1998
Net income/(loss)- as reported	\$983,026	\$ (88,936)	\$(103,960)
Net income/(loss)- pro forma	830,495	(122,497)	(129,721)
Basic net income/ (loss) per share- as reported	3.18	(0.30)	(0.36)
Diluted net income/ (loss) per share- as reported	2.89	(0.30)	(0.36)
Basic net income/ (loss) per share- pro forma	2.68	(0.42)	(0.45)
Diluted net income/ (loss) per share- pro forma	2.37	(0.42)	(0.45)

The Company granted a total of 20,702,856 stock-based awards during 2000 with exercise prices equal to the market price of the stock on the grant date. The weighted-average exercise price and weighted-average fair value of these awards were \$35.12 and \$21.00, respectively. The Company granted a total of 25,800 stock-based awards during 2000 with exercise prices greater than the market price of the stock on the grant date. The weighted-average exercise price and weighted-average fair value of these awards were \$26.92 and \$0.02, respectively. The Company granted a total of 315,510 stock-based awards during 2000 with exercise prices less than the market price of the stock on the grant date. The weighted-average exercise price and weighted-average fair value of these awards were \$4.92 and \$31.25, respectively. The Company granted a total of 9,402,228 stock-based awards during 1999 with exercise prices equal to the market price of

the stock on the grant date. The weighted-average exercise price and weighted-average fair value of these awards were \$8.57 and \$4.40, respectively. The Company granted a total of 15,250 stock-based awards during 1999 with exercise prices greater than the market price of the stock on the grant date. The weighted-average exercise price and weighted-average fair value of these awards were \$11.92 and \$0.04, respectively. The Company granted a total of 387,932 stock-based awards during 1999 with exercise prices less than the market price of the stock on the grant date. The weighted-average exercise price and weighted-average fair value of these awards were \$2.76 and \$7.66, respectively.

The weighted-average fair value of stock purchase rights during 2000, 1999 and 1998 was \$5.54 per share, \$2.39 per share and \$3.11 per share, respectively.

In May 2000, the Company's Stockholders approved an amendment to the Company's Restated Certificate of Incorporation to increase the authorized number of shares of Common Stock from 250,000,000 to 750,000,000 shares.

Note 11: Other Employee Benefit Plans

Profit Sharing Program. The Company has a profit sharing program to which the Board of Directors authorizes quarterly contributions. Profit sharing contributions were approximately \$103 million in 2000. There were no profit sharing contributions in 1999. Profit sharing contributions were approximately \$5 million in 1998.

Retirement Savings Plan. The Company has a retirement savings plan, commonly known as a 401(k) plan, that allows participating United States employees to contribute from one percent to 15 percent of their pre-tax salary subject to I.R.S. limits. Before December 26, 1999, the Company made a matching contribution calculated at 50 cents on each dollar of the first three percent of participant contributions, to a maximum of 1.5 percent of eligible compensation. After December 26, 1999, the Company revised the contribution rate and contributes 50 cents on each dollar of the first six percent of participants' contributions, to a maximum of three percent of eligible compensation. The contributions to the 401(k) plan were approximately \$10 million in 2000, \$5 million in 1999 and \$5 million in 1998.

Note 12: Commitments

The Company leases certain of its facilities under agreements which expire at various dates through 2018. The Company also leases certain of its manufacturing and office equipment for terms ranging from one to five years. Rent expense was approximately \$27 million, \$52 million, and \$54 million in 2000, 1999, and 1998, respectively.

For each of the next five years and beyond, noncancelable long-term operating lease obligations and commitments to purchase manufacturing supplies and services are as follows:

	Operating leases	Purchase commitments
(Thousands)		
2001	\$289,065	\$45,105
2002	125,520	14,971
2003	45,648	9,890
2004	46,294	9,736
2005	45,839	9,736
Beyond 2005	275,124	9,823
	<u>\$827,490</u>	<u>\$99,261</u>

The operating lease of the Company's corporate marketing, general and administrative facility expired in December 1998. At the end of the lease term, the Company was obligated to either purchase the facility or to arrange for its sale to a third party with a guarantee of residual value to the seller equal to the option purchase price. In December 1998, the Company arranged for the sale of the facility to a third party and leased it back under a new operating lease. The Company has deferred the gain on the sale and is amortizing it over a period of 20 years, the life of the lease. The lease expires in December 2018. At the beginning of the fourth lease year and every three years thereafter, the rent will be adjusted by 200 percent of the cumulative increase in the consumer price index over the prior three-year period up to a maximum of 6.9 percent.

AMD Saxony has constructed and is installing equipment in Dresden Fab 30. AMD, the Federal Republic of Germany, the State of Saxony and a consortium of banks are supporting the project. In March 1997, AMD Saxony entered into the Dresden Loan Agreements which provide for the funding of the construction and facilitization of Dresden Fab 30. The funding consists of:

- equity, subordinated loans and loan guarantees from AMD;
- loans from a consortium of banks; and
- grants, subsidies and loan guarantees from the Federal Republic of Germany and the State of Saxony.

The Dresden Loan Agreements require that the Company partially fund Dresden Fab 30 project costs in the form of subordinated loans to, or equity investments in, AMD Saxony. In accordance with the terms of the Dresden Loan Agreements, the Company has invested \$410 million as of December 31, 2000 in the form of subordinated loans and equity in AMD Saxony (denominated in both deutsche marks and U.S. dollars).

In addition to AMD's support, the consortium of banks referred to above has made available \$750 million in loans (denominated in deutsche marks) to AMD Saxony to help fund Dresden Fab 30 project costs. AMD Saxony had \$375 million of such loans outstanding as of December 31, 2000.

Finally, the Federal Republic of Germany and the State of Saxony are supporting the Dresden Fab 30 project, in accordance with the Dresden Loan Agreements, in the form of:

- guarantees of 65 percent of AMD Saxony bank debt up to a maximum amount of \$750 million in bank debt;
- capital investment grants and allowances totaling \$287 million; and
- interest subsidies totaling \$141 million.

Of these amounts (which are all denominated in deutsche marks), AMD Saxony has received \$284 million in capital investment grants and \$38 million in interest subsidies as of December 31, 2000.

The Dresden Loan Agreements also require that the Company:

- provide interim funding to AMD Saxony if either the remaining capital investment allowances or the remaining interest subsidies are delayed, which will be repaid to AMD as AMD Saxony receives the grants or subsidies from the State of Saxony;
- fund shortfalls in government subsidies resulting from any default under the subsidy agreements caused by AMD Saxony or its affiliates;
- guarantee a portion of AMD Saxony's obligations under the Dresden Loan Agreement up to a maximum of \$99 million until the bank loans are paid in full;
- fund certain contingent obligations including various obligations to fund project cost overruns, if any; and
- make funds available to AMD Saxony, after completion of Dresden Fab 30, up to approximately \$70 million (denominated in deutsche marks) if AMD Saxony does not meet its fixed charge coverage ratio covenant.

Because the amounts under the Dresden Loan Agreements are denominated in deutsche marks, the dollar amounts set forth herein are subject to change based on applicable conversion rates. At the end of 2000, the exchange rate was approximately 2.20 deutsche marks to one U.S. dollar (which the Company used to calculate the amounts denominated in deutsche marks).

Note 13: Investment in Joint Venture

In 1993, the Company formed a joint venture (FASL) with Fujitsu Limited for the development and manufacture of non-volatile memory devices. FASL operates advanced IC manufacturing facilities in Aizu-Wakamatsu, Japan, to produce Flash memory devices. The Company's share of FASL is 49.992 percent and the investment is being accounted for under the equity method. The Company's share

of FASL net income during 2000 was \$11 million, net of income taxes of approximately \$5 million. As of December 31, 2000, the cumulative adjustment related to the translation of the FASL financial statements into U.S. dollars resulted in a decrease of approximately \$14 million to the investment in FASL. The following tables present the significant FASL related party transactions and balances:

**Three years ended
December 31, 2000**

(Thousands)	2000	1999	1998
Royalty income	\$ 33,273	\$ 23,214	\$ 21,136
Purchases	381,657	264,344	211,640

**December 31, 2000
and
December 26, 1999**

(Thousands)	2000	1999
Royalty Receivable	\$ 9,561	\$ 6,601
Accounts Payable	77,503	35,701

Pursuant to a cross-equity provision between the Company and Fujitsu, the Company purchased and owned 0.5 million shares of Fujitsu Limited common stock as of December 31, 2000. Under the same provision, Fujitsu Limited purchased nine million shares of the Company's common stock, of which one million shares were purchased in 1999.

FASL is continuing the facilitization of its second Flash memory device wafer fabrication facility, FASL JV2, in Aizu-Wakamatsu, Japan. In July 2000, FASL broke ground for a third fabrication facility, FASL JV3, for the manufacture of Flash memory devices in Aizu-Wakamatsu, Japan. As of December 31, 2000, the building is complete and the clean room is under construction. Capital expenditures for FASL JV2 and FASL JV3 construction to date have been funded by cash generated from FASL operations and borrowings by FASL.

FASL capital expenditures in 2001 will continue to be funded by cash generated from FASL operations and local borrowings by FASL. However, to the extent that FASL is unable to secure the necessary funds for FASL JV2 or FASL JV3, the Company may be required to contribute cash or guarantee third-party loans in proportion to its 49.992 percent interest in FASL. As of December 31, 2000, the Company had \$38 million in loan guarantees outstanding with respect to these loans. These planned costs are denominated in yen and are, therefore, subject to change due to foreign exchange rate fluctuations. At the end of 2000, the exchange rate was approximately 112.52 yen to one U.S. dollar, which the Company used to calculate the amounts denominated in yen.

The following is condensed financial data of FASL:

**Three years ended
December 31, 2000**

(Thousands)	2000	1999	1998
Net sales	\$733,574	\$501,797	\$427,140
Gross profit	53,174	20,415	25,432
Operating income	49,645	17,724	20,758
Net income	28,179	9,977	13,104

**December 31, 2000
and
December 26, 1999**

(Thousands)	2000	1999
Current assets	\$234,139	\$166,391
Non-current assets	786,802	594,031
Current liabilities	482,629	206,532
Non-current liabilities	1,271	1,488

The Company's share of the above FASL net income differs from the equity in net income of joint venture reported on the consolidated statements of operations. The difference is due to adjustments resulting from the related party relationship between FASL and the Company which are reflected on the Company's consolidated statements of operations.

Note 14: Restructuring and Other Special Charges

In 1999, restructuring and other special charges were \$38 million. These charges were the result of the Company's efforts to better align its cost structure with the expected revenue growth rates. The restructuring efforts resulted in non-cash charges for the following:

- closure of a submicron development laboratory facility;
- write-off of equipment in the Submicron Development Center (SDC);
- write-off of equipment taken out of service in Fab 25, our integrated circuit (IC) manufacturing facility located in Austin, Texas, related to the 0.35-micron wafer fabrication process; and write-off of capitalized costs related to discontinued system projects.

Cash charges consisted of:

- severance and employee benefits for 178 terminated employees in the Information Technology department, the SDC and certain sales offices;
- costs for leases of vacated and unused sales offices; and
- costs for the disposal of equipment taken out of service in the SDC.

The restructuring and other special charges for the year ended December 26, 1999, and activity during both 1999 and 2000, are reflected in the table on the next page:

(Thousands)	Severance and employee benefits	Facilities	Equipment	Equipment disposal costs	Discontinued system projects	Total
1999 provision	\$ 3,024	\$ 968	\$ 23,769	\$ 4,380	\$ 6,089	\$ 38,230
Cash charges	(3,024)	(56)	—	(1,937)	—	(5,017)
Non-cash charges	—	—	(23,769)	—	(6,089)	(29,858)
Accruals at December 26, 1999	—	912	—	2,443	—	3,355
Cash charges	—	(429)	—	(2,443)	—	(2,872)
Accruals at December 31, 2000	\$ —	\$ 483	\$ —	\$ —	\$ —	\$ 483

The Company anticipates that the accruals for sales office facilities will be utilized over the period through lease termination in the second quarter of 2002.

Note 15: Contingencies

I. Litigation

Ellis Investment Co., Ltd., et al v. AMD, et al. Between March 10, 1999 and April 22, 1999, AMD and certain individual officers of AMD were named as defendants in a number of lawsuits that were consolidated under Ellis Investment Co., Ltd., et al v. Advanced Micro Devices, Inc., et al. Following appointment of lead counsel, the case was re-named Hall et al. v. Advanced Micro Devices, Inc., et al. On September 5, 2000, the parties stipulated to, and the United States District Court for the Northern District of California entered, an order whereby all plaintiffs' claims and causes of action against all defendants were voluntarily dismissed without prejudice.

II. Environmental Matters

Clean-Up Orders. Since 1981, the Company has discovered, investigated and begun remediation of three sites where releases from underground chemical tanks at our facilities in Santa Clara County, California, adversely affected the groundwater. The chemicals released into the groundwater were commonly in use in the semiconductor industry in the wafer fabrication process prior to 1979. At least one of the released chemicals (which the Company no longer uses) has been identified as a probable carcinogen.

In 1991, the Company received four Final Site Clean-up Requirements Orders from the California Regional Water Quality Control Board, San Francisco Bay Region, relating to the three sites. One of the orders named us as well as TRW Microwave, Inc. and Philips Semiconductors Corporation. In January 1999, the Company entered into a settlement agreement with Philips whereby Philips assumed costs allocated to us under this order, although the Company is responsible for these costs in the event that Philips does not fulfill its obligations under the settlement agreement. Another of the orders named AMD as well as National Semiconductor Corporation.

The three sites in Santa Clara County are on the National Priorities

List (Superfund). If the Company fails to satisfy federal compliance requirements, or inadequately performs the compliance measures, the government (1) can bring an action to enforce compliance or (2) can undertake the desired response actions itself and later bring an action to recover its costs, and penalties, which is up to three times the costs of clean-up activities, if appropriate. The statute of limitations has been tolled on the claims of landowners adjacent to the Santa Clara County Superfund sites for causes of action such as negligence, nuisance and trespass.

The Company has computed and recorded the estimated environmental liability in accordance with applicable accounting rules and has not recorded any potential insurance recoveries in determining the estimated costs of the cleanup. The amount of environmental charges to earnings has not been material during any of the last three fiscal years. The Company believes that the potential liability, if any, in excess of amounts already accrued with respect to the foregoing environmental matters will not have a material adverse effect on the Company's financial condition or results of operations.

The Company received a notice dated October 14, 1998 from the Environmental Protection Agency (EPA) indicating that the EPA has determined AMD to be a potentially responsible party that arranged for disposal of hazardous substances at a site located in Santa Barbara County, California. The Company is currently in settlement discussions with the EPA and believes that any settlement will not have a material adverse effect on the Company's financial condition or results of operations.

III. Other Matters

The Company is a defendant or plaintiff in various other actions which arose in the normal course of business. In the opinion of management, the ultimate disposition of these matters will not have a material adverse effect on the Company's financial condition or results of operations.

Note 16: Subsequent Events (unaudited)

Share Repurchase Program. On January 29, 2001, the Company announced that the Board of Directors had authorized a program to repurchase up to \$300 million worth of the Company's common

shares over a period of time to be determined by management. These repurchases will be made in the open market or in privately negotiated transactions from time to time in compliance with the SEC's Rule 1b-18, subject to market conditions, applicable to legal requirements and other factors. This plan does not obligate the Company to acquire any particular amount of its common stock and the plan may be suspended at any time at the Company's discretion.

Dresden Loan Agreement. In February 2001, the Dresden Loan Agreements were amended to reflect new capacity and increased capital spending plans for Dresden Fab 30. Under the February 2001 amendments, the Company agreed to extend its guaranty of AMD Saxony's obligations and to make available to AMD Saxony revolving loans of up to \$500 million. The Company also expanded its obligation to reimburse AMD Saxony for the cost of producing wafers for the Company and agreed to cancel the cost overrun facility made available by the banks. Under these amendments, the Company has been released from financial covenants limiting capital expenditures and

requiring AMD Saxony to achieve capacity and production cost targets by the end of 2001.

The Dresden Loan Agreements, as amended, require that the Company: provide interim funding to AMD Saxony if either the remaining capital investment allowances or the remaining interest subsidies are delayed, such interim funding to be repaid as AMD Saxony receives the grants or subsidies from the State of Saxony; fund shortfalls in government subsidies resulting from any default under the subsidy agreements caused by AMD Saxony or its affiliates; and guarantee up to 35 percent of AMD Saxony's obligations under the Dresden Loan Agreements, which guarantee must not be less than \$99 million or more than \$273 million until the bank loans are repaid in full.

Interest Rate Swap. In February 2001, the Company cancelled the interest rate swap agreement with a counterparty under which the difference between fixed- and floating-rate interest amounts calculated on an agreed-upon notional principal amount (\$400 million) were exchanged at specified intervals. The cancellation resulted in a gain to the Company of \$475,000.

REPORT OF ERNST & YOUNG LLP INDEPENDENT AUDITORS :

THE BOARD OF DIRECTORS AND STOCKHOLDERS ADVANCED MICRO DEVICES, INC.

We have audited the accompanying consolidated balance sheets of Advanced Micro Devices, Inc. as of December 31, 2000 and December 26, 1999, and the related consolidated statements of operations, stockholders' equity and cash flows for each of the three years in the period ended December 31, 2000. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatements. An audit includes examining, on a test basis, evidence supporting the

amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the consolidated financial position of Advanced Micro Devices, Inc. at December 31, 2000 and December 26, 1999, and the consolidated results of its operations and its cash flows for each of the three years in the period ended December 31, 2000, in conformity with accounting principles generally accepted in the United States.

San Jose, California
January 9, 2001

SUPPLEMENTARY FINANCIAL DATA

2000 and 1999 by Quarter (Unaudited)
(Thousands except per share and market price amounts)

	2000				1999			
	Dec. 31	Oct. 1	July 2	Apr. 2	Dec. 26	Sept. 26	June 27	Mar. 28
Net Sales	\$1,175,172	\$1,206,549	\$1,170,437	\$1,092,029	\$968,710	\$ 662,192	\$ 595,109	\$ 631,593
Expenses:								
Cost of sales	657,303	639,010	612,567	605,757	581,545	474,119	458,339	450,431
Research and development	162,087	162,764	155,651	161,297	150,936	157,626	167,278	159,946
Marketing, general and administrative	160,756	141,931	152,022	144,306	158,803	129,437	124,520	127,310
Restructuring and other special charges	—	—	—	—	5,700	—	17,514	15,016
	980,146	943,705	920,240	911,360	896,984	761,182	767,651	752,703
Operating income (loss)	195,026	262,844	250,197	180,669	71,726	(98,990)	(172,542)	(121,110)
Gain on sale of Vantis	—	—	—	—	—	—	432,059	—
Gain on sale of Legerity	—	336,899	—	—	—	—	—	—
Interest income and other, net	25,449	19,789	19,935	21,128	6,958	6,757	7,252	10,768
Interest expense	(19,932)	(17,382)	(11,244)	(11,479)	(12,370)	(18,033)	(18,087)	(20,763)
Income (loss) before income taxes, equity in net income of joint venture and extraordinary item	200,543	602,150	258,888	190,318	66,314	(110,266)	248,682	(131,105)
Provision (benefit) for income taxes	30,081	175,009	51,778	—	—	—	172,823	(5,473)
Income (loss) before equity in net income of joint venture and extraordinary item	170,462	427,141	207,110	190,318	66,314	(110,266)	75,859	(125,632)
Equity in net income (loss) in joint venture	7,570	4,406	32	(969)	(1,234)	4,721	4,037	(2,735)
Income (loss) before extraordinary item	178,032	431,547	207,142	189,349	65,080	(105,545)	79,896	(128,367)
Extraordinary item—debt retirement, net of tax benefit	(64)	(22,980)	—	—	—	—	—	—
Net income (loss)*	\$ 177,968	\$ 408,567	\$ 207,142	\$ 189,349	\$ 65,080	\$(105,545)	\$ 79,896	\$(128,367)
Net income (loss) per share**								
Basic—income (loss) before extraordinary item	\$ 0.57	\$ 1.38	\$ 0.67	\$ 0.63	\$ 0.22	\$ (0.36)	\$ 0.27	\$ (0.44)
Diluted—income (loss) before extraordinary item	\$ 0.53	\$ 1.24	\$ 0.60	\$ 0.55	\$ 0.21	\$ (0.36)	\$ 0.27	\$ (0.44)
Basic—income (loss) after extraordinary item	\$ 0.57	\$ 1.31	\$ 0.67	\$ 0.63	\$ 0.22	\$ (0.36)	\$ 0.27	\$ (0.44)
Diluted—income (loss) after extraordinary item	\$ 0.53	\$ 1.18	\$ 0.60	\$ 0.55	\$ 0.21	\$ (0.36)	\$ 0.27	\$ (0.44)
Shares used in per share calculation								
Basic	313,501	311,943	309,625	302,257	296,506	295,223	294,340	292,238
Diluted	349,782	352,893	352,946	344,381	308,275	295,223	300,590	292,238
Common stock market price range								
High	\$ 26.00	\$ 47.50	\$ 47.72	\$ 30.00	\$ 15.88	\$ 11.63	\$ 10.82	\$ 15.94
Low	\$ 13.56	\$ 27.00	\$ 25.50	\$ 13.91	\$ 8.22	\$ 8.07	\$ 7.38	\$ 7.85

*Net income for October 1, 2000 includes a \$212 million gain, net of tax, on the sale of AMD's subsidiary, Legerity, Inc. and a \$23 million extraordinary loss on debt retirement, net of tax; net loss for June 27, 1999 includes a \$259 million gain, net of tax, on the sale of AMD's subsidiary, Vantis Corporation.

**Net income (loss) per common share, basic and diluted, for all prior periods, has been restated to reflect a two-for-one stock split effected in the form of a 100% stock dividend on August 21, 2000.

FINANCIAL SUMMARY :

Five Years Ended December 31, 2000
(Thousands except per share amounts)

	2000	1999	1998	1997	1996
Net sales	\$4,644,187	\$2,857,604	\$2,542,141	\$2,356,375	\$1,953,019
Expenses:					
Cost of sales	2,514,637	1,964,434	1,718,703	1,578,438	1,440,828
Research and development	641,799	635,786	567,402	467,877	400,703
Marketing, general and administrative	599,015	540,070	419,678	400,713	364,798
Restructuring and other special charges	—	38,230	—	—	—
	3,755,451	3,178,520	2,705,783	2,447,028	2,206,329
Operating income (loss)	888,736	(320,916)	(163,642)	(90,653)	(253,310)
Gain on sale of Vantis	—	432,059	—	—	—
Gain on sale of Legerity	336,899	—	—	—	—
Litigation settlement	—	—	(11,500)	—	—
Interest income and other, net	86,301	31,735	34,207	35,097	59,391
Interest expense	(60,037)	(69,253)	(66,494)	(45,276)	(14,837)
Income (loss) before income taxes and equity in net income of joint venture and extraordinary item	1,251,899	73,625	(207,429)	(100,832)	(208,756)
Provision (benefit) for income taxes	256,868	167,350	(91,878)	(55,155)	(85,008)
Income (loss) before equity in net income of joint venture and extraordinary item	995,031	(93,725)	(115,551)	(45,677)	(123,748)
Equity in net income in joint venture	11,039	4,789	11,591	24,587	54,798
Income (loss) before extraordinary item	1,006,070	(88,936)	(103,960)	(21,090)	(68,950)
Extraordinary item—debt retirement, net of tax benefit	(23,044)	—	—	—	—
Net income (loss)	\$ 983,026	\$ (88,936)	\$ (103,960)	\$ (21,090)	\$ (68,950)
Net income (loss) per share					
Basic—before extraordinary item	\$ 3.25	\$ (0.30)	\$ (0.36)	\$ (0.07)	\$ (0.25)
Diluted—before extraordinary item	\$ 2.95	\$ (0.30)	\$ (0.36)	\$ (0.07)	\$ (0.25)
Basic—after extraordinary item	\$ 3.18	\$ (0.30)	\$ (0.36)	\$ (0.07)	\$ (0.25)
Diluted—after extraordinary item	\$ 2.89	\$ (0.30)	\$ (0.36)	\$ (0.07)	\$ (0.25)
Shares used in per share calculation:					
Basic	309,331	294,577	287,796	281,319	280,995
Diluted	350,000	294,577	287,796	281,319	280,995
Long-term debt, capital lease obligations and other, less current portion	\$1,167,973	\$1,427,282	\$1,372,416	\$ 662,689	\$ 444,830
Total assets	\$5,767,735	\$4,377,698	\$4,252,968	\$3,515,271	\$3,145,283

The Company's common stock (symbol AMD) is listed on the New York Stock Exchange. The Company has never paid cash dividends on common stock and is restricted from doing so. Refer to the notes to consolidated financial statements. The number of stockholders of record at January 31, 2001 was 7,754.

AMD, the AMD logo, and combinations thereof, Advanced Micro Devices, AMD-K6, AMD Athlon, AMD Duron, AMD-760 and 3DNow! are either trademarks or registered trademarks of Advanced Micro Devices, Inc. Vantis is a trademark of Vantis Corporation. Legerity is a trademark of Legerity, Inc. Microsoft and Windows are registered trademarks of Microsoft Corporation. Pentium is a registered trademark and Celeron is a trademark of Intel Corporation. Other terms used to identify companies and products may be trademarks of their respective owners.

: CORPORATE DIRECTORY

Board of Directors

W.J. Sanders III

Chairman of the Board and
Chief Executive Officer,
AMD

Dr. Friedrich Baur

President and Managing Partner,
MST Beteiligungs und
Unternehmensberatungs GmbH

Charles M. Blalack

Chairman of the Board and
Chief Executive Officer,
Blalack and Company,
Investment Advisors

Dr. R. Gene Brown

Private Investor and
Financial and Management Consultant

Robert Palmer

Former Chairman and Chief Executive Officer,
Digital Equipment Corporation

Joe L. Roby

Chairman of the Executive Board,
Credit Suisse First Boston

Hector de J. Ruiz

President and Chief Operating Officer,
AMD

Dr. Leonard M. Silverman

Dean, School of Engineering,
University of Southern California

Corporate Officers

W.J. Sanders III

Chief Executive Officer and
Chairman of the Board

Hector de J. Ruiz

President and Chief Operating Officer

Benjamin M. Anixter

Vice President,
External Affairs

Robert R. Herb

Executive Vice President,
Chief Sales and Marketing Officer

Walid Maghribi

Sr. Vice President,
President of Memory Group

Thomas M. McCoy

Sr. Vice President,
General Counsel and Secretary

Robert J. Rivet

Sr. Vice President,
Chief Financial Officer

William Siegle

Sr. Vice President,
Technology and
Manufacturing Operations;
Chief Scientist

Stan Winvick

Sr. Vice President,
Human Resources

Stephen Zelencik

Sr. Vice President,
Market Development

Group Vice Presidents

Donald M. Brettner

Group Vice President,
Manufacturing Services Group

Tom Eby

Group Vice President,
Strategy and Business Development

Gary O. Heerssen

Group Vice President,
Wafer Fabrication Group

Daryl Ostrander

Group Vice President,
Wafer Fabrication
Technology Implementation

Dirk Meyer

Group Vice President,
Computation Products Group

Vice Presidents

Randy Allen

Vice President,
Design Engineering,
Computation Products Group

James Ashby

Vice President,
Controller

Randy Blair

Vice President,
Fab 25

Alex Brown

Vice President,
Corporate Supply Base
Management

Chi Chang

Vice President,
Non-Volatile Memory
Technology Development

Hans Deppe

Vice President
and General Manager,
AMD Saxony Manufacturing
GmbH

James Doran

Vice President,
Manufacturing and
Technology

Ed Ellett

Segment Vice President
and General Manager,
Computation Products Group

Gino Giannotti

Vice President,
Business Marketing,
Computation Products Group

Richard Heye

Vice President,
Platform and Infrastructure
Engineering and
Microprocessor Business
Management

Mike Johnson

Vice President,
Advanced Research and
Development and
AMD Senior Fellow

Mike Kubiak

Vice President,
Business Development

Devinder Kumar

Vice President,
Assistant Corporate Controller,
Corporate Finance

Raymond Lee

Vice President,
Sales and Marketing,
Asia/Pacific

Jill Lindstedt

Vice President,
Communications

Reid Linney

Vice President,
Human Resources

Fred Mapp

Vice President,
Information Technology and
Chief Information Officer

Ajay Marathe

Vice President,
Manufacturing Services Group
Logistics and Computation
Products Group Operations

Amir Mashkouri

Vice President,
Operations,
Memory Group

Giuliano Meroni

Vice President,
Sales and Marketing,
Europe

Patrick Moorhead

Vice President,
Strategic Marketing,
Computation Products Group

Hollis O'Brien

Vice President,
Deputy General Counsel

Kevin Plouse

Vice President,
Technical Marketing
and Business Development,
Non-Volatile Memory Division

Joe Rauschmayer

Vice President,
Product Line Engineering,
Non-Volatile Memory Division

Kazuo Sakai

Vice President,
Sales and Marketing,
Northern Asia/Pacific

Craig Sander

Vice President,
Technology Development

Danne Smith

Vice President,
Corporate Quality

David Somo

Vice President,
Sales and Marketing,
Americas

Chuck Stiteler

Vice President,
Manufacturing Services Group
Administration and Memory
Group Operations

Michael Van Buskirk

Vice President,
Design Engineering,
Non-Volatile Memory Division

Jerry Vogel

Vice President,
California Microprocessor Division,
Silicon Product Engineering and
Microprocessor Business
Management

Fred Weber

Vice President,
Design Engineering,
Computation Products Group

Harry Wolin

Vice President,
Intellectual Property

J. Michael Woollems

Vice President,
Tax and Treasury

Corporate Address

AMD
One AMD Place
P.O. Box 3453
Sunnyvale, CA 94088-3453

Financial Information

The annual report, 10-K, and quarterly financial news releases are available without charge from the company's literature department at (800) 222-9323.

All documents filed with the SEC may be accessed from the AMD website Investor Relations page at www.amd.com

For other investor-related information, interested parties should contact the Investor Relations Department at (408) 749-3127.

Manufacturing Facilities

Aizu-Wakamatsu, Japan
Austin, Texas
Bangkok, Thailand
Dresden, Germany
Penang, Malaysia
Singapore
Sunnyvale, California
Suzhou, China