Where we're headed

We are keenly aware of the impact current, unprecedented global businesses, our cash-generating ability, and our
clear priorities for 2009, which we entered with a strong
business impact. Global economic shifts became seismic
something of a mantra at DuPont that we will fi ght for every
An unprecedented year

year, we anticipated economic headwinds in 2008, but the
delivered solid cash performance against our goals.
We ended the year with a strong balance sheet and
We anticipated economic headwinds in 2008, but the
delivered solid cash performance against our goals.
We ended the year with a strong balance sheet and
We anticipated economic headwinds in 2008, but the
delivered solid cash performance against our goals.
We ended the year with a strong balance sheet and
We anticipated economic headwinds in 2008, but the
delivered solid cash performance against our goals.
We ended the year with a strong balance sheet and
We anticipated economic headwinds in 2008, but the
delivered solid cash performance against our goals.
We ended the year with a strong balance sheet and
We anticipated economic headwinds in 2008, but the
delivered solid cash performance against our goals.
We ended the year with a strong balance sheet and
We anticipated economic headwinds in 2008, but the
delivered solid cash performance against our goals.
We ended the year with a strong balance sheet and
We anticipated economic headwinds in 2008, but the
delivered solid cash performance against our goals.
We ended the year with a strong balance sheet and
We anticipated economic headwinds in 2008, but the
delivered solid cash performance against our goals.
We ended the year with a strong balance sheet and
We anticipated economic headwinds in 2008, but the
delivered solid cash performance against our goals.
We ended the year with a strong balance sheet and
We anticipated economic headwinds in 2008, but the
delivered solid cash performance against our goals.
We ended the year with a strong balance sheet and
We anticipated economic headwinds in 2008, but the
delivered solid cash performance against our goals.
We ended the year with a strong balance sheet and
We anticipated economic headwinds in 2008, but the
delivered solid cash performance against our goals.
We ended the year with a strong balance sheet and
We anticipated economic headwinds in 2008, but the
delivered solid cash performance against our goals.
We ended the year with a strong balance sheet and
We anticipated economic headwinds in 2008, but the
delivered solid cash performance against our goals.
We ended the year with a strong balance sheet and
We anticipated economic headwinds in 2008, but the
delivered solid cash performance against our goals.
We ended the year with a strong balance sheet and
We anticipated economic headwinds in 2008, but the
delivered solid cash performance against our goals.
We ended the year with a strong balance sheet and
We anticipated economic headwinds in 2008, but the
delivered solid cash performance against our goals.
We ended the year with a strong balance sheet and
We anticipated economic headwinds in 2008, but the
delivered solid cash performance against our goals.
We ended the year with a strong balance sheet and
We anticipated economic headwinds in 2008, but the
delivered solid cash performance against our goals.
We ended the year with a strong balance sheet and
We anticipated economic headwinds in 2008, but the
delivered solid cash performance against our goals.
We ended the year with a strong balance sheet and
We anticipated economic headwinds in 2008, but the
delivered solid cash performance against our goals.
We ended the year with a strong balance sheet and
We anticipated economic headwinds in 2008, but the
delivered solid cash performance against our goals.
We ended the year with a strong balance sheet and
We anticipated economic headwinds in 2008, but the
delivered solid cash performance against our goals.
We ended the year with a strong balance sheet and
We anticipated economic headwinds in 2008, but the
delivered solid cash performance against our goals.
We ended the year with a strong balance sheet and
We anticipated economic headwinds in 2008, but the
delivered solid cash performance against our goals.
We ended the year with a strong balance sheet and
We anticipated economic headwinds in 2008, but the
delivered solid cash performance against our goals.
We ended the year with a strong balance sheet and
We anticipated economic headwinds in 2008, but the
delivered solid cash performance against our goals.
We ended the year with a strong balance sheet and
We anticipated economic headwinds in 2008, but the
delivered solid cash performance against our goals.
We ended the year with a strong balance sheet and
We anticipated economic headwinds in 2008, but the
delivered solid cash performance against our goals.
We ended the year with a strong balance sheet and
We anticipated economic headwinds in 2008, but the
delivered solid cash performance against our goals.
We ended the year with a strong balance sheet and
We anticipated economic headwinds in 2008, but the
delivered solid cash performance against our goals.
We ended the year with a strong balance sheet and
We anticipated economic headwinds in 2008, but the
delivered solid cash performance against our goals.
We ended the year with a strong balance sheet and
We anticipated economic headwinds in 2008, but the
delivered solid cash performance against our goals.
We ended the year with a strong balance sheet and
We anticipated economic headwinds in 2008, but the
delivered solid cash performance against our goals.
When we come out of the current recession, we believe for our photovoltaic products and Nomex® aramid fibers. Strong demand also continues currency headwind is expected in 2009, we see continued reduction of $1 billion in working capital in 2009. Operating at 18 sites by the end of 2008. Plans are for DPS in 2009 will be reduced by about 20 percent versus 2008.

Our Mission: Sustainable Growth - The creation of shareholder and a sustained value while reduce our environmental footprint along the value chain, in which we operate.

Market-Driven Science 2008 DuPont Annual Review

To DuPont Shareholders

We are committed to strengthening DuPont in 2009, and we are positioning DuPont for a stronger recovery when the upturn comes. The people of our company are inspired by this heritage and will require innovation in a host of technologies across many industries. As a market-driven science company, we have clear priorities for 2009, which we entered with a strong and will continue to commercialize.

Clear priorities for 2009

Our Agriculture & Nutrition segment sales grew 16 percent in 2008. We advanced products in our R&D pipeline, such as Envirez® and Ecosafe® to customers. We performed exceptionally well through and underlying pretax operating income grew 24 percent. Mixed of businesses, emerging markets grew 13 percent, outside the U.S. As we further diversified our geographic

As an opportunity to generate more free cash flow in 2009 than in 2008. With goals to deliver $600 million in fixed cost projects.

We plan to deliver $250 million in free cash flow in 2008. We have momentum in our productivity efforts, in 2009. We have program is on track to deliver at least a $130 million benefit. We ended the year with a strong balance sheet and $150 million in cash. We will conduct the business of the company in the best interests of our stakeholders. We know in the long run that is the best result to do the things that are the best for the company. We are committed to creating a strong DuPont and DuPont colleagues. We will continue the business of the company with a strong and the right team to lead us forward.

Future Direction: A stronger DuPont in 2009

We established cash generation as our primary objective. When the credit crisis intensified in October, we took prudent financial discipline. We quickly assessed the situation and rallied the company.

Ellen Kullman
Chief Executive Officer

Market-Driven Science

Market-Driven Science

Market-Driven Science

Market-Driven Science

Market-Driven Science

Market-Driven Science

Market-Driven Science

Market-Driven Science

Market-Driven Science

Market-Driven Science

Market-Driven Science

Market-Driven Science

Market-Driven Science

Market-Driven Science

Market-Driven Science

Market-Driven Science

Market-Driven Science

Market-Driven Science

Market-Driven Science

Market-Driven Science

Market-Driven Science

Market-Driven Science

Market-Driven Science

Market-Driven Science

Market-Driven Science

Market-Driven Science

Market-Driven Science

Market-Driven Science

Market-Driven Science

Market-Driven Science

Market-Driven Science

Market-Driven Science

Market-Driven Science

Market-Driven Science

Market-Driven Science

Market-Driven Science

Market-Driven Science

Market-Driven Science

Market-Driven Science

Market-Driven Science

Market-Driven Science

Market-Driven Science

Market-Driven Science

Market-Driven Science

Market-Driven Science

Market-Driven Science

Market-Driven Science

Market-Driven Science

Market-Driven Science
To DuPont Shareholders

As we celebrate our 207th year of operations in 2008, we are proud of our achievements in a year that saw unexpected developments. The people of DuPont have shown their commitment to our business and our core values in a changing environment and took swift actions to address the challenges.

We anticipated economic headwinds in 2008, but the financial crisis intensified in October, causing a reduction of $4 billion in working capital in 2009. We used prudent financial discipline. We quickly assessed the impact, implemented changes, and reinforced our mid-term scenario.

The people of DuPont demonstrated our core values in 2008, the people of DuPont know in the long run that is the best way to operate with customers and with suppliers, which we want to be long-term relationships.

Clearly, priorities for 2009

1. We plan to deliver $600 million in fixed cost reductions.
2. Our goal is to reduce costs to our customers. We performed exceptionally well through the credit crisis and the deepening global recession.
3. We are well on our way to completing our $1.7 billion cost reduction programs.
4. We laid the groundwork for our Y Series soybeans, which represent 29 percent of total sales.
5. We delivered $400 million in variable cost reductions. Our goal is to achieve $400 million in variable cost reductions.
6. We also are implementing a wide range of projects aimed at reducing costs—buoy projects, including the 901 new products we introduced in 2008.

In the midst of change, our core values are the bedrock that define who we are. They know that in every challenge in 2008, while continuing to live out the core values that define who we are.

DuPont’s 2008 Annual Review

The people of DuPont have shown their commitment to our business and our core values in a changing environment and took swift actions to address the challenges.

Net Sales

- $8 billion
- $6.6 billion
- $4 billion

Operating Approaches

- Core Markets
- Strategies
- Key Products & Services

Core Markets:

- Food quality and safety
- Food ingredients | Food & Nutrition
- Medical | Health & Safety
- Agricultural | Nutrition & Health

Strategies:

- Ayrton Senna's "Senna"
- Global Automotive
- Consumer Durables
- Infrastructure
- Telecommunications
- Transportation

Key Products & Services:

- Delphi
- Corian
- Tyvek
- Zytel

DuPont: A Proud Heritage with Steadfast Core Values

We are one of the world's largest producers and distributors of science-based products and services. Since 1802, DuPont has been a leader in science and business, providing comprehensive solutions to achieve our customers' goals.

Market-Driven Science

DuPont is focused on market-driven science. We apply scientific, engineering, and manufacturing insights to create new products, processes, and solutions in our core businesses. We anticipate and leverage the trends in our markets to transform chemical and biological knowledge into value for our customers and society.

Clear priorities for 2009

1. We plan to deliver $600 million in fixed cost reductions.
2. Our goal is to reduce costs to our customers. We performed exceptionally well through the credit crisis and the deepening global recession.
3. We are well on our way to completing our $1.7 billion cost reduction programs.
4. We laid the groundwork for our Y Series soybeans, which represent 29 percent of total sales.
5. We delivered $400 million in variable cost reductions. Our goal is to achieve $400 million in variable cost reductions.
6. We also are implementing a wide range of projects aimed at reducing costs—buoy projects, including the 901 new products we introduced in 2008.

To DuPont Shareholders

As we celebrate our 207th year of operations in 2008, we are proud of our achievements in a year that saw unexpected developments. The people of DuPont have shown their commitment to our business and our core values in a changing environment and took swift actions to address the challenges.

We anticipated economic headwinds in 2008, but the financial crisis intensified in October, causing a reduction of $4 billion in working capital in 2009. We used prudent financial discipline. We quickly assessed the impact, implemented changes, and reinforced our mid-term scenario.

The people of DuPont demonstrated our core values in 2008, the people of DuPont know in the long run that is the best way to operate with customers and with suppliers, which we want to be long-term relationships.

Clearly, priorities for 2009

1. We plan to deliver $600 million in fixed cost reductions.
2. Our goal is to reduce costs to our customers. We performed exceptionally well through the credit crisis and the deepening global recession.
3. We are well on our way to completing our $1.7 billion cost reduction programs.
4. We laid the groundwork for our Y Series soybeans, which represent 29 percent of total sales.
5. We delivered $400 million in variable cost reductions. Our goal is to achieve $400 million in variable cost reductions.
6. We also are implementing a wide range of projects aimed at reducing costs—buoy projects, including the 901 new products we introduced in 2008.
Speed, agility and transformative science are needed today as never before.

Global markets are demanding high performance, sustainable products and technologies. At DuPont, we foster a culture of delivering innovation that the market needs and is willing to pay for. We call that market-driven science. Presented here are some examples of DuPont science responding with innovation products and services to key trends in the marketplace.

Science has the potential to help feed the world, address global energy challenges, and provide safer and more secure lives for people in every market. DuPont’s business units are directly linked to the markets, to our customers and to the end-users. Our success is measured by the science we create, but by the value we generate and that value is determined by the marketplace.

Sulfur and recovery: sulfur price variations Sulfur is an essential element and a key component of many processes within the hydrocarbon refining and petrochemical industries. The demand for sulfur is highly dependent on refinery operating patterns and the price of natural gas. The availability of low-cost natural gas impacts the acid gas treating processes and in turn the supply of sulfur. Very high natural gas prices in 2008 pushed sulfur prices up to the highest level in almost 10 years. The high cost of sulfur can make it economically more attractive to switch to other sulfur sources such as coal or by product coke ovens. In 2009, sulfur prices are expected to remain high, primarily because of strong demand for sulfuric acid in the refining industry. The demand for sulfuric acid is expected to stay strong in 2009.

DuPont is an active participant in the sulfuric acid regeneration market and is well positioned for a strong year of sulfuric acid regeneration business. DuPont has long been active in sulfuric acid regeneration. But in 2008, DuPont marked a milestone by starting up custom-designed regeneration facilities in four different countries.

Y Year of Pioneer soybeans Substantially increase protein levels

Yield per acre and soybean nitrogen rates are substantially lower than new Y Series soybean varieties from Pioneer Hi-Bred. The new Y Series varieties, developed through a large-scale field trial involving the use of nitrogen fertilizer and soybean nitrogen rates, showed promise in tests. The new Y Series varieties, developed through a large-scale field trial involving the use of nitrogen fertilizer and soybean nitrogen rates, showed promise in tests. The new Y Series varieties, developed through a large-scale field trial involving the use of nitrogen fertilizer and soybean nitrogen rates, showed promise in tests.

Innovative materials portfolio engages steady growth


Teflon® production required to meet increased demand

Despite the economic downturn, DuPont’s Teflon® continues to perform its intended function of protecting food from oil, grease and moisture. Teflon® remains a popular paint finish and is used in molded parts for agricultural, medical and consumer products. One of the ways DuPont is preparing for a potential economic recovery was to increase production of Teflon® in 2009.

DuPont announces new Sorona® renewably sourced polymer

DuPont has introduced Sorona® renewably sourced polymer, a lightweight, versatile polymer that can be used in a multitude of applications. This polymer is a market-driven science. Presented here are some examples of DuPont science responding with innovation products and services to key trends in the marketplace.

Market-Driven Science

DuPont’s expertise in market-driven science provides solutions for some of the world’s most critical issues. DuPont has a proven track record for making new products and technologies a reality. With a global presence and the ability to develop products that meet local needs, DuPont is creating a new frontier of sustainable products and technologies.

Rynaxypyr® sets a new standard in insect control


Key to the expansion is the market for photovoltaic products made with Tedlar® films, which have been a critical component of Photovoltaic industry could exceed $1–2 billion. Key to the expansion is the market for photovoltaic products made with Tedlar® films, which have been a critical component of Photovoltaic industry could exceed $1–2 billion. Key to the expansion is the market for photovoltaic products made with Tedlar® films, which have been a critical component of Photovoltaic industry could exceed $1–2 billion. Key to the expansion is the market for photovoltaic products made with Tedlar® films, which have been a critical component of Photovoltaic industry could exceed $1–2 billion. Key to the expansion is the market for photovoltaic products made with Tedlar® films, which have been a critical component of Photovoltaic industry could exceed $1–2 billion.

DPS was introduced in 2007 at the DuPont Production System

Market-Driven Science

DuPont’s expertise in market-driven science provides solutions for some of the world’s most critical issues. DuPont has a proven track record for making new products and technologies a reality. With a global presence and the ability to develop products that meet local needs, DuPont is creating a new frontier of sustainable products and technologies.

Rynaxypyr® sets a new standard in insect control


Key to the expansion is the market for photovoltaic products made with Tedlar® films, which have been a critical component of Photovoltaic industry could exceed $1–2 billion. Key to the expansion is the market for photovoltaic products made with Tedlar® films, which have been a critical component of Photovoltaic industry could exceed $1–2 billion. Key to the expansion is the market for photovoltaic products made with Tedlar® films, which have been a critical component of Photovoltaic industry could exceed $1–2 billion. Key to the expansion is the market for photovoltaic products made with Tedlar® films, which have been a critical component of Photovoltaic industry could exceed $1–2 billion. Key to the expansion is the market for photovoltaic products made with Tedlar® films, which have been a critical component of Photovoltaic industry could exceed $1–2 billion.
Speed, agility and transformative science are needed now as never before.

Global markets are demanding high performance, sustainable products and technologies. At DuPont, we foster a culture of delivering innovation that the market needs and is selling for. We call that market-driven science. Presented here are some recent examples of DuPont science responding with innovative products and services to key trends in the marketplace.

Sciences have the potential to help feed the world, address global energy challenges, and provide safer and more secure lives for people in every market. DuPont scientists are directly linked to the markets, to our customers and to the end-users. Our success is measured not by the science we create, but by the value we generate and that value is determined by the marketplace.

Sulfuric acid and Sustainable battery solutions

Sulfuric acid production is a key component of many industries. DuPont has long been active in sulfuric acid regeneration. But in 2008, DuPont marked a milestone by starting up custom-designed regeneration facilities for petroleum refiners in El Paso, Texas and Linden, N.J. Such facilities will reduce emissions in the refining process. By making a commitment to investment in sulfuric acid regeneration, DuPont is working to reduce emissions in the refining process. This commitment to environmental sustainability is part of DuPont’s overall mission to deliver sustainable products and technologies. DuPont continues to make a commitment to environmental sustainability through its DuPont Production System, a process designed to fundamentally strengthen manufacturing capability. The DuPont Production System is designed to fundamentally strengthen manufacturing capability. DPS was introduced in 2007 at the DuPont site in Wuppertal, Germany. Significant improvements to manufacturing capability and employee performance and creativity were realized—resulting in lower costs, reduced waste, improved quality and increased profits. The DPS Deployment Program is ongoing. DuPont plans to deploy DPS at 300 DuPont business sites by 2011. The potential impact is annual savings of $1 billion to the company.

DuPont is also working to reduce emissions in the refining process. By making a commitment to investment in sulfuric acid regeneration, DuPont is working to reduce emissions in the refining process.

Market-Driven Science

Examples of DuPont science responding with innovative products and services to key trends in the marketplace.

Yield advantage and renewable energy

DuPont has partnered with Genera Energy to help develop a plant that has the potential to produce 100 million gallons of ethanol per year. In Wuppertal, Germany, the DuPont site has partnered with Genera Energy to develop the potential of a plant that has the potential to produce 100 million gallons of ethanol per year, as part of the DuPont/Genera joint venture in Europe. The project could represent a $1 billion opportunity.

Waterborne auto paints attract formulae

DuPont’s waterborne auto paints, Cromax® Pro coatings, also reduce volatile organic compounds (VOCs) and hazardous air pollutants. This figure encompasses volatile organic compounds, as well as hazardous air pollutants. Cost savings from using DuPont waterborne auto paints can be significant.

You may also be interested in

Rynaxypyr® is a new standard in insect control

A police officer puts on a bullet-resistant vest made of DuPont™ Kevlar® aramid fiber.
Speed, agility and transformative science are needed now more than ever before.

Global markets are demanding high performance, sustainable products and technologies. At DuPont, we are a culture of delivering innovation that helps meet the market needs and is selling for pay. We call that market-driven science. Presented here are some examples of DuPont science responding with innovative products and services to key trends in the marketplace.

Market-Driven Science

**Sulfur and recovery Sulfitic soda recovery processes**

Sulfitic soda recovery systems have been in operation for nearly 100 years. Over the last 20 years, DuPont has extensively upgraded or retrofitted them to use surplus spent liquor, and make them more cost-effective and environmentally friendly. They are being modernized to meet new environmental standards, and to enable customers to capture and sell any valuable byproducts.

**DuPont™ Xylan technology**

Innovative enzymatic portfolio engenders steady growth

DuPont™ Xylan technology provides products made from renewable biomass sources. The technology is being used in the production of new xylan-based biopolymers, chemical antioxidants, surfactants, adhesives, and other value-added products. DuPont™ Xylan technology provides solutions for a wide range of applications that require native xylan material.

**DuPont™ Teabase process enhances steam cycle efficiency**

Steam cycle efficiency has increased significantly over the last decade due to advanced technology and reduced maintenance issues. DuPont™ Teabase process has been developed to further increase steam cycle efficiency and output, and reduce emissions.

**Hyosys™ Thermoclines create value in emerging markets**

ExxonMobil’s Teabase™ boiler gasifiers and Hyosys™ heat exchangers serve as the front end of a modular gasification system that can be added to any type of biomass. The Hyosys™ Heat Exchanger is an innovative, heat economizing heat exchanger that recovers high-grade heat from the exhaust gas stream of a gasifier. The Hyosys™ Heat Exchanger reduces the cost of the boiler and provides significant energy savings.

**DuPont™ Kevlar® fiber**

Kevlar®, DuPont’s high-performance polymer, has been used in a variety of applications, from automotive components to aerospace and military applications. DuPont is focusing on expanding the use of Kevlar® fiber in the global market for ballistic protection.

**Wearable electronics actuate business environments**

DuPont™ Tedlar® film is a high-performance, durable, and flexible material that is perfect for use in wearable electronics. It is lightweight, durable, and resistant to sweat, moisture, and temperatures.

**Kynar® sets a new standard in interior control**

Aerospace & Defense Magenta Magazine featured Kynar® PVDF in an article about the future of aerospace. The material’s superior properties make it ideal for use in aircraft interior control.

**DuPont™ Sorona® technology**

Sorona® is a renewably sourced polymer that is used in molded parts for agricultural, household, and automotive applications. It is a high-performance alternative to petroleum-based polymers.

**DuPont™ Zemea® technology**

Zemea® is a high-performance, sustainable glycol that is used in cosmetic, personal care, and cleaning products. It was approved as a natural ingredient by the U.S. Food and Drug Administration (FDA) and is based on 2,3-pentanediol.

**Solamet® technology**

Solamet® is a photovoltaic metallization paste that is used in the production of solar cells. It is a high-performance material that is used in the production of photovoltaic modules.

**Tedlar® technology**

Tedlar® is a high-performance, durable, and flexible material that is perfect for use in a variety of applications, from automotive components to aerospace and military applications. DuPont is focusing on expanding the use of Tedlar® in the global market for photovoltaic backsheets.

**DuPont™ Xylan technology**

Xylan technology provides products made from renewable biomass sources. The technology is being used in the production of new xylan-based biopolymers, chemical antioxidants, surfactants, adhesives, and other value-added products. DuPont™ Xylan technology provides solutions for a wide range of applications that require native xylan material.

**DuPont™ Teabase process enhances steam cycle efficiency**

Steam cycle efficiency has increased significantly over the last decade due to advanced technology and reduced maintenance issues. DuPont™ Teabase process has been developed to further increase steam cycle efficiency and output, and reduce emissions.

**Hyosys™ Thermoclines create value in emerging markets**

ExxonMobil’s Teabase™ boiler gasifiers and Hyosys™ heat exchangers serve as the front end of a modular gasification system that can be added to any type of biomass. The Hyosys™ Heat Exchanger is an innovative, heat economizing heat exchanger that recovers high-grade heat from the exhaust gas stream of a gasifier. The Hyosys™ Heat Exchanger reduces the cost of the boiler and provides significant energy savings.

**DuPont™ Kevlar® fiber**

Kevlar®, DuPont’s high-performance polymer, has been used in a variety of applications, from automotive components to aerospace and military applications. DuPont is focusing on expanding the use of Kevlar® fiber in the global market for ballistic protection.

**Wearable electronics actuate business environments**

DuPont™ Tedlar® film is a high-performance, durable, and flexible material that is perfect for use in wearable electronics. It is lightweight, durable, and resistant to sweat, moisture, and temperatures.

**Kynar® sets a new standard in interior control**

Aerospace & Defense Magenta Magazine featured Kynar® PVDF in an article about the future of aerospace. The material’s superior properties make it ideal for use in aircraft interior control.

**DuPont™ Sorona® technology**

Sorona® is a renewably sourced polymer that is used in molded parts for agricultural, household, and automotive applications. It is a high-performance alternative to petroleum-based polymers.

**DuPont™ Zemea® technology**

Zemea® is a high-performance, sustainable glycol that is used in cosmetic, personal care, and cleaning products. It was approved as a natural ingredient by the U.S. Food and Drug Administration (FDA) and is based on 2,3-pentanediol.

**Solamet® technology**

Solamet® is a photovoltaic metallization paste that is used in the production of solar cells. It is a high-performance material that is used in the production of photovoltaic modules.

**Tedlar® technology**

Tedlar® is a high-performance, durable, and flexible material that is perfect for use in a variety of applications, from automotive components to aerospace and military applications. DuPont is focusing on expanding the use of Tedlar® in the global market for photovoltaic backsheets.

**DuPont™ Xylan technology**

Xylan technology provides products made from renewable biomass sources. The technology is being used in the production of new xylan-based biopolymers, chemical antioxidants, surfactants, adhesives, and other value-added products. DuPont™ Xylan technology provides solutions for a wide range of applications that require native xylan material.

**DuPont™ Teabase process enhances steam cycle efficiency**

Steam cycle efficiency has increased significantly over the last decade due to advanced technology and reduced maintenance issues. DuPont™ Teabase process has been developed to further increase steam cycle efficiency and output, and reduce emissions.

**Hyosys™ Thermoclines create value in emerging markets**

ExxonMobil’s Teabase™ boiler gasifiers and Hyosys™ heat exchangers serve as the front end of a modular gasification system that can be added to any type of biomass. The Hyosys™ Heat Exchanger is an innovative, heat economizing heat exchanger that recovers high-grade heat from the exhaust gas stream of a gasifier. The Hyosys™ Heat Exchanger reduces the cost of the boiler and provides significant energy savings.

**DuPont™ Kevlar® fiber**

Kevlar®, DuPont’s high-performance polymer, has been used in a variety of applications, from automotive components to aerospace and military applications. DuPont is focusing on expanding the use of Kevlar® fiber in the global market for ballistic protection.

**Wearable electronics actuate business environments**

DuPont™ Tedlar® film is a high-performance, durable, and flexible material that is perfect for use in wearable electronics. It is lightweight, durable, and resistant to sweat, moisture, and temperatures.

**Kynar® sets a new standard in interior control**

Aerospace & Defense Magenta Magazine featured Kynar® PVDF in an article about the future of aerospace. The material’s superior properties make it ideal for use in aircraft interior control.

**DuPont™ Sorona® technology**

Sorona® is a renewably sourced polymer that is used in molded parts for agricultural, household, and automotive applications. It is a high-performance alternative to petroleum-based polymers.

**DuPont™ Zemea® technology**

Zemea® is a high-performance, sustainable glycol that is used in cosmetic, personal care, and cleaning products. It was approved as a natural ingredient by the U.S. Food and Drug Administration (FDA) and is based on 2,3-pentanediol.

**Solamet® technology**

Solamet® is a photovoltaic metallization paste that is used in the production of solar cells. It is a high-performance material that is used in the production of photovoltaic modules.

**Tedlar® technology**

Tedlar® is a high-performance, durable, and flexible material that is perfect for use in a variety of applications, from automotive components to aerospace and military applications. DuPont is focusing on expanding the use of Tedlar® in the global market for photovoltaic backsheets.

**DuPont™ Xylan technology**

Xylan technology provides products made from renewable biomass sources. The technology is being used in the production of new xylan-based biopolymers, chemical antioxidants, surfactants, adhesives, and other value-added products. DuPont™ Xylan technology provides solutions for a wide range of applications that require native xylan material.

**DuPont™ Teabase process enhances steam cycle efficiency**

Steam cycle efficiency has increased significantly over the last decade due to advanced technology and reduced maintenance issues. DuPont™ Teabase process has been developed to further increase steam cycle efficiency and output, and reduce emissions.

**Hyosys™ Thermoclines create value in emerging markets**

ExxonMobil’s Teabase™ boiler gasifiers and Hyosys™ heat exchangers serve as the front end of a modular gasification system that can be added to any type of biomass. The Hyosys™ Heat Exchanger is an innovative, heat economizing heat exchanger that recovers high-grade heat from the exhaust gas stream of a gasifier. The Hyosys™ Heat Exchanger reduces the cost of the boiler and provides significant energy savings.

**DuPont™ Kevlar® fiber**

Kevlar®, DuPont’s high-performance polymer, has been used in a variety of applications, from automotive components to aerospace and military applications. DuPont is focusing on expanding the use of Kevlar® fiber in the global market for ballistic protection.

**Wearable electronics actuate business environments**

DuPont™ Tedlar® film is a high-performance, durable, and flexible material that is perfect for use in wearable electronics. It is lightweight, durable, and resistant to sweat, moisture, and temperatures.

**Kynar® sets a new standard in interior control**

Aerospace & Defense Magenta Magazine featured Kynar® PVDF in an article about the future of aerospace. The material’s superior properties make it ideal for use in aircraft interior control.

**DuPont™ Sorona® technology**

Sorona® is a renewably sourced polymer that is used in molded parts for agricultural, household, and automotive applications. It is a high-performance alternative to petroleum-based polymers.

**DuPont™ Zemea® technology**

Zemea® is a high-performance, sustainable glycol that is used in cosmetic, personal care, and cleaning products. It was approved as a natural ingredient by the U.S. Food and Drug Administration (FDA) and is based on 2,3-pentanediol.

**Solamet® technology**

Solamet® is a photovoltaic metallization paste that is used in the production of solar cells. It is a high-performance material that is used in the production of photovoltaic modules.

**Tedlar® technology**

Tedlar® is a high-performance, durable, and flexible material that is perfect for use in a variety of applications, from automotive components to aerospace and military applications. DuPont is focusing on expanding the use of Tedlar® in the global market for photovoltaic backsheets.
Speed, agility and transformative science are needed today more than ever before.

Global markets are demanding higher performance, sustainable products and technologies. At DuPont, we foster a culture of delivering innovation that the market needs and is calling for. We understand that building a sustainable business is not just good for society, it enhances our competitiveness and drives value, which leads to better financial performance.

We are committed to leading with science-driven technologies that address some of the world's biggest challenges. We work with customers internationally to provide products, processes and solutions that help them perform better, more sustainably and profitably.

Innovative renewable products enjoy steady growth

DuPont™, with a $20 billion run rate in annual sales of renewable products and materials, is a world leader in transforming the business environment. DuPont is committed to using renewable resources to develop technologies and products that meet the needs of industries and consumers worldwide. More than 300 DuPont sites use renewable resources to produce products that are sold in numerous markets, including the Wurtsboro, New York, manufacturing complex. Since 2009, DuPont has worked to further enhance its commitment to renewable products, with a goal of sourcing 25 percent of its feedstocks with renewable content by 2020.

Market-Driven Science

DuPont is continually seeking new emerging science and technologies. In 2008, DuPont launched a patented lightweight technology that provides ballistic protection and offers a 30 percent weight savings over traditional components. The technology, Kevlar® XP™, is applied to the back panel of the protective body armor that is used by law enforcement agencies, military forces and civilian first responders. The Kevlar® XP™ component of the body armor is targeted primarily to the U.S. military, but DuPont is actively working with the Department of Homeland Security to broaden its use. In 2009, DuPont is planning to expand the use of Kevlar® XP™ technology to military personnel in Europe and Asia.

DuPont also is expanding its research in the area of high-performance, lightweight performance materials, including the use of Solamet® as a component of photovoltaic backsheets to increase their power output. DuPont is committed to supplementing the growth of DuPont™ DuPont™ for the production of Tedlar® photovoltaic backsheets.

Past performance is not a guarantee of future results. Future results may differ from historical results due to the inherent uncertainty of predicting business outcomes. For more information, visit duPont.com.
When we come out of the current recession, we believe even in the current downturn. In Agriculture & Nutrition, we are focused on productivity gains and underlying pretax operating income grew 24 percent. We have $2 billion in remaining fixed cost reduction opportunities with goals to deliver $600 million in fixed cost projects. Our restructuring programs are designed to strengthen our production capability, was further cuts are warranted, using a “zero-based” approach. Meanwhile, we are sticking with our basic strategies to be in place at 300 sites by 2011. This will contribute to a reduction of $1 billion in working capital in 2009. To our customers. We performed exceptionally well through the third quarter—underlying sales increased 10 percent and underlying pretax operating income grew 24 percent. We have $2 billion in remaining fixed cost reduction opportunities with goals to deliver $600 million in fixed cost projects. We are keenly aware of the impact current, unprecedented economic conditions are having on the prices of energy and raw materials. Hurricanes in the midst of change, our core values are the bedrock of our company's first dividend in the fourth quarter of 1904. We have paid 417 consecutive quarterly dividends, or more than 100 years. We will continue to invest in DuPont’s business, strategies, and capabilities and value the growth of the company, and will continue to invest in DuPont’s business, strategies, and capabilities and value creation for our shareholders. A turbulent business climate. In the face of economic challenges and to protect shareholder value.

Despite the economic turmoil, our accomplishments were significant in 2008, generating another record year for DuPont. DuPont achieved sales of $25 billion in 2008, an increase of $4 billion over 2007, and underlying pretax operating income grew 24 percent.

The people of our company are inspired by this heritage and are the bedrock of our company’s mission—creating value for our shareholders. A turbulent business climate. In the face of economic challenges and to protect shareholder value.

Non-GAAP Earnings Per Share (dollars)

Earnings Per Share (dollars)


Before significant items.

The creation of shareholder and societal value while we reduce our environmental footprint along the value chains in which we operate.

We are keenly aware of the impact current, unprecedented economic conditions are having on the prices of energy and raw materials. Hurricanes in the midst of change, our core values are the bedrock of our company's first dividend in the fourth quarter of 1904. We have paid 417 consecutive quarterly dividends, or more than 100 years. We will continue to invest in DuPont’s business, strategies, and capabilities and value creation for our shareholders. A turbulent business climate. In the face of economic challenges and to protect shareholder value.

Despite the economic turmoil, our accomplishments were significant in 2008, generating another record year for DuPont. DuPont achieved sales of $25 billion in 2008, an increase of $4 billion over 2007, and underlying pretax operating income grew 24 percent.

The people of our company are inspired by this heritage and are the bedrock of our company’s mission—creating value for our shareholders. A turbulent business climate. In the face of economic challenges and to protect shareholder value.

Non-GAAP Earnings Per Share (dollars)

Earnings Per Share (dollars)


Before significant items.

The creation of shareholder and societal value while we reduce our environmental footprint along the value chains in which we operate.