



**Six Flags**<sup>®</sup>  
2021 Annual Report





March 29, 2022

Dear Six Flags Stockholders,

We participate in a healthy and growing industry and provide experiences that we believe other forms of entertainment cannot replicate. We have a globally recognized brand, yet each of our parks has a unique identity. Our team members are passionate about Six Flags and enriching our guests' experiences in our parks. Our guests are proud that Six Flags is a part of their communities. We offer our guests thrills in an outdoor setting, in a friendly, clean and safe environment, where memories are created.

We are extremely proud of Six Flags' perseverance through the ongoing pandemic and the company's delivery of improved financial results in 2021. We are encouraged by the increased spending in the parks and demand for our season pass products. However, we have many opportunities to improve our performance. To accomplish this, we are resetting our culture, organization, strategy, and operational priorities.

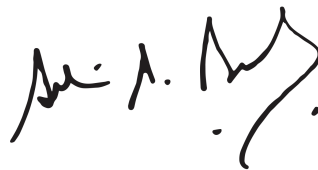
- Culture: Execute better and faster by creating an agile, performance-oriented culture.
- Organization: Change our organizational mindset so that a streamlined corporate office exists to support our parks, and our park presidents have the autonomy and incentives to act as owners.
- Strategy: Provide a premium experience and charge prices that are in-line with the value we deliver.
- Operational priorities: Improve the guest experience through initiatives such as greater ride efficiency and convenience, employee friendliness, park cleanliness, better quality food, new amenities, and guest-facing technology, starting with our mobile app.

Through premiumization, we are focusing on guests who are willing to pay for a premium experience, which will lessen the crowding of our parks, reducing pressure on operations and elevating the guest experience. Our goal is to lead the industry in innovation, and to do that we are investing in our parks and our technology systems. We have ample ride capacity in our parks, so we are deploying capital and resources into guest-facing technology, food service equipment, and other park infrastructure improvements for a higher guest experience impact with a lower cost than adding new rides. Once we have funded our growth priorities, our next near-term capital allocation priority will be to pay down debt.

We are proud to have been named by Forbes Magazine as one of "The Best Employers for Women in 2021." We are recommitting to advancing diversity, equity and inclusion, and actively working to listen, hear and understand each other. We are also strengthening our strategy to recruit, retain and promote diverse candidates within the Six Flags family. Our people are truly the heart and soul of our amazing brand.

We are emerging stronger from the pandemic with a clearer strategic framework: a stronger team, stronger brand, stronger business model and, most importantly, a stronger culture. On behalf of the directors, officers and employees of Six Flags Entertainment Corporation, we would like to express our appreciation for your continued investment and support. We are dedicated to aligning management with the best long-term interests of stakeholders and operating the company in a sustainable and inclusive way.

Sincerely,

A handwritten signature in black ink, appearing to read "Selim Bassoul". The signature is fluid and cursive, with a large initial "S" and "B".

Selim Bassoul  
President and Chief Executive Officer



**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**  
Washington, D.C. 20549

**FORM 10-K**

- Annual Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934**  
for the fiscal year ended January 2, 2022
- Transition Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934**  
For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number: 1-13703



**SIX FLAGS ENTERTAINMENT CORPORATION**

(Exact name of registrant as specified in its charter)

**Delaware**  
(State or other jurisdiction of  
incorporation or organization)  
**1000 Ballpark Way, Suite 400**  
**Arlington, Texas**  
(Address of principal executive offices)

**13-3995059**  
(I.R.S. Employer Identification No.)

**76011**  
(Zip Code)

Registrant's telephone number, including area code: **(972) 595-5000**

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common stock, \$0.025 par value per share	SIX	New York Stock Exchange

Securities registered pursuant to Section 12(g) of the Act: **None**

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act of 1993. Yes  No

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Securities Exchange Act of 1934. Yes  No

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or emerging growth company. See definition of "large accelerated filer," "accelerated filer," "smaller reporting company" and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer       Accelerated filer       Non-accelerated filer       Smaller reporting company       Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). Yes  No

Indicate by check mark whether the registrant has filed a report on and attestation to its management's assessment of the effectiveness of its internal control over financial reporting under Section 404(b) of the Sarbanes-Oxley Act by the registered public accounting firm that prepared or issued its audit report.

On the last business day of the registrant's most recently completed second fiscal quarter, the aggregate market value of the common stock of the registrant held by non-affiliates was approximately \$3,750.6 million based on the closing price \$43.69 of the common stock on The New York Stock Exchange on such date. Shares of common stock beneficially held by each executive officer and director have been excluded from this computation because these persons may be deemed to be affiliates. This determination of affiliate status is not necessarily a conclusive determination for any other purposes.

On February 21, 2022, there were 86,180,973 shares of common stock, par value \$0.025, of the registrant issued and outstanding.

**DOCUMENTS INCORPORATED BY REFERENCE**

Portions of the information required in Part III by Items 10, 11, 12, 13 and 14 are incorporated by reference to the registrant's proxy statement for the 2022 annual meeting of stockholders, which will be filed by the registrant within 120 days after the close of its 2021 fiscal year.

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## CAUTIONARY NOTE REGARDING FORWARD-LOOKING STATEMENTS

This Annual Report on Form 10-K (the "Annual Report") and the documents incorporated herein by reference contain forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. Forward-looking statements include all statements that are not historical facts and can be identified by words such as "anticipates," "intends," "plans," "seeks," "believes," "estimates," "expects," "may," "should," "could" and variations of such words or similar expressions. These forward-looking statements are not guarantees of future performance and are subject to risks, uncertainties, assumptions and other factors, some of which are beyond our control, which could cause actual results to differ materially from those expressed or implied by such forward-looking statements. These factors include (i) the operation of our parks in light of the ongoing global coronavirus pandemic ("COVID-19") including actions that may be taken by us, other businesses and governments to address or otherwise mitigate the impact of COVID-19, (ii) the duration and severity of COVID-19, the impact of virus variants, and the rate of vaccinations, (iii) the adequacy of our cash flows from operations, available cash and available amounts under our credit facilities to meet our liquidity needs, including in the event of a prolonged closure of one or more of our parks, (iv) our expectations regarding the timing, costs, benefits and results of our strategic plan, (v) our ability to implement our capital plans in a timely and cost effective manner, and our expectations regarding the anticipated costs, benefits and results of such capital plans, (vi) the extent to which having parks in many geographical locations protects our consolidated results against the effects of adverse weather and other events, (vii) our ongoing compliance with laws and regulations, and the effect of, and cost and timing of compliance with, newly enacted laws and regulations, (viii) our ability to obtain additional financing, (ix) our expectations regarding future interest payments, (x) our expectations regarding the effect of certain accounting pronouncements, (xi) our expectations regarding the cost or outcome of any litigation or other disputes, (xii) our annual income tax liability and the availability and effect of net operating loss carryforwards and other tax benefits, and (xiii) our expectations regarding uncertain tax positions.

Forward-looking statements are based on our current expectations and assumptions regarding our business, the economy and other future conditions. Because forward-looking statements relate to the future, they are, by their nature, subject to inherent uncertainties, risks and changes in circumstances that are difficult to predict. Additional risks and uncertainties that could cause actual results to differ materially from those described in such forward-looking statements include, among others, the following:

- factors impacting attendance, such as local conditions, contagious diseases, including COVID-19, or the perceived threat of contagious diseases, events, disturbances and terrorist activities;
- regulations and guidance of federal, state and local governments and health officials regarding the response to COVID-19, including, with respect to business operations, safety protocols and public gatherings (such as voluntary and, in some cases, mandatory, quarantines, as well as shut downs and other restrictions on travel and commercial, social and other activities);
- political or military events;
- recall of food, toys and other retail products sold at our parks;
- accidents or incidents involving the safety of guests and employees, or contagious disease outbreaks at our parks or other parks in our industry, and negative publicity about us or our industry;
- availability of commercially reasonable insurance policies at reasonable rates;
- inability to achieve desired improvements and financial performance targets;
- adverse weather conditions, such as excess heat or cold, rain and storms;
- general financial and credit market conditions, including our ability to access credit or raise capital;
- economic conditions (including customer spending patterns);
- changes in public and consumer tastes;
- construction delays in capital improvements, or ride downtime;
- competition with other theme parks and entertainment alternatives;
- dependence on a seasonal workforce;
- unionization activities and labor disputes;
- wage rate pressure, employee benefit costs, and healthcare reform;
- environmental laws and regulations;
- laws and regulations affecting corporate taxation;
- pending, threatened or future legal proceedings and the significant expenses associated with litigation;
- cyber security risks; and
- other factors or uncertainties described in "Item 1A. Risk Factors" of this Annual Report.



A more complete discussion of these factors and other risks applicable to our business is contained in "Item 1A. Risk Factors" of this Annual Report. All forward-looking statements in this report, or that are made on our behalf by our directors, officers or employees related to the information contained herein, apply only as of the date of this report or as of the date they were made. While we believe that the expectations reflected in such forward-looking statements are reasonable, we make no assurance that such expectations will be realized and actual results could vary materially. Factors or events that could cause our actual results to differ may emerge from time to time, and it is not possible for us to predict all of them. We undertake no obligation, except as required by applicable law, to publicly update any forward-looking statement, whether as a result of new information, future developments or otherwise. Additionally, the continued impact of the COVID-19, virus variants and the rate of vaccinations could heighten many of the risk factors described herein.

\* \* \* \* \*

As used in this Annual Report, unless the context requires otherwise, the terms "we," "our," "Six Flags," "the Company" and "SFEC" refer collectively to Six Flags Entertainment Corporation and its consolidated subsidiaries, and "Holdings" refers only to Six Flags Entertainment Corporation, without regard to its consolidated subsidiaries.

*Looney Tunes* characters, names and all related indicia are trademarks of Warner Bros., a division of WarnerMedia owned by AT&T Inc. *Batman*, *Superman* and *Wonder Woman* and all related characters, names and indicia are copyrights and trademarks of DC Comics. *Six Flags* and all related indicia are registered trademarks of Six Flags Theme Parks Inc.

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## PART I

### ITEM 1. BUSINESS

#### Introduction

We own and operate regional theme parks and waterparks. We are the largest regional theme park operator in the world and the largest operator of waterparks in North America based on the number of parks we operate. Of our 27 regional theme parks and waterparks, 24 are located in the United States, two are located in Mexico and one is located in Montreal, Canada. Our U.S. parks serve each of the top 11 designated market areas, as determined by a survey of television households within designated market areas published by A.C. Nielsen Media Research in September 2021. Our diversified portfolio of North American parks serves an aggregate population of approximately 145 million people and 250 million people within a radius of 50 miles and 100 miles, respectively, with some of the highest per capita gross domestic product in the U.S.

We generate revenue primarily from selling admission to our parks and from the sale of food, beverages, merchandise and other products and services within our parks.

Our parks occupy approximately 6,000 acres of land, and we own approximately 700 additional acres of land with development potential. Our parks are located in geographically diverse markets across North America. Our parks generally offer a broad selection of state-of-the-art and traditional thrill rides, water attractions, themed areas, concerts and shows, restaurants, game venues and retail outlets, and thereby provide a complete family-oriented entertainment experience. In the aggregate, during 2021, our parks contained approximately 900 rides, including over 140 roller coasters, making us the leading provider of "thrill rides" in the industry.

We own the internationally recognized "Six Flags" brand name in the U.S. and other countries throughout the world. To capitalize on this name recognition, 23 of our parks are branded as "Six Flags" or "Hurricane Harbor" parks, and we are, with a third party partner, developing a Six Flags-branded theme park in Saudi Arabia. We license the right to use certain Warner Bros. and DC Comics characters at our theme parks, which provide an enhanced family entertainment experience and theming.

We believe our parks benefit from limited direct theme park competition. A limited supply of real estate appropriate for theme park development, substantial initial capital investment requirements, long development lead-time, and zoning restrictions provide each of our parks with a significant degree of protection from competitive new theme park openings. Based on our knowledge of the development of our own and other regional theme parks, we estimate it would cost \$500 million to \$700 million and would take a minimum of four years to construct a new regional theme park comparable to one of our major Six Flags-branded theme parks.

#### COVID-19 Impact

In response to the COVID-19 pandemic, federal, state and local governments implemented significant restrictions on travel, social conduct and business operations, including mass quarantine and social distancing mandates and orders. In March 2020, we were required to temporarily suspend operations at our theme parks and waterparks. We resumed partial operations at many of our parks on a staggered basis near the end of the second quarter of 2020 using a cautious and phased approach, including limiting attendance, in accordance with local conditions and government guidelines. Attendance trends continued to improve throughout 2020 and 2021. As of May 29, 2021, we had opened all of our parks, and, as of June 15, 2021, none of our parks were subject to mandated capacity constraints, with the exception of our theme park in Montreal and our two parks in Mexico. As of October 18, 2021, all capacity constraints were lifted on the two Mexico parks. The COVID-19 pandemic has had, and may continue to have, an unfavorable impact on certain parts of our business. The broader implications of the COVID-19 pandemic on our business, financial condition and results of operations remain uncertain and will depend on certain developments, including the duration and severity of the COVID-19 pandemic, the impact of virus variants, the rate of vaccinations, and the COVID-19 pandemic's impact on our guests and suppliers.

Throughout the ongoing pandemic, we have implemented plans to mitigate the impact of the pandemic on our business and to ensure the health and safety of our employees and guests. We reduced seasonal labor during the period that our parks were closed or operating under capacity restrictions. During 2020, we increased the available borrowings under the Second Amended and Restated Credit Facility, issued additional senior secured notes, deferred or eliminated certain capital projects, reduced certain discretionary spending (such as spending on marketing), temporarily reduced salaries for full-time employees, and did not pay a dividend on Holdings' common stock.

To incentivize members to maintain their patronage and loyalty during 2020, we offered one bonus month for each month that they paid while their home park was closed due to the pandemic. Members that continued to make their monthly membership payments also received a free upgrade to the next tier of membership valid until the end of 2022. In recognition of the challenges many of our guests faced due to the pandemic, we offered all of them the opportunity to pause their memberships (and payments) until their home park opened in 2021. All 2020 season pass holders received a free extension of their pass until the end of the 2021 season, along with a variety of in-park benefits to recognize their loyalty and continued commitment to the Company.

The COVID-19 pandemic continues to present material uncertainty and risk with respect to our performance and financial results, including our ability to keep all of our parks open to our guests. We will continue to consider near-term exigencies and the long-term financial health of the business as we take steps to mitigate the consequences of the COVID-19 pandemic on our business. The extent to which the COVID-19 pandemic adversely impacts our business will depend on future developments, which are highly uncertain and cannot be predicted, including any additional actions we have taken, or will take, to minimize the spread of COVID-19 or manage its impact.

### **Fiscal Calendar Change**

Holdings' Board of Directors determined that it is in our best interest to change the method of determining our fiscal quarters and fiscal years, such that each fiscal quarter will consist of thirteen weeks ending on a Sunday and each fiscal year will consist of 52 or 53 weeks, as applicable, and will end on the Sunday closest to December 31, effective as of the commencement of our fiscal year on January 1, 2021. This change was made to align our fiscal reporting calendar with how we operate our business and improve comparability across periods. This Annual Report covers the period January 1, 2021 through January 2, 2022 ("the year ended January 2, 2022"). The comparison period in the prior year covers January 1, 2020 through December 31, 2020 ("the year ended December 31, 2020").

### **Strategic Plan**

In December 2021, we made changes to our organizational structure, including to our leadership team, by reducing layers of management to more effectively align resources to business priorities and empower our park employees. We believe that the Company's success will be realized through the engagement and empowerment of our employees. We are focused on developing a dynamic performance-driven culture centered on the guest and creating a spirit of innovation, which has always been at our core.

Under our new leadership, our strategy is focused on building sustainable growth. In particular, we will focus our efforts on:

- Resetting to a performance-oriented culture;
- Reorienting to a park-centric organizational mindset; and
- Resetting strategy and operational priorities to focus on premiumization.

Our strategic plan will focus on the guest experience, pricing and capital allocation to reinvest in the business and pay down debt. We intend to improve our product offerings and create a premium guest experience. We plan to accomplish this with different ticket offerings, higher pricing, enhancing guest amenities and food and beverage offerings, and being disciplined with costs.

Prior to the COVID-19 pandemic, we initiated a transformation plan. The transformation plan focused on initiatives to improve our core operational effectiveness. Due to the outbreak of the COVID-19 pandemic in early 2020 and the

resulting park closures, management redirected its focus on navigating through this crisis, but continued efforts under the plan in the latter half of 2020, we made significant progress on our transformation plan. In November 2021, we brought the transformation plan to a close. Pricing initiatives introduced in 2021, such as reducing complimentary admissions and emphasizing greater value around our single day ticket options, facilitated growth in overall admissions per capita spending. We believe these efforts will continue to support future earnings growth.

We recorded non-recurring expenses related to both the transformation plan and the changes to our organizational structure within “Other expense.” The transformation plan has since been concluded and no further costs are anticipated. For the year ended January 2, 2022, non-recurring charges included consulting costs of \$6.9 million, technology modernization costs of \$4.5 million and employee termination costs of \$10.1 million. For the year ended December 31, 2020, amounts related to the transformation plan included consulting costs of \$20.5 million, employee termination costs of \$4.4 million and non-cash write-offs of ride assets of \$9.8 million.

### **Description of Parks and Segment Information**

Our parks provide similar products and services through a similar process to the same class of customer through a consistent method. We also believe our parks share common economic characteristics. Based on these factors, we have only one reportable segment—theme parks. The following chart summarizes key business and geographical information about our parks.

Name of Park and Location	Description	Designated Market Area and Rank*	Population Within Radius from Park Location	External Park Competition / Location / Approximate Distance
<b>Frontier City</b> <b>Six Flags Hurricane Harbor</b> <b>Oklahoma City</b> Oklahoma City, OK	113 acres— theme park 24 acres— waterpark	Oklahoma City (44)	1.6 million—50 miles 3.0 million—100 miles	Andy Alligator's Water Park / Norman, OK / 20 miles
<b>La Ronde</b> Montreal, Canada	146 acres—theme park	N/A	4.3 million—50 miles 6.3 million—100 miles	Quebec City Water Park / Quebec City, Quebec, Canada / 130 miles Canada's Wonderland / Vaughan, Ontario, Canada / 370 miles
<b>Six Flags Hurricane Harbor</b> <b>Rockford</b> Rockford, IL	43 acres— waterpark	Chicago (3) Milwaukee (37)	2.7 million—50 miles 13.7 million—100 miles	Several waterparks / Wisconsin Dells Area / 120 miles
<b>Six Flags America</b> Largo, MD	515 acres— combination theme park and waterpark and approximately 300 acres of potentially developable land	Washington, D.C. (9) Baltimore (28)	8.5 million—50 miles 14.0 million—100 miles	Kings Dominion / Doswell, VA (near Richmond) / 120 miles Hershey Park / Hershey, PA / 130 miles Busch Gardens / Williamsburg, VA / 180 miles
<b>Six Flags Darien Lake</b> Corfu, NY	982 acres— combination theme park and waterpark, hotel and campground	Buffalo (53)	2.6 million—50 miles 10.9 million—100 miles	Marineland / Niagara Falls, Ontario, Canada / 50 miles Fantasy Island / Grand Island, NY / 40 miles
<b>Six Flags Discovery</b> <b>Kingdom</b> Vallejo, CA <b>Six Flags Hurricane</b> <b>Harbor Concord</b> Concord, CA	159 acres— separately gated theme park with marine and land animal exhibits, and waterpark on 135 acres and 24 acres, respectively	San Francisco / Oakland (6) Sacramento (20)	6.4 million—50 miles 12.0 million—100 miles	Aquarium of the Bay at Pier 39 / San Francisco, CA / 30 miles Academy of Science Center / San Francisco, CA / 30 miles California Great America / Santa Clara, CA / 60 miles Gilroy Gardens / Gilroy, CA / 100 miles Outer Bay at Monterey Bay Aquarium / Monterey, CA / 130 miles
<b>Six Flags Fiesta Texas</b> San Antonio, TX	220 acres— combination theme park and waterpark	Houston (8) San Antonio (31) Austin (38)	2.8 million—50 miles 5.1 million—100 miles	Sea World of Texas / San Antonio, TX / 20 miles Schlitterbahn / New Braunfels, TX / 30 miles
<b>Six Flags Great Adventure &amp;</b> <b>Safari /</b> <b>Six Flags Hurricane Harbor</b> Jackson, NJ	2,111 acres— separately gated theme park/safari and waterpark and approximately 367 acres of potentially developable land	New York City (1) Philadelphia (4)	14.5 million—50 miles 29.6 million—100 miles	Hershey Park / Hershey, PA / 150 miles Dorney Park / Allentown, PA / 80 miles Morey's Piers Wildwood / Wildwood, NJ / 100 miles Coney Island / Brooklyn, NY / 80 miles American Dream Park East Rutherford, NJ / 70 miles
<b>Six Flags Great America /</b> <b>Six Flags Hurricane Harbor</b> <b>Chicago</b> Gurnee, IL	304 acres— combination theme park and waterpark and approximately 30 acres of potentially developable land	Chicago (3) Milwaukee (36)	9.0 million—50 miles 13.9 million—100 miles	Kings Island / Cincinnati, OH / 350 miles Cedar Point / Sandusky, OH / 340 miles Several waterparks / Wisconsin Dells Area / 170 miles
<b>Six Flags Hurricane Harbor</b> Oaxtepec, Mexico	67 acres— waterpark	N/A	22.6 million—50 miles 32.6 million—100 miles	El Rollo / Tlaquiltenango, Mexico / 20 miles Parque Acuatico Ojo de Agua / Temixco, Mexico / 20 miles Ixtapan Aquatic Park / Ixtapan de la Sal, Mexico / 50 miles
<b>Six Flags Hurricane Harbor</b> <b>Phoenix</b> Glendale, AZ	33 acres— waterpark	Phoenix (11)	4.9 million—50 miles 5.2 million—100 miles	Big Surf / Tempe, AZ / 30 miles Golfland Sunsplash / Mesa, AZ / 40 miles Castles & Coasters / Phoenix, AZ / 10 miles

Name of Park and Location	Description	Designated Market Area and Rank*	Population Within Radius from Park Location	External Park Competition / Location / Approximate Distance
<b>Six Flags Hurricane Harbor Splashtown</b> Spring, TX	46 acres—waterpark	Houston (8)	7.1 million—50 miles 8.1 million—100 miles	Big Rivers Waterpark / New Caney, TX / 20 miles Typhoon Texas Water Park / Katy, TX / 40 miles Schlitterbahn Galveston / Galveston, TX / 70 miles Disneyland Resort / Anaheim, CA / 60 miles Universal Studios Hollywood / Universal City, CA / 20 miles
<b>Six Flags Magic Mountain / Six Flags Hurricane Harbor</b> Valencia, CA	262 acres—separately gated theme park and waterpark on 250 acres and 12 acres, respectively	Los Angeles (2)	10.2 million—50 miles 18.6 million—100 miles	Knott's Berry Farm / Soak City USA Buena Park, CA / 50 miles Sea World of California / San Diego, CA / 150 miles Legoland / Carlsbad, CA / 130 miles Raging Waters / San Dimas, CA / 50 miles
<b>Six Flags Mexico</b> Mexico City, Mexico	110 acres—theme park	N/A	24.5 million—50 miles 33.2 million—100 miles	Mexico City Zoo / Mexico City, Mexico / 10 miles La Feria / Mexico City, Mexico / 10 miles
<b>Six Flags New England</b> Agawam, MA	262 acres—combination theme park and waterpark	Boston (10) Hartford / New Haven (32) Providence (52) Springfield (116)	3.2 million—50 miles 16.8 million—100 miles	Lake Compounce / Bristol, CT / 50 miles Canobie Lake Park / Salem, NH / 140 miles
<b>Six Flags Over Georgia</b> Austell, GA <b>Six Flags White Water Atlanta</b> Marietta, GA	352 acres—separately gated theme park and waterpark on 283 acres and waterpark on 69 acres, respectively	Atlanta (7)	6.2 million—50 miles 8.8 million—100 miles	Georgia Aquarium / Atlanta, GA / 20 miles Carowinds / Charlotte, NC / 250 miles Alabama Splash Adventures / Birmingham, AL / 160 miles Dollywood and Splash Country / Pigeon Forge, TN / 200 miles Wild Adventures / Valdosta, GA / 240 miles
<b>Six Flags Over Texas / Six Flags Hurricane Harbor</b> Arlington, TX	264 acres—separately gated theme park and waterpark on 217 and 47 acres, respectively	Dallas/Fort Worth (5)	7.4 million—50 miles 8.8 million—100 miles	Sea World of Texas / San Antonio, TX / 280 miles NRH2O Water Park / North Richland Hills, TX / 10 miles Epic Waters / Grand Prairie, TX / 5 miles Hawaiian Falls Water parks / Multiple Locations / 15 - 35 miles
<b>Six Flags St. Louis</b> Eureka, MO	320 acres—combination theme park and waterpark and approximately 17 acres of potentially developable land	St. Louis (23)	2.8 million—50 miles 4.1 million—100 miles	Worlds of Fun / Kansas City, MO / 250 miles Silver Dollar City / Branson, MO / 250 miles Holiday World / Santa Claus, IN / 150 miles
<b>The Great Escape and Hurricane Harbor / Six Flags Great Escape Lodge &amp; Indoor Waterpark</b> Queensbury, NY	345 acres—combination theme park and waterpark, plus 200 room hotel and 38,000 square foot indoor waterpark	Albany (60)	1.1 million—50 miles 3.0 million—100 miles	Huck Finn's Playland / Albany, New York / 60 miles Several hotels/indoor waterparks / Poconos and New England Areas / 200 miles

\* Based on a 2021 survey of television households within designated market areas published by A.C. Nielsen Media Research.

### Partnership Park Arrangements

In 1998, we acquired the former Six Flags Entertainment Corporation ("Former SFEC", a corporation that has been merged out of existence and that had always been a separate corporation from Holdings), which had operated regional theme parks and waterparks under the Six Flags name for nearly forty years. In connection with this acquisition, we guaranteed certain obligations relating to Six Flags Over Texas ("SFOT") and Six Flags Over Georgia, including Six

Flags White Water Atlanta ("SFOG", and together with SFOT, the "Partnership Parks"). These obligations continue until 2027, in the case of SFOG, and 2028, in the case of SFOT. Such obligations include (i) minimum annual distributions (including rent) of approximately \$80.5 million in 2022 (subject to cost of living adjustments in subsequent years) to the limited partners of the Partnership Parks (based on our ownership of units as of January 2, 2022, our share of such distribution will be approximately \$35.8 million) and (ii) minimum capital expenditures at each park during rolling five-year periods based generally on 6% of Partnership Park revenues. Given recent increases in consumer price index, for 2022, we will pay approximately \$3 million more in minimum distributions to the limited partners than in 2021. Cash flow from operations at the Partnership Parks is used to satisfy these requirements before any funds are required from us. We also guaranteed the obligation of our subsidiaries to annually purchase all outstanding limited partnership units to the extent tendered by the unit holders (the "Partnership Park Put").

After payment of the minimum distribution, we are entitled to a management fee equal to 3% of prior year gross revenues and, thereafter, any additional cash will be distributed first to management fee in arrears, then repayment of any interest and principal on intercompany loans, with any additional cash being distributed 95% to us, in the case of SFOG, and 92.5% to us, in the case of SFOT.

The agreed price for units tendered in the Partnership Park Put is based on a valuation of each of the respective Partnership Parks (the "Specified Price") that is the greater of (i) a valuation for each of the respective Partnership Parks derived by multiplying such park's weighted average four year EBITDA (as defined in the agreements that govern the partnerships) by a specified multiple (8.0 in the case of SFOG and 8.5 in the case of SFOT) and (ii) a valuation derived from the highest prices previously paid for the units of the Partnership Parks by certain entities. In light of the temporary suspension of operations of the Partnership Parks due to the COVID-19 pandemic in March 2020, which would cause the value of the limited partnership units of the Partnership Parks to decrease in 2021 and thereafter, we adjusted our annual offer to purchase these units. Accordingly, to preserve liquidity in 2020 and avoid uncertainty with future purchase prices for the units, we adjusted the 2020 offer price to set a minimum price floor for all future purchases. Pursuant to the valuation methodologies described in the preceding sentence, the Specified Price for the Partnership Parks, if determined as of January 2, 2022, is \$409.7 million in the case of SFOG, and \$527.4 million in the case of SFOT. As of January 2, 2022, we owned approximately 31.5% and 54.0% of the Georgia limited partner interests and Texas limited partner interests, respectively. The remaining redeemable units of approximately 68.5% and 46.0% of the Georgia limited partner and Texas limited partner, respectively, represent a current redemption value for the limited partnership units of approximately \$522.1 million.

Pursuant to the 2021 annual offer, we purchased 0.125 units from the Georgia partnership for approximately \$0.5 million and we purchased 0.2748 units from the Texas partnership for approximately \$0.6 million in May 2021. The \$350 million accordion feature on the Second Amended and Restated Term Loan B (as defined in Note 8, *Long-Term Indebtedness*, to the consolidated financial statements in Item 8 of this Annual Report) is available for borrowing for future "put" obligations if necessary.

In connection with our acquisition of the Former SFEC, we entered into the Subordinated Indemnity Agreement with certain of the Company's entities, Time Warner, and an affiliate of Time Warner (an indirect subsidiary of AT&T Inc. as a result of a merger in 2018), pursuant to which, among other things, we transferred to Time Warner (which has guaranteed all of our obligations under the Partnership Park arrangements) record title to the corporations that own the entities that purchase limited partnership units of the Partnership Parks, and we received an assignment from Time Warner of all cash flow received on such limited partnership units, and we otherwise control such entities. In addition, we issued preferred stock of the managing partner of the partnerships to Time Warner. In the event of a default by us under the Subordinated Indemnity Agreement or of our obligations to our partners in the Partnership Parks, these arrangements would permit Time Warner to take full control of both the entities that own limited partnership units and the managing partner. If we satisfy all such obligations, Time Warner is required to transfer to us the entire equity interests of these entities at the end of the term, which is 2027 for SFOG and 2028 for SFOT. The 2018 merger of Time Warner and AT&T Inc. did not affect the Time Warner guarantee of our obligations under the Subordinated Indemnity Agreement.



We incurred \$25.5 million of capital expenditures at these parks during the 2021 season, and intend to incur an amount in excess of the minimum required expenditure in 2022. Cash flows from operations at the Partnership Parks will be used to satisfy the annual distribution and capital expenditure requirements before any funds are required from us. The two partnerships generated approximately \$73.8 million of cash in 2021 in operating activities after deduction of capital expenditures and excluding the impact of short-term intercompany advances from or payments to Holdings, as the case may be. As of January 2, 2022 and December 31, 2020, we had total loans receivable outstanding of \$288.3 million from the partnerships that own the Partnership Parks. The proceeds from these loans were primarily used to fund the acquisition of Six Flags White Water Atlanta and to make capital improvements and distributions to the limited partners.

## **Marketing and Promotion**

We attract visitors through multichannel marketing and promotional programs for each of our parks. The programs are designed to attract guests and enhance the Six Flags brand name. They are tailored to address the different characteristics of our various markets and to maximize the impact of specific park attractions and product introductions. Marketing and promotional programs are updated or replaced each year to address new developments.

We also seek to develop long-term corporate sponsorship and co-marketing relationships with well-known regional and national brands that align with our values and strategy. This strategy allows us to develop strategic alliances with mutually beneficial advertising programs.

During the year ended January 2, 2022, we offered two primary pass products. Our basic membership program offers unlimited visits to most of our parks and automatically renews monthly after a one-year commitment period. Our basic season pass offers unlimited visits to a specified park whenever it is open and is valid for one operating season. Season pass and membership sales represent advance purchase commitments that reduce exposure to inclement weather and economic downturns. In general, a season pass holder or member contributes higher aggregate revenue and profitability to the Company over the course of a year compared to a single-day guest. A season pass holder or member pays a higher ticket price and contributes to in-park guest spending over multiple visits. Additionally, guests enrolled in our membership program and season pass holders often bring paying guests and generate "word-of-mouth" advertising for the parks. Single-day guests tend to spend more per visit. We will continue to strive for a balanced mix of guests to maximize revenue. Season pass and membership attendance constituted approximately 63% of the total attendance at our parks in both 2021 and 2019 and 56% of the total attendance at our parks in 2020. For 2022, we will simplify our ticket offerings by combining season passes and memberships into a new product offering.

Our Group Sales team organizes events and outings for various groups at our parks including customized catering, coordination of tickets and event planning.

We use limited promotional programs as a means of targeting specific market segments and locations not generally reached through group or retail sales efforts. The promotional programs utilize coupons, sweepstakes, reward incentives and rebates to attract additional visitors. These programs are implemented through online promotions, digital and social marketing activities, search engine marketing, radio and television advertising, direct mail, and sponsorship marketing. The special promotional offers are usually available for a limited time and provide some additional incentive to purchase a ticket.

## Licenses

We hold exclusive long-term licenses of the Warner Bros. and DC Comics animated characters at our theme parks throughout the U.S. (except for the Las Vegas metropolitan area), Canada, Mexico and certain other countries. In particular, our license agreements entitle us to use, subject to customary approval rights of Warner Bros. and, in limited circumstances, approval rights of certain third parties, all animated, cartoon and comic book characters that Warner Bros. and DC Comics have the right to license, including *Batman*, *The Joker*, *Superman*, *Wonder Woman*, *The Flash*, *Green Lantern*, *Harley Quinn*, *Aquaman*, *Bugs Bunny*, *Daffy Duck*, *Tweety Bird* and *Yosemite Sam*. The licenses include the right to sell merchandise using the characters and to use the characters in our advertising, as walk-around characters and in theming for rides, attractions and retail outlets. In addition to annual license fees, we are required to pay a royalty fee on any merchandise manufactured by or for us and sold that use the licensed characters. Warner Bros. has the right to terminate the license agreements under certain circumstances, including if any persons involved in the movie or television industries obtain control of us or, in the case of Warner Bros., upon a default under the Subordinated Indemnity Agreement.

## Park Operations

We currently operate in geographically diverse markets in North America. Each park is managed by a park president who is responsible for all operations and management of the individual park. Each park president directs a full-time, on-site management team. Local advertising, ticket sales, community relations and hiring and training of personnel are the responsibility of individual park management in coordination with corporate support teams.

Each park management team includes senior personnel responsible for operations and maintenance; in-park food, beverage, merchandising and games; marketing and sales; human resources and finance. Park management compensation structures are designed to provide financial incentives for individual park managers to execute our strategy and to maximize revenue and free cash flow.

Our parks are generally open daily from Memorial Day through Labor Day. In addition, most of our parks are open weekends prior to and following their daily seasons, often in conjunction with themed events such as Fright Fest<sup>®</sup> and Holiday in the Park<sup>®</sup>. Due to their location, certain parks have longer operating seasons. Six Flags Magic Mountain operates year-round, and our parks in Mexico, Six Flags Fiesta Texas and Six Flags Over Texas operate weekends year-round outside of their traditional operating season. Typically, the parks charge a basic daily admission price that allows unlimited use of all rides and attractions, although in certain cases special rides and attractions require the payment of an additional fee.

See Note 17, *Business Segments*, to the consolidated financial statements in Item 8 of this Annual Report for information concerning revenues and long-lived assets by domestic and international categories.

## Capital Improvements and Other Initiatives

We regularly make capital investments for new rides and attractions in our parks. We purchase both new and used rides and attractions. On occasion, we also relocate rides among parks to provide fresh attractions. In addition, each year we make capital investments in the food, retail, games and other in-park areas to increase guest spending per capita. We also make annual enhancements to theming and landscaping of our parks in order to provide a more complete family-oriented entertainment experience, and invest in our information technology infrastructure to attain operational efficiencies. We regularly perform maintenance capital enhancements, with most expenditures made during the off-season. Repairs and maintenance costs for materials and services associated with maintaining assets, such as painting and inspecting existing rides, are expensed as incurred and are not included in capital expenditures.

Our capital plan will continue to selectively add new coasters over time to our exceptional portfolio of thrill rides; however, our near-term focus will be to deploy our resources into guest-facing technology, food service equipment and other park infrastructure improvements for a higher guest experience impact with a lower cost than adding to our portfolio of thrill rides.

During 2021, we added (i) the tallest, fastest and longest single rail coaster at Six Flags Great Adventure (Jackson, NJ); (ii) a record breaking water coaster at Six Flags Hurricane Harbor Gurnee (Gurnee, IL); (iii) a pendulum ride at Six Flags America (Largo, MD); (iv) a high-flying 360-degree rotating ride that stands 16 stories high at The Great Escape (Queensbury, NY); (v) a new seven-story spinning ride at Six Flags New England (Agawam, MA); (vi) the Midwest's first tailspin waterslide at Six Flags Hurricane Harbor Rockford (Rockford, IL); (vii) a new 12,000 square-foot activity pool at Six Flags Hurricane Harbor Phoenix (Glendale, AZ); (viii) a four-story slide complex featuring three new waterslides at Six Flags Hurricane Harbor Arlington (Arlington, TX); (ix) a six-story waterslide complex at Six Flags Hurricane Harbor Splashtown (Houston, TX); (x) the tallest ride-of-its-kind aerial flying machine ride at Six Flags Fiesta Texas, (San Antonio, TX); and (xi) a high speed multi-lane racing water complex at Six Flags Hurricane Harbor Oklahoma City. We also rebranded Magic Waters and White Water Bay to Six Flags Hurricane Harbor Rockford and Six Flags Hurricane Harbor Oklahoma City, respectively.

In 2022, we are excited to add (i) the world's steepest dive roller coaster featuring a 95-degree drop at Six Flags Fiesta Texas (San Antonio, TX); (ii) the tallest and longest single rail coaster on the planet and record-breaking 20th roller coaster at Six Flags Magic Mountain (Valencia, CA); (iii) a state-of-the-art, all-new family cave ride experience and a first-of-its-kind in North America water coaster thrill ride at Six Flags Over Texas (Arlington, TX); (iv) a combination family coaster and animal exhibit experience at Six Flags Discovery Kingdom (Vallejo, CA); (v) a 164 foot tall, dual action, spinning and looping thrill ride at Six Flags St. Louis (Eureka, MO) and a multi-level kids water play center featuring 4 slides and 71 interactive water features at Hurricane Harbor in Six Flags St. Louis (Eureka, MO); (vi) a 5-story, fast-paced waterslide stretching 500 feet in length at Six Flags White Water Atlanta (Marietta, GA); (vii) a brand-new Summer Vibes festival at Six Flags Great Adventure (Jackson, NJ); (viii) DC Universe, a newly themed area featuring three reimagined attractions at Six Flags Great America (Gurnee, IL); (ix) a rebrand of the Jr. Thrillseekers family area and Medusa top-rail floorless coaster at Six Flags Great Adventure (Jackson, NJ); and (x) a rebrand of Splashtown to Hurricane Harbor at Six Flags Darien Lake with a brand-new, 60-foot water slide (Corfu, NY).

During 2022, we plan to enhance our targeted marketing strategies to attract new-to-brand consumers and convert them to loyal guests, by (i) elevating our overall guest experience and focusing on our breadth of product; (ii) simplifying our admissions product offerings and (iii) developing guest-focused in-park initiatives to drive guest spending growth; (iii) focusing efforts to increase our mix of single-day ticket sales, while maintaining our season pass revenues; and (iv) growing group sales and sponsorship revenue opportunities back to pre-pandemic levels or higher.

### **International Agreements**

We have agreements to develop a Six Flags-branded park in Saudi Arabia. As compensation for exclusivity, brand licensing rights, and design, development and management services, we receive fees during the design and development period as well as ongoing remuneration after the park opens to the public. The agreements do not require us to make any capital investments in the park. We plan to focus on our core business over the next two to three years; during this time, we will be cautious about expanding into adjacent domestic markets or entering into new international agreements.

### **Maintenance and Inspection**

Rides are inspected at various levels and frequencies in accordance with manufacturer specifications. Our rides are inspected daily during the operating season by our maintenance personnel. These inspections include safety checks, as well as regular maintenance, and are made through both visual inspection and test operations of the rides. Our senior management and the individual park personnel evaluate the risk aspects of each park's operations, potential risks to employees and staff as well as to the public. In addition, contingency response plans for potential emergency situations have been developed for each facility. During the off-season, maintenance personnel examine the rides and repair, refurbish and rebuild them when necessary. This process includes x-raying and magnafluxing (a further examination for minute cracks and defects) steel portions of certain rides at high-stress points. A large portion of our full-time workforce devotes substantially all of its time to maintaining the parks and our rides and attractions. We use a computerized maintenance-management system across all of our domestic parks to assist us in executing our maintenance programs.

In addition to the performance of our internal maintenance and inspection procedures, we, or our insurance carriers, as the case may be, retain third party consultants to perform an annual inspection of each park and all attractions. The results of these inspections are reported in written evaluation and inspection reports and include suggestions on various aspects of park operations. In certain states, state inspectors conduct additional annual ride inspections before the beginning of each season. Other portions of each park are subject to inspections by local fire marshals and health and building department officials. Furthermore, we use Ellis & Associates as water safety consultants at all of our waterparks to train lifeguards and audit safety procedures.

## **Insurance**

We maintain insurance of the types and in amounts we believe are commercially reasonable and are available to businesses in our industry. We maintain multi-layered general liability policies that provide for excess liability coverage of up to \$100.0 million per occurrence. For incidents arising on or after December 31, 2008, our self-insured retention is \$2.0 million, followed by a \$0.5 million deductible per occurrence applicable to all claims in the policy year for our domestic parks and our park in Canada and a nominal amount per occurrence for our parks in Mexico. Defense costs are in addition to these retentions. Our general liability policies cover the cost of punitive damages only in certain jurisdictions. Based upon reported claims and an estimate for incurred, but not reported claims, we accrue a liability for our retention contingencies. For workers' compensation claims arising after November 15, 2003, our deductible is \$0.75 million. We also maintain fire and extended coverage, business interruption, terrorism and other forms of insurance typical to businesses in this industry. The all peril property coverage policies insure our real and personal properties (other than land) against physical damage resulting from a variety of hazards. Additionally, we maintain information security and privacy liability insurance in the amount of \$10.0 million with a \$0.25 million retention per event.

We generally renegotiate our insurance policies on an annual basis. The majority of our current insurance policies expire on December 31, 2022. We cannot predict the level of the premiums that we may be required to pay for subsequent insurance coverage, the level of any retention applicable thereto, the level of aggregate coverage available or the availability of coverage for specific risks.

## **Competition**

Our parks compete directly with other theme parks, waterparks and amusement parks and indirectly with other types of recreational facilities and forms of out of home entertainment within their market areas, including movies, sporting events, restaurants and vacation travel. Principal direct competitors of our parks include SeaWorld Entertainment, Inc. and Cedar Fair, L.P. In addition, our business is subject to various factors affecting the recreation and leisure time industries generally, such as general economic conditions and changes in discretionary consumer spending habits. See "Item 1A. Risk Factors" of this Annual Report. Within each park's regional market area, the principal factors affecting direct theme park competition include location, price, the uniqueness and perceived safety and quality of the rides and attractions in the park, the atmosphere and cleanliness of the park, the quality of park food and entertainment, and ease of travel to the park. Our theme parks have several advantages over other forms of entertainment. We believe that our parks offer a sufficient quality and variety of rides and attractions, culinary offerings, retail locations, and interactive and family experiences to make them highly competitive with other parks and forms of entertainment. They are outdoor venues spread over hundreds of acres, making them naturally conducive to social distancing. They are open many hours throughout the day, reducing the need for guests to arrive or leave at the same time. Finally, the vast majority of our guests live within a day's drive, so a visit to one of our parks does not require air travel or a stay at a hotel. However, the COVID-19 pandemic could have longer-term impacts on consumer tastes and preferences and could shift consumer entertainment and recreation behaviors toward digital entertainment experiences and other off-premises experiences and technologies.

## **Seasonality**

Our operations are highly seasonal, with approximately 75% of park attendance and revenues in a typical year occurring in the second and third calendar quarters of each year, with the most significant period falling between Memorial Day and Labor Day.

## **Environmental and Other Regulations**

Our operations are subject to federal, state and local environmental laws and regulations including laws and regulations governing water and sewer discharges, air emissions, soil and groundwater contamination, the maintenance of underground and aboveground storage tanks and the disposal of waste and hazardous materials. In addition, our operations are subject to other local, state and federal governmental regulations including, without limitation, labor, health, safety, zoning and land use and minimum wage regulations applicable to theme park and waterpark operations, and local and state regulations applicable to restaurant operations at each park. Finally, certain of our facilities are subject to laws and regulations relating to the care of animals. We believe that we are in compliance with applicable environmental and other laws and regulations and, although no assurance can be given, we do not foresee the need for any significant expenditures in this area in the near future.

Portions of the undeveloped areas at certain of our parks are classified as wetlands. Accordingly, we may need to obtain governmental permits and other approvals prior to conducting development activities that affect these areas and future development may be prohibited in some or all of these areas. Additionally, the presence of wetlands in portions of our undeveloped land could adversely affect our ability to dispose of such land and/or the price we receive in any such disposition.

## **Environmental, Social and Governance**

We are committed to advancing a purpose-led vision and fostering a culture that encourages our employees to enhance our business and the communities in which we operate. We endeavor to integrate environmental, social, and governance (ESG) practices that create sustainable economic value to our employees, stockholders, communities, and other stakeholders. Our dedicated environmental and community stewardship is an integral component of our delivering excellence, driving strategic innovation, and growing long-term stockholder value. We believe that our impact on the environment, how we manage our relationships with employees, suppliers, customers and the communities where we operate, and the accountability of our leadership to our stockholders are all critically important to our business. We have undertaken a number of initiatives to further these goals, including establishment of a diversity and inclusion council, implementation of a human rights policy and continued collaboration with local communities to support COVID-19 testing and vaccination programs.

With respect to environmental initiatives, we place a high priority on energy management, water conservation, and waste reduction. We are enhancing our water reclamation initiatives and continue to prioritize recyclable or biodegradable products in both our operations and our supply chain. We also continue to seek to incorporate solar power into our operations and otherwise reduce our greenhouse gas emissions.

With respect to governance issues, we are dedicated to meeting the highest standards of business conduct through our commitments to fostering quality and integrity in our own operations, and we expect our vendors to uphold the same standards of responsible business practices as set forth in our vendor code of conduct.

## **Human Capital**

Our vision to be the preferred regional destination for entertainment would not be possible without our employees, who are the cornerstone of our commitment to provide the best customer experience for our guests.

We aim to create a culture that is results-oriented and supports our values of safety, integrity, accountability, guest-centricity, innovation, teamwork, inclusiveness, and fun. Core to achieving this goal is our commitment to conducting business in a manner that respects all individuals and promotes human rights, including providing fair working conditions and competitive wages, as set forth in our Human Rights Policy.

In December 2021, we made changes to our organizational structure, including to our leadership team, by reducing layers of management, to more effectively align resources to business priorities and empower our park employees. We believe that the Company's success will be realized through the engagement and empowerment of our employees. We are focused on developing a dynamic performance-driven culture centered on the guest and creating a spirit of innovation, which has always been at our core.

## *Employees*

As of January 2, 2022, we employed approximately 1,970 full-time employees, and over the course of the 2021 operating season we employed approximately 43,000 seasonal employees. We compete with other local employers for qualified candidates on a season-by-season basis. As part of the seasonal employment program, we employ a significant number of teenagers, which subjects us to child labor laws.

Approximately 10% of our domestic full-time and approximately 7% of our domestic seasonal employees are subject to labor agreements with local chapters of national unions. Approximately 4% of our international full-time and approximately 46% of our international seasonal employees are subject to labor agreements with local chapters of national unions. These labor agreements expire in January 2024 (Six Flags Over Texas), December 2024 (Six Flags Over Georgia and Six Flags Magic Mountain), and January 2025 (Six Flags St. Louis). The labor agreements for La Ronde expire in various years ranging from December 2022 through December 2024. The labor agreements for Six Flags Great Adventure expire in various years ranging from December 2022 through December 2026. We consider our employee relations to be good.

## *Diversity and Inclusion*

We understand that enhancing our financial strength and improving our guest's experience requires a diverse and inclusive workforce. We are committed to creating an inclusive environment that fully embraces the diversity of our employees and guests, regardless of ethnicity, gender, age, disability, cultural background, sexual orientation, or religious beliefs. We maintain a Diversity and Inclusion Council that provides feedback on a wide variety of diversity and inclusion related issues. In that regard, we are focused on the following:

<b>Listen</b>	to employees and other stakeholders about how we can become more diverse and inclusive through our Diversity and Inclusion Council, and through regular employee surveys, which provide feedback directly to senior management, including the CEO
<b>Train</b>	leaders on how to embrace inclusion, create awareness, understanding and recognize explicit and implicit bias including by providing instruction on how to lead open and honest conversations with employees
<b>Address Unconscious Biases</b>	by updating our grooming, social media, and hiring policies, and changing any ride or attraction names that could be viewed as offensive
<b>Build a Diverse Team</b>	with a leadership team that represents the diversity of our workplace and marketplace and through updating recruiting, people planning, and talent management programs to foster more objective processes for all employees
<b>Partner with Communities</b>	by proactively working with minority-owned suppliers to develop long-term alliances

As of January 2, 2022, approximately 50% of our full-time management employees, defined as those holding the title of manager or higher, were diverse by ethnicity and/or gender. 33% of the group are female and approximately 28% are ethnically diverse. By fostering an inclusive culture, we enable every employee to leverage unique talents and high-performance standards to drive innovation and success.

## *Employee Development*

We seek to continuously elevate employee development and training through a variety of programs, opportunities, and resources. In 2020, we launched a partnership with the International Board of Credentialing and Continuing Education Standards to provide our guest-facing employees with specialized training to earn a Certificate in Autism

Competency to further our commitment to better serve the special needs community, provide a more inclusive environment in our parks and continue our efforts in educating our employees on diversity and inclusion. In 2021, we enhanced our talent development program by providing our employees with access to training, including virtual classrooms and online courses on topics including general safety, Office 365, harassment, discrimination, business ethics, anti-corruption, privacy and security, and park safety. In 2022, we plan to augment our succession planning process by establishing programs to better support the development of our talent bench for roles in management, maintenance and operations. Our senior leadership team reviews our talent development program annually with a particular focus on our top 20% of high performing, high potential talent, including a focus on diversity. We are committed to identifying and developing the talents of our future leaders.

#### *Employee Engagement and Recruitment*

We understand that continuous engagement with our employees is vital to driving successful, meaningful outcomes. Senior management conducts regular “town-hall” style meetings with employees to address topics such as business operations, strategy, market conditions, and question-and-answer sessions, to foster an environment and corporate culture of transparency and collaboration. We conduct ongoing employee satisfaction surveys that provide actionable feedback from employees to management. The survey responses are anonymous and measure employee satisfaction and solicit honest feedback. Management from both corporate and the parks meet routinely to review the survey results and develop action plans in response to the employee feedback.

We are focused on attracting, developing, and retaining best-in-class diverse teams, and continuing to build an inclusive culture that inspires leadership, encourages innovative thinking, empowers expeditious decision-making, and ties to our values. These guiding principles have been more important than ever in light of the unique challenges of operating during the ongoing pandemic. We source candidates from various sources in order to meet the current and future demands of our business. We have established relationships with high schools, trade schools, universities, professional associations and industry partners to proactively attract new talent.

Our recruiting practices and candidate selection are among our most important activities. Following a year with unprecedented business disruption due to the pandemic, as operations began to normalize in 2021, we prioritized filling open positions with active employees. In addition, we utilize social media, virtual job fairs and organizations across the United States to find diverse, enthusiastic and qualified employees.

#### *Competitive Benefits*

Attracting, motivating, developing and retaining the best people is crucial to all aspects of our business and long-term success, and is central to our mission, vision and values. Our compensation programs are designed to align the compensation of our employees with our performance and to provide the proper incentives to attract, motivate and retain employees to achieve superior results. The structure of our compensation programs includes incentives based on both short-term and long-term performance. Specifically:

- We provide employee wages that are competitive and consistent with employee positions, skill levels, experience, knowledge and geographic location.
- We engage nationally recognized outside compensation and benefits consulting firms to independently evaluate the effectiveness of our executive compensation and benefit programs.
- We align our executives’ long-term equity compensation with our stockholders’ interests by linking a significant portion of total compensation opportunity to business performance.
- All full-time employees are eligible for health insurance, paid and unpaid leaves, and life and disability/accident coverage. We also offer a variety of voluntary benefits that allow employees to select the options that meet their needs, including telemedicine, paid parental leave, prescription savings solutions, health savings accounts, flexible spending accounts, legal insurance, identity theft insurance, pet insurance and a wellness program.
- A unique Six Flags perquisite offers full-time employees complimentary passes, including for their dependents, which provides free admission to any of our parks, preferred parking and discounts on in-park products. Full-time employees are also provided complimentary tickets.

## *Safety*

The health and safety of our guests and employees is our highest priority. It is the shared responsibility of every employee to actively participate in creating a safe and secure environment and to minimize injuries. The hallmarks of the Company's safety and security programs are:

- Resources and education to ensure safe and secure operating environments at the parks, including compliance with Occupational Safety and Health Administration (OSHA) standards, as well as to improve overall workplace safety and health. This includes regular and ongoing safety training and assessments as well as annual safety audits.
- A highly trained workforce that proactively assesses risks, strives to eliminate unsafe conditions, and integrates learning from incidents to prevent future occurrences.
- Dedicated leadership, accountability, and employee empowerment.

To support our employees and their families during the pandemic, in 2020, we expanded remote work opportunities where possible and implemented extensive health and safety measures, such as enhanced sanitization protocols and distribution of personal protective equipment, to provide a safe working environment for our employees. We continue to regularly monitor guidance from federal and local health authorities in evaluating applicable COVID-19 health and safety protocols with regard to ongoing operations. We enhanced our operations to make it safer and easier for our employees to come to work including adding training to ensure compliance with applicable health and safety protocols, contactless recruiting and hiring procedures, and offering voluntary on-site COVID testing and vaccination opportunities. We received favorable responses from our employees on our safety measures as evidenced by our employee satisfaction scores.

We continue to offer guests the ability to obtain cash cards from kiosks throughout the parks to facilitate electronic transactions as an option in lieu of using cash, and implemented mobile food ordering at all of our domestic parks. These innovations added contactless means to enhance our guests' experience through faster, more convenient transactions while elevating our enhanced safety guidelines.

## *Human Rights*

Our attention to health and safety of our guests and employees extends to the workers and communities in the supply chain. We believe that respect for human rights is fundamental to our mission of creating fun and thrilling memories for all and our commitment to ethical business conduct. In 2021, we adopted a human rights policy that is grounded in international standards and is an important expression of our values. The policy provides the framework to hold employees accountable to advance, support and respect human rights in the course of doing business. We are focused on screening and doing business with vendors and suppliers who conduct their business with ethical standards that are consistent with our policy and the Company's code of vendor conduct.



## Information about our Executive Officers and Certain Significant Employees

The following table sets forth the name of the members of the Company's senior leadership team and executive officers, the position held by such person and the age of such person as of the date of this report. The officers of the Company are generally elected each year at a meeting of Holdings' Board of Directors at the time of Holdings' annual meeting of stockholders, and at other Board of Directors meetings, as appropriate.

Name	Age	Title
Selim Bassoul*	65	President and Chief Executive Officer
Sandeep Reddy*	51	Executive Vice President and Chief Financial Officer
Mario Centola	51	Senior Vice President, In-Park Services
Stephen R. Purtell	55	Senior Vice President, Corporate Communications, Investor Relations and Treasurer
Taylor Brooks	35	Vice President and Chief Accounting Officer

\* Executive Officers

Selim Bassoul was named President and Chief Executive Officer of the Company in November 2021. Mr. Bassoul has served as a director of the Company since February 2020 and was the Non-Executive Chairman of the Board from February 2021 to November 2021. Mr. Bassoul served as Chief Executive Officer and Chairman of the Board of Directors of The Middleby Corporation, a manufacturer of food service and processing equipment, from 2001 to 2019. Mr. Bassoul currently serves as a director and non-executive chairman of the Board of Directors of Diversey Holdings, Ltd., where he is a member of the Audit Committee and People Resources Committee. Mr. Bassoul previously served on the boards of 1847 Goedecker Corporation, Confluence Outdoor, Piper Aircraft, Inc., and Scientific Protein Laboratories LLC. He holds a B.A. in Business Administration from the American University of Beirut, and an M.B.A. in Finance and Marketing from the Kellogg School of Management at Northwestern University.

Sandeep Reddy was named Executive Vice President and Chief Financial Officer of the Company in July 2020. Mr. Reddy previously served as Chief Financial Officer of Guess?, Inc., a contemporary clothing and accessories retailer, from July 2013 through December 2019. Prior to that role, since 2010, he served as Vice President and European Chief Financial Officer of Guess, where he was responsible for all aspects of Guess' European finance functions, including financial planning, treasury, accounting, and tax. From 1997 to 2010, Mr. Reddy served in a number of positions of increasing responsibility for Mattel Inc., a leading global toy manufacturer, ultimately serving as Vice President Finance and Supply Chain for the SEUR (France, Spain, Portugal, Italy) cluster. Mr. Reddy has a BA (Honors) in Economics from Delhi University and an M.B.A. from Cornell University.

Mario Centola was named Senior Vice President of In-Park Services in December 2021 and oversees the implementation of the Company's strategic vision for all domestic and international parks. In addition, he is responsible for the functional areas of capital planning, engineering, maintenance and commercial activities, inclusive of sales and corporate partnerships. Prior to his current role, Mr. Centola held a number of corporate leadership positions including the Vice President of Financial Planning and Business Development, Vice President of International Operations and Business Development, and Vice President and Chief Accounting Officer. Since starting with the Company in 2001, he has held a number of financial management roles of increasing responsibility in a corporate capacity as well as at a number of our parks. Mr. Centola started his career in the industry working for SeaWorld Entertainment, Inc. prior to joining the Company. Mr. Centola holds a B.S. degree in Finance from Miami University and a Masters degree in both Business Administration and Information Systems from The University of Akron.

Stephen R. Purtell was named Senior Vice President, Corporate Communications, Investor Relations and Treasurer of the Company in January 2022. Mr. Purtell previously served as Senior Vice President, Investor Relations, Treasury and Strategy since December 2020. From October 2016 to December 2020, Mr. Purtell was Senior Vice President, Investor Relations and Treasurer, and from July 2012 to October 2016, Mr. Purtell was Vice President, Business Development and Treasurer. Prior to joining the Company, Mr. Purtell served as VP, Sales Operations and Market Research for Siemens Healthcare Diagnostics after it acquired Dade Behring in 2007. Mr. Purtell joined Dade Behring in 2003 and held financial positions including Assistant Treasurer, VP Corporate Planning and Analysis, and Treasurer. Prior to joining Dade Behring, Mr. Purtell held financial and engineering positions at IMC Global and GATX Terminals Corporation, and was an officer in the U.S. Army. Mr. Purtell has a B.S. in Civil Engineering from the U.S. Military Academy at West Point and an M.B.A. from the Wharton School of the University of Pennsylvania.

Taylor Brooks was named the Vice President and Chief Accounting Officer of the Company effective June 2018. Mr. Brooks is responsible for overseeing the Company's accounting function. Mr. Brooks joined the Company in 2013 as the Financial Reporting Manager and in 2015 was named Director of Accounting and Assistant Controller. Prior to joining the Company, Mr. Brooks was the Financial Reporting and Technical Research Senior Accountant at DynCorp International, LLC, and prior to DynCorp he worked for Ernst & Young LLP. Mr. Brooks holds a Bachelor's degree and a Master's degree in Accounting from Abilene Christian University and is a Certified Public Accountant.

### **Available Information**

Copies of our annual reports on Form 10-K, quarterly reports on Form 10-Q, current reports on Form 8-K, and amendments to those reports, are available free of charge through our website at [investors.sixflags.com](http://investors.sixflags.com). References to our website in this Annual Report are provided as a convenience and do not constitute an incorporation by reference of the information contained on, or accessible through, the website. Therefore, such information should not be considered part of this Annual Report. These reports, and any amendments to these reports, are made available on our website as soon as reasonably practicable after we electronically file such reports with, or furnish them to, the United States Securities and Exchange Commission (the "SEC"). Copies are also available, without charge, by sending a written request to Six Flags Entertainment Corporation, 1000 Ballpark Way, Suite 400, Arlington, TX 76011, Attn: Investor Relations.

Our website, [investors.sixflags.com](http://investors.sixflags.com), also includes items related to corporate governance matters, including the charters of our Audit Committee, Nominating and Corporate Governance Committee and Compensation Committee, our Corporate Governance Guidelines, our Code of Business Conduct and Ethics and our Code of Ethics for Senior Management. Copies of these materials are also available, without charge, by sending a written request to Six Flags Entertainment Corporation, 1000 Ballpark Way, Suite 400, Arlington, TX 76011, Attn: Investor Relations.

## **ITEM 1A. RISK FACTORS**

Set forth below are the principal risks that we believe are most significant to our business and should be considered by our security holders. We operate in a continually changing business environment and, therefore, new risks emerge from time to time. This section contains forward-looking statements. For an explanation of the qualifications and limitations on forward-looking statements, see "Cautionary Note Regarding Forward-Looking Statements."

### **Risks Relating to Our Business**

***The ongoing COVID-19 pandemic has had, and could continue to have, a significant negative impact on our financial condition and operations.***

Since early 2020, the world has been, and continues to be, impacted by COVID-19 and its variants. COVID-19 and measures to prevent its spread has impacted our business especially when we were required to temporarily suspend operations at our theme parks and waterparks in March 2020. Many of our parks resumed operations, generally at reduced capacity, at various points beginning in June 2020. As of January 2, 2022, we expect all of our parks to open in accordance with their normal operating schedules, subject at certain locations to moderate restrictions due to the pandemic.

The impacts of COVID-19 on our business will continue for an unknown length of time. Future developments relating to COVID-19, including severity, rate of transmission, variants, treatment, testing and vaccinations, are uncertain and difficult to predict. Additionally, COVID-19 impacts that have subsided (such as temporary park closures, operating at reduced capacity and requiring advanced reservations) may again impact our business in the future and new impacts may emerge from COVID-19 developments or other pandemics.

Our mitigation efforts in response to the impacts of COVID-19 on our business have had, or may have, negative impacts. We reduced seasonal labor during the period that our parks were closed or operating under capacity restrictions and extended the benefits of 2020 season passes and memberships through 2021. During 2020, we increased the available borrowings under the Second Amended and Restated Credit Facility by \$131 million, issued \$725 million of senior secured notes, deferred or eliminated certain capital projects, reduced certain discretionary spending (such as spending on marketing), temporarily reduced salaries for full-time employees, and did not pay a dividend on Holdings' common stock. These and other of our mitigating actions may have an adverse impact on our business. Additionally, there are limitations on our ability to mitigate the adverse financial impact of COVID-19, including the fixed costs of operating our business and the impact COVID-19 may have on capital markets and our cost of borrowing.

Governmental authorities have issued and continue to issue a variety of mandates in an effort to slow the spread of COVID-19, including travel restrictions, border closures, restrictions on public gatherings, capacity limits, "shelter at home" orders and advisories, and quarantine requirements. The impact of any future outbreak of any COVID-19 variants or any other highly infectious or contagious disease is unpredictable and could result in further restrictions. Additionally, we may impose our own COVID-19 related restrictions in addition to what is required by state and local governments in the interest of safety for our guests and employees. Any of these measures could further disrupt our operations, or have a negative impact on our financial results. If future developments require subsequent disruptive measures to be implemented, such as prolonged park closures, our business, financial condition, results of operations and reputation may be materially and adversely affected.

Consumers may change their behavior and consumption patterns in response to the pandemic. The demand for our parks, other entertainment and recreation activities generally, and discretionary travel is highly sensitive to downturns in the economy and the corresponding impact on discretionary consumer spending. Any actual or perceived deterioration or weakness in general, regional or local economic conditions, unemployment levels, the job or housing markets, consumer debt levels or consumer confidence, as well as other adverse economic or market conditions due to COVID-19 or otherwise, may reduce our customers' discretionary income to spend on parks, entertainment, recreation activities and travel. In addition, the COVID-19 pandemic could have longer-term impacts on consumer tastes and preferences and could shift consumer entertainment and recreation behaviors toward digital entertainment experiences and other off-premises experiences and technologies. As a result, attendance, revenue and per capita spending at our theme parks and waterparks could be adversely affected, which could materially adversely affect our business, results of operations, liquidity, cash flows, financial condition, and prospects.

The extent and duration of the impact of the ongoing pandemic on our operations, financial performance and condition, liquidity and cash flows, will depend largely on future developments, including the duration of the pandemic and any variants that may be highly contagious and/or impact the effectiveness of vaccines, vaccination rates in the communities in which we operate, any continuing or newly imposed travel restrictions or vaccination requirements in connection with travel, and the related impact on factors affecting guest behavior, including individuals' risk tolerance regarding health matters going forward, consumer confidence and spending, all of which are highly uncertain and cannot be predicted.

The ongoing pandemic continues to present material uncertainty and risk with respect to our operations, financial performance and condition, liquidity and cash flows. To the extent the pandemic adversely affects our business and financial results, it may also have the effect of heightening many of the other risks described in the Risk Factors in this Annual Report. Any future outbreak of any other highly infectious or contagious disease could have a similar impact.

***General economic conditions may have an adverse impact on our business, financial condition or results of operations.***

Our results can be impacted by a number of macroeconomic factors, including but not limited to consumer confidence and spending levels, tax rates, unemployment, consumer credit availability, raw materials costs, pandemics (such as the ongoing COVID-19 pandemic) and natural disasters, fuel and energy costs (including oil prices), and credit market conditions. The COVID-19 pandemic has severely impacted and will likely continue to impact many of these factors. A general economic slowdown or recession resulting in a decrease in discretionary spending could adversely affect the frequency with which guests choose to visit our parks and the amount that our guests spend when they visit.

Additionally, difficult economic conditions throughout the world, including global supply chain issues, could impact our ability to obtain supplies, services and credit as well as the ability of third parties to meet their obligations to us, including, for example, manufacturers' ability to supply rides, payment of claims by our insurance carriers, funding of our lines of credit, or payment by our international agreement partner. Changes in exchange rates for foreign currencies could reduce international demand for our products, increase our labor and supply costs in non-U.S. markets or reduce the U.S. dollar value of revenue we earn in other markets.

***Our growth strategy and strategic plan may not achieve the anticipated results.***

Our future success depends on our ability to grow and evolve our business, including through capital investments to improve existing parks, rides, attractions and other entertainment offerings, technological advancements and improvements to enhance the guest experience and to increase productivity, as well as through our food and beverage and retail offerings.

Our strategies may not enhance guest experiences or increase productivity as planned, may not increase our revenues at the rate we expect or at all, and may require the expenditure of capital resources or operating costs in excess of what we originally budgeted and allocated for such purposes. In addition, our increased focus on improving our food and beverage offerings and simplifying our admissions products may not be successful. If we are unable to achieve our strategic objectives and grow and evolve our business, our financial condition and results of operations may be adversely affected.

***Bad or extreme weather conditions and forecasts of bad or mixed weather conditions, which may be due to climate change, can adversely impact attendance at our parks.***

Because most of the attractions at our parks are outdoors, attendance at our parks is adversely affected by bad or extreme weather conditions and forecasts of bad or mixed weather conditions that may be a result of climate change, which negatively affects our revenues. The effects of bad weather on attendance can be more pronounced at our waterparks. We believe our operating results in certain years were adversely affected by abnormally hot, cold and/or wet weather in a number of our major U.S. markets. In addition, since a number of our parks are geographically concentrated in the eastern portion of the United States, a weather pattern that affects that area could adversely affect a number of our parks and disproportionately impact our results of operations. In addition, our parks in California and Texas are more likely to be impacted by extreme heat, wildfires, mudslides and floods, which may be exacerbated by the effects of climate change, than our parks in other locations. Bad weather and forecasts of bad weather on weekends, holidays or other peak periods will typically have a greater negative impact on our revenues and could disproportionately impact our results of operations.

***Conditions beyond our control could damage our properties and could adversely impact attendance at our parks and result in decreased revenues.***

Natural disasters, public health crises, epidemics, pandemics, such as the outbreak of COVID-19, terrorist activities, power outages or other events outside our control could disrupt our operations, impair critical systems, damage our properties or reduce attendance at our parks or require temporary park closures. Damage to our properties could take a long time to repair and there is no guarantee that we would have adequate insurance to cover the costs of repair or the expense of the interruption to our business. Furthermore, natural disasters such as fires, earthquakes or hurricanes may

interrupt or impede access to our affected properties or require evacuations and may cause attendance at our affected properties to decrease for an indefinite period. For example, our waterpark in Oaxtepec, Mexico was closed for several months during 2017 following the earthquakes in central Mexico. The occurrence of such events could have a material adverse effect on our business, financial condition and results of operations.

In addition, since some of our parks are near major urban areas and appeal to teenagers and young adults, there may be disturbances at one or more parks that could negatively affect our reputation or brand. This may result in a decrease in attendance at the affected parks and could adversely impact our results of operations. While we work with local law enforcement authorities on security-related precautions to prevent certain types of disturbances, we can make no assurance that these precautions will be able to prevent or mitigate these types of events.

We cannot predict the frequency, duration or severity of these activities and the effect that they may have on our business, financial condition or results of operations.

***Our operations are seasonal.***

Our operations are seasonal. In a typical year, approximately 75% of our annual park attendance and revenue occurs during the second and third calendar quarters of each year. As a result, when conditions or events described in the above risk factors occur during the operating season, particularly during the peak months of July and August, there is only a limited period of time during which the impact of those conditions or events can be mitigated. Accordingly, such conditions or events may have a disproportionately adverse effect on our revenues and cash flow. In addition, most of our maintenance and capital expenses are incurred in the off-season. For this reason, a sequential quarter-to-quarter comparison is not a good indication of our performance or of how we will perform in the future.

***Adverse litigation judgments or settlements resulting from legal proceedings in which we may be involved in the normal course of our business could adversely affect our financial condition or results of operations.***

We are subject to allegations, claims and legal actions arising in the ordinary course of our business, which may include claims by third parties, including guests who visit our parks, our employees or regulators. The outcome of these proceedings cannot be predicted. If any of these proceedings is determined adversely to us, or if we receive a judgment, a fine or a settlement involving a payment of a material sum of money, or injunctive relief is issued against us, our business, financial condition and results of operations could be materially adversely affected. Litigation can also be expensive, lengthy and disruptive to normal business operations, including to our management due to the increased time and resources required to respond to and address the litigation.

Additionally, from time to time, animal activist and other third party groups may make negative public statements about us or bring claims before government agencies or lawsuits against us. Such claims and lawsuits sometimes are based on allegations that we do not properly care for some of our featured animals. On other occasions, such claims and/or lawsuits are specifically designed to change existing law or enact new law in order to impede our ability to retain, exhibit, acquire or breed animals. While we seek to comply with all applicable federal and state laws and vigorously defend ourselves in any lawsuits, there are no assurances as to the outcome of future claims and lawsuits that could be brought against us. An unfavorable outcome in any legal proceeding could have a material adverse effect on our business, financial condition and results of operations. In addition, associated negative publicity could adversely affect our reputation, financial condition and results of operations.

***Failures in, material damage to, or interruptions in our information technology systems, software or websites and difficulties in updating our systems or software or implementing new systems or software could adversely affect our business or operations.***

We rely extensively on our information technology systems in the conduct of our business. We use software and other technology systems, among other things, to sell tickets and admit guests to our parks, to sell food, beverages and other products in our parks, to manage our workforce, to manage our inventory, and to monitor and manage our business on a day-to-day basis. We also use mobile devices, social networking and other online platforms to connect with our employees, business partners and customers. These technology systems and our uses thereof are vulnerable to damage or

disruption from circumstances beyond our control including fire, natural disasters, power outages, system and equipment failures, viruses, malicious attacks, security breaches, theft, and inadvertent release of information. Damage or disruption to these technology systems may require a significant investment to update, remediate or replace with alternate systems, and we may suffer disruptions in our operations as a result.

We rely on third parties for the performance of a significant portion of our information technology functions. In particular, our ticket, season pass and membership sales system relies on data communications networks and technology systems and software operated by third parties. The success of our business depends in part on maintaining our relationships with these third parties and their continuing ability to perform these functions and services in a timely and satisfactory manner. If we experience a loss or disruption in the provision of any of these functions or services, or they are not performed in a satisfactory manner, we may have difficulty in finding alternate providers on terms favorable to us, in a timely manner or at all, and our business could be adversely affected.

Further, as we implement our strategy to pursue new initiatives that improve our operations and cost structure, we are also expanding and upgrading our information technologies. Potential problems and disruptions associated with the implementation of new or upgraded systems and technology or with maintenance or adequate support of existing systems could also disrupt or reduce the efficiency of our operations. Any material interruptions or failures in our systems, including those that may result from our failure to adequately develop, implement and maintain a robust disaster recovery plan and backup systems could severely affect our ability to conduct normal business operations and, as a result, could adversely affect our business operations and financial performance.

***Cyber-attacks could have a disruptive effect on our business.***

Our business involves the storage and transmission of numerous classes of sensitive and/or confidential information and intellectual property, including guests' personal information, private information about employees and financial and strategic information about the Company and our business.

We have experienced and continue to experience cybersecurity threats and vulnerabilities in our systems and those of our third party providers, including cyber-attacks targeting our information technology systems and networks, which could result in a loss of sensitive business or customer information, systems interruption or the disruption of our operations.

Further, implementing our strategy to pursue new initiatives that improve our operations and cost structure will result in a larger technological presence and corresponding exposure to cybersecurity risk. Failure to adequately assess and identify cybersecurity risks associated with new initiatives would increase our vulnerability to such risks.

Due to the increased remote workforce, we must increasingly rely on information technology systems that are outside our direct control. These systems are potentially vulnerable to cyber-based attacks and security breaches. In addition, cyber criminals are increasing their attacks on individual employees, utilizing interest in pandemic-related information to increase business email compromise scams designed to trick victims into transferring sensitive data or funds, or steal credentials that compromise information systems.

Even if we are fully compliant with legal standards and contractual or other requirements, we still may not be able to prevent security breaches involving sensitive data. We have, and require certain of our third party service providers to have, programs in place to detect, contain and respond to data security incidents. However, the actions and controls we have implemented and continue to implement, or which we seek to cause or have caused third party service providers to implement, may be insufficient to protect our systems, information or other intellectual property. In addition, the techniques used to obtain unauthorized access or interfere with systems change frequently and may be difficult to detect for long periods of time, and we may be unable to anticipate these techniques or implement adequate preventive measures. The sophistication of efforts by hackers to gain unauthorized access to information technology systems has continued to increase in recent years. Breaches, thefts, losses or fraudulent uses of customer, employee or company data could cause customers to lose confidence in the security of our websites, mobile applications, point of sale systems and other information technology systems and choose not to purchase from us. Such security breaches also could expose us

to risks of data loss, business disruption, litigation and other costs or liabilities, any of which could adversely affect our business.

To date, these cybersecurity threats have not had a material impact on our business, financial condition or results of operations. However, the potential consequences of a future material cybersecurity attack on us or our third party service providers include business disruption; disruption to systems; theft, destruction, loss, corruption, misappropriation or unauthorized release of sensitive and/or confidential information or intellectual property (including personal information in violation of one or more privacy laws); reputational and brand damage; and potential liability, including litigation or other legal actions against us or the imposition by governmental authorities of penalties, fines, fees or liabilities, which, in turn, could cause us to incur significantly increased cybersecurity protection and remediation costs and the loss of customers.

***Failure to keep pace with developments in technology could adversely affect our operations or competitive position.***

The theme park and waterpark industry demands the use of sophisticated technology and systems for operation of our parks, ticket, membership and season pass sales and management, and labor and inventory management. Information technology systems continue to evolve and, in order to remain competitive, we must implement new technologies and systems in a timely and efficient manner. The development and maintenance of these technologies may require significant investment by us and we may not achieve the anticipated benefits from such new developments or upgrades.

***There is a risk of accidents occurring at our parks or competing parks which may reduce attendance and negatively impact our operations.***

Our brand and our reputation are among our most important assets. Our ability to attract and retain customers depends, in part, upon the external perceptions of the Company, the quality and safety of our parks, services and rides, and our corporate and management integrity. While we carefully maintain the safety of our rides, there are inherent risks involved with these attractions. An accident or an injury (including water- or air-borne illnesses) at any of our parks or at parks operated by competitors, particularly an accident or injury involving the safety of guests and employees, that receives media attention, could negatively impact our brand or reputation, cause loss of consumer confidence in the Company, reduce attendance at our parks, and negatively impact our results of operations. For example, in September 2019, a coaster accident at La Feria, a competing park in Mexico, resulted in two fatalities. We believe that the publicity surrounding this accident had a significant negative impact on attendance at our park in Mexico during that period. The considerable expansion in the use of social media over recent years has compounded the impact of negative publicity. If any such incident occurs during a time of high seasonal demand, the effect could disproportionately impact our results of operations for the year.

***Increases in labor costs and employee health and welfare benefits could have a negative impact on our cash flows, financial condition, and results of operations.***

Labor is a primary component in the cost of operating our business. We devote significant resources to recruiting and training our employees in order to meet our guests' high expectations for service. Wage and benefit increases to attract and retain employees in a tight labor market have driven-up labor costs. These increased costs pressure our margins and could have a negative impact on our financial results. Our ability to control labor costs is subject to numerous external factors, including market pressures with respect to prevailing wage rates, unemployment levels, and health and other insurance costs, as well as the impact of legislation or regulations governing labor relations, minimum wage, and healthcare benefits. Our results of operations are also substantially affected by costs of retirement, including as a result of macroeconomic factors beyond our control, such as declines in investment returns on pension plan assets and changes in discount rates used to calculate pension and related liabilities.

In addition, we may experience material increase in the cost of securing our seasonal workforce in the future. Increased minimum wage requirements, seasonal wages or an inadequate workforce could have an adverse impact on our results of operations. We anticipate that the recent increases to the minimum wage rates will increase our salary, wage and benefit expenses in 2022 and future years and further legislative changes or competitive wage rates could continue to increase these expenses in the future.

Additionally, we contribute to multiple defined benefit multiemployer pension plans on behalf of our collectively bargained employees of Six Flags Great Adventure LLC. If we were to cease contributing to or otherwise incur a withdrawal from any such plans, we could be obligated to pay withdrawal liability assessments based on the underfunded status (if any) of such plans at the time of the withdrawal. The amount of any multiemployer pension plan underfunding can fluctuate from year to year, and thus there is a possibility that the amount of withdrawal liability that we could incur in the future could be material, which could materially adversely affect our financial condition.

***We depend on a seasonal workforce to meet our operational needs.***

Our park operations depend in part on our ability to attract, train, motivate and retain qualified employees, many of whom are seasonal employees. We seek to manage seasonal wages and the timing of the hiring process to ensure the appropriate workforce is in place for peak and low seasons. If we are unable to hire sufficient personnel or successfully manage our seasonal workforce needs, we may not be able to meet our operational needs and our financial results could be negatively impacted.

***The theme park and waterpark industry competes with numerous entertainment alternatives and such competition may have an adverse impact on our business, financial condition or results of operations.***

Our parks compete with other theme parks, waterparks and amusement parks and with other types of recreational facilities and forms of entertainment, including movies, home entertainment options, sporting events, restaurants and vacation travel. Our business is also subject to factors that affect the recreation and leisure time industries generally, such as general economic conditions, including relative fuel prices, and changes in consumer spending habits. The principal competitive factors of a park include location, price, the uniqueness and perceived quality of the rides and attractions, the atmosphere and cleanliness of the park and the quality of its food and entertainment. If we are unable to compete effectively against entertainment alternatives or on the basis of principal competitive factors of the park, our business, financial condition or results of operations may be adversely affected.

***We could be adversely affected by changes in consumer tastes and preferences for entertainment and consumer products.***

The success of our parks depends substantially on consumer tastes and preferences that can change in often unpredictable ways and on our ability to ensure that our parks meet the changing preferences of the broad consumer market. We conduct research and analysis before acquiring new parks or opening new rides or attractions and often invest substantial amounts before we learn the extent to which these new parks and new rides or attractions will earn consumer acceptance. If visitor volumes at our parks were to decline significantly or if new rides and entertainment offerings at our parks do not achieve sufficient consumer acceptance, revenues and margins may decline. Our results of operations may also be adversely affected if we fail to retain long-term customer loyalty or provide satisfactory customer service.

***Data privacy regulation and our ability to comply could harm our business.***

We are subject to laws that regulate the collection, use, retention, security, and transfer of our customer's data. Data privacy is subject to frequently changing rules and regulations, such as California's Consumer Privacy Act (the "CCPA") that became effective January 1, 2020, which provides a private right of action for data breaches and requires companies that process information on California residents to make certain disclosures to consumers about their data collection, use and sharing practices and allow consumers to opt out of certain data sharing with third parties. Compliance with the CCPA, and other current and future applicable privacy and related laws can be costly and time-consuming, and violations of privacy-related laws can result in significant damages and penalties. These laws continue to evolve in ways we cannot predict, both through regulatory and legislative action and judicial decisions, and that may harm our business.

Our privacy policies and practices concerning the collection, use and disclosure of user data are available on our website. Any failure, or perceived failure, by us to comply with our posted privacy policies or with any regulatory requirements or orders or other privacy or consumer protection-related laws and regulations, including the CCPA, could result in proceedings or actions against us by governmental entities or others (e.g., class action privacy litigation), subject



us to significant penalties and negative publicity, require us to change our business practices, increase our costs and adversely affect our business. Data collection, privacy and security have become the subject of increasing public concern. If internet and mobile users were to reduce their use of our websites, mobile platforms, products, and services as a result of these concerns, our business could be harmed.

***Our insurance coverage may not be adequate to cover all possible losses that we could suffer, and our insurance costs may increase.***

Although we maintain various safety and loss prevention programs and carry property and casualty insurance to cover certain risks, our insurance policies do not cover all types of losses and liabilities. Additionally, there can be no assurance our insurance will be sufficient to cover the full extent of all losses or liabilities for which we are insured. The majority of our current insurance policies have annual terms and expire on December 31, 2022, and we cannot guarantee we will be able to renew our current insurance policies on favorable terms, or at all. In addition, if we or other theme or waterpark operators sustain significant losses or make significant insurance claims, then our ability to obtain future insurance coverage at commercially reasonable rates could be materially adversely affected. If our insurance coverage is not adequate, or we become subject to damages that cannot by law be insured against, such as punitive damages or certain intentional misconduct by our employees, this could adversely affect our financial condition or results of operations.

***If we are not able to fund capital expenditures and invest in future attractions and projects in our parks, our revenues could be negatively impacted.***

Because a principal competitive factor for a theme park or a waterpark is the uniqueness and perceived quality of its rides and attractions, we need to make continued capital investments through maintenance and the regular addition of new rides and attractions. A key element for our revenue growth is strategic capital spending on such investments. Our ability to fund capital expenditures will depend on our ability to generate sufficient cash flow from operations and to raise capital from third parties. We cannot provide assurance our operations will be able to generate sufficient cash flow to fund such costs, or that we will be able to obtain sufficient financing on adequate terms, or at all, which could cause us to delay or abandon certain projects or plans. In addition, any construction delays or ride downtime can adversely affect our attendance and our ability to realize revenue growth.

***Incidents involving food contamination, product recalls, product liability claims and associated costs could adversely affect our reputation and our financial condition.***

The sale of food, toys and other retail products involves legal and other risks. While we dedicate substantial resources to food safety matters to enable customers to enjoy safe, quality food products, food safety events, including instances of food-borne illness (such as salmonella or E. Coli) could occur in our parks. Instances or reports, whether true or not, of food-safety issues could negatively affect our sales and reputation and could possibly lead to product liability claims, litigation (including class actions), or other damages. We may need to recall food products if they become contaminated, and we may need to recall toys, games or other retail merchandise if there is a design or product defect. Even though we are resellers of food, toys and other retail products, we may be liable if the consumption or purchase of any of the products we sell causes illness or injury. A recall could result in losses due to the cost of the recall, the destruction of product and lost sales due to the unavailability of product for a period of time. A significant food or retail product recall could also result in adverse publicity, damage to our reputation and loss of consumer confidence in our parks, which could have a material adverse effect on our business, financial condition or results of operations.

***We may be unable to purchase or contract with third parties to manufacture theme park or waterpark rides and attractions.***

We may be unable to purchase or contract with third parties to build high quality rides and attractions and to continue to service and maintain those rides and attractions at competitive or beneficial prices, or to provide the replacement parts needed to maintain the operation of such rides. Global supply chain issues may also cause delays in the receipt of required goods or services. In addition, if our third party suppliers' financial condition deteriorates or they

go out of business, we may not be able to obtain the full benefit of manufacturer warranties or indemnities typically contained in our contracts or may need to incur greater costs for the maintenance, repair, replacement or insurance of these assets.

***We may not be able to realize the benefits of our international agreements.***

Various external factors, including difficult economic and political conditions throughout the world, could negatively affect the progress of our initiatives to develop new Six Flags-branded parks outside of North America. These initiatives could be delayed, and the ultimate success of such parks may be uncertain. For example, on February 14, 2020, we terminated our agreements with our partner in China to build parks as a result of its uncured payment defaults.

Some factors that will be important to the success of our international agreement initiatives are different than those affecting our existing parks. Tastes naturally vary by region, and consumers in new international markets into which we expand our brand may not embrace the parks' offerings to the same extent as consumers in our existing markets. International agreements are also subject to additional risks, including the performance of our partners and their ability to obtain financing and government approvals; the impact of economic fluctuations in economies outside of the U.S.; difficulties and costs of staffing and managing foreign operations due to distance, language and cultural differences; changes or uncertainties in economic, legal, regulatory, social and political conditions; the enforceability of intellectual property and contract rights; and foreign currency exchange rate fluctuations, currency controls, and potentially adverse tax consequences of overseas operations. If we do not realize the benefits of such transactions, it could have an adverse effect on our financial performance.

***Our leases contain default provisions that, if enforced or exercised by the landlord, could significantly impact our operations at those parks.***

Of our 27 theme parks and waterparks, 12 are located on property that we lease and do not own. Certain of our leases permit the landlord to terminate the lease if there is a default under the lease, including, for example, our failure to pay rent, utilities and applicable taxes in a timely fashion or to maintain certain insurance. If a landlord were to terminate a lease, it would halt our operations at that park and, depending on the size of the park, could have a negative impact on our financial condition and results of operations. In addition, any disputes that may result from such a termination may be expensive to pursue and may divert money and management's attention from our other operations and adversely affect our business, financial condition or results of operations.

***Our intellectual property rights are valuable, and any inability or material increase in the cost to protect them could adversely affect our business.***

Our intellectual property, including our trademarks and domain names and other proprietary rights, constitutes a significant part of our value. To protect our intellectual property rights, we rely upon a combination of trademark, trade secret and unfair competition laws of the United States and other countries, as well as contract provisions and third party policies and procedures governing internet/domain name registrations. However, there can be no assurance these measures will be successful in any given case, particularly in those countries where the laws do not protect our proprietary rights as fully as in the United States. We may be unable to prevent the misappropriation, infringement or violation of our intellectual property rights, breach of any contractual obligations to us, or independent development of intellectual property that is similar to ours, any of which could reduce or eliminate any competitive advantage we have developed, adversely affect our revenues or otherwise harm our business. In addition, pursuant to our license agreements, we have exclusive theme park usage rights in the U.S. (except for the Las Vegas metropolitan area), Canada and Mexico to certain Warner Bros. and DC Comics animated characters. The license fee is subject to periodic scheduled adjustments and CPI increases, and Warner Bros. has the right to terminate the agreements under certain circumstances, such as a default under the Subordinated Indemnity Agreement. The termination of these licenses, or a material increase in the cost to retain these licenses, could have a material adverse effect on our business or financial condition.

***Unionization activities or labor disputes may disrupt our operations and affect our profitability.***

As of January 2, 2022, approximately 9% of our full-time and approximately 11% of our seasonal employees were subject to labor agreements with local chapters of national unions. We have collective bargaining agreements in place for certain employees at Six Flags Over Georgia, Six Flags Magic Mountain, Six Flags Great Adventure, Six Flags Over Texas, Six Flags St. Louis, and La Ronde. New unionization activity or a labor dispute involving our employees could disrupt our operations and reduce our revenues, and resolution of unionization activities or labor disputes could increase our costs. Litigation relating to employment and/or wage and hour disputes could also increase our operating expenses. Such disrupted operations, reduced revenues or increased costs could have a material adverse effect on our financial condition and results of operations.

***Our operations and our ownership of property subject us to environmental, health and safety, climate change, and other regulations, which create uncertainty regarding future expenditures and liabilities.***

Our operations involve wastewater and stormwater discharges and air emissions, and as a result are subject to environmental, health and safety laws, regulations and permitting requirements. These requirements are administered by the U.S. Environmental Protection Agency and the states and localities where our parks are located (and can also often be enforced through citizen suit provisions) and include the requirements of the Clean Water Act and the Clean Air Act. Our operations also involve maintaining underground and aboveground storage tanks, and managing and disposing of hazardous substances, chemicals and materials and are subject to federal, state and local laws and regulations regarding the use, generation, manufacture, storage, handling and disposal of these substances, chemicals and materials, including the Resource Conservation and Recovery Act and the Comprehensive Environmental Response, Compensation and Liability Act ("CERCLA"). A portion of our capital expenditures budget is intended to ensure continued compliance with environmental, health and safety laws, regulations and permitting requirements. In the event of contamination or injury as a result of a release of or exposure to regulated materials, we could be held liable for any resulting damages. For example, pursuant to CERCLA, past and current owners and operators of facilities and persons arranging for disposal of hazardous substances may be held strictly, jointly and severally liable for costs to remediate releases and threatened releases of hazardous substances. The costs of investigation, remediation or removal of regulated materials may be substantial, and the presence of those substances, or the failure to remediate property properly, may impair our ability to use, transfer or obtain financing regarding our property. Our activities may be affected by new legislation or changes in existing environmental, health and safety laws. For example, the state or federal government having jurisdiction over a given area may enact legislation and the U.S. Environmental Protection Agency or applicable state entity may propose new regulations or change existing regulations that could require our parks to reduce certain emissions or discharges. Such action could require our parks to install costly equipment or increase operating expenses. We may be required to incur costs to remediate potential environmental hazards, mitigate environmental risks in the future, or comply with other environmental requirements. Concern over climate change may result in new or increased legal and regulatory requirements to reduce or mitigate the effects of climate change on the environment. Increased costs of energy or compliance with emissions standards due to increased legal or regulatory requirements may cause disruptions in or increased costs associated with park services.

We also are subject to federal and state laws, which prohibit discrimination and other laws regulating the design and operation of facilities, such as the Americans With Disabilities Act. Compliance with these laws and regulations can be costly and increase our exposure to litigation and governmental proceedings, and a failure or perceived failure to comply with these laws could result in negative publicity that could harm our reputation, which could adversely affect our business.

**Risks Related to Our Indebtedness and Common Stock**

***A portion of our cash flow is required to be used to fund our substantial monetary obligations.***

We have significant financial obligations under our debt instruments and the Partnership Park arrangements. See the *Partnership Parks* section in Note 15, *Commitments and Contingencies*, to the consolidated financial statements in Item 8 of this Annual Report for a detailed discussion of our obligations with respect to the Partnership Parks. In the event of a default by us under the Partnership Parks arrangements, Time Warner has the right to take control of the Partnership Parks. In addition, such a default could trigger an event of default under the Credit Agreement. See "Business—Partnership Park Arrangements" for additional information.

If we are unable to make payments on our debt or satisfy our other obligations, or if we fail to obtain future financing that may be necessary for working capital, capital expenditures, payment of debt, or the Partnership Park obligations, it could materially adversely affect our business, financial condition or results of operations.

We plan to strategically reinvest in our properties to improve the guest experience and our business plan includes targeted annual capital spending. However, depending on various factors including strategic initiatives, the duration of the COVID-19 pandemic, unanticipated delays in the completion of our projects, weather conditions, increased labor costs, and availability and cost of ride components, we may spend more or less than our planned target amount. In 2021, we spent \$121.7 million on capital expenditures, net of property insurance recoveries.

We cannot be sure that cash generated from our parks will be as high as we expect or that our expenses will not be higher than we expect. Because a portion of our expenses are fixed in any given year, our operating cash flows are highly dependent on revenues, which are largely driven by attendance levels, in-park sales, accommodations and sponsorship and international agreement activity. A lower amount of cash generated from our parks or higher expenses than expected, when coupled with our debt obligations, could adversely affect our ability to fund our operations.

***Our leverage could adversely affect our ability to raise additional capital to fund our operations, limit our ability to react to changes in the economy or our industry, and prevent us from meeting our obligations under our indebtedness.***

As of January 2, 2022, our total indebtedness was approximately \$2.639 billion. Our high degree of leverage could have important consequences, including the following: (i) a substantial portion of our cash flow from operations is dedicated to the payment of principal and interest on indebtedness, thereby reducing the funds available for operations, capital expenditures, future business opportunities and/or repurchases of Holdings common stock; (ii) our ability to obtain additional financing for working capital, capital expenditures, debt service requirements, acquisitions and general corporate purposes in the future may be limited; (iii) certain of the borrowings are at variable rates of interest, which will increase our vulnerability to increases in interest rates; (iv) we are at a competitive disadvantage to less leveraged competitors; (v) we may be unable to adjust rapidly to changing market conditions; (vi) the debt service requirements of our other indebtedness could make it more difficult for us to satisfy our financial obligations; and (vii) we may be vulnerable in a downturn in general economic conditions or in our business and we may be unable to carry out activities that are important to our growth.

Our ability to make scheduled payments of the principal of, or to pay interest on, or to refinance indebtedness depends on and is subject to our financial and operating performance, which in turn is affected by general and regional economic, financial, competitive, business and other factors beyond our control, including the availability of financing in the banking and capital markets. If unable to generate sufficient cash flow to service our debt or to fund our other liquidity needs, we will need to restructure or refinance all or a portion of our debt, which could cause us to default on our obligations and impair our liquidity. There can be no assurance that any refinancing of our indebtedness will be possible and any such refinancing could be at higher interest rates and may require us to comply with more onerous covenants that could further restrict our business operations. If we are unable to meet our debt obligations or to fund our other liquidity needs, we may be forced to reduce or delay strategic initiatives and capital expenditures, sell material assets or operations, obtain additional capital or restructure our debt, which could cause us to default on our debt obligations and impair our liquidity. We from time to time may increase the amount of our indebtedness, modify the terms of our financing arrangements, make capital expenditures, issue dividends and take other actions that may substantially increase our leverage.

Despite our significant leverage, we may incur additional amounts of debt, which could further exacerbate the risks associated with our significant leverage.

***Changes to, or the elimination of, LIBOR may adversely affect interest expense related to our indebtedness.***

Borrowings under the Second Amended and Restated Term Loan B are calculated on a London Inter-Bank Offered Rate (“LIBOR”) plus an additional percentage based on credit risk. LIBOR is the subject of recent proposals for reform. In July 2017, the United Kingdom’s Financial Conduct Authority, which regulates LIBOR, announced that it will no longer persuade or compel banks to submit LIBOR rates after 2021. At the end of 2021, the ICE Benchmark Administration, the administrator for LIBOR, ceased publishing one-week and two-month U.S. dollar LIBOR and will cease publishing all remaining U.S. dollar LIBOR tenors in mid-2023. These reforms may cause LIBOR to cease to exist, new methods of calculating LIBOR to be established or the establishment of an alternative reference rate. The consequences cannot be entirely predicted and could have an adverse impact on the interest payments under our debt. Changes in market interest rates may influence our future financing costs and could reduce our earnings and cash flows.

***The stock price of Holdings’ common stock may change significantly, and you may not be able to sell shares of Holdings’ common stock at or above the price you paid or at all, and you could lose all or part of your investment as a result.***

The trading price of Holdings’ common stock has been, and may continue to be, volatile. In addition to the risk factors discussed in this Annual Report, the trading price of Holdings’ common stock may be adversely affected due to a number of factors, many of which are beyond our control, including: (i) our operating and financial performance; (ii) our ability to repay our debt; (iii) our ability to refinance our debt; (iv) investor perceptions of us and the industry and markets in which we operate; (v) our dividend policy; (vi) changes in earnings estimates or recommendations by analysts; and (viii) general financial, domestic, economic and other market conditions.

In addition, our business and long-range planning process is designed to maximize our long-term strength, growth, and profitability. We believe that this longer-term focus is in the best interests of the Company and stockholders. At the same time, however, we recognize that, when possible, it is helpful to provide investors with guidance as to our forecast of EBITDA and other financial metrics or projections from time to time. We do not have any responsibility to provide guidance or to update any of our forward-looking statements at such times or otherwise. In addition, any longer-term guidance that we provide is based on goals that we believe, at the time guidance is given, are reasonably attainable for growth and performance over a number of years. However, such long-range targets are difficult to predict. For example, in 2016 we established a long-term aspirational goal to achieve Modified EBITDA of \$750 million by 2020 but this goal was not ultimately achieved. If, or when, we announce actual results that differ from those that have been predicted by us, outside investment analysts, or others, our stock price could be adversely affected. Investors who rely on these stated goals when making investment decisions with respect to our securities do so at their own risk. We take no responsibility for any losses suffered as a result of such changes in our stock price.

We periodically return value to investors through payment of quarterly dividends and common stock repurchases. In 2020, pursuant to amendments to the Credit Agreement, we suspended our quarterly dividend payment and stock repurchase program due to the impact of the COVID-19 pandemic until the earlier December 31, 2022, or such time as Six Flags Theme Parks Inc. (“SFTP”) reduces the incremental revolving credit commitments by \$131 million and begins using actual results to test covenant compliance. However, given the uncertainty associated with the ultimate impact of the COVID-19 pandemic on our business and operations, we may determine that it is prudent to continue these suspensions for longer depending on any then-existing limitations on our working capital. Investors may have an expectation that we will resume our dividend at a certain time and at certain levels or repurchase shares available under Holdings’ repurchase program. The stock price of Holdings’ common stock could be adversely affected if our cash dividend rate or common stock repurchase activity differs from investors’ expectations.

***Our existing debt agreements contain, and future debt agreements may contain, financial and other restrictions that limit our flexibility in operating our business.***

Our existing debt agreements contain, and documents governing our future indebtedness may contain, financial and operating covenants that limit the discretion of management with respect to certain business matters. These covenants place restrictions on, among other things, our ability to incur additional indebtedness, pay dividends and other

distributions, create liens, make investments and other restricted payments, repurchase stock, engage in transactions with affiliates, sell certain assets or engage in mergers, acquisitions and other business combination. Our existing debt agreements also require, and documents governing our future indebtedness may require, us to meet certain financial ratios and tests.

Our ability to comply with these and other provisions of the existing debt agreements is dependent on our future performance, which will be subject to many factors, some of which are beyond our control including weather and economic, financial and industry conditions. The breach of any of these covenants or non-compliance with any of these financial ratios and tests could result in an event of default under the existing debt agreements, which, if not cured or waived, could result in acceleration of the related debt and the acceleration of debt under other instruments evidencing indebtedness that may contain cross-acceleration or cross-default provisions. We cannot provide assurance that our liquidity would be sufficient to repay or refinance such indebtedness if it was accelerated upon an event of default. We discuss certain key covenants and financial ratios to which we are subject under our debt agreements in greater detail under the caption “Restrictive Covenants” in Note 8, *Long-Term Indebtedness*, to our consolidated financial statements in Item 8 of this Annual Report and under “Management’s Discussion and Analysis of Financial Condition and Results of Operations—Liquidity, Capital Commitments and Resources—Indebtedness—Covenant Compliance.”

***Changes in our credit ratings could adversely affect the price of Holdings’ common stock.***

We receive debt ratings from the major credit rating agencies in the United States. Factors that may impact our credit ratings include the sizable attendance and revenue generated from our portfolio of geographically diversified regional theme parks and waterparks, vulnerability to cyclical discretionary consumer spending, and seasonality of our operations. As the result of the COVID-19 pandemic and impact of expanding restrictions and quarantines on the entertainment industry, the credit rating agencies lowered the ratings on several theme park companies in 2020. In June 2021, Moody’s changed our outlook from “negative” to “stable” and reaffirmed our issuer credit rating of B2 and reaffirmed our issuer-level ratings of Ba2 and B3 on our senior secured and senior unsecured issuances, respectively. Additionally, in June 2021, Standard and Poor’s changed our outlook from “negative” to “positive.” In August 2021, Standard and Poor’s increased our issuer credit rating from B- to B+ and our issue-level ratings from B to BB- and CCC to B- on our senior secured and senior unsecured issuances, respectively, while maintaining a “positive” outlook. We cannot provide assurance our ratings will improve or remain the same. A negative change in our ratings or the perception such a change might occur could adversely affect the market price of Holdings’ common stock.

***Holdings is a holding company and is dependent on dividends and other distributions from its subsidiaries.***

Holdings is a holding company and substantially all of its operations are conducted through direct and indirect subsidiaries. As a holding company, it has no significant assets other than its equity interests in its subsidiaries. Accordingly, Holdings is dependent on dividends and other distributions from its subsidiaries to meet its obligations, including the obligations under the Company’s debt agreements, and, at such time as dividend payments by Holdings are no longer suspended, to pay dividends on Holdings’ common stock. If these dividends and other distributions are not sufficient for Holdings to meet its financial obligations, or not available to Holdings due to restrictions in the instruments governing our indebtedness, it could cause Holdings to default on its debt obligations, which would impair our liquidity and adversely affect our financial condition and our business. We had \$335.6 million of cash and cash equivalents on a consolidated basis at January 2, 2022, of which \$38.9 million was held at Holdings.

***Anti-takeover provisions in our organizational documents, debt agreements and Delaware law could delay or prevent change of control.***

Certain provisions in Holdings’ charter, bylaws and debt agreements could have the effect of delaying, deferring or preventing a merger, takeover attempt, or other change of control transaction that a stockholder might consider in its best interest, including those attempts that might result in a premium price over the market price for shares of Holdings’ common stock. Holdings is also subject to the anti-takeover provisions of Delaware law, which could have the effect of delaying or preventing a change of control in some circumstances.

## **General Risk Factors**

### ***We may not be able to attract and retain key management and other key employees.***

Our employees, particularly our key management, are vital to our success and difficult to replace. We may be unable to retain them or to attract other highly qualified employees, particularly if we do not offer employment terms competitive with the rest of the market. Failure to attract and retain highly qualified employees, or failure to develop and implement a viable succession plan, could result in inadequate depth of institutional knowledge or skill sets, adversely affecting our business.

### ***Risk related to tariffs and other duties***

We source merchandise for resale and other products used in our business from entities located outside of North America. Additionally, some of our ride manufacturers may be located in foreign countries or may utilize components or materials manufactured or sourced from foreign countries. Our business exposes us to risks associated with global commerce, including changes to tariffs, quotas and other restrictions on imports. While existing tariffs and duties have not had a material impact on our business, the U.S. government may impose additional tariffs on thousands of products sourced from foreign countries and has expressed a willingness to impose additional or increased tariffs on goods imported from China, including many items that we purchase for our business. While the impact has been immaterial to date, tariffs or duties could lower our gross margin on impacted products. Additionally, even if the products that we import are not affected directly by tariffs or other duties, the imposition of such additional tariffs on goods imported into the United States could cause increased pricing of other consumer goods, which could lower the discretionary income of our potential guests and decrease attendance or in-park spending.

### ***We may be subject to claims for infringing the intellectual property rights of others, which could be costly and result in the loss of intellectual property rights.***

We cannot be certain that we do not and will not infringe the intellectual property rights of others. We have been in the past, and may be in the future, subject to litigation and other claims in the ordinary course of our business based on allegations of infringement or other violations of the intellectual property rights of others. Regardless of their merits, intellectual property claims can divert the efforts of our personnel and are often time-consuming and expensive to litigate or settle. In addition, to the extent claims against us are successful, we may have to pay substantial monetary damages or discontinue, modify, or rename certain products or services that are found to be in violation of another party's rights. We may have to seek a license (if available on acceptable terms, or at all) to continue offering products and services, which may increase our operating expenses.

## **ITEM 1B. UNRESOLVED STAFF COMMENTS**

We have received no written comments regarding our periodic or current reports from the staff of the SEC that were issued 180 days or more preceding the end of our 2021 fiscal year and that remain unresolved.

## ITEM 2. PROPERTIES

Set forth below is a brief description of our material real estate as of January 2, 2022. See also "Business—Description of Parks."

- Six Flags America, Largo, Maryland—515 acres (owned)
- Six Flags Discovery Kingdom, Vallejo, California—135 acres (owned)
- Six Flags Fiesta Texas, San Antonio, Texas—220 acres (owned)
- Six Flags Great Adventure & Safari and Hurricane Harbor, Jackson, New Jersey—2,111 acres (owned)
- Six Flags Great America and Hurricane Harbor Chicago, Gurnee, Illinois—304 acres (owned)
- Six Flags Hurricane Harbor, Arlington, Texas—47 acres (owned)
- Six Flags Hurricane Harbor, Valencia, California—12 acres (owned)
- Six Flags Hurricane Harbor, Oaxtepec, Mexico—67 acres (leasehold interest)<sup>(1)</sup>
- Six Flags Magic Mountain, Valencia, California—250 acres (owned)
- Six Flags Mexico, Mexico City, Mexico—110 acres (occupied pursuant to a permit agreement)<sup>(2)</sup>
- Six Flags New England, Agawam, Massachusetts—262 acres (owned)
- Six Flags Over Georgia, Austell, Georgia—283 acres (leasehold interest)<sup>(3)</sup>
- Six Flags Over Texas, Arlington, Texas—217 acres (leasehold interest)<sup>(3)</sup>
- Six Flags St. Louis, Eureka, Missouri—320 acres (owned)
- Six Flags White Water Atlanta, Marietta, Georgia—69 acres (owned)<sup>(4)</sup>
- La Ronde, Montreal, Canada—146 acres (leasehold interest)<sup>(5)</sup>
- The Great Escape and Lodge, Queensbury, New York—345 acres (owned)
- Six Flags Hurricane Harbor Concord, Concord, California—24 acres (leasehold)<sup>(6)</sup>
- Six Flags Darien Lake, Corfu, New York—982 acres (leasehold)<sup>(7)</sup>
- Frontier City, Oklahoma City, Oklahoma—113 acres (leasehold)<sup>(7)</sup>
- Six Flags Hurricane Harbor Oklahoma City, Oklahoma City, Oklahoma—24 acres (leasehold)<sup>(7)</sup>
- Six Flags Hurricane Harbor Phoenix, Glendale, Arizona—33 acres (leasehold)<sup>(8)</sup>
- Six Flags Hurricane Harbor Splashtown, Spring, Texas—46 acres (leasehold)<sup>(7)</sup>
- Six Flags Hurricane Harbor Rockford, Rockford, IL—43 acres (leasehold)<sup>(9)</sup>

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- (1) The site is leased from the Mexican Social Security Institute. The lease expires in 2036. The waterpark opened to the public in 2017.
  - (2) The permit agreement is with the Federal District of Mexico City. The agreement expires in 2024.
  - (3) Lessor is the limited partner of the partnership that owns the park. The SFOG and SFOT leases expire in 2027 and 2028, respectively, at which time we have the option to acquire all of the interests in the respective lessor that we have not previously acquired.
  - (4) Owned by the Georgia partnership.
  - (5) The site is leased from the City of Montreal. The lease expires in 2065.
  - (6) The site is leased from EPR Parks, LLC pursuant to a sublease that expires in 2035 or the earlier expiration of the ground lease. We began operating the waterpark in 2017.
  - (7) These sites are leased from EPR Parks, LLC pursuant to a lease that expires in 2037. We began operating these parks in 2018.
  - (8) This site is leased from EPR Parks, LLC pursuant to a lease that expires in 2033. We began operating the waterpark in 2018.
  - (9) This site is leased from the Rockford Park District. The lease expires in 2029. We began operating the waterpark in 2019.

In addition to the foregoing, we also lease a limited number of rides and attractions at our parks and office space. See Note 16, *Leases*, to the consolidated financial statements in Item 8 of this Annual Report for a discussion of lease commitments. We consider our properties to be well maintained, in good condition and adequate for their present uses and business requirements. We have granted to our lenders under the Credit Agreement and the collateral agent under the indenture governing the 2025 Notes, a mortgage on substantially all of our owned United States properties.

## ITEM 3. LEGAL PROCEEDINGS

Information regarding legal proceedings is included in Note 15, *Commitments and Contingencies*, to the consolidated financial statements in Item 8 of this Annual Report.



**ITEM 4. MINE SAFETY DISCLOSURES**

Not applicable.

## PART II

### ITEM 5. MARKET FOR THE REGISTRANT'S COMMON EQUITY, RELATED STOCKHOLDER MATTERS AND ISSUER PURCHASES OF EQUITY SECURITIES

#### Market Information and Record Holders

Holdings' common stock is listed on the New York Stock Exchange under the ticker symbol "SIX." As of February 21, 2022, there were approximately 287 stockholders of record of Holdings' common stock. This does not reflect holders who beneficially own common stock held in nominee or street name accounts through brokers or banks.

#### Dividends

Holdings did not pay any dividends during the year ended January 2, 2022. In connection with 2020 amendments to the Credit Agreement, we agreed to extend the suspension of the repurchase of Holdings' common stock and payment of dividends until the earlier of December 31, 2022, or such time as SFTP reduces the incremental revolving credit commitments by \$131 million and begins using actual results to calculate covenant compliance. However, given the present uncertainty associated with the ultimate impact of COVID-19 on our business and operations, we may determine that it is prudent to continue suspending payment of dividends after the restrictions under the Credit Agreement are terminated depending on any then-existing limitations on our working capital. For more information, see "Management's Discussion and Analysis of Financial Condition and Results of Operations - Liquidity and Capital Resources" in Item 7 of this Annual Report and Note 8, *Long-Term Indebtedness*, to the consolidated financial statements in Item 8 of this Annual Report.

#### Issuer Purchases of Equity Securities

On March 30, 2017, Holdings announced that its Board of Directors approved a new stock repurchase plan that permits Holdings to repurchase an incremental \$500 million in shares of Holdings' common stock (the "March 2017 Stock Repurchase Plan"). As of February 21, 2022, Holdings had repurchased 4,607,000 shares at a cumulative cost of approximately \$268.3 million and an average price per share of \$58.25 under the March 2017 Stock Repurchase Plan, leaving approximately \$231.7 million available for permitted repurchases.

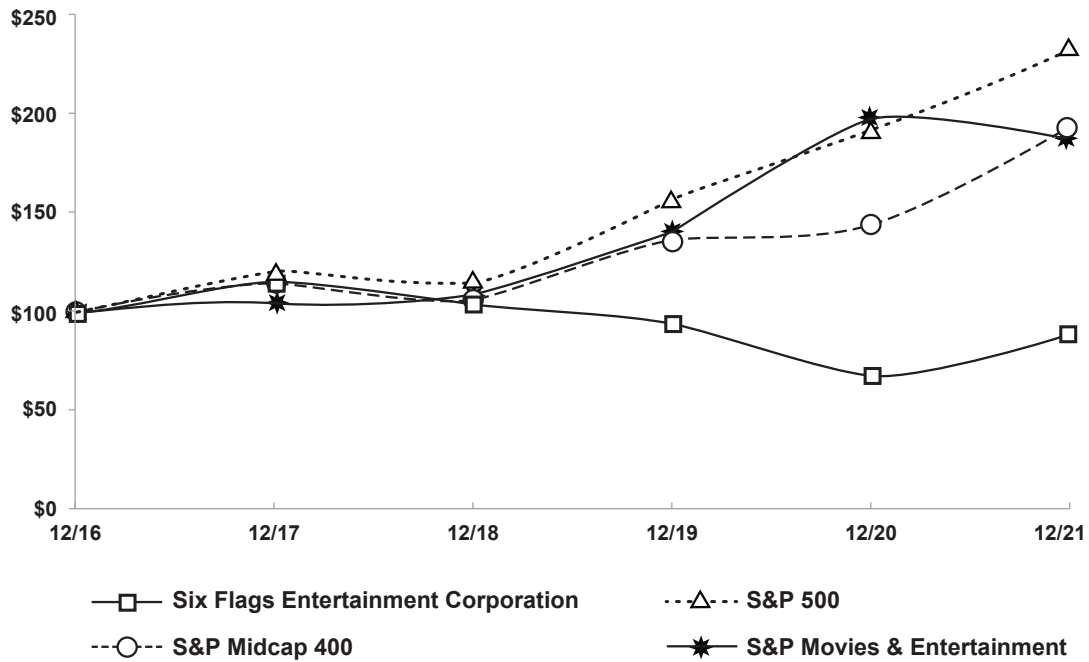
In connection with 2020 amendments to the Credit Agreement, we agreed to suspend the repurchase of Holdings' common stock and payment of dividends until the earlier of December 31, 2022, or such time as SFTP reduces the incremental revolving credit commitments by \$131 million and begins using actual results to calculate covenant compliance. However, given the present uncertainty associated with the ultimate impact of COVID-19 on our business and operations, we may determine that it is prudent to continue suspending the repurchase of Holdings' common stock after the restrictions under the Credit Agreement are terminated depending on any then-existing limitations on our working capital.

#### Performance Graph

The following graph shows a comparison of the five-year cumulative total stockholder return on Holdings' common stock (assuming all dividends were reinvested), The Standard & Poor's ("S&P") 500 Stock Index, The S&P Midcap 400 Index and The S&P Entertainment Movies & Entertainment Index. The stock price performance shown in the graph is not necessarily indicative of future price performance.

## COMPARISON OF 5 YEAR CUMULATIVE TOTAL RETURN\*

Among Six Flags Entertainment Corporation, the S&P 500 Index,  
the S&P Midcap 400 Index and the S&P Movies & Entertainment Index



\*\$100 invested on 12/31/16 in stock or index, including reinvestment of dividends.  
Fiscal year ending December 31.

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	<u>12/31/2016</u>	<u>12/31/2017</u>	<u>12/31/2018</u>	<u>12/31/2019</u>	<u>12/31/2020</u>	<u>1/2/2022</u>
Six Flags Entertainment Corporation	100.00	116.02	101.76	87.98	67.20	83.92
S&P 500	100.00	121.83	116.49	153.17	181.35	233.41
S&P Midcap 400	100.00	116.24	103.36	130.44	148.26	184.96
S&P Movies & Entertainment	100.00	105.02	105.66	133.89	186.21	181.63

**ITEM 6. RESERVED**

**ITEM 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

Significant components of the Management's Discussion and Analysis of Financial Condition and Results of Operations section include:

- *Overview.* The overview section provides a summary of Six Flags and the principal factors affecting our results of operations.
- *Critical Accounting Policies.* The critical accounting policies section provides detail with respect to accounting policies that are considered by management to require significant judgment and use of estimates and that could have a significant impact on our financial statements.
- *Recent Events.* The recent events section provides a brief description of recent developments at the Company.
- *Results of Operations.* The results of operations section provides an analysis of our results for the years ended January 2, 2022, December 31, 2020 and December 31, 2019 and a discussion of items affecting the comparability of our financial statements for those years. Please refer to the results of operations section described in "Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations" set forth in our Annual Report on Form 10-K for the year ended December 31, 2020, for our discussion and analysis of our results for the years ended December 31, 2020 and 2019 and a discussion of items affecting the comparability of our financial statements for those years.
- *Liquidity, Capital Commitments and Resources.* The liquidity, capital commitments and resources section provides a discussion of our cash flows for the year ended January 2, 2022, and our outstanding debt and commitments existing as of January 2, 2022.
- *Market Risks and Security Analyses.* We are principally exposed to market risk related to interest rates and foreign currency exchange rates, which are described in the market risks and security analyses section.
- *Recently Issued Accounting Pronouncements.* This section provides a discussion of recently issued accounting pronouncements applicable to Six Flags, including a discussion of the impact or potential impact of such standards on our financial statements when applicable.

The following discussion and analysis contains forward-looking statements relating to future events or our future financial performance, which involve risks and uncertainties. Our actual results could differ materially from those anticipated in these forward-looking statements. Please see the discussion regarding forward-looking statements included under the caption "Cautionary Note Regarding Forward-Looking Statements" and "Item 1A. Risk Factors" for a discussion of some of the uncertainties, risks and assumptions associated with these statements.

The following discussion and analysis presents information that we believe is relevant to an assessment and understanding of our consolidated balance sheets and results of operations. This information should be read in conjunction with the consolidated financial statements and the notes thereto in Item 8 of this Annual Report.

**Overview**

We are the largest regional theme park operator in the world and the largest operator of waterparks in North America based on the number of parks we operate. Of our 27 regional theme and waterparks, 24 are located in the United States, two parks are located in Mexico and one is located in Montreal, Canada. Our parks are located in geographically diverse markets across North America and generally offer a broad selection of state-of-the-art and traditional thrill rides, water attractions, themed areas, concerts and shows, restaurants, game venues and retail outlets, thereby providing a complete family-oriented entertainment experience. We work continuously to improve our parks and our guests' experiences and to meet our guests' evolving needs and preferences.

Our revenue is derived from (i) the sale of tickets for entrance to our parks (which accounted for approximately 53% of total revenue for the year ended January 2, 2022, approximately 57% of total revenue during the year ended December 31, 2020, and approximately 55% of total revenue during the years ended December 31, 2019), (ii) the sale of food and beverages, merchandise, games and attractions, parking and other services inside our parks (which accounted for approximately 44%, 35% and 39% in total revenue for the years ended January 2, 2022, December 31, 2020 and December 31, 2019, respectively), and (iii) sponsorship, international agreements and accommodations (which accounted for approximately 3%, 8% and 7% for the years ended January 2, 2022, December 31, 2020 and December 31, 2019, respectively). Revenue from ticket sales and in-park sales are primarily impacted by park attendance and, as anticipated, we sold significantly more season passes and memberships during 2021 than in the prior year in which many of our parks were closed due to the COVID-19 pandemic. We had 2.1 million members, and 6.1 million season pass holders as of January 2, 2022 compared to 1.7 million members and 2.1 million season pass holders as of December 31, 2020. The increase in in-park spending per capita was due to a higher mix of single-day ticket guests, who tend to spend more than season pass holders and members on a per day basis, enhanced in-park offerings, and strong consumer spending trends. Revenues from sponsorship, international agreements and accommodations can be impacted by the term, timing and extent of services and fees under these arrangements, which can result in fluctuations from year to year. During the year ended January 2, 2022, our earnings from park operations excluding the impact of interest, taxes, depreciation, amortization and any other non-cash income or expenditures increased relative to the prior year, as a result of significant increases in operating days and attendance following the temporary suspension of park operations related to the COVID-19 pandemic outbreak during the year ended December 31, 2020.

Our principal costs of operations include salaries and wages, employee benefits, advertising, third party services, repairs and maintenance, utilities, rent and insurance. A large portion of our expenses is relatively fixed as our costs for full-time employees, maintenance, utilities, rent, advertising and insurance do not vary significantly with attendance. We anticipate that the tight labor market and recent increases to the minimum wage rates will increase our salary, wage and benefit expenses in 2022 and future years. Further legislative changes and competitive wage rate pressure could cause these expenses to continue to increase in the future.

### **Critical Accounting Policies**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States ("U.S. GAAP") requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent liabilities as of the date of the financial statements and the reported amounts of revenues and expenses earned and incurred during the reporting period. Critical accounting estimates are fundamental to the portrayal of both our financial condition and results of operations and often require difficult, subjective and complex estimates and judgments. We evaluate our estimates and assumptions on an ongoing basis using historical experience and other factors, including the current economic environment, which we believe to be reasonable under the circumstances. We adjust such estimates and assumptions when facts and circumstances dictate. As future events and their effects cannot be determined with precision, actual results could differ significantly from these estimates. Changes in these estimates resulting from the continuing changes in the economic environment will be reflected in the financial statements in future periods. The following discussion addresses the items we have identified as our critical accounting estimates and discusses our review of applicable accounting pronouncements that have been issued by the Financial Accounting Standards Board ("FASB"). See Note 2, *Summary of Significant Accounting Policies*, to the consolidated financial statements in Item 8 of this Annual Report for further discussion of these and other accounting policies.

### ***Valuation of Long-Lived Assets***

Goodwill and intangible assets with indefinite useful lives are tested for impairment annually, or more frequently if events or circumstances indicate that the assets may not be recoverable. We identify our reporting unit and determine the carrying value of the reporting unit by assigning the assets and liabilities, including the existing goodwill and intangible assets, to the reporting unit. We then determine the fair value of the reporting unit and compare it to the carrying amount of the reporting unit. All of our parks are operated in a similar manner and have comparable characteristics in that they produce and distribute similar services and products using similar processes, have similar types of customers, are subject to similar regulations and exhibit similar economic characteristics. As such, we are a single reporting unit. For each year, the fair value of the single reporting unit exceeded our carrying amount (provided that we have one reporting unit at the same level for which Holdings' common stock is traded, we believe our market capitalization is the best indicator of our reporting unit's fair value). We have performed a qualitative analysis on our indefinite-lived intangible assets during the fourth quarter of each year.

The fair value of indefinite-lived intangible assets is generally determined based on a discounted cash flow analysis. An impairment loss occurs to the extent that the carrying value exceeds the fair value. For goodwill, if the fair value of the reporting unit were to be less than the carrying amount, an impairment loss would be recognized to the extent that the carrying amount of the reporting unit exceeds its fair value.

We review long-lived assets, including finite-lived intangible assets subject to amortization, for impairment upon the occurrence of events or changes in circumstances that would indicate that the carrying value of an asset or groups of assets may not be recoverable. Recoverability of assets to be held and used is measured by a comparison of the carrying amount of an asset or group of assets to the future undiscounted net cash flows expected to be generated by the asset or group of assets. If such assets are not considered to be fully recoverable, any impairment to be recognized is measured by the amount by which the carrying amount of the asset or group of assets exceeds its respective fair value. Assets to be disposed of are reported at the lower of the carrying amount or fair value less costs to sell.

### ***Revenue Recognition***

FASB Accounting Standards Codification ("ASC") 606, *Revenue from Contracts with Customers* ("Topic 606") is based on the principle that revenue is recognized to depict the transfer of goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. We recognize revenue upon admission into our parks, provision of our services, or when products are delivered to our guests. Revenue is presented in the accompanying consolidated statements of operations net of sales taxes collected from our guests that are remitted or payable to government taxing authorities. For season passes, memberships in the initial twelve-month term and other multi-use admissions, we estimate a redemption rate based on historical experience and other factors and assumptions we believe to be customary and reasonable and recognize a pro-rata portion of the revenue as the guest attends our parks. For any bundled products with multiple performance obligations, revenue is allocated using the retail price of each distinct performance obligation and products that are not sold on a stand-alone basis are treated as residual. In contrast to our season pass and other multi-use offerings (such as our all season dining pass program, which enables season pass holders and members to eat meals and snacks any day they visit the park for one upfront payment) that expire at the end of each operating season, the membership program continues on a month-to-month basis after the initial twelve-month membership term and can be canceled any time after the initial term pursuant to the terms of the membership program. Guests enrolled in the membership program can visit our parks an unlimited number of times anytime the parks are open as long as the guest remains enrolled in the membership program. We review the estimated redemption rate on an ongoing basis and revise it as necessary throughout the year, including impact of changes to our season pass and memberships described above. Amounts owed or received for multi-use admissions in excess of redemptions are recognized in deferred revenue. For active memberships after the initial twelve-month term, we recognize revenue monthly as payments are received.

## Recent Events

### COVID-19 Pandemic

Since early 2020, the world has been, and continues to be, impacted by COVID-19 and its variants. COVID-19 and measures to prevent its spread has impacted our business especially when we were required to temporarily suspend operations at our theme parks and waterparks in March 2020. Many of our parks resumed operations, generally at reduced capacity, at various points beginning in June 2020. As of June 15, 2021, all of our U.S. parks were open and operating without any capacity constraints. To successfully navigate through the ongoing pandemic during 2021, we remained focused on the following key priorities:

- Ensuring the health and safety of our employees and guests visiting our parks;
- Maintaining ongoing operations at our parks with flexibility to adjust to changing local conditions and government mandates; and
- Serving the communities in which we operate to help mitigate the impact of the pandemic.

We have taken a number of mitigation efforts in response to the impacts of the pandemic on our business. We reduced seasonal labor during the period that our parks were closed or operating under capacity restrictions and extended the benefits of 2020 season passes through 2021. During 2020, we increased the available borrowings under the Second Amended and Restated Credit Facility, issued additional senior secured notes, deferred or eliminated certain capital projects, reduced certain discretionary spending (such as spending on marketing), temporarily reduced salaries for full-time employees, and did not pay a dividend on Holdings' common stock.

Future developments relating to COVID-19, including severity, rate of transmission, variants, treatment, testing and vaccinations, are uncertain and difficult to predict. The impacts of the ongoing pandemic on our business will continue for an unknown length of time. Additionally, COVID-19 impacts that have subsided (such as temporary park closures, operating at reduced capacity and requiring advanced reservations) may again impact our business in the future and new impacts may emerge from COVID-19 developments or other pandemics.

The ongoing pandemic continues to present material uncertainty and risk with respect to our operations, financial performance and condition, liquidity and cash flows. For additional discussion of the adverse impact of COVID-19 on our business, see "Item 1A. Risk Factors" of this Annual Report.

### Leadership Changes

We experienced a number of leadership changes in 2021:

- In November, Michael Spanos stepped down as Chief Executive Officer and resigned as a member of Holdings' board of directors.
- Holdings' board of directors appointed Selim Bassoul as Chief Executive Officer in November. Mr. Bassoul previously served as Holdings' non-executive Chairperson of the board of directors since February 2021.
- Also in November, Ben Baldanza was appointed non-executive Chairperson of Holdings' board of directors.
- In December, we eliminated the role Chief Administrative Officer and in connection with the eliminated role, Laura W. Doerre departed her role as General Counsel and Chief Administrative Officer.
- In May 2021, we continued to enhance the gender diversity of Holdings' board of directors when Denise M. Clark joined as a director.

Also in December 2021, we made additional changes to our organizational structure, including to the leadership team, by reducing layers of management, to more effectively align resources to business priorities and empower the park employees.

## Fiscal Year Change

Holdings' Board of Directors determined that it is in the best interests of the Company to change its fiscal year end from December 31 to a 52-53 week fiscal year ending on the Sunday closest to December 31, effective as of the commencement of the Company's fiscal year on January 1, 2021, to align the Company's reporting calendar with how the Company operates its business and improve comparability across periods. The Company's 2021 fiscal year ended on January 2, 2022. The 2022 fiscal year began on January 3, 2022 and will end on January 1, 2023.

## Results of Operations

The following table sets forth summary financial information for the years ended January 2, 2022, December 31, 2020 and December 31, 2019:

<i>(Amounts in thousands, except per capita data)</i>	Year Ended			Percentage Change	
	January 2, 2022	December 31, 2020	December 31, 2019	2021 to 2020	2021 to 2019
Total revenue	\$ 1,496,905	\$ 356,575	\$ 1,487,583	N/M	1 %
Operating expenses	647,250	389,726	607,791	66 %	6 %
Selling, general and administrative expenses	211,381	147,295	199,194	44 %	6 %
Costs of products sold	125,728	34,119	130,304	N/M	(4)%
Other net periodic pension benefit	(5,894)	(5,190)	(4,186)	14 %	41 %
Depreciation and amortization	114,434	120,173	118,230	(5)%	(3)%
Loss on disposal of assets	12,137	7,689	2,162	1 %	N/M
Interest expense, net	152,436	154,723	113,302	(1)%	35 %
Loss on debt extinguishment	—	6,106	6,484	N/M	N/M
Other expense, net	18,122	24,993	2,542	(27)%	N/M
Income (loss) before income taxes	221,311	(523,059)	311,760	N/M	(29)%
Income tax expense (benefit)	49,622	(140,967)	91,942	N/M	(46)%
Net income (loss)	171,689	(382,092)	219,818	N/M	(22)%
Less: Net income attributable to noncontrolling interests	(41,766)	(41,288)	(40,753)	1 %	2 %
Net income (loss) attributable to Six Flags Entertainment Corporation	\$ 129,923	\$ (423,380)	\$ 179,065	N/M	(27)%
Other Data:					
Attendance	27,693	6,789	32,811	N/M %	(16)%
Total guest spending per capita	\$ 52.40	\$ 48.45	\$ 42.37	8 %	24 %

### ***Year Ended January 2, 2022 vs. Year Ended December 31, 2020 and Year Ended December 31, 2019***

#### *Revenue*

Revenue for the year ended January 2, 2022, totaled \$1,496.9 million, an increase of \$1,140.3 million compared to \$356.6 million for the year ended December 31, 2020. In March 2020, we suspended operations at all of our parks due to the COVID-19 pandemic and many parks remained closed or had reduced operations through December 31, 2020. The increase in operating days during the year ended January 2, 2022, compared to the year ended December 31, 2020, drove the majority of the revenue increase compared to the prior year period. The change, in the first quarter of 2021, to the method we use to determine our fiscal periods resulted in (i) the addition of two calendar days to the 2021 fiscal year compared to both 2020 and 2019, and a shift of 107,000 of attendance, and \$6.0 million of revenue to the year ended January 2, 2022.

Revenue for the year ended January 2, 2022, totaled \$1,496.9 million, an increase of \$9.3 million, or 1%, compared to \$1,487.6 million for the year ended December 31, 2019. The increase was primarily attributable to stronger guest spending per capita and receipt of a settlement payment relating to our former China project, of which \$6.7 million was recognized as revenue. The increase was partially offset by (i) fewer operating days during the first quarter of 2021 due to pandemic-related park closures and (ii) a reduction in sponsorship, international agreements and accommodations revenue compared to 2019, due primarily to the termination of our international agreements in China and Dubai in 2020 and 2019, respectively, and lower accommodations and sponsorship revenue due to the COVID-19 pandemic.



Total guest spending per capita, which excludes sponsorship, international agreements and accommodations revenue, for the year ended January 2, 2022, increased by \$3.95, or 8%, to \$52.40, compared to the year ended December 31, 2020, primarily as a result of a \$5.06, or 27%, increase in non-admissions revenue per capita, offset by a decrease of \$1.11, or 4%, in admissions revenue per capita. Admissions revenue per capita was higher in 2020 due to recurring monthly membership revenue that was recognized during the first quarter from memberships that continued on a monthly basis past the initial twelve-month commitment period. Prior to the temporary suspension of park operations in 2020, these monthly payments were recognized as received and spread over a lower attendance base during the offseason for many of our parks. The increase in non-admissions revenue per capita was primarily driven by strong consumer spending trends and early progress on several of our in-park spending initiatives, while during 2020, a large percentage of our guests visited our drive-through safari at Six Flags Great Adventure, which did not provide an opportunity for in-park spending.

Total guest spending per capita improved by \$10.03, or 24%, compared to the year ended December 31, 2019, primarily as a result of a \$6.16, or 35%, increase in non-admissions revenue per capita, driven by early progress on several of our in-park spending initiatives and strong consumer spending trends, and a \$3.87, or 16%, increase in admissions revenue per capita driven by our revenue management initiatives and a shorter average season for 2021 season passes compared to 2019, resulting in fewer visits per pass. Most 2021 season passes were sold later in the season than in 2019, resulting in recognition of season pass revenue over a shorter period allowing for fewer visits, which results in higher admissions revenue per capita.

Since the beginning of the membership program, we have allocated a portion of the membership revenue to “Non-admissions revenue.” Beginning with memberships in October 2020, we prospectively began allocating an incremental portion of revenue between “Park admissions” and “Park food, merchandise and other.” This resulted in a reduction in admissions revenue per capita and an increase in non-admissions revenue per capita compared to what previously would have been reported, but the increased allocation has no impact on “Total guest spending per capita.”

#### *Operating expenses*

Operating expenses for the year ended January 2, 2022, increased \$257.0 million, or 66%, compared to the year ended December 31, 2020, primarily as a result of the re-opening of all of our 27 parks in 2021, while many were closed or operating at reduced capacity in 2020. The increase in operating expenses was also attributable to an increase by approximately \$10.6 million in litigation related to an increased estimate of the probable outcome of a legacy class action suit.

Operating expenses increased \$38.9 million, or 6%, compared to the year ended December 31, 2019. The increase is driven by wage rate increases and higher incentive accruals, partially offset by fewer total employee hours worked as a result of the national labor shortage. The increase in operating expenses was also attributable to an approximately \$10.6 million increase in litigation related to an increased estimate of the probable outcome of a legacy class action suit.

#### *Selling, general and administrative expenses*

Selling, general and administrative expenses for the year ended January 2, 2022, increased \$64.6 million, or 44%, compared to the year ended December 31, 2020, primarily due to the cessation of a temporary 25% reduction in salaries of most of our full-time employees and a return to historical advertising levels following the elimination of the majority of our advertising expenses in 2020 due to uncertainty with the COVID-19 pandemic.

Selling, general and administrative expenses for the year ended January 2, 2022, increased \$12.7 million, or 6%, compared to the year ended December 31, 2019. During 2021, the increase was attributable to an increase in stock compensation and to our centralization initiative, which shifted a portion of costs from operating expenses to selling, general and administrative expenses. All corporate expenses are included in selling, general and administrative expenses rather than operating expenses.

### *Cost of products sold*

Cost of products sold during the year ended January 2, 2022, increased \$91.6 million compared to the year ended December 31, 2020, primarily due to the return to full operations following the COVID-19 related suspension of operations at each of our parks during 2020 and many of our parks operating under capacity restrictions following reopening in 2020.

Cost of products sold during the year ended January 2, 2022, decreased \$4.6 million, or 4%, compared to the year ended December 31, 2019, primarily as a result of a higher mix of rental and parking revenue, which have no cost of goods sold.

### *Depreciation and amortization expense*

Depreciation and amortization expense for the year ended January 2, 2022, decreased \$5.8 million, or 5%, compared to the year ended December 31, 2020, primarily as a result of asset retirements, and reduced capital expenditures due to COVID-19 reductions implemented in 2020.

Depreciation and amortization expense for the year ended January 2, 2022, decreased \$3.8 million, or 3%, compared to the year ended December 31, 2019. The decrease in depreciation and amortization expense was primarily the result of asset retirements, and reduced capital expenditures due to the COVID-19 reductions implemented in 2020.

### *Loss on disposal of assets*

We recognized a \$12.1 million loss on disposal of assets for the year ended January 2, 2022, compared to a loss on disposal of assets of \$7.7 million and \$2.2 million for the years ended December 31, 2020 and December 31, 2019, respectively. These losses on disposal of assets were primarily driven by the write-off of decommissioned rides and our ongoing capital expenditures.

### *Interest expense, net*

Interest expense, net decreased \$2.3 million, or 2%, for the year ended January 2, 2022, compared to the year ended December 31, 2020, primarily due to the discontinuance of hedge accounting on a portion of our swap agreements in April 2020. This resulted in a \$14.9 million reclassification from accumulated other comprehensive loss to interest expense in the consolidated statement of operations, increasing interest expense in 2020, partially offset by additional interest in 2021 related to the 2025 Notes that were issued in April 2020.

Interest expense, net increased \$39.1 million, or 35%, compared to the year ended December 31, 2019. The increase was primarily as a result of increased interest expense related to the 2025 Notes issued in April 2020. This increase was partially offset by lower borrowings under the Second Amended and Restated Revolving Loan and the Second Amended and Restated Term Loan B, and the interest savings related to the prepayment of \$50.5 million of the outstanding 2024 Notes in March 2020.

### *Income tax expense (benefit)*

Income tax expense for the year ended January 2, 2022, was \$49.6 million for an effective tax rate of 22.4%. The difference between our effective tax rate and the federal statutory rate primarily results from state and foreign income taxes and nondeductible expenses, including certain nondeductible executive compensation.

## Liquidity, Capital Commitments and Resources

### General

Our principal sources of liquidity are cash generated from operations, funds from borrowings and existing cash on hand. Our principal uses of cash include the funding of working capital obligations, debt service, investments in parks (including infrastructure and capital projects), payments to our partners in the Partnership Parks, and could include payment of dividends on Holdings' common stock and stock repurchases, when permitted.

Based on historical and anticipated operating results, we believe cash flows from operations, available cash and amounts available under the Second Amended and Restated Credit Facility will be adequate to meet our liquidity needs for at least the next twelve months, including any anticipated requirements for working capital, capital expenditures, scheduled debt service and obligations under arrangements relating to the Partnership Parks. Additionally, we believe we have sufficient liquidity to meet our cash obligations through the end of 2022, even if we are required to suspend operations due to the COVID-19 pandemic.

We expect to be able to use federal net operating loss carryforwards to reduce our federal income tax liability for several years. For the years 2022 through 2024, we have significant federal net operating loss carryforwards subject to an annual limitation that will offset approximately \$32.5 million of taxable income per year. We expect taxable income in excess of the annual limitation in those years will be partially offset by net operating losses generated during 2020. In accordance with the CARES Act, any net operating loss carryforwards generated in 2020 are not subject to expiration and will carryforward indefinitely.

Our current and future liquidity is greatly dependent upon our operating results, which are driven largely by overall economic conditions as well as the price and perceived quality of the entertainment experience at our parks. Our liquidity could also be adversely affected by a disruption in the availability of credit as well as unfavorable weather; natural disasters; contagious diseases, such as COVID-19 or other variants; accidents or the occurrence of an event or condition at our parks. If such a material adverse event were to occur, we may be unable to borrow under the Second Amended and Restated Revolving Loan or may be required to repay amounts outstanding under the Second Amended and Restated Credit Facility and/or may need to seek additional financing. In addition, we expect we may be required to seek additional financing to refinance all or a significant portion of our existing debt on or prior to maturity. The degree to which we are leveraged could adversely affect our ability to obtain any additional financing. See "Cautionary Note Regarding Forward-Looking Statements" and "Item 1A. Risk Factors" of this Annual Report.

### Cash Flows

Our net operating cash flows are largely driven by attendance and guest spending per capita levels, which vary based on the seasonality of our business. Most of our cash-based expenses are relatively fixed and do not vary significantly with either attendance or spending per capita assuming that the parks are operational.

As of January 2, 2022, we had approximately \$335.6 million unrestricted cash and \$460.8 million available for borrowing under the Second Amended and Restated Revolving Loan. We plan to strategically reinvest in our parks to improve the guest experience. For more information about our planned capital expenditures, see "Capital Improvements and Other Initiatives" under Item 1. Business.

<i>(Amounts in thousands)</i>	Year Ended	
	January 2, 2022	December 31, 2020
Net cash provided by (used in) operating activities	\$ 334,905	\$ (190,880)
Net cash used in investing activities	(121,701)	(90,894)
Net cash (used in) provided by financing activities	(35,144)	266,721

During the year ended January 2, 2022, net cash provided by operating activities was \$344.9 million, compared to net cash used in operating activities of \$190.9 million during the period ended December 31, 2020. The significant increase in net cash provided by operating activities was due to the increase in operating days resulting in higher revenues during 2021. The 2020 season had a significant amount of cash used in operations attributable to our temporary suspension of park operations due to the COVID-19 pandemic. Net cash used in investing activities during the year ended January 2, 2022, increased \$30.8 million to \$121.7 million from \$90.9 million, consisting primarily of capital expenditures, net of insurance proceeds, and partially offset by proceeds received from the disposal of assets. The increase is attributable to an increase in our capital spending closer to historical levels after the decrease in 2020 related to COVID-19 uncertainty. Net cash used in financing activities during the year ended January 2, 2022 was \$35.1 million, mostly attributable to \$41.8 million in distributions to noncontrolling interests in the Partnership Parks. Net cash provided by financing activities during the year ended December 31, 2020, was \$266.7 million, primarily due to the issuance of the 2025 Notes, partially offset by the \$315.0 million repayment of the Second Amended and Restated Term Loan B, the \$50.5 million of the outstanding 2024 Notes principal we prepaid in March 2020, and the payment of \$22.5 million in cash dividends.

### ***Dividends and Stock Repurchases***

See Note 12, *Preferred Stock, Common Stock and Other Stockholders' Equity*, to the consolidated financial statements in Item 8 of this Annual Report for information on payment of dividends on Holdings' common stock and stock repurchases.

### ***Indebtedness***

As of January 2, 2022, our indebtedness consisted of a credit facility and senior notes. See following discussion and Note 8, *Long-Term Indebtedness*, to the consolidated financial statements in Item 8 of this Annual Report for further details related to our indebtedness.

#### *Credit Facility*

SFTP is the borrower under the Second Amended and Restated Credit Facility, as amended from time to time, pursuant to the Second Amended and Restated Credit Agreement, dated as of April 17, 2019, as amended, restated, or modified from time to time ("Credit Agreement").

As of January 2, 2022, the Second Amended and Restated Credit Facility consisted of a \$481.0 million revolving credit loan facility, which had no amounts outstanding as of January 2, 2022 and expires on April 17, 2024, and a \$479.0 million Tranche B Term Loan facility, which will mature on April 17, 2026. Our ability to borrow under the revolving credit loan facility requires compliance with certain conditions, including a maximum senior secured net leverage maintenance covenant, and the absence of any material adverse change in our business or financial condition. If we were to become unable to borrow under the revolving credit loan facility, and we failed to meet our projected results from operations significantly, we might be unable to pay in full our off-season obligations. A default under the revolving credit loan facility could permit the lenders under the Credit Agreement to accelerate the obligations thereunder.

As of January 2, 2022, we had approximately \$20.2 million of outstanding letters of credit, leaving approximately \$460.8 million available for borrowing under the revolving credit loan facility. See "*Covenant Compliance*" discussion below for information regarding our maximum net leverage maintenance covenant and liquidity covenant, which could impact amounts available for borrowing.

#### *2024 Notes, 2024 Add-on Notes, 2025 Notes and 2027 Notes*

On June 16, 2016, Holdings issued \$300.0 million of 4.875% senior unsecured notes due July 31, 2024 (the "2024 Notes"). On April 13, 2017, Holdings issued an additional \$700.0 million of 4.875% Senior Notes due July 31, 2024 (the "2024 Notes Add-on"). Interest payments of \$23.1 million for the 2024 Notes and the 2024 Notes Add-on are due semi-annually on January 31 and July 31 of each year.

On April 13, 2017, Holdings issued \$500.0 million of 5.50% Senior Notes due April 15, 2027 (the "2027 Notes"). Interest payments of \$13.8 million for the 2027 Notes are due semi-annually on April 15 and October 15 of each year.

On April 22, 2020, SFTP completed the private sale of \$725.0 million in aggregate principal amount of 7.00% senior secured notes due 2025 (the "2025 Notes"). Interest payments of \$25.4 million are due semi-annually on January 1 and July 1 of each year.

As of January 2, 2022, \$949.5 million, \$725.0 million, and \$500.0 million, was outstanding under the 2024 Notes and 2024 Notes Add-on, the 2025 Notes, and the 2027 Notes, respectively.

### *Covenant Compliance*

As of January 2, 2022, we were in compliance with all applicable covenants in the Credit Agreement governing the Second Amended and Restated Credit Facility and expect to be in compliance for the next twelve months.

The Credit Agreement requires that, as of the end of each fiscal quarter, our senior secured leverage ratio, which is the ratio of our Senior Secured Debt to our Borrower Consolidated Adjusted EBITDA for the preceding four fiscal quarters, not exceed 4.25 to 1.0 (as each such term is defined in the Credit Agreement). The maximum senior secured leverage ratio will step down to 4.0 to 1.0 beginning with the first fiscal quarter end of 2023, and then down to 3.75 to 1.0 from the third fiscal quarter of 2023.

In 2020, we entered into amendments to the Credit Agreement which, among other things, allowed us to use our Borrower Consolidated Adjusted EBITDA from 2019 rather than actual Borrower Consolidated Adjusted EBITDA for the corresponding quarters in 2021 when testing of our senior secured leverage ratio throughout 2022. In connection with these amendments, we agreed to various restrictions, including the suspension of dividend payments on Holdings common stock and stock repurchases, a prohibition from prepaying debt, and a requirement that we maintain minimum liquidity (defined as unrestricted cash and cash equivalents and available commitments under the Second Amended and Restated Revolving Loan) of at least \$150 million for a specified period. The restriction on prepaying debt and the minimum liquidity requirement end on the earlier of December 31, 2022 or such time that we demonstrate compliance with our senior secured leverage ratio using actual results. Based on our improved liquidity position and financial outlook, and in order to be permitted to begin prepaying our debt and increase flexibility with respect to liquidity, we voluntarily tested our senior secured leverage ratio based on actual results beginning with the fourth of quarter 2021 and we were in compliance.

### *Partnership Park Obligations*

We guarantee certain obligations relating to the Partnership Parks. These obligations include (i) minimum annual distributions (including rent) of approximately \$80.5 million in 2022 (subject to cost of living adjustments in subsequent years) to the limited partners in the Partnerships Parks (based on our ownership of units as of December 31, 2020, our share of the distribution will be approximately \$35.8 million), (ii) minimum capital expenditures at each of the Partnership Parks during rolling five-year periods, based generally on 6% of the Partnership Park's revenues, (iii) an annual offer to purchase all outstanding limited partnership units at the Specified Price to the extent tendered by the unit holders, which annual offer must remain open from March 31 through late April of each year, and any limited partnership interest tendered during such time period must be fully paid for no later than May 15th of that year, (iv) making annual ground lease payments, and (v) either (a) purchasing all of the outstanding limited partnership interests in the Partnership Parks through the exercise of a call option upon the earlier of the occurrence of certain specified events and the end of the term of the partnerships that hold the Partnership Parks in 2027 (in the case of Georgia) and 2028 (in the case of Texas), or (b) causing each of the partnerships that hold the Partnership Parks to have no indebtedness and to meet certain other financial tests as of the end of the term of such partnership. See Note 15, *Commitments and Contingencies*, to the consolidated financial statements in Item 8 of this Annual Report for additional information.

After payment of the minimum distribution, we are entitled to a management fee equal to 3% of prior year gross revenues and, thereafter, any additional cash will be distributed first to management fee in arrears and then towards the repayment of any interest and principal on intercompany loans. Any additional cash, to the extent available, is distributed 95% to us, in the case of SFOG, and 92.5% to us, in the case of SFOT.

### **Off-Balance Sheet Arrangements**

We had no off-balance sheet arrangements as of January 2, 2022.

### **Contractual Obligations**

Set forth below is certain information regarding our debt and purchase obligations as of January 2, 2022:

<i>(Amounts in thousands)</i>	<u>2022</u>	<u>2023 - 2024</u>	<u>2025 - 2026</u>	<u>2027 and beyond</u>	<u>Total</u>
Interest on long-term debt <sup>(1)</sup>	\$ 146,897	\$ 264,902	\$ 85,087	\$ 13,750	\$ 510,636
Purchase obligations <sup>(2)</sup>	152,356	10,755	8,000	104,000	275,111
Total	<u>\$ 299,253</u>	<u>\$ 275,657</u>	<u>\$ 93,087</u>	<u>\$ 117,750</u>	<u>\$ 785,747</u>

- (1) See Note 8 to the consolidated financial statements in Item 8 of this Annual Report for further discussion on long-term debt. Amounts shown reflect variable interest rates in effect at January 2, 2022.
- (2) Represents obligations as of January 2, 2022 with respect to insurance, inventory, media and advertising commitments, license fees, computer systems and hardware, and new rides and attractions. Of the amount shown for 2022, approximately \$60.0 million represents capital items. The amount for the Warner Bros. license fee is an estimate based on the current amount payable under the license agreement, which is subject to periodic adjustments, and is therefore subject to change. Amounts for new rides and attractions are computed as of January 2, 2022 and include estimates of costs needed to complete such improvements that, in certain cases, are not contractually committed at that date. Amounts do not include obligations to employees that cannot be quantified as of January 2, 2022, which are discussed below. Amounts do not include purchase obligations existing at the individual park-level for supplies and other miscellaneous items, none of which are individually material.

### **Other Obligations**

During the year ended January 2, 2022, we did not make any contributions to our defined benefit pension plan. During the year ended December 31, 2020 and December 31, 2019, we made contributions to our defined benefit pension plan of \$1.5 million and \$6.0 million, respectively. To control increases in costs, our pension plan was "frozen" effective March 31, 2006, pursuant to which most participants (excluding certain union employees whose benefits have subsequently been frozen) no longer continued to earn future pension benefits. Effective February 16, 2009, the remaining participants in the pension plan no longer earned future benefits. See Note 13, *Pension Benefits*, to the consolidated financial statements in Item 8 of this Annual Report for more information on our pension benefit plan.

We are currently assessing making a contribution in 2022 to our pension plan based on our operating results during 2022. We plan to contribute to our 401(k) Plan in 2022, and our estimated expense for employee health insurance for 2022 is approximately \$16 million.

We maintain insurance of the type and in amounts that we believe is commercially reasonable and that is available to businesses in our industry. See "Insurance" under "Item 1. Business" of this Annual Report. Our insurance premiums and retention levels have remained relatively constant during the three-year period ended January 2, 2022. We cannot predict the level of the premiums that we may be required to pay for subsequent insurance coverage, the level of any retention applicable thereto, the level of aggregate coverage available or the availability of coverage for specific risks.

We are party to various legal actions arising in the normal course of business. See "Item 3. Legal Proceedings" of this Annual Report and Note 15, *Commitments and Contingencies*, to the consolidated financial statements in Item 8 of this Annual Report for information on certain significant litigation.

We may from time to time seek to retire our outstanding debt through cash purchases and/or exchanges for equity securities, in open market purchases, privately negotiated transactions or otherwise. Such repurchases or exchanges, if any, will depend on the prevailing market conditions, our liquidity requirements, contractual restrictions and other factors. The amounts involved may be material. We expect we may be required to seek additional financing to refinance all or a significant portion of our existing debt on or prior to maturity.

The vast majority of our capital expenditures in 2022 and beyond are expected to be made on a discretionary basis.

### **Recently Issued Accounting Pronouncements**

In March 2020, FASB issued ASU 2020-04, *Reference Rate Reform (Topic 848): Facilitation of the Effects of Reference Rate Reform on Financial Reporting* (“Update 2020-04”), which provides optional expedients and exceptions for applying U.S. GAAP principles to contracts, hedging relationships and other transactions affected by reference rate reform if certain criteria are met. The amendments in Update 2020-04 apply only to contracts, hedging relationships and other transactions that reference LIBOR or another reference rate expected to be discontinued because of reference rate reform. The expedients and exceptions provided by the amendments do not apply to contract modifications made and hedging relationships entered into or evaluated after December 31, 2022, except for hedging relationships existing as of December 31, 2022, that an entity has elected optional expedients for and that are retained through the end of the hedging relationship. The provisions in Update 2020-04 are effective upon issuance and can be applied prospectively through December 31, 2022. Our adoption of ASU 2020-04 did not have a material impact on our consolidated financial statements and related disclosures.

### **ITEM 7A. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

We are exposed to market risks relating to fluctuations in interest rates and currency exchange rates. The objective of our financial risk management is to minimize the negative impact of interest rate and foreign currency exchange rate fluctuations on our operations, cash flows and equity. We do not acquire market risk sensitive instruments for trading purposes or speculative purposes.

In June 2019, we entered into three separate interest rate swap agreements with a notional amount of \$300.0 million (the “June 2019 Swap Agreements”). In August 2019, we entered into two separate interest rate swap agreements with a notional amount of \$400.0 million (the “August 2019 Swap Agreements”). These swaps were entered into to mitigate the risk of an increase in the LIBOR interest rate on the Second Amended and Restated Term Loan B by exchanging the floating LIBOR rate for a negotiated fixed rate. The term of the June 2019 Swap Agreements begins in June 2019 and expires in June 2023. The term of the August 2019 Swap Agreements begins in August 2019 and expires in August 2024. Upon execution, we designated and documented both swap agreements as cash flow hedges. The swap agreements serve as economic hedges and provide protection against rising interest rates.

In March 2020, we executed a strategy commonly known as a “blend and extend” on \$100.0 million of the June 2019 Swap Agreements (the “Modified June 2019 Swap Agreement”) that extended the length of one of the June 2019 Swap Agreements through April 2026. We extended the existing pay-fixed swap rate over a longer period than its original term at a lower interest rate, while maintaining the same overall value of the swap. The remaining \$200.0 million of the June 2019 Swap Agreements (the “Unmodified June 2019 Swap Agreements”) did not change. Upon execution, we designated and documented the Modified June 2019 Swap Agreement as a cash flow hedge. The Modified June 2019 Swap Agreement serves as an economic hedge and provides protection against rising interest rates.

On April 22, 2020, we repaid \$315.0 million of the Second Amended and Restated Term Loan B. In conjunction, the June 2019 Swap Agreements and the Modified June 2019 Swap Agreement were de-designated, since the hedged items were no longer probable to occur due to the repayment of the debt. As a result, \$14.9 million was reclassified from accumulated other comprehensive loss to interest expense in the consolidated statement of operations. Consistent with company policy, we hold and issue derivative instruments for risk management purposes only and do not utilize derivative instruments for trading or speculative purposes. Accordingly, in April 2020 we entered into \$300.0 million of notional amount counter-agreements (the “April 2020 Counter-agreements”) designed to economically offset the impact of the de-designated swap agreements.

The following is an analysis of the sensitivity of the market value, operations and cash flows of our market risk financial instruments to hypothetical changes in interest rates as if these changes occurred as of January 2, 2022. The range of potential change in the market chosen for this analysis reflects our view of changes that are reasonably possible over a one-year period. Market values are the present values of projected future cash flows based on the interest rate assumptions. These forward-looking disclosures are selective in nature and only address the potential impacts from financial instruments. They do not include other potential effects which could impact our business as a result of these changes in interest and foreign currency exchange rates.

As of January 2, 2022, we had total debt excluding the impact of debt issuance costs and discounts of \$2,650.2 million, of which \$2,571.2 million represents fixed-rate debt, including the effective hedges on \$400 million of the Term Loan. The remaining \$79.0 million balance represents floating-rate debt. For fixed-rate debt, interest rate changes affect the fair market value but do not impact book value, operations or cash flows. Conversely, for floating-rate debt, interest rate changes generally do not affect the fair market value but do impact future operations and cash flows, assuming other factors remain constant.

Assuming other variables remain constant (such as foreign exchange rates and debt levels), the pre-tax operating and cash flow impact resulting from a one percentage point increase in interest rates would be approximately \$0.8 million. See Note 8 to the consolidated financial statements included elsewhere in this Annual Report for information on interest rates under our debt agreements.



**ITEM 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA**

**SIX FLAGS ENTERTAINMENT CORPORATION  
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## Management's Report on Internal Control Over Financial Reporting

Our management is responsible for establishing and maintaining adequate internal control over financial reporting, as such term is defined in Exchange Act Rule 13a-15(f). Under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, we conducted an evaluation of the effectiveness of our internal control over financial reporting based on the framework in *Internal Control—Integrated Framework (2013)* issued by the Committee of Sponsoring Organizations of the Treadway Commission. Based on our evaluation under the framework in *Internal Control—Integrated Framework (2013)*, our management concluded that our internal control over financial reporting was effective as of January 2, 2022.

The effectiveness of our internal control over financial reporting as of January 2, 2022 has been audited by KPMG LLP, the independent registered public accounting firm that audited our financial statements included herein, as stated in their report which is included herein.

/s/ SELIM BASSOUL

Selim Bassoul

*President and Chief Executive Officer*

/s/ SANDEEP REDDY

Sandeep Reddy

*Executive Vice President and Chief Financial Officer*

February 24, 2022

Report of Independent Registered Public Accounting Firm  
To the Stockholders and Board of Directors  
Six Flags Entertainment Corporation:

***Opinions on the Consolidated Financial Statements and Internal Control Over Financial Reporting***

We have audited the accompanying consolidated balance sheets of Six Flags Entertainment Corporation and subsidiaries (the Company) as of January 2, 2022 and December 31, 2020, the related consolidated statements of operations, comprehensive income (loss), equity (deficit), and cash flows for each of the fiscal years ended January 2, 2022, December 31, 2020 and December 31, 2019, respectively, and the related notes (collectively, the consolidated financial statements). We also have audited the Company's internal control over financial reporting as of January 2, 2022, based on criteria established in *Internal Control – Integrated Framework (2013)* issued by the Committee of Sponsoring Organizations of the Treadway Commission.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of the Company as of January 2, 2022 and December 31, 2020, and the results of its operations and its cash flows for each of the fiscal years ended January 2, 2022, December 31, 2020 and December 31, 2019, respectively, in conformity with U.S. generally accepted accounting principles. Also in our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of January 2, 2022 based on criteria established in *Internal Control – Integrated Framework (2013)* issued by the Committee of Sponsoring Organizations of the Treadway Commission.

***Basis for Opinions***

The Company's management is responsible for these consolidated financial statements, for maintaining effective internal control over financial reporting, and for its assessment of the effectiveness of internal control over financial reporting, included in the accompanying Management's Report on Internal Control Over Financial Reporting. Our responsibility is to express an opinion on the Company's consolidated financial statements and an opinion on the Company's internal control over financial reporting based on our audits. We are a public accounting firm registered with the Public Company Accounting Oversight Board (United States) (PCAOB) and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audits in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the consolidated financial statements are free of material misstatement, whether due to error or fraud, and whether effective internal control over financial reporting was maintained in all material respects.

Our audits of the consolidated financial statements included performing procedures to assess the risks of material misstatement of the consolidated financial statements, whether due to error or fraud, and performing procedures that respond to those risks. Such procedures included examining, on a test basis, evidence regarding the amounts and disclosures in the consolidated financial statements. Our audits also included evaluating the accounting principles used and significant estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements. Our audit of internal control over financial reporting included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. Our audits also included performing such other procedures as we considered necessary in the circumstances. We believe that our audits provide a reasonable basis for our opinions.

### ***Definition and Limitations of Internal Control Over Financial Reporting***

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

### ***Critical Audit Matter***

The critical audit matter communicated below is a matter arising from the current period audit of the consolidated financial statements that was communicated or required to be communicated to the audit committee and that: (1) relates to accounts or disclosures that are material to the consolidated financial statements and (2) involved our especially challenging, subjective, or complex judgments. The communication of a critical audit matter does not alter in any way our opinion on the consolidated financial statements, taken as a whole, and we are not, by communicating the critical audit matter below, providing a separate opinion on the critical audit matter or on the accounts or disclosures to which it relates.

#### *Estimated redemption rate used to determine season pass and membership programs deferred revenue*

As discussed in Notes 2(l) and 3 to the consolidated financial statements, guests enrolled in the Company's season pass and membership programs can visit parks an unlimited number of times during the specified period. For such programs, the Company estimates a redemption rate based on historical experience and other factors and assumptions the Company believes to be customary and reasonable and recognizes a pro-rata portion of the revenue as the guests visit the parks. The Company reviews the estimated redemption rate on an ongoing basis and revises it as necessary throughout the year. As of January 2, 2022, \$178 million of deferred revenue was recorded related to the consideration received for season pass, membership programs, and other offerings in excess of redemptions.

We identified the evaluation of the estimated redemption rate used to determine the season pass and membership programs deferred revenue as a critical audit matter. Subjective auditor judgment was required to evaluate the Company's assumptions about how future guest attendance patterns may differ from historical attendance patterns due to changes in the parks' operations.

The following are the primary procedures we performed to address this critical audit matter. We evaluated the design and tested the operating effectiveness of certain internal controls over the Company's season pass and membership programs deferred revenue process, including controls related to the development of the estimated redemption rate. We assessed outstanding season pass and membership sales utilized by the Company to derive the deferred revenue balance by comparing it to relevant underlying sales documentation. We tested the mathematical accuracy and consistent application of the deferred revenue calculations supporting the recorded deferred revenue account balance. We compared actual guest visits in the current year to the estimated redemption rates. We developed an independent expectation of the deferred revenue balances related to outstanding season pass and membership programs and compared such expectation to the recorded amount.

KPMG LLP

We have served as the Company's auditor since 1993.

Dallas, Texas  
February 24, 2022

**SIX FLAGS ENTERTAINMENT CORPORATION**  
**Consolidated Balance Sheets**

	As of	
	January 2, 2022	December 31, 2020
<i>(Amounts in thousands, except share data)</i>		
<b>ASSETS</b>		
<b>Current assets:</b>		
Cash and cash equivalents	\$ 335,585	\$ 157,760
Accounts receivable, net	97,722	36,610
Inventories	27,273	39,191
Prepaid expenses and other current assets	55,455	73,179
Total current assets	516,035	306,740
<b>Property and equipment, net:</b>		
Property and equipment, at cost	2,501,829	2,408,690
Accumulated depreciation	(1,250,902)	(1,157,403)
Total property and equipment, net	1,250,927	1,251,287
<b>Other assets:</b>		
Right-of-use operating leases, net	186,754	196,711
Debt issuance costs	4,899	7,034
Deposits and other assets	6,170	7,103
Goodwill	659,618	659,618
Intangible assets, net of accumulated amortization	344,187	344,198
Total other assets	1,201,628	1,214,664
<b>Total assets</b>	<b>\$ 2,968,590</b>	<b>\$ 2,772,691</b>
<b>LIABILITIES AND STOCKHOLDERS' DEFICIT</b>		
<b>Current liabilities:</b>		
Accounts payable	\$ 38,251	\$ 26,582
Accrued compensation, payroll taxes and benefits	51,473	22,031
Accrued insurance reserves	32,182	31,060
Accrued interest payable	50,554	60,184
Other accrued liabilities	101,790	93,369
Deferred revenue	177,831	205,125
Short-term lease liabilities	11,158	14,054
Total current liabilities	463,239	452,405
<b>Noncurrent liabilities:</b>		
Long-term debt	2,629,524	2,622,641
Long-term lease liabilities	178,200	187,432
Other long-term liabilities	9,469	43,553
Deferred income taxes	148,291	101,831
Total noncurrent liabilities	2,965,484	2,955,457
<b>Total liabilities</b>	3,428,723	3,407,862
Redeemable noncontrolling interests	522,067	523,376
<b>Stockholders' deficit:</b>		
Preferred stock, \$1.00 par value	—	—
Common stock, \$0.025 par value, 280,000,000 shares authorized; 86,162,879 and 85,075,901 shares issued and outstanding at January 2, 2022 and December 31, 2020, respectively	2,154	2,126
Capital in excess of par value	1,120,084	1,089,199
Accumulated deficit	(2,023,251)	(2,153,368)
Accumulated other comprehensive loss	(81,187)	(96,504)
Total stockholders' deficit	(982,200)	(1,158,547)
<b>Total liabilities and stockholders' deficit</b>	<b>\$ 2,968,590</b>	<b>\$ 2,772,691</b>

See accompanying notes to consolidated financial statements.

**SIX FLAGS ENTERTAINMENT CORPORATION**  
**Consolidated Statements of Operations**

<i>(Amounts in thousands, except per share data)</i>	<b>Year Ended</b>		
	<b>January 2, 2022</b>	<b>December 31, 2020</b>	<b>December 31, 2019</b>
Park admissions	\$ 795,649	\$ 202,646	\$ 815,782
Park food, merchandise and other	655,451	126,306	574,440
Sponsorship, international agreements and accommodations	45,805	27,623	97,361
Total revenues	1,496,905	356,575	1,487,583
Operating expenses (excluding depreciation and amortization shown separately below)	647,250	389,726	607,791
Selling, general and administrative expenses (including stock-based compensation of \$21,462, \$19,530 and \$13,274 in 2021, 2020 and 2019, respectively, and excluding depreciation and amortization shown separately below)	211,381	147,295	199,194
Costs of products sold	125,728	34,119	130,304
Other net periodic pension benefit	(5,894)	(5,190)	(4,186)
Depreciation	114,412	119,159	115,825
Amortization	22	1,014	2,405
Loss on disposal of assets	12,137	7,689	2,162
Interest expense	152,901	155,411	114,703
Interest income	(465)	(688)	(1,401)
Loss on debt extinguishment	—	6,106	6,484
Other expense, net	18,122	24,993	2,542
Income (loss) before income taxes	221,311	(523,059)	311,760
Income tax expense (benefit)	49,622	(140,967)	91,942
Net income (loss)	171,689	(382,092)	219,818
Less: Net income attributable to noncontrolling interests	(41,766)	(41,288)	(40,753)
Net income (loss) attributable to Six Flags Entertainment Corporation	<u>\$ 129,923</u>	<u>\$ (423,380)</u>	<u>\$ 179,065</u>
Weighted-average common shares outstanding:			
Basic:	85,708	84,800	84,348
Diluted:	86,651	84,800	84,968
Net earnings (loss) per average common share outstanding:			
Basic:	<u>\$ 1.52</u>	<u>\$ (4.99)</u>	<u>\$ 2.12</u>
Diluted:	<u>\$ 1.50</u>	<u>\$ (4.99)</u>	<u>\$ 2.11</u>
Cash dividends declared per common share	\$ —	\$ 0.25	\$ 3.29

See accompanying notes to consolidated financial statements.

**SIX FLAGS ENTERTAINMENT CORPORATION**  
**Consolidated Statements of Comprehensive Income (Loss)**

<i>(Amounts in thousands)</i>	<b>Year Ended</b>		
	<b>January 2, 2022</b>	<b>December 31, 2020</b>	<b>December 31, 2019</b>
Net income (loss)	\$ 171,689	\$ (382,092)	\$ 219,818
Other comprehensive income (loss), net of tax:			
Foreign currency translation adjustment <sup>(1)</sup>	(3,691)	(4,053)	4,081
Defined benefit retirement plan <sup>(2)</sup>	10,146	(6,259)	(6,167)
Change in cash flow hedging <sup>(3)</sup>	8,862	(11,482)	(1,126)
Other comprehensive income (loss), net of tax	15,317	(21,794)	(3,212)
Comprehensive income (loss)	187,006	(403,886)	216,606
Less: Comprehensive income attributable to noncontrolling interests	(41,766)	(41,288)	(40,753)
Comprehensive income (loss) attributable to Six Flags Entertainment Corporation	\$ 145,240	\$ (445,174)	\$ 175,853

- (1) Foreign currency translation adjustment is presented net of tax benefit of \$0.9 million and \$1.2 million for the years ended January 2, 2022 and December 31, 2020, respectively, and net of tax expense of \$1.1 million for the year ended December 31, 2019.
- (2) Defined benefit retirement plan is presented net of tax expense of \$3.4 million for the year ended January 2, 2022, and net of tax benefit of \$2.1 million for the years ended December 31, 2020 and 2019.
- (3) Change in cash flow hedging is presented net of tax expense of \$3.0 million for the year ended January 2, 2022, and net of tax benefit of \$3.8 million and \$0.4 million for the years ended December 31, 2020 and 2019, respectively.

See accompanying notes to consolidated financial statements.



**SIX FLAGS ENTERTAINMENT CORPORATION**  
**Consolidated Statements of Equity (Deficit)**

	Common stock		Capital in excess of par value	Accumulated deficit	Accumulated other comprehensive loss	Total stockholders' deficit
	Shares issued	Amount				
<i>(Amounts in thousands, except share data)</i>						
<b>Balances at December 31, 2018</b>	83,962,182	\$ 2,099	\$ 1,037,640	\$ (1,611,334)	\$ (71,498)	\$ (643,093)
Issuance of common stock	622,787	16	17,480	—	—	17,496
Stock-based compensation	—	—	13,274	—	—	13,274
Dividends declared to common stockholders	—	—	—	(277,523)	—	(277,523)
Repurchase of common stock	(882)	—	(52)	—	—	(52)
Employee stock purchase plan	49,758	1	2,130	—	—	2,131
Fresh start valuation adjustment for SFOT units purchased	—	—	—	45	—	45
Change in redemption value of partnership units	—	—	(4,249)	—	—	(4,249)
Net income attributable to Six Flags Entertainment Corporation	—	—	—	179,065	—	179,065
Other comprehensive loss, net of tax	—	—	—	—	(3,212)	(3,212)
<b>Balances at December 31, 2019</b>	84,633,845	\$ 2,116	\$ 1,066,223	\$ (1,709,747)	\$ (74,710)	\$ (716,118)
Issuance of common stock	371,182	8	2,237	—	—	2,245
Stock-based compensation	—	—	19,530	—	—	19,530
Dividends declared to common stockholders	—	—	—	(21,165)	—	(21,165)
Payment of tax withholdings on equity-based compensation through shares withheld	(2,291)	—	(54)	—	—	(54)
Employee stock purchase plan	73,165	2	1,281	—	—	1,283
Fresh start valuation adjustment for SFOT units purchased	—	—	—	924	—	924
Change in redemption value of partnership units	—	—	(18)	—	—	(18)
Net loss attributable to Six Flags Entertainment Corporation	—	—	—	(423,380)	—	(423,380)
Other comprehensive loss, net of tax	—	—	—	—	(21,794)	(21,794)
<b>Balances at December 31, 2020</b>	85,075,901	\$ 2,126	\$ 1,089,199	\$ (2,153,368)	\$ (96,504)	\$ (1,158,547)
Issuance of common stock	1,175,610	30	13,425	—	—	13,455
Stock-based compensation	—	—	21,462	—	—	21,462
Payment of tax withholdings on equity-based compensation through shares withheld	(127,066)	(3)	(5,292)	—	—	(5,295)
Employee stock purchase plan	38,434	1	1,290	—	—	1,291
Fresh start valuation adjustment for SFOG and SFOT units purchased	—	—	—	194	—	194
Net income attributable to Six Flags Entertainment Corporation	—	—	—	129,923	—	129,923
Other comprehensive income, net of tax	—	—	—	—	15,317	15,317
<b>Balances at January 2, 2022</b>	86,162,879	\$ 2,154	\$ 1,120,084	\$ (2,023,251)	\$ (81,187)	\$ (982,200)

See accompanying notes to consolidated financial statements.

**SIX FLAGS ENTERTAINMENT CORPORATION**  
**Consolidated Statements of Cash Flows**

<i>(Amounts in thousands)</i>	<b>Year Ended</b>		
	<b>January 2, 2022</b>	<b>December 31, 2020</b>	<b>December 31, 2019</b>
<b>Cash flows from operating activities:</b>			
Net income (loss)	\$ 171,689	\$ (382,092)	\$ 219,818
Adjustments to reconcile net income (loss) to net cash provided by operating activities:			
Depreciation and amortization	114,434	120,173	118,230
Stock-based compensation	21,462	19,530	13,274
Interest accretion on notes payable	1,108	1,157	1,310
Loss on debt extinguishment	—	6,106	6,484
Amortization of debt issuance costs	7,911	6,535	3,563
Other, including loss on disposal of assets	10,567	(4,028)	(1,029)
Gain on sale of investee	—	—	(724)
Deferred income taxes expense (benefit)	39,618	(134,199)	78,386
Change in accounts receivable	(61,245)	71,654	7,725
Change inventories, prepaid expenses and other current assets	29,265	(19,452)	(14,709)
Change in deposits and other assets	924	5,604	(1,665)
Change in ROU operating leases	9,905	4,477	7,865
Change in accounts payable, deferred revenue, accrued liabilities and other long-term liabilities	12,078	79,075	(15,472)
Change in operating lease liabilities	(13,181)	524	(7,914)
Change in accrued interest payable	(9,630)	34,056	(4,569)
Net cash provided by (used in) operating activities	<u>334,905</u>	<u>(190,880)</u>	<u>410,573</u>
<b>Cash flows from investing activities:</b>			
Additions to property and equipment	(121,742)	(100,878)	(143,913)
Property insurance recoveries	—	2,514	3,737
Purchase of identifiable intangible assets	(12)	—	—
Proceeds from sale of assets	53	7,470	1,050
Net cash used in investing activities	<u>(121,701)</u>	<u>(90,894)</u>	<u>(139,126)</u>
<b>Cash flows from financing activities:</b>			
Repayment of borrowings	(2,000)	(526,510)	(802,750)
Proceeds from borrowings	2,000	884,000	970,000
Payment of debt issuance costs	—	(24,987)	(9,911)
Payment of cash dividends	(813)	(22,499)	(278,951)
Proceeds from issuance of common stock	14,486	3,528	19,627
Stock repurchases	(5,295)	(54)	(52)
Reduction in finance lease liability	(641)	(493)	—
Purchase of redeemable noncontrolling interest	(1,115)	(4,976)	(217)
Distributions to noncontrolling interests	(41,766)	(41,288)	(40,753)
Net cash (used in) provided by financing activities	<u>(35,144)</u>	<u>266,721</u>	<u>(143,007)</u>
Effect of exchange rate on cash	(235)	(1,366)	1,131
Net increase (decrease) in cash and cash equivalents	177,825	(16,419)	129,571
Cash and cash equivalents at beginning of period	157,760	174,179	44,608
Cash and cash equivalents at end of period	<u>\$ 335,585</u>	<u>\$ 157,760</u>	<u>\$ 174,179</u>
<b>Supplemental cash flow information</b>			
Cash paid for interest	\$ 147,628	\$ 99,239	\$ 114,398
Cash paid for income taxes	\$ 11,278	\$ 5,917	\$ 28,209

See accompanying notes to consolidated financial statements.

## **1. Description of Business**

We own and operate regional theme parks and waterparks. We are the largest regional theme park operator in the world and the largest operator of waterparks in North America. Of the 27 parks we currently own or operate, 24 parks are located in the United States, two parks are located in Mexico and one park is located in Montreal, Canada.

On April 1, 1998, we acquired the former Six Flags Entertainment Corporation ("Former SFEC", a corporation that has been merged out of existence and that has always been a separate corporation from Holdings), which had operated regional theme parks and waterparks under the Six Flags name for nearly 40 years, and established an internationally recognized brand name. We own the "Six Flags" brand name in the United States and foreign countries throughout the world. To capitalize on this name recognition, 23 of our current parks are branded as "Six Flags" parks.

### ***COVID-19 Considerations***

In response to the COVID-19 pandemic, federal, state and local governments implemented significant restrictions on travel, social conduct and business operations, including mass quarantine and social distancing mandates and orders. In March 2020, we quickly implemented plans to mitigate the impact of the COVID-19 pandemic on our business to ensure the health and safety of our employees and guests.

We resumed partial operations at many of our parks on a staggered basis near the end of the second quarter of 2020 using a cautious and phased approach, including limiting attendance, in accordance with local conditions and government guidelines. Attendance trends continued to improve throughout 2020 and 2021. As of May 29, 2021, we had opened all of our parks, and, as of June 15, 2021, none of our parks were subject to mandated capacity constraints, with the exception of our theme park in Montreal and our two parks in Mexico. As of October 18, 2021, all capacity constraints were lifted on the two Mexico parks. The COVID-19 pandemic has had, and may continue to have, an unfavorable impact on certain parts of our business. The broader implications of the COVID-19 pandemic on our business, financial condition and results of operations remain uncertain and will depend on certain developments, including the duration and severity of the COVID-19 pandemic, the impact of virus variants, the rate of vaccinations, and the COVID-19 pandemic's impact on our guests and suppliers.

We have taken a number of mitigation efforts in response to the impacts of the pandemic on our business. We reduced seasonal labor during the period that our parks were closed or operating under capacity restrictions and extended the benefits of 2020 season passes and memberships through 2021. During 2020, we increased the available borrowings under the Second Amended and Restated Credit Facility, issued additional senior secured notes, deferred or eliminated certain capital projects, reduced certain discretionary spending (such as spending on marketing), temporarily reduced salaries for full-time employees, and did not pay a dividend on Holdings' common stock.

The COVID-19 pandemic continues to present material uncertainty and risk with respect to our performance and financial results, including our ability to keep all of our parks open to our guests. We will continue to consider near-term exigencies and the long-term financial health of the business as we take steps to mitigate the consequences of the COVID-19 pandemic on our business. The extent to which the COVID-19 pandemic adversely impacts our business will depend on future developments, which are highly uncertain and cannot be predicted, including any additional actions we have taken, or will take, to minimize the spread of COVID-19 or manage its impact.

## 2. Summary of Significant Accounting Policies

### a. Basis of Presentation

The consolidated financial statements include our accounts and the accounts of our wholly owned subsidiaries. We also consolidate the partnerships that own Six Flags Over Texas ("SFOT") and Six Flags Over Georgia (including Six Flags White Water Atlanta) ("SFOG," and together with SFOT, the "Partnership Parks") as subsidiaries in our consolidated financial statements as we have determined that we have the power to direct the activities of those entities that most significantly impact the entities' economic performance and we have the obligation to absorb losses and receive benefits from the entities that can be potentially significant to these entities. The equity interests owned by non-affiliated parties in the Partnership Parks are reflected in the accompanying consolidated balance sheets as redeemable noncontrolling interests. The portion of earnings or loss attributable to non-affiliated parties in the Partnership Parks is reflected as net income attributable to noncontrolling interests in the accompanying consolidated statements of operations. See Note 6 for further discussion.

Intercompany transactions and balances have been eliminated in consolidation.

### b. Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenues and expenses and the disclosure of contingent assets and liabilities in our consolidated financial statements and accompanying notes. Actual results could differ from those estimates. We evaluate our estimates and assumptions on an ongoing basis using historical experience and other factors, including the current economic environment, which we believe to be reasonable under the circumstances. We adjust such estimates and assumptions when facts and circumstances dictate. As future events and their effects cannot be determined with precision, actual results could differ significantly from these estimates. Changes in these estimates resulting from continuing changes in the economic environment will be reflected in the financial statements in future periods.

### c. Fair Value Measurement

Financial Accounting Standards Board ("FASB") Accounting Standards Codification ("ASC") Topic 820, *Fair Value Measurement*, defines fair value as the exchange prices that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. The guidance also specifies a hierarchy of valuation techniques based on whether the inputs to those valuation techniques are observable or unobservable. Observable inputs reflect market data obtained from independent sources, while unobservable inputs reflect our market assumptions. In accordance with FASB ASC Topic 820, *Fair Value Measurement*, these two types of inputs have created the following fair value hierarchy:

- *Level 1*: quoted prices in active markets for identical assets;
- *Level 2*: inputs to the valuation methodology include quoted prices for similar assets and liabilities in active markets, and inputs that are observable for the asset or liability, either directly or indirectly, for substantially the full term of the instrument; and
- *Level 3*: inputs to the valuation methodology are unobservable for the asset or liability.

The fair value of a financial instrument is the amount at which the instrument could be exchanged in a current transaction between willing parties. We use a market approach for our recurring fair value measurements, and we endeavor to use the best information available. Accordingly, valuation techniques that maximize the use of observable impacts are favored. We present the estimated fair values and classifications of our financial instruments in accordance with ASC Topic 820, *Fair Value Measurement*.

The following methods and assumptions were used to estimate the fair value of each class of financial instruments:

- The carrying values of cash and cash equivalents, accounts receivable, notes receivable, accounts payable and accrued liabilities approximate fair value because of the short maturity of these instruments.
- The measurement of the fair value of long-term debt is based on market prices that generally are observable for similar liabilities at commonly quoted intervals and is considered a Level 2 fair value measurement. Refer to Note 8 for additional information.
- The measurement of the fair value of derivative assets and liabilities is based on market prices that generally are observable for similar assets and liabilities at commonly quoted intervals and is considered a Level 2 fair value measurement. Derivative assets and liabilities that have maturity dates equal to or less than twelve months from the balance sheet date are included in prepaid expenses and other current assets and other accrued liabilities, respectively. Derivative assets and liabilities that have maturity dates greater than twelve months from the balance sheet date are included in deposits and other assets and other long-term liabilities, respectively. See Note 7 for additional information on our derivative instruments.

***d. Cash Equivalents***

Cash equivalents consists of short-term highly liquid investments with a remaining maturity as of the date of purchase of three months or less. For purposes of the consolidated statements of cash flows, we consider all highly liquid debt instruments with remaining maturities as of their date of purchase of three months or less to be cash equivalents. Cash equivalents were not significant as of January 2, 2022 and December 31, 2020.

***e. Inventories***

Inventories are stated at lower of weighted average cost or net realizable value and primarily consist of products purchased for resale, including merchandise, food and miscellaneous supplies. Products are removed from inventory at weighted average cost. We have recorded a \$0.3 million and a \$0.7 million allowance for slow moving inventory as of January 2, 2022 and December 31, 2020, respectively.

***f. Prepaid Expenses and Other Current Assets***

Prepaid expenses and other current assets include \$23.8 million and \$21.6 million of spare parts inventory for existing rides and attractions as of January 2, 2022 and December 31, 2020. These items are expensed as the repair or maintenance of rides and attractions occur.

***g. Advertising Costs***

Production costs of commercials and programming are charged to operations in the year first aired. The costs of other advertising, promotion, and marketing programs are charged to operations when incurred with the exception of direct-response advertising which is charged to the period it will benefit. As of January 2, 2022 and December 31, 2020, we had \$2.7 million and \$1.6 million in prepaid advertising, respectively. The amounts capitalized are included in prepaid expenses.

Advertising and promotions expense was \$55.5 million, \$19.6 million and \$69.5 million for the years ended January 2, 2022, December 31, 2020 and December 31, 2019, respectively. These amounts are presented within "Selling, general and administrative expenses".

#### ***h. Debt Issuance Costs***

We capitalize costs related to the issuance of debt. Debt issuance costs directly related to the Second Amended and Restated Revolving Loan are presented within other assets as debt issuance costs in our consolidated balance sheets. Debt issuance costs directly related to the Second Amended and Restated Term Loan B and our senior unsecured notes are presented within noncurrent liabilities as a reduction of long-term debt in our consolidated balance sheets. The amortization of such costs is recognized as interest expense using the interest method over the term of the respective debt issue. Amortization related to debt issuance costs was \$7.9 million, \$6.5 million and \$3.6 million for the years ended January 2, 2022, December 31, 2020 and December 31, 2019, respectively. See Note 8 for further discussion.

#### ***i. Property and Equipment***

Property and equipment additions are recorded at cost and the carrying value is depreciated using the straight-line method over the estimated useful lives of the assets. Maintenance and repair costs that do not improve service potential or extend economic life are charged directly to expense as incurred, while betterments and renewals are generally capitalized as property and equipment. When an item is retired or otherwise disposed of, the cost and applicable accumulated depreciation are removed and the resulting gain or loss is recognized. See Note 4 for further detail of the components of our property and equipment.

The estimated useful lives of the assets are as follows:

Rides and attractions	5 - 25 years
Land improvements	10 - 15 years
Buildings and improvements	Approximately 30 years
Furniture and equipment	5 - 10 years

#### ***j. Goodwill and Indefinite-Lived Intangible Assets***

Goodwill and intangible assets with indefinite useful lives are tested for impairment annually in the fourth quarter, or more frequently if events or circumstances indicate that the assets might be impaired. We identify our reporting unit and determine the carrying value of the reporting unit by assigning the assets and liabilities, including the existing goodwill and intangible assets, to the reporting unit. We then determine the fair value of the reporting unit and compare it to the carrying amount of the reporting unit. All of our parks are operated in a similar manner and have comparable characteristics in that they produce and distribute similar services and products using similar processes, have similar types of customers, are subject to similar regulations and exhibit similar economic characteristics. As such, Holdings is a single reporting unit. For each year, the fair value of Holdings exceeded our carrying amount. We use market capitalization as the best indicator of our reporting unit's fair value as it best approximates the value of Holdings. We perform a qualitative analysis on indefinite-lived intangible assets to determine if it is more likely than not that the fair value of the intangible asset was less than its carrying amount as a basis for determining whether it was necessary to perform a quantitative impairment test.

The fair value of indefinite-lived intangible assets is generally determined based on a discounted cash flow analysis. An impairment loss occurs to the extent that the carrying value exceeds the fair value. For goodwill, if the fair value of the reporting unit were to be less than the carrying amount, an impairment loss would be recognized to the extent that the carrying amount of the reporting unit exceeds its fair value.

### ***k. Valuation of Long-Lived Assets***

We review long-lived assets, including finite-lived intangible assets subject to amortization, for impairment upon the occurrence of events or changes in circumstances that would indicate that the carrying value of the asset or group of assets may not be recoverable. Recoverability of assets to be held and used is measured by a comparison of the carrying amount of an asset or group of assets to the future net cash flows expected to be generated by the asset or group of assets. If such assets are not considered to be fully recoverable, any impairment to be recognized is measured by the amount by which the carrying amount of the asset or group of assets exceeds its respective fair value. Assets to be disposed of are reported at the lower of the carrying amount or fair value less costs to sell.

### ***l. Revenue Recognition***

We account for revenue from contracts with customers based on the principle that revenue is recognized to depict the transfer of goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. We recognize revenue upon admission into our parks, provision of our services, or when products are delivered to our guests. Revenues are presented in the accompanying consolidated statements of operations net of sales taxes collected from our guests that are remitted or payable to government taxing authorities. For season passes, memberships in the initial twelve-month term and other multi-use admissions, we estimate a redemption rate based on historical experience and other factors and assumptions we believe to be customary and reasonable and recognize a pro-rata portion of the revenue as the guests visit our parks. Amounts owed or received for multi-use admissions in excess of redemptions are recognized in deferred revenue. In contrast to our season pass and other multi-use offerings (such as our all season dining pass program, which enables season passholders and members to eat meals and snacks any day they visit the park for one upfront payment) that expire at the end of each operating season, the membership program continues on a month-to-month basis after the initial twelve-month membership term and can be canceled any time after the initial term pursuant to the terms of the membership program. Guests enrolled in the membership program can visit our parks an unlimited number of times whenever the parks are open as long as the guest remains enrolled in the membership program. We review the estimated redemption rate on an ongoing basis and revise it as necessary throughout the year, including impact of changes to our season pass and memberships described above. For any bundled products with multiple performance obligations, revenue is allocated using the retail price of each distinct performance obligation and products that are not sold on a stand-alone basis are treated as residual.

In connection with the temporary closure of our parks due to COVID-19 in March 2020, we added one additional month of membership privileges for every month a member paid but could not visit their home park. Season pass holders were granted an additional year of admission to the parks due to the COVID-19 pandemic. All 2020 season passes expired at the end of the 2021 season. The membership payments received while parks were temporarily closed due to the pandemic were included in deferred revenue and will be recognized as revenue when these additional months are utilized at the end of the respective membership periods. For memberships that remain active following the initial twelve-month term, we recognize revenue monthly as payments are received.

As of January 2, 2022, deferred revenue was primarily comprised of (i) unredeemed season pass and all-season dining pass revenue, and (ii) portions of unredeemed portions of the membership program and member dining program that will be recognized in the year ended January 1, 2023.

Certain contracts with customers, primarily memberships, may include bundled products with multiple performance obligations. For such arrangements, we allocate revenue to each performance obligation based on its relative standalone selling price. We generally determine standalone selling prices based on the observable retail prices charged to customers and use residual for any products not sold on a stand-alone basis. We generally expense (i) sales commissions when incurred, and (ii) certain costs to obtain a contract where the amortization period would have been one year or less. These costs are recognized in "Selling, general and administrative expenses." We do not disclose the value of unsatisfied performance obligations for (i) contracts with an original expected length of one year or less or (ii) contracts for which we recognize revenue at the amount for which we have the right to invoice for services performed. For certain of our contracts that have an original expected length of one year or less, we use the practical expedient applicable to such contracts and do not consider the time value of money.

We have entered into international agreements to assist a third party in the planning, design, development and operation of a Six Flags-branded park outside of North America. These agreements consist of a brand licensing agreement, project services agreement, and management services agreement. We treat these agreements as one contract because they were negotiated with a single commercial objective. We have identified three distinct promises within the agreement with the third party partner as brand licensing, project services and management services. Each of these promises is its own performance obligation and distinct, as the third party could benefit from each service on its own with other readily available resources, and each service is separately identifiable from other services in the context of the contract. We recognize revenue under our international agreements over the relevant service period of each performance obligation based on its relative stand-alone selling price, as determined by our best estimate of selling price. We review the service period of each performance obligation on an ongoing basis and revise it as necessary throughout the year. Revisions to the relevant service periods of the performance obligations may result in revisions to revenue in future periods and are recognized in the period in which the change is identified.

***m. Accounts Receivable, Net***

Accounts receivable are reported at net realizable value and consist primarily of amounts due from guests for the sale of group outings and multi-use admission products, including the membership program. We are not exposed to a significant concentration of credit risk, however, based on the age of the receivables, our historical experience and other factors and assumptions we believe to be customary and reasonable, we do record an allowance for doubtful accounts. As of January 2, 2022 and December 31, 2020, we have recorded an allowance for doubtful accounts of \$13.8 million and \$3.1 million, respectively. The allowance for doubtful accounts is primarily comprised of estimated defaults under our membership plans.

***n. Derivative Instruments and Hedging Activities***

We recognize all derivatives as either assets or liabilities in the consolidated balance sheet and measure those instruments at fair value. If certain conditions are met, a derivative may be specifically designated as a hedge for accounting purposes. The accounting for changes in the fair value of a derivative (e.g., gains and losses) depends on the intended use of the derivative and the resulting designation.

We formally document all relationships between hedging instruments and hedged items, as well as our risk-management objective and our strategy for undertaking various hedge transactions. This process includes linking all derivatives that are designated as cash flow hedges to forecasted transactions. We also assess, both at the hedge's inception and on an ongoing basis, whether the derivatives that are used in hedging transactions are highly effective in offsetting changes in cash flows of hedged items.

Change in the fair value of a derivative that is effective and that is designated and qualifies as a cash-flow hedge are recorded in other comprehensive (loss) income until operations are affected by the variability in cash flows of the designated hedged item, at which point they are reclassified to interest expense. Change in fair value of a derivative that is not designated as a hedge are recorded in other expense, net in the consolidated statements of operations on a current basis.

See Note 7 for a further discussion.

***o. Commitments and Contingencies***

We are involved in various lawsuits and claims that arise in the normal course of business. Amounts associated with lawsuits or claims are reserved for matters in which it is believed that losses are probable and can be reasonably estimated. In addition to matters in which it is believed that losses are probable, disclosure is also provided for matters in which the likelihood of an unfavorable outcome is at least reasonably possible but for which a reasonable estimate of loss or range of loss is not possible. Legal fees are expensed as incurred. See Note 15 for further discussion.



***p. Income Taxes***

Income taxes are accounted for under the asset and liability method. Deferred tax assets and liabilities are recognized for the future tax consequences attributable to differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases, including net operating loss and other tax carryforwards. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which those differences are expected to be recovered or settled. The effect on deferred tax assets and liabilities of a change in tax rates is recognized in operations in the period that includes the enactment date. We have a valuation allowance of \$107.4 million and \$128.2 million as of January 2, 2022 and December 31, 2020, respectively, due to uncertainties related to our ability to utilize some of our deferred tax assets, primarily consisting of certain state net operating loss, foreign tax credits and other tax carryforwards, before they expire. The valuation allowance was based on our estimates of taxable income by jurisdiction in which we operate and the period over which our deferred tax assets were recoverable. We expect to generate taxable income that will allow for the utilization of all of our federal net operating loss carryforwards.

Our liability for income taxes is finalized as auditable tax years pass their respective statutes of limitations in the various jurisdictions in which we are subject to tax. However, these jurisdictions may audit prior years for which the statute of limitations is closed for the purpose of making an adjustment to our taxable income in a year for which the statute of limitations has not closed. Accordingly, taxing authorities of these jurisdictions may audit prior years of the group and its predecessors for the purpose of adjusting net operating loss carryforwards to years for which the statute of limitations has not closed.

We classify interest and penalties attributable to income taxes as part of income tax expense. As of January 2, 2022 and December 31, 2020, we had no accrued interest and penalties liability.

Because we do not permanently reinvest foreign earnings, United States deferred income taxes have been provided on unremitted foreign earnings to the extent that such foreign earnings are expected to be taxable upon repatriation.

For global intangible low taxed income ("GILTI") under the Tax Cuts and Jobs Act, we have elected to account for GILTI as a component of tax expense in the period in which we are subject to the rules (the "period cost method").

See Note 11 for further discussion.

***q. Earnings (Loss) Per Common Share***

Basic earnings (loss) per common share is computed by dividing net (loss) income attributable to Holdings' common stockholders by the weighted average number of common shares outstanding for the period. Diluted earnings per common share is computed by dividing net income attributable to Holdings' common stockholders by the weighted average number of common shares outstanding during the period including the effect of all dilutive common stock equivalents using the treasury stock method. In periods for which there is a net loss, diluted loss per common share is equal to basic loss per common share, since the effect of including any common stock equivalents would be antidilutive.

***r. Stock-Based Compensation***

Pursuant to the Six Flags Entertainment Corporation Long-Term Incentive Plan (the "Long-Term Incentive Plan"), Holdings may grant stock options, stock appreciation rights, restricted stock, restricted stock units, unrestricted stock, deferred stock units, performance and cash-settled awards and dividend equivalents to select employees, officers, directors and consultants of Holdings and its affiliates. We recognize the fair value of each grant as compensation expense on a straight-line basis over the vesting period using the graded vesting terms of the respective grant. The fair value of stock option grants is estimated on the date of grant using the Black-Scholes option pricing valuation model. The fair value of stock, restricted stock units and restricted stock awards is the quoted market price of Holdings' stock on the date of grant. See Note 10 for further discussion of stock-based compensation and related disclosures.

**s. Comprehensive Income (Loss)**

Comprehensive income (loss) consists of net income (loss), changes in the foreign currency translation adjustment, changes in the fair value of derivatives that are designated as hedges and changes in the net actuarial gains (losses) and amortization of prior service costs on our defined benefit retirement plan.

**t. Redeemable Noncontrolling Interest**

We record the carrying amount of our redeemable noncontrolling interests at their fair value at the date of issuance. We recognize the changes in their redemption value immediately as they occur and adjust the carrying value of these redeemable noncontrolling interests to equal the redemption value at the end of each reporting period, if greater than the redeemable noncontrolling interest carrying value.

This method would view the end of the reporting period as if it were also the redemption date for the redeemable noncontrolling interests. We conduct an annual review to determine if the fair value of the redeemable units is less than the redemption amount. If the fair value of the redeemable units is less than the redemption amount, there would be a charge to earnings per share allocable to common stockholders. The redemption amount at the end of each reporting period did not exceed the fair value of the redeemable units.

**u. Leases**

We enter into various noncancelable operating and finance leases, primarily for operating rights to amusement parks, land, office space, warehouses, office equipment and machinery. We account for leases in accordance with FASB ASC 842, *Leases* ("Topic 842"). We determine if an arrangement is or contains a lease at contract inception and recognize a right-of-use ("ROU") asset and lease liability at the lease commencement date.

For both our operating and finance leases, the lease liability is initially and subsequently measured at the present value of the unpaid lease payments at the lease commencement date. Key estimates and judgments include how we determine (i) the discount rate used to discount the unpaid lease payments to present value, (ii) the lease term and (iii) the lease payments. Topic 842 requires a lessee to discount its unpaid lease payments using the interest rate implicit in the lease or, if that rate cannot be readily determined, its incremental borrowing rate ("IBR"). Generally, we cannot determine the interest rate implicit in the lease and therefore we use the IBR as a discount rate for our leases. The IBR reflects the rate of interest we would pay on a collateralized basis to borrow an amount equal to the lease payments under similar terms. The lease term for all of our leases includes the noncancelable period of the lease plus any additional periods covered by an option to extend the lease that are reasonably certain to be executed by us. Lease payments included in the measurement of the lease liability comprise fixed payments owed over the lease term, variable lease payments that depend on an index or rate, and the exercise price of an option to purchase the underlying asset if it is reasonably certain that we will exercise the option.

The ROU asset is initially measured at cost, which comprises the initial amount of lease liability adjusted for lease payments made at or before the lease commencement date, plus any initial direct costs incurred, less any lease incentives received. For our operating leases, the ROU asset is subsequently measured throughout the lease term at the carrying amount of the lease liability, plus initial direct costs, and adjusted for any prepaid or accrued lease payments, less the unamortized balance of lease incentives received. Lease expense for lease payments is recognized on a straight-line basis over the term of the operating lease.

Variable lease payments associated with our leases are recognized upon the occurrence of the event, activity, or circumstance in the lease agreement on which those payments are assessed. Variable lease payments for operating leases are presented as operating expense in our consolidated statements of operations in the same line item as expense arising from fixed lease payments. Property taxes and insurance paid on behalf of our lessors is included within variable lease payments.

Operating lease ROU assets net of accumulated amortization are presented as "Right-of-use operating leases, net" on the consolidated balance sheets. The current portion of operating lease liabilities is presented as "Short-term operating lease liabilities" and the long-term portion is presented separately as "Long-term operating lease liabilities" on the consolidated balance sheets.

Finance lease ROU assets are presented within "Property and equipment, at cost" and the related lease amortization within "Accumulated depreciation" on our consolidated balance sheets. The current portion of the finance lease liabilities is presented as "Short-term lease liabilities" and the long-term portion is presented separately as "Long-term lease liabilities" on our consolidated balance sheets.

We have elected not to recognize ROU assets and lease liabilities for short-term leases that have a lease term of 12 months or less. We recognize the lease payments associated with short-term leases as an expense on a straight-line basis over the lease term. Variable lease payments associated with short-term leases are recognized and presented in the same manner as for all other leases.

The ROU assets for operating leases may be periodically reduced by impairment losses. We use the long-lived assets impairment guidance to determine whether an ROU asset is impaired and if so, the amount of the impairment loss to recognize. We monitor for events or changes in circumstances that require a reassessment of one of our leases. When a reassessment results in the remeasurement of a lease liability, an adjustment is made to the carrying amount of the corresponding ROU asset unless doing so would reduce the carrying amount of the ROU asset to an amount less than zero. In that case, the amount of the adjustment that would result in a negative ROU asset balance is recorded in our consolidated statements of operations.

#### **v. *Recently Adopted Accounting Pronouncements***

In December 2019, FASB issued Accounting Standards Update ("ASU") 2019-12, *Income Taxes (Topic 740): Simplifying the Accounting for Income Taxes ("Update 2019-12")*, which removes certain exceptions for investments, intraperiod allocations and interim tax calculations and adds guidance to reduce complexity in accounting for income taxes. Update 2019-12 was adopted as of January 1, 2021. The various amendments in Update 2019-12 are applied on a retrospective basis, modified retrospective basis and prospective basis, depending on the amendment. Our adoption of Update 2019-12 did not have a material impact on our consolidated financial statements and related disclosures.

#### **w. *Recent Accounting Pronouncements Not Yet Adopted***

In August 2018, FASB issued ASU 2018-14, *Compensation - Retirement Benefits - Defined Benefit Plans - General (Subtopic 715-20): Disclosure Framework - Changes to the Disclosure Requirements for Defined Benefit Plans ("Update 2018-14")*, which modifies the disclosure requirements for employers that sponsor defined benefit pension or other post-retirement plans. Update 2018-14 is effective for annual periods beginning after January 1, 2021, with early adoption permitted. Adoption is required to be applied on a retrospective basis to all periods presented. We are in the process of evaluating the impact of this amendment on our consolidated financial statements; however, we do not expect a material impact.

In March 2020, FASB issued ASU 2020-04, *Reference Rate Reform (Topic 848): Facilitation of the Effects of Reference Rate Reform on Financial Reporting ("Update 2020-04")*, which provides optional expedients and exceptions for applying U.S. GAAP principles to contracts, hedging relationships, and other transactions affected by reference rate reform if certain criteria are met. The amendments in Update 2020-04 apply only to contracts, hedging relationships, and other transactions that reference LIBOR or another reference rate expected to be discontinued because of reference rate reform. The expedients and exceptions provided by the amendments do not apply to contract modifications made and hedging relationships entered into or evaluated after December 31, 2022, except for hedging relationships existing as of December 31, 2022, that an entity has elected optional expedients for and that are retained through the end of the hedging relationship. The provisions in Update 2020-04 are effective upon issuance and can be applied prospectively through December 31, 2022. Interest on the Second Amended and Restated Credit Facility accrues at an annual rate of LIBOR. We do not expect Update 2020-04 to have a material effect on our consolidated financial statements.

### 3. Revenue

#### Revenue Recognition

Revenues are recognized when control of the promised goods or services is transferred to our customers in an amount that reflects the consideration we expect to be entitled to in exchange for those goods or services. Sales and other taxes we collect concurrent with revenue-producing activities are excluded from revenue. Incidental items that are immaterial in the context of the contract are recognized as expense.

The following tables present our revenues disaggregated by contract duration for the years ended January 2, 2022, December 31, 2020 and December 31, 2019, respectively. Long-term and short-term contracts consist of our contracts with customers with terms greater than one year and less than or equal to one year, respectively.

	Year Ended January 2, 2022			
	Park Admissions	Park Food, Merchandise and Other	Sponsorship, International Agreements and Accommodations	Consolidated
<i>(Amounts in thousands)</i>				
Long-term contracts	\$ 237,932	\$ 28,347	\$ 33,371	\$ 299,650
Short-term contracts and other <sup>(a)</sup>	557,717	627,104	12,434	1,197,255
Total revenues	<u>\$ 795,649</u>	<u>\$ 655,451</u>	<u>\$ 45,805</u>	<u>\$ 1,496,905</u>

	Year Ended December 31, 2020			
	Park Admissions	Park Food, Merchandise and Other	Sponsorship, International Agreements and Accommodations	Consolidated
<i>(Amounts in thousands)</i>				
Long-term contracts	\$ 28,627	\$ 2,431	\$ 20,762	\$ 51,820
Short-term contracts and other <sup>(a)</sup>	174,019	123,875	6,861	304,755
Total revenues	<u>\$ 202,646</u>	<u>\$ 126,306</u>	<u>\$ 27,623</u>	<u>\$ 356,575</u>

	Year Ended December 31, 2019			
	Park Admissions	Park Food, Merchandise and Other	Sponsorship, International Agreements and Accommodations	Consolidated
<i>(Amounts in thousands)</i>				
Long-term contracts	\$ 106,233	\$ 20,381	\$ 71,893	\$ 198,507
Short-term contracts and other <sup>(a)</sup>	709,549	554,059	25,468	1,289,076
Total revenues	<u>\$ 815,782</u>	<u>\$ 574,440</u>	<u>\$ 97,361</u>	<u>\$ 1,487,583</u>

(a) Other revenues primarily include sales of single-day tickets and short-term transactional sales for which we have the right to invoice.

#### Long-term Contracts

Our long-term contracts consist of season passes purchased by customers in the year preceding the operating season to which they relate, sponsorship contracts and international agreements with third parties. Due to the COVID-19 pandemic, we have extended all 2020 season passes through the 2021 season. Due to the extension of term on the 2020 season passes, all 2020 season passes have a length greater than one year and are thus considered long-term contracts. We earn season pass revenue when our customers purchase a season pass for a fixed fee, which entitles the customer to visit our parks, including certain waterparks, throughout the duration of the parks' operating season. We earn sponsorship revenue from separately-priced contracts with third parties pursuant to which we sell and advertise the third party's products within the parks in exchange for consideration. Advertisements may include, but are not limited to, banners, signs, radio ads, association with certain events, sponsorship of rides within our parks and retail promotions. We earn international agreements revenue pursuant to arrangements in which we assist in the development and management of Six Flags-branded parks outside of North America. Within our international agreements, we have identified three distinct performance obligations as brand licensing, project services and management services. We do not consider revenue recognized for the performance obligations related to our international agreements to be significant, neither individually nor in the aggregate, to any period presented. See Note 1 for additional information on our accounting for performance obligations under these contracts.

The transaction price for our long-term contracts is explicitly stated within the contracts. Our sponsorship contracts and international agreements may include estimated variable consideration such as penalties for delay in performance of contract terms, and certain volume-based discounts and rebates. We do not believe there will be significant changes to our estimates of variable consideration. Our brand licensing and management services performance agreements include royalty payments and management fees, respectively, based on gross sales from Six Flags-branded parks once opened. We have elected to apply the sales-based royalty exemption to the brand licensing performance obligation, and accordingly, do not estimate revenue attributable to the gross sales-based royalty. We have also elected to apply the direct allocation exemption to the management services performance obligation, and accordingly, do not estimate revenue attributable to the gross sales-based management fee.

We recognize season pass revenue in "Park admissions" over the estimated redemption rate, as we believe this appropriately depicts the transfer of service to our customers. We estimate the redemption rate based on historical experience and other factors and assumptions that we believe to be customary and reasonable. We review the estimated redemption rate regularly, on an ongoing basis, and revise it as necessary throughout the year. Amounts received for multi-use admissions in excess of redemptions are recognized in "Deferred revenue." We recognize sponsorship and international agreements revenue over the term of the agreements using the passage of time as a measure of complete satisfaction of the performance obligations in "Sponsorship, international agreements and accommodations." Amounts received for unsatisfied sponsorship and international agreements performance obligations are recognized in "Deferred revenue."

At January 1, 2020, \$85.1 million of unearned revenue associated with outstanding long-term contracts was reported in "Deferred revenue," and \$51.2 million was recognized as revenue for long-term contracts during the year ended December 31, 2020. As of December 31, 2020, the total unearned amount of revenue for remaining long-term contract performance obligations was \$77.6 million. At January 1, 2021, \$77.6 million of unearned revenue associated with outstanding long-term contracts was reported in "Deferred revenue," and \$86.2 million was recognized as revenue for long-term contracts during the year ended January 2, 2022. As of January 2, 2022, the total unearned amount of revenue for remaining long-term contract performance obligations was \$58.7 million. As of January 2, 2022, we expect to recognize estimated revenue for partially or wholly unsatisfied performance obligations on long-term contracts of approximately \$69.9 million in 2022, \$8.6 million in 2023, \$2.0 million in 2024 and \$0.7 million in 2025 and thereafter.

### ***Short-term Contracts and Other***

Our short-term contracts consist primarily of season passes and memberships with customers, certain sponsorship contracts and international agreements with third parties. We earn revenue from a customer's purchase of our season pass and membership products, which entitles the customer to visit our parks, including certain waterparks, throughout the duration of the parks' operating season for a fixed fee. Some membership products include other benefits and discounts for our guests during their visits. We earn sponsorship and international agreements revenue from contracts with third parties, pursuant to which we sell and advertise the third party's products within our parks on a short-term basis that generally coincides with our annual operating season, and pursuant to certain activities in connection with our international agreements. The transaction price for our short-term contracts is explicitly stated within the contracts.

We generally recognize revenue from short-term contracts over the passage of time, with the exception of season pass and membership revenues. We estimate the redemption rate based on historical experience and other factors and assumptions we believe to be customary and reasonable. We review the estimated redemption rate regularly and on an ongoing basis and revise it as necessary throughout the year. Amounts received for multi-use admissions in excess of redemptions are recognized in "Deferred revenue."

Other revenues consist primarily of revenues from single-day tickets for entrance to our parks, in-park services (such as the sale of food and beverages, merchandise, games and attractions, standalone parking sales and other services inside our parks), accommodations revenue, and other miscellaneous products and services. Due to the short-term transactional nature of such purchases, we apply the practical expedient to recognize revenue for single-day ticket sales, in-park services, accommodations, and other miscellaneous services and goods for which we have the right to invoice.

### ***Arrangements with Multiple Performance Obligations***

Certain contracts with customers, primarily memberships, may include bundled products with multiple performance obligations. For such arrangements, we allocate revenue to each performance obligation based on its relative standalone selling price. We generally determine standalone selling prices based on the observable retail prices charged to customers and use residual for any products not sold on a stand-alone basis. We generally expense (i) sales commissions when incurred, and (ii) certain costs to obtain a contract where the amortization period would have been one year or less. These costs are recognized in "Selling, general and administrative expenses." We do not disclose the value of unsatisfied performance obligations for (i) contracts with an original expected length of one year or less or (ii) contracts for which we recognize revenue at the amount for which we have the right to invoice for services performed. For certain of our contracts that have an original expected length of one year or less, we use the practical expedient applicable to such contracts and do not consider the time value of money.

### ***Practical Expedients and Exemptions***

We generally expense (i) sales commissions when incurred, and (ii) certain costs to obtain a contract where the amortization period would have been one year or less. These costs are recorded within Selling, general and administrative expenses.

We do not disclose the value of unsatisfied performance obligations for (i) contracts with an original expected length of one year or less and (ii) contracts for which we recognize revenue at the amount for which we have the right to invoice for services performed.

For certain of our contracts that have an original expected length of one year or less, we use the practical expedient applicable to such contracts and do not consider the time value of money.

## **4. Property and Equipment**

As of January 2, 2022, and December 31, 2020, property and equipment was classified as follows:

<i>(Amounts in thousands)</i>	<b>Year Ended</b>	
	<b>January 2, 2022</b>	<b>December 31, 2020</b>
Land	\$ 219,453	\$ 219,453
Land improvements	300,756	274,089
Buildings and improvements	328,251	324,943
Rides and attractions	1,238,671	1,207,029
Equipment and other	414,698	383,176
Property and equipment, at cost	2,501,829	2,408,690
Accumulated depreciation	(1,250,902)	(1,157,403)
Property and equipment, net	<u>\$ 1,250,927</u>	<u>\$ 1,251,287</u>

## **5. Goodwill and Intangible Assets**

For the year ended January 2, 2022, we performed a qualitative analysis of our goodwill and indefinite-lived intangible assets and noted no indicators of impairment. Through that analysis, we determined that it is not likely that the carrying value of goodwill and indefinite-lived intangible assets exceeded their respective fair values. As of each of January 2, 2022 and December 31, 2020, the carrying amount of goodwill was \$659.6 million.

As of January 2, 2022 and December 31, 2020, intangible assets, net consisted of the following:

	As of January 2, 2021			
	Weighted-Average Remaining Amortization Period (Years)	Gross Carrying Value	Accumulated Amortization	Net Carrying Value
<i>(Amounts in thousands, except years)</i>				
<b>Indefinite-lived intangible assets:</b>				
Trade names, trademarks and other		\$ 344,075	\$ —	\$ 344,075
<b>Finite-lived intangible assets:</b>				
Third party licensing rights	5.0	373	(261)	112
<b>Total intangible assets, net</b>		<u>\$ 344,448</u>	<u>\$ (261)</u>	<u>\$ 344,187</u>

	As of December 31, 2020			
	Weighted-Average Remaining Amortization Period (Years)	Gross Carrying Value	Accumulated Amortization	Net Carrying Value
<i>(Amounts in thousands, except years)</i>				
<b>Indefinite-lived intangible assets:</b>				
Trade names, trademarks and other		\$ 344,075	\$ —	\$ 344,075
<b>Finite-lived intangible assets:</b>				
Third party licensing rights	5.5	361	(238)	123
<b>Total intangible assets, net</b>		<u>\$ 344,436</u>	<u>\$ (238)</u>	<u>\$ 344,198</u>

Amortization expense related to finite-lived intangible assets totaled a nominal amount during the year ended January 2, 2022 and \$1.0 million and \$2.4 million for the years ended December 31, 2020 and 2019, respectively. We expect that amortization expense on our existing intangible assets subject to amortization for the succeeding five years and thereafter will approximate the following:

<i>(Amounts in thousands)</i>	
<b>For the year ending:</b>	
2022	\$ 23
2023	23
2024	23
2025	23
2026	11
2027 and thereafter	9
	<u>\$ 112</u>

## 6. Noncontrolling Interests, Partnerships and Joint Ventures

### *Redeemable Noncontrolling Interests*

Redeemable noncontrolling interests represent the non-affiliated parties' share of the assets of the Partnership Parks that are less than wholly-owned: SFOT, SFOG and Six Flags White Water Atlanta, which is owned by the partnership that owns SFOG.

The following table presents a rollforward of redeemable noncontrolling interests in the Partnership Parks:

<i>(Amounts in thousands)</i>	<b>SFOT</b>	<b>SFOG</b>	<b>Total</b>
<b>Balance at December 31, 2019</b>	\$ 246,744	\$ 282,514	\$ 529,258
Fresh start accounting fair market value adjustment for purchased units	(720)	(204)	(924)
Purchases of redeemable units	(3,440)	(1,536)	(4,976)
Change in redemption value of partnership units	11	7	18
Net income attributable to noncontrolling interests	20,634	20,654	41,288
Distributions to noncontrolling interests	(20,634)	(20,654)	(41,288)
<b>Balance at December 31, 2020</b>	242,595	280,781	523,376
Fresh start accounting fair market value adjustment for purchased units	(126)	(68)	(194)
Purchases of redeemable units	(603)	(512)	(1,115)
Net income attributable to noncontrolling interests	20,866	20,900	41,766
Distributions to noncontrolling interests	(20,866)	(20,900)	(41,766)
<b>Balance at January 2, 2022</b>	<u>\$ 241,866</u>	<u>\$ 280,201</u>	<u>\$ 522,067</u>

See Note 15 for a description of the partnership arrangements applicable to the Partnership Parks, the accounts of which are included in the accompanying consolidated financial statements. As of January 2, 2022, the redemption value of the noncontrolling partnership units in SFOT and SFOG equaled the carrying values.

## 7. Derivative Financial Instruments

We hold interest rate swap agreements that mitigate the risk of an increase in the LIBOR rate in effect on the Second Amended and Restated Term Loan B. We enter into derivative contracts for risk management purposes only and do not utilize derivative instruments for trading or speculative purposes.

In June 2019, we entered into the June 2019 Swap Agreements with an aggregate notional amount of \$300.0 million to mitigate the risk of an increase in the LIBOR interest rate on the Second Amended and Restated Term Loan B. The term of the June 2019 Swap Agreements began in June 2019 and expires in June 2023. Upon execution, we designated and documented the June 2019 Swap Agreements as cash flow hedges. The June 2019 Swap Agreements serve as economic hedges and provide protection against rising interest rates.

In August 2019, we entered into the August 2019 Swap Agreements with an aggregate notional amount of \$400.0 million to mitigate the risk of an increase in the LIBOR interest rate in effect on the Second Amended and Restated Term Loan B. The term of the August 2019 Swap Agreements began in August 2019 and expires in August 2024. Upon execution, we designated and documented the August 2019 Swap Agreements as cash flow hedges. The August 2019 Swap Agreements serve as economic hedges and provide protection against rising interest rates.

In March 2020, we executed a strategy commonly known as a “blend and extend” on \$100.0 million of the June 2019 Swap Agreements that extended the length of one of the June 2019 Swap Agreements through April 2026. We extended the existing pay-fixed swap rate over a longer period than its original term at a lower interest rate, while maintaining the same overall value of the swap. The remaining \$200.0 million of the June 2019 Swap Agreements did not change.

On April 22, 2020, we repaid \$315.0 million of the Second Amended and Restated Term Loan B. In conjunction, the June 2019 Swap Agreements and the Modified June 2019 Swap Agreement were de-designated, since the hedged interest was no longer probable of occurring due to the repayment of the debt. As a result, \$14.9 million was reclassified from accumulated other comprehensive loss to interest expense in the consolidated statement of operations. Consistent with company policy, we hold and issue derivative instruments for risk management purposes only and do not utilize derivative instruments for trading or speculative purposes. Accordingly, in April 2020 we entered into \$300.0 million of notional amount counter-agreements (the “April 2020 Counter-agreements”) designed to economically offset the impact of the de-designated swap agreements.



By utilizing a derivative instrument to hedge our exposure to LIBOR rate changes, we are exposed to credit risk and market risk. Credit risk is the failure of the counterparty to perform under the terms of the derivative contract. To mitigate this risk, hedging instruments are placed with counterparties that we believe pose minimal credit risk. Market risk is the adverse effect on the value of a financial instrument that results from a change in interest rates, commodity prices or currency exchange rates. We manage the market risk associated with derivative instruments by establishing and monitoring parameters that limit the types and degree of market risk that we may undertake. We hold and issue derivative instruments for risk management purposes only and do not utilize derivatives for trading or speculative purposes.

We record derivative instruments at fair value on our consolidated balance sheets. When in qualifying relationships, the gains and losses on cash flow designated derivatives are deferred in accumulated other comprehensive loss (“AOCL”) and are reclassified to interest expense when the forecasted transaction takes place. The fair value of derivatives that are not designated as hedging instruments are recorded directly to “interest expense”. Derivative assets and derivative liabilities that have maturity dates equal to or less than twelve months from the balance sheet date are included in prepaid expenses and other current assets and other accrued liabilities, respectively. Derivative assets and derivative liabilities that have maturity dates greater than twelve months from the balance sheet date are included in deposits and other assets and other long-term liabilities, respectively.

Derivative assets and derivative liabilities that have maturity dates equal to or less than twelve months from the balance sheet date are included in “Prepaid expenses and other current assets” and “Other accrued liabilities,” respectively. Derivative assets and derivative liabilities that have maturity dates greater than twelve months from the balance sheet date are included in “Deposits and other assets” and “Other long-term liabilities,” respectively.

Derivative assets recorded at fair value in our consolidated balance sheets as of January 2, 2022 and December 31, 2020, respectively, consisted of the following:

<i>(Amounts in thousands)</i>	<b>Derivative Assets</b>	
	<b>January 2, 2022</b>	<b>December 31, 2020</b>
<b><i>Derivatives Not Designated as Hedging Instruments</i></b>		
Interest rate swap agreements - other current assets	—	877
Interest rate swap agreements - other non-current assets	—	585
	<b>\$ —</b>	<b>\$ 1,462</b>

Derivative liabilities recorded at fair value in our consolidated balance sheets as of January 2, 2022 and December 31, 2020, respectively, consisted of the following:

<i>(Amounts in thousands)</i>	<b>Derivative Liabilities</b>	
	<b>January 2, 2022</b>	<b>December 31, 2020</b>
<b><i>Derivatives Designated as Cash Flow Hedges</i></b>		
Interest rate swap agreements — other accrued liabilities	\$ (3,986)	\$ (5,251)
Interest rate swap agreements — other long-term liabilities	(1,046)	(11,633)
<b><i>Derivatives Not Designated as Hedging Instruments</i></b>		
Interest rate swap agreements - other accrued liabilities	(4,012)	(4,875)
Interest rate swap agreements - other long-term liabilities	(4,581)	(9,032)
	<b>\$ (13,625)</b>	<b>\$ (30,791)</b>

Losses before taxes on derivatives not designated as a cash flow hedge of \$0.2 million were presented in “Interest expense” in the consolidated statement of operations for the year ended January 2, 2022.

Gains and losses before taxes on derivatives designated as hedging instruments were presented in “Interest expense” in the consolidated statement of operations for the years ended January 2, 2022, December 31, 2020 and December 31, 2019 were as follows:

<i>(Amounts in thousands)</i>	Gain (Loss) Recognized in AOCL			Loss (Gain) Reclassified from AOCL into Operations		
	2021	2020	2019	2021	2020	2019
Interest Rate Swap Agreements	\$ 6,299	\$ (33,902)	\$ (484)	\$ (5,535)	\$ (3,685)	\$ 1,046
Total	\$ 6,299	\$ (33,902)	\$ (484)	\$ (5,535)	\$ (3,685)	\$ 1,046

As of January 2, 2022, we expect to reclassify net losses of \$4.0 million, currently recorded in AOCL, into “Interest expense, net” within the next twelve months. However, the actual amount reclassified could vary due to future changes in the fair value of these derivatives.

During the year ended December 31, 2020, we recognized in AOCL a loss of \$33.9 million related to our swap agreements. This loss was caused by a decrease in both current interest rates, the interest rate forward curve and the expectation of future payment by us to our hedging counterparties based on current assumptions of the market. Upon de-designation of the June 2019 Swap Agreements and the Modified June 2019 Swap Agreement, we reclassified \$14.9 million from accumulated other comprehensive loss to interest expense in the consolidated statement of operations.

## 8. Long-Term Indebtedness

### *Credit Facility*

As part of our ongoing operations, we periodically refinance our existing credit facility. As of January 2, 2022, our credit facility consisted of a \$481.0 million revolving credit loan facility (the “Second Amended and Restated Revolving Loan”) and a \$479.0 million Tranche B Term Loan facility (the “Second Amended and Restated Term Loan B”) pursuant to the amended and restated credit facility that we entered into in 2019 (the “Second Amended and Restated Credit Facility”). Our prior credit facility (as previously amended as described below, the “2015 Credit Facility”) consisted of a \$250.0 million revolving credit loan facility (the “2015 Revolving Loan”) and a \$700.0 million Tranche B Term Loan (the “2015 Term Loan B”) and was amended and restated in conjunction with the Second Amended and Restated Credit Facility.

On April 17, 2019, we amended and restated the 2015 Credit Facility (as previously amended). The Second Amended and Restated Credit Facility was comprised of the \$350.0 million Second Amended and Restated Revolving Loan and the \$800.0 million Second Amended and Restated Term Loan B. In connection with entering into the Second Amended and Restated Credit Facility, we repaid the amounts outstanding on the 2015 Revolving Loan and the outstanding 2015 Term Loan B and we recognized a loss on debt extinguishment of \$6.2 million. The remaining proceeds from the Second Amended and Restated Credit Facility were used for general corporate purposes, including payment of refinancing fees. We capitalized \$8.9 million of debt issuance costs directly associated with the issuance of the Second Amended and Restated Credit Facility.

On October 18, 2019, we entered into an amendment to the Second Amended and Restated Credit Facility, which reduced the overall borrowing rate on the Second Amended and Restated Term Loan B by 25 basis points by reducing the applicable margin from LIBOR plus 2.00% to LIBOR plus 1.75%. Excluding the cost to execute the transaction, the lower borrowing rate reduced interest expense by approximately \$2.0 million annually. We recognized a loss on debt extinguishment of \$0.3 million related to the transaction.

On April 8, 2020, we increased the Second Amended and Restated Revolving Loan by \$131 million to from \$350.0 million to \$481.0 million.

On April 15, 2020, we amended the Second Amended and Restated Credit Facility (the “Credit Agreement Amendment”) substantially concurrently with the closing of the \$725 million 2025 Notes discussed below to, among other things, (i) permit the issuance of the 2025 Notes, including specifically, permitting the 2025 Notes to mature inside the Second Amended and Restated Term Loan B, (ii) suspend the testing of the senior secured leverage ratio financial maintenance covenant in the Second Amended and Restated Credit Facility through the end of 2020, (iii) re-establish the financial maintenance covenant thereafter (provided that for the first, second, and third quarters in 2021 that such covenant is tested, we will be permitted to use the quarterly Borrower Consolidated Adjusted EBITDA (as defined in the Second Amended and Restated Credit Facility) from the second, third and fourth quarters of 2019 in lieu of the actual Borrower Consolidated Adjusted EBITDA for the corresponding quarters of 2020) and (iv) add a minimum liquidity covenant that will apply from the date of the Credit Agreement Amendment through December 31, 2021. The Credit Agreement Amendment became effective on April 22, 2020, after giving effect to the repayment of a portion of the Second Amended and Restated Term Loan B with a portion of the proceeds from the 2025 Notes.

On April 22, 2020, SFTP completed the private sale of \$725.0 million in aggregate principal amount of 7.00% senior secured notes due 2025 (discussed below). The net proceeds from this offering were used to repay the outstanding balance of the Second Amended and Restated Revolving Loan and \$315.0 million of the Second Amended and Restated Term Loan B and for general corporate and working capital purposes, including expenses relating to the offering. We recognized a loss on debt extinguishment of \$5.1 million related to the transaction.

On August 26, 2020, we amended the Second Amended and Restated Credit Facility which, among other things, (i) extended the previously effectuated suspension of the senior secured leverage ratio financial maintenance covenant in the Second Amended and Restated Credit Facility through the end of 2021, (ii) re-established the senior secured leverage ratio financial maintenance covenant thereafter (provided that for each quarter in 2022 (other than the fourth quarter) that the financial maintenance covenant is tested, SFTP will be permitted to use its quarterly Borrower Consolidated Adjusted EBITDA (as defined in the Credit Agreement governing the Second Amended and Restated Credit Facility) from the second, third, and fourth quarters of 2019 in lieu of the actual Borrower Consolidated Adjusted EBITDA for the corresponding quarters of 2021), (iii) reduced the commitment fee on the revolving credit facility, and (iv) extended the minimum liquidity covenant that will apply through December 31, 2022. The extension of the modifications to the financial covenant and other provisions in the Second Amended and Restated Credit Facility pursuant to this amendment will be in effect from the date of the amendment until the earlier of the delivery of the compliance certificate for the fourth quarter of 2022 and the date on which SFTP, in its sole discretion, elects to calculate its compliance with the financial maintenance covenant by using its actual Borrower Consolidated Adjusted EBITDA instead of the 2019 figures as outlined above. In addition, the incremental \$131 million revolving credit commitments to the Second Amended and Restated Revolving Loan were extended by one year to December 31, 2022.

As of January 2, 2022 and December 31, 2020, no amounts were outstanding under the Second Amended and Restated Revolving Loan (excluding amounts reserved for letters of credit in the amount of \$20.2 million and \$21.0 million, respectively). Interest on the Second Amended and Restated Revolving Loan accrues at an annual rate of LIBOR plus an applicable margin with an unused commitment fee based on our senior secured leverage ratio. As of January 2, 2022, the Second Amended and Restated Revolving Loan unused commitment fee was 0.30%. The Second Amended and Restated Revolving Loan will mature on April 17, 2024.

As of January 2, 2022 and December 31, 2020, \$479.0 million was outstanding under the Second Amended and Restated Term Loan B. Interest on the Second Amended and Restated Term Loan B accrues at an annual rate of LIBOR plus an applicable margin, based on our consolidated leverage ratio. As of January 2, 2022 and December 31, 2020, the applicable interest rate on the Second Amended and Restated Term Loan B was 3.00% and 3.01%, respectively. The Second Amended and Restated Term Loan B will mature on April 17, 2026.

The Second Amended and Restated Credit Facility is guaranteed by Holdings, Six Flags Operations Inc. ("SFO") and certain of the domestic subsidiaries of SFTP (collectively, the "Loan Parties"). The Second Amended and Restated Credit Facility is secured by a first priority security interest in substantially all of the assets of the Loan Parties. The Second Amended and Restated Credit Facility agreement contains certain representations, warranties, affirmative covenants and financial covenants (specifically, a maximum senior secured net leverage maintenance covenant). In addition, the Second Amended and Restated Credit Facility agreement contains restrictive covenants that, subject to certain exceptions, limit or restrict, among other things, the incurrence of indebtedness and liens, fundamental changes, restricted payments, capital expenditures, investments, prepayments of certain indebtedness, transactions with affiliates, changes in fiscal periods, modifications of certain documents, activities of the Company and SFO and hedging agreements, subject, in each case, to certain carve-outs.

#### ***2024 Notes, 2024 Notes Add-ons, 2025 Notes and 2027 Notes***

On June 16, 2016, Holdings issued \$300.0 million of 4.875% senior unsecured notes due July 31, 2024 (the "2024 Notes"). We capitalized \$4.7 million of debt issuance costs directly associated with the issuance of the 2024 Notes. We used approximately \$150.0 million of the proceeds from the issuance of the 2024 Notes to reduce our borrowings under the 2015 Term Loan B. We used the remaining net proceeds of the sale of the 2024 Notes for general corporate and working capital purposes, which primarily included repurchases of Holdings common stock.

On April 13, 2017, Holdings issued an additional \$700.0 million of 4.875% Senior Notes due July 31, 2024 (the "2024 Notes Add-on"). We capitalized \$3.9 million of debt issuance costs directly associated with the issuance of the 2024 Notes Add-on. Interest payments of \$24.4 million for the 2024 Notes and the 2024 Notes Add-on are due semi-annually on January 31 and July 31 of each year.

On April 13, 2017, Holdings issued \$500.0 million of 5.50% Senior Notes due April 15, 2027 (the "2027 Notes"). We capitalized \$2.6 million of debt issuance costs directly associated with the issuance of the 2027 Notes. Interest payments of \$13.8 million are due semi-annually on April 15 and October 15 of each year.

During March of 2020, we prepaid \$50.5 million of the outstanding 2024 Notes principal, reducing the outstanding amount to \$949.5 million. We recognized a loss on debt extinguishment of \$1.0 million. Interest payments of \$23.1 million for the 2024 Notes and the 2024 Notes Add-on are due semi-annually on January 31 and July 31 of each year.

On April 22, 2020, SFTP completed the private sale of \$725.0 million in aggregate principal amount of 7.00% senior secured notes due 2025 (the "2025 Notes"). The net proceeds from this offering were used to repay the outstanding balance of the Second Amended and Restated Revolving Loan and \$315.0 million of the Second Amended and Restated Term Loan B and for general corporate and working capital purposes, including expenses relating to the offering. Interest payments of \$25.4 million are due semi-annually on January 1 and July 1 of each year, with the exception of January 1, 2021, which included the interest from April 22, 2020 through July 1, 2020 and totaled \$35.1 million.

The 2024 Notes, the 2024 Notes Add-on, 2025 Notes and the 2027 Notes are guaranteed by the Loan Parties. The 2024 Notes, the 2024 Notes Add-on, 2025 Notes and the 2027 Notes contain restrictive covenants that, subject to certain exceptions, limit or restrict, among other things, the ability of the Loan Parties to incur additional indebtedness, create liens, engage in mergers, consolidations and other fundamental changes, make investments, engage in transactions with affiliates, pay dividends and repurchase capital stock. The 2024 Notes, the 2024 Notes Add-on, 2025 Notes and the 2027 Notes contain certain events of default, including payment defaults, breaches of covenants and representations, cross defaults to other material indebtedness, judgment, and changes of control and bankruptcy events of default.

#### ***Covenant Compliance***

The Credit Agreement contains a number of customary negative covenants. Subject to certain exceptions, these covenants restrict our ability to, among other things, incur additional indebtedness, incur liens, make investments, sell assets, pay dividends, make capital expenditures, repurchase stock or engage in transactions with affiliates.

The Credit Agreement also requires that as of the end of each fiscal quarter our senior secured leverage ratio, which is the ratio of our Senior Secured Debt to our Borrower Consolidated Adjusted EBITDA for the preceding four fiscal quarters, not exceed 4.25 to 1.0 (as each such term is defined in the Credit Agreement). The maximum senior secured leverage ratio will step down to 4.0 to 1.0 beginning with the first fiscal quarter end of 2023, and then down to 3.75 to 1.0 from the third fiscal quarter of 2023.

In 2020, we entered into amendments to the Credit Agreement which, among other things, allowed us to use our Borrower Consolidated Adjusted EBITDA from 2019 rather than actual Borrower Consolidated Adjusted EBITDA for the corresponding quarters in 2021 when testing of our senior secured leverage ratio throughout 2022. In connection with these amendments, we agreed to various restrictions, including the suspension of dividend payments on Holdings common stock and stock repurchases, a prohibition from prepaying debt, and a requirement that we maintain minimum liquidity (defined as unrestricted cash and cash equivalents and available commitments under the Second Amended and Restated Revolving Loan) of at least \$150 million for a specified period. The restriction on prepaying debt and the minimum liquidity requirement end on the earlier of December 31, 2022 or such time that we demonstrates compliance with our senior secured leverage ratio using actual results.

### ***Total Indebtedness Summary***

As of January 2, 2022 and December 31, 2020, total long-term debt consisted of the following:

<i>(Amounts in thousands)</i>	<b>As of</b>	
	<b>January 2, 2022</b>	<b>December 31, 2020</b>
Second Amended and Restated Term Loan B	\$ 479,000	\$ 479,000
2024 Notes	949,490	949,490
2025 Notes	725,000	725,000
2027 Notes	500,000	500,000
Net discount	(3,249)	(4,357)
Deferred financing costs	(20,717)	(26,492)
<b>Total long-term debt</b>	<b>\$ 2,629,524</b>	<b>\$ 2,622,641</b>

As of January 2, 2022, annual maturities of long-term debt, assuming no acceleration of maturities, were as follows:

<i>(Amounts in thousands)</i>	
<b>For the year ending:</b>	
2022	\$ —
2023	—
2024	949,490
2025	725,000
2026	479,000
2027 and thereafter	500,000
	<b>\$ 2,653,490</b>

### ***Fair-Value of Long-Term Indebtedness***

As of January 2, 2022 and December 31, 2020, the fair value of our long-term debt was \$2,703.5 million and \$2,693.3 million, respectively. The measurement of the fair value of long-term debt is based on market prices that are generally observable for similar liabilities at commonly quoted intervals and is considered a Level 2 fair value measurement.

## 9. Selling, General and Administrative Expenses

Selling, general and administrative expenses comprised the following for the years ended January 2, 2022, December 31, 2020 and December 31, 2019:

<i>(Amounts in thousands)</i>	Year Ended		
	January 2, 2022	December 31, 2020	December 31, 2019
Park	\$ 117,830	\$ 80,027	\$ 131,619
Corporate	93,551	67,268	67,575
Total selling, general and administrative expenses	<u>\$ 211,381</u>	<u>\$ 147,295</u>	<u>\$ 199,194</u>

Corporate, selling, general and administrative expense includes stock-based compensation of \$21.5 million, \$19.5 million and \$13.3 million for the years ended January 2, 2022, December 31, 2020 and December 31, 2019.

## 10. Stock Benefit Plans

Pursuant to the Long-Term Incentive Plan, Holdings may grant stock options, stock appreciation rights, restricted stock, restricted stock units, unrestricted stock, deferred stock units, performance and cash-settled awards and dividend equivalents to select employees, officers, directors and consultants of Holdings and its affiliates. The Company has reserved 19.3 million shares of common stock for issuance under Long-Term Incentive Plan, of which approximately 4.4 million are available for future issuance as of January 2, 2022.

During the years ended January 2, 2022, December 31, 2020 and December 31, 2019, we recognized stock-based compensation expense related to the Long-Term Incentive Plan of \$21.1 million, \$19.1 million and \$13.0 million, respectively.

As of January 2, 2022, options to purchase approximately 3,421,000 shares of common stock of Holdings, approximately 1,376,000 shares of restricted stock or restricted stock units and approximately 243,000 shares of performance stock units were outstanding under the Long-Term Incentive Plan and approximately 4,373,000 shares were available for future grant.

### *Stock Options*

Stock options granted under the Long-Term Incentive Plan are designated as either incentive stock options or non-qualified stock options. Stock options are generally granted with an exercise price equal to the fair market value of the common stock of Holdings on the date of grant. While certain stock options are subject to acceleration in connection with a change in control, stock options are generally cumulatively exercisable in four equal annual installments commencing one year after the date of grant with a ten-year term. Generally, the unvested portion of stock option awards is forfeited upon termination of employment. Stock option compensation is recognized over the vesting period using the graded vesting terms of the respective grant.

The estimated fair value of our stock options granted was calculated using the Black-Scholes option pricing valuation model. This model takes into account several factors and assumptions. The risk-free interest rate is based on the yield on United States Treasury zero-coupon issues with a remaining term equal to the expected term assumption at the time of grant. We have sufficient historical data to develop an expected term assumption and we calculated the expected term using a mid-point scenario with a one-year grant date filter to exclude grants for which vesting could not have yet occurred. Expected volatility is based three-fourths on the term-matching historical volatility of our stock and one-fourth on the weighted-average implied volatility based on forward-looking pricing data on exchange-traded options for our stock. The expected dividend yield is based on our current quarterly dividend and a three-month average stock price. The fair value of stock options on the date of grant is expensed on a straight-line basis over the requisite service period of the graded vesting term as if the award was, in substance, multiple awards.

No stock options were granted during the year ended January 2, 2022.

The following weighted-average assumptions were utilized in the Black-Scholes model to value the stock options granted during the years ended December 31, 2020 and December 31, 2019:

	December 31, 2020		December 31, 2019	
	CEO	Employees	CEO	Employees
Risk-free interest rate	— %	1.60 %	1.59 %	1.42 %
Expected life (in years)	—	3.67	3.67	3.67
Expected volatility	— %	28.38 %	28.62 %	26.96 %
Expected dividend yield	— %	7.18 %	6.47 %	6.12 %

The following table summarizes stock option activity for the year ended January 2, 2022:

<i>(Amounts in thousands, expect per share and term data)</i>	Shares	Weighted Avg.	Weighted Avg.	Aggregate Intrinsic Value (\$)
		Exercise Price Per Share (\$)	Remaining Contractual Term	
Balance at December 31, 2020	4,797	\$ 52.42		
Granted	—	\$ —		
Exercised	(421)	\$ 31.40		
Canceled	(581)	\$ 54.53		
Forfeited	(374)	\$ 56.11		
Expired	—	\$ —		
Balance at January 2, 2022	<u>3,421</u>	\$ 54.25	4.78	\$ 2,390
Vested and expected to vest at January 2, 2022	<u>3,380</u>	\$ 54.18	4.75	\$ 2,390
Options exercisable at January 2, 2022	<u>2,842</u>	\$ 52.99	4.25	\$ 2,390

The following table presents the weighted average grant date fair value per share of the options granted, the total intrinsic value of options exercised, the total fair value of options that have vested, and the total cash received from the exercise of stock options during the years ended January 2, 2022, December 31, 2020 and December 31, 2019:

<i>(Amounts in thousands, expect per share data)</i>	Year Ended		
	January 2, 2022	December 31, 2020	December 31, 2019
Weighted average grant date fair value per share of options granted	\$ —	\$ 4.85	\$ 6.38
Total intrinsic value of options exercised	\$ 5,470	\$ 1,275	\$ 7,130
Total fair value of vested options	\$ 5,491	\$ 7,369	\$ 10,253
Total cash received from the exercise of stock options	\$ 13,209	\$ 2,235	\$ 17,495

As of January 2, 2022, there was \$1.2 million of unrecognized compensation expense related to option awards. The weighted-average period over which that cost is expected to be recognized is 1.03 years.

#### *Stock, Restricted Stock and Restricted Stock Units*

Stock, restricted stock and restricted stock units granted under the Long-Term Incentive Plan may be subject to transfer and other restrictions as determined by the compensation committee of Holdings' Board of Directors. Generally, the unvested portion of restricted stock and restricted stock unit awards is forfeited upon termination of employment. The fair value of stock, restricted stock and restricted stock unit awards on the date of grant is expensed on a straight-line basis over the requisite service period of the graded vesting term as if the award was, in substance, multiple awards.

The following table summarizes stock, restricted stock and restricted stock unit activity for the year ended January 2, 2022:

<i>(Amounts in thousands, except per share amounts)</i>	<b>Shares</b>	<b>Weighted Average Grant Date Fair Value Per Share (\$)</b>
Non-vested balance at December 31, 2020	1,460	\$ 19.37
Granted	1,018	\$ 44.07
Vested	(687)	\$ 21.38
Forfeited	(451)	\$ 26.94
Canceled	—	\$ —
Non-vested balance at January 2, 2022	<u>1,340</u>	\$ 34.91

The following table presents the weighted average grant date fair value per share of stock awards granted, the total grant date fair value of stock awards granted, and the total fair value of stock awards that have vested during the years ended January 2, 2022, December 31, 2020 and December 31, 2019:

<i>(Amounts in thousands, except per share data)</i>	<b>Year Ended</b>		
	<b>January 2, 2022</b>	<b>December 31, 2020</b>	<b>December 31, 2019</b>
Weighted average grant date fair value per share of stock awards granted	\$ 44.07	\$ 18.86	\$ 48.29
Total grant date fair value of stock awards granted	\$ 44,855	\$ 29,597	\$ 3,007
Total fair value of vested stock awards	\$ 14,681	\$ 2,011	\$ 1,027

There was \$31.8 million of total unrecognized stock-based compensation expense related to stock, restricted stock and restricted stock units as of January 2, 2022, that is expected to be recognized over a weighted-average period of 1.55 years.

#### *Deferred Share Units*

Non-employee directors can elect to receive the value of their annual cash retainer as a deferred share unit award ("DSU") under the Long-Term Incentive Plan whereby the non-employee director is granted DSUs in an amount equal to such director's annual cash retainer divided by the closing price of Holdings' common stock on the date of the annual stockholders meeting. Each DSU represents Holdings' obligation to issue one share of common stock. The shares are delivered approximately thirty days following the cessation of the non-employee director's service as a director of Holdings.

DSUs generally vest consistent with the manner in which non-employee directors' cash retainers are paid. The fair value of the DSUs on the date of grant is expensed on a straight line basis over the requisite service period.

During the years ended January 2, 2022 and December 31, 2020, approximately 7,000 DSUs were granted and during the year ended December 31, 2019 approximately 4,000 DSUs were granted. The DSUs had a weighted-average grant date fair value of \$43.36, \$31.43 and \$50.12 per DSU, respectively. The total grant date fair value of DSUs granted was \$0.3 million for the year ended January 2, 2022 and \$0.2 million for the years ended December 31, 2020 and December 31, 2019.

As of January 2, 2022, there was no unrecognized compensation expense related to the outstanding DSUs.



### *Dividend Equivalent Rights*

On February 8, 2012, Holdings' Board of Directors granted dividend equivalent rights ("DERs") to holders of unvested stock options. If and when Holdings paid quarterly cash dividends on its common stock, the DERs accrue dividends from the stock option grant date through the date of vesting of the stock option, and are distributed, in either cash or stock, upon the vesting of the stock option award. Generally, holders of stock options for fewer than 1,000 shares of stock will receive their accumulated accrued dividends in cash and holders of stock options for 1,000 shares of stock or greater will receive their accumulated accrued dividends in shares of common stock.

Holdings' Board of Directors granted approximately 2.0 million stock options, as well as associated DERs, during the year ended December 31, 2019. No stock options were granted during the year ended January 2, 2022. We recorded a reversal of stock-based compensation for DER grants of \$0.3 million for the year ended January 2, 2022, and stock-based compensation for DER grants of \$0.3 million and \$5.0 million for the years ended December 31, 2020 and December 31, 2019, respectively. All DERs issued upon stock options vesting during these periods accrued based on dividends that Holdings' declared prior to the suspension of dividend payments in connection with the increase in the Second Amended and Restated Revolving Loan in April 2020.

### *Performance Stock Units*

During the year ended January 2, 2022, performance stock units were granted to key employees that will vest upon the achievement of specified EBITDA and revenue performance goals by 2023. The aggregate payout at target achievement under these awards if the performance goals are achieved in 2023 would be 117,000 shares, but could be more or less depending on the level of achievement and timing thereof. There has been no stock-based compensation expense recorded for the performance stock units because, as of January 2, 2022, it is not deemed probable that we will achieve the specified performance targets by 2023. Based on the grant date fair value of these performance stock units as determined by the closing price of Holdings' common stock on the date of grant, the total unrecognized compensation cost related to these performance stock units at target achievement in 2023 is \$5.9 million, which will be expensed over the service period if achievement of the performance conditions becomes probable. We will continue to evaluate the probability of achieving the performance conditions going forward, and will record the appropriate expense as necessary.

During the year ended January 2, 2022, performance stock units were granted to the chief executive officer that will vest upon the achievement of specified EBITDA performance goals during fiscal years 2022 through 2024, employee and guest satisfaction, and ESG achievement metrics. The aggregate payout at target achievement under these awards if the performance goals are achieved by 2024 would be 50,000 shares, but could be more or less depending on the level of achievement and timing thereof. There has been no stock-based compensation expense recorded for the performance stock units because, as of January 2, 2022, it is not deemed probable that we will achieve the specified performance targets by 2024. Based on the grant date fair value of these performance stock units as determined by the closing price of Holdings' common stock on the date of grant, the total unrecognized compensation cost related to these performance stock units at target achievement in 2024 is \$2.2 million, which will be expensed over the service period if achievement of the performance conditions becomes probable. We will continue to evaluate the probability of achieving the performance conditions going forward, and will record the appropriate expense as necessary.

### *Employee Stock Purchase Plan*

The Six Flags Entertainment Corporation Employee Stock Purchase Plan (the "ESPP") allows eligible employees to purchase Holdings' common stock at 90% of the lower of the market value of the common stock at the beginning or end of each successive six-month offering period. Amounts accumulated through participants' payroll deductions ("purchase rights") are used to purchase shares of common stock at the end of each purchase period. No more than 2,000,000 shares of common stock of Holdings may be issued pursuant to the ESPP. Holdings' common stock may be issued from authorized and unissued shares, treasury shares or shares purchased on the open market. As of January 2, 2022, we had 1,541,000 shares available for purchase pursuant to the ESPP.

Stock-based compensation related to purchase rights is recognized based on the intrinsic value of each respective six-month ESPP offering period. As of January 2, 2022 and December 31, 2020, no purchase rights were outstanding under the ESPP.

Stock-based compensation consisted of the following amounts for the years ended January 2, 2022, December 31, 2020 and December 31, 2019. We present separately the reversal of previously recorded stock-based compensation related to the Employee Stock Purchase Plan.

<i>(Amounts in thousands)</i>	<b>Year Ended</b>		
	<b>January 2, 2022</b>	<b>December 31, 2020</b>	<b>December 31, 2019</b>
Long-term incentive plan			
Options and restricted stock	\$ 21,102	\$ 19,078	\$ 13,037
Employee stock purchase plan	360	452	237
Total stock-based compensation	<u>\$ 21,462</u>	<u>\$ 19,530</u>	<u>\$ 13,274</u>

## 11. Income Taxes

The following table summarizes the domestic and foreign components of our income (loss) before income taxes for the years ended January 2, 2022, December 31, 2020 and December 31, 2019:

<i>(Amounts in thousands)</i>	<b>Year Ended</b>		
	<b>January 2, 2022</b>	<b>December 31, 2020</b>	<b>December 31, 2019</b>
Domestic	\$ 219,283	\$ (487,594)	\$ 297,752
Foreign	2,028	(35,465)	14,008
Income (loss) before income taxes	<u>\$ 221,311</u>	<u>\$ (523,059)</u>	<u>\$ 311,760</u>

The following table summarizes the components of income tax expense (benefit) for the years ended January 2, 2022, December 31, 2020 and December 31, 2019:

<i>(Amounts in thousands)</i>	<b>Current</b>	<b>Deferred</b>	<b>Total</b>
<b>2021:</b>			
U.S. federal	\$ 1,631	\$ 33,765	\$ 35,396
Foreign	1,367	(322)	1,045
State and local	7,006	6,175	13,181
Income tax expense	<u>\$ 10,004</u>	<u>\$ 39,618</u>	<u>\$ 49,622</u>
<b>2020:</b>			
U.S. federal	\$ (3,530)	\$ (99,976)	\$ (103,506)
Foreign	—	(7,642)	(7,642)
State and local	(3,239)	(26,580)	(29,819)
Income tax benefit	<u>\$ (6,769)</u>	<u>\$ (134,199)</u>	<u>\$ (140,967)</u>
<b>2019:</b>			
U.S. federal	\$ (2,960)	\$ 67,975	\$ 65,015
Foreign	5,812	1,169	6,981
State and local	10,704	9,242	19,946
Income tax expense	<u>\$ 13,556</u>	<u>\$ 78,386</u>	<u>\$ 91,942</u>

Recorded income tax expense (benefit) differed from amounts computed by applying the U.S. federal income tax rate of 21% for the years ended January 2, 2022, December 31, 2020 and December 31, 2019 to income (loss) before income taxes as a result of the following:

<i>(Amounts in thousands)</i>	<b>Year Ended</b>		
	<b>January 2, 2022</b>	<b>December 31, 2020</b>	<b>December 31, 2019</b>
Computed "expected" federal income tax (benefit) expense	\$ 46,475	\$ (109,842)	\$ 65,470
Effect of noncontrolling interest income distribution	(8,771)	(8,671)	(8,558)
Change in valuation allowance	1,845	(2,482)	15,469
Effect of state and local income taxes, net of federal tax benefit	10,414	(14,356)	18,622
Deductible compensation in excess of book	(4,341)	773	(2,029)
Nondeductible compensation	5,652	951	635
Effect of foreign income taxes	(1,082)	(4,072)	2,084
Effect of foreign earnings earned and remitted in the same year	—	—	(302)
Effect of foreign tax credits	(94)	(528)	(407)
Other, net	(476)	(2,740)	958
<b>Income tax expense (benefit)</b>	<b>\$ 49,622</b>	<b>\$ (140,967)</b>	<b>\$ 91,942</b>

In connection with emergence from Chapter 11 in 2010, the Company recognized cancellation of debt income ("CODI") upon discharge of its outstanding indebtedness. Under federal tax laws, after emergence from Chapter 11, the Company's NOLs were reduced by approximately \$804.8 million of CODI.

Sections 382 and 383 of the Internal Revenue Code ("IRC") impose an annual limitation on the utilization of NOLs and other favorable Tax Attribute carryforwards. As a result of the emergence from Chapter 11, the limitation amount is the product of the value of the Company, computed under special rules that apply to a bankruptcy reorganization, and a published rate that applied for the month the Company emerged from Chapter 11. The Company's limitation amount is approximately \$32.5 million for each year to which NOLs and other Tax Attribute carryforwards that existed at emergence are carried forward. The Company has approximately \$95.0 million of NOL carry forwards related to Section 382 limitation.

Substantially all of our future taxable temporary differences (deferred tax liabilities) relate to the different financial accounting and tax depreciation methods and periods for property and equipment (20 to 25 years for financial reporting purposes and as few as 1 year for tax reporting purposes when 100% bonus depreciation is elected) and intangibles. Our net operating loss carryforwards, foreign tax credits, alternative minimum tax credits, accrued insurance expenses and deferred compensation amounts represent future income tax benefits (deferred tax assets). The following table summarizes the components of deferred income tax assets and deferred tax liabilities as of January 2, 2022 and December 31, 2020:

<i>(Amounts in thousands)</i>	<b>Year Ended</b>	
	<b>January 2, 2022</b>	<b>December 31, 2020</b>
Deferred tax assets	\$ 251,446	\$ 326,023
Less: Valuation allowance	107,391	128,159
Net deferred tax assets	144,055	197,864
Deferred tax liabilities	292,346	299,695
Net deferred tax liability	\$ 148,291	\$ 101,831

<i>(Amounts in thousands)</i>	<b>Year Ended</b>	
	<b>January 2, 2022</b>	<b>December 31, 2020</b>
<b>Deferred tax assets:</b>		
Federal net operating loss carryforwards	\$ 70,060	\$ 115,168
State net operating loss carryforwards	88,494	118,063
Deferred compensation	8,597	9,307
Foreign tax credits	19,005	21,367
Interest limitation carryforward	4,884	—
Accrued insurance, pension liability and other	60,406	62,118
Total deferred tax assets	\$ 251,446	\$ 326,023
<b>Deferred tax liabilities:</b>		
Property and equipment	\$ 213,676	\$ 220,927
Intangible assets and other	78,670	78,768
Total deferred tax liabilities	\$ 292,346	\$ 299,695

As of January 2, 2022, we had approximately \$0.4 billion and \$6.6 billion of gross net operating loss carryforwards available for U.S. federal income tax and state income tax purposes, respectively, that expire through 2030 and 2038, respectively. Foreign tax credits of \$19.0 million expire between 2022 and 2027. We have a valuation allowance of \$107.4 million and \$128.2 million as of January 2, 2022 and December 31, 2020, respectively, due to uncertainties related to our ability to utilize some of our deferred tax assets before they expire. We analyze our ability to use our foreign tax credits based on our most probable outcome for future foreign sourced income. Based on that analysis, we have determined it is not more likely than not that some of our foreign tax credits will not be fully utilized and have established a valuation allowance of approximately \$17.8 million at January 2, 2022. The remainder of our valuation allowance at January 2, 2022 and December 31, 2020 was based on our inability to use state deferred tax assets related to NOLs that were generated in states where we no longer do business or where we have consistently not generated taxable income. The change in valuation allowance is all attributable to income from operations.

Our unrecognized tax benefit as of each of January 2, 2022 and December 31, 2020 was \$25.4 million. We classify interest and penalties attributable to income taxes as part of income tax expense. Due to the Company's NOL position, we have not accrued any penalties and interest.

## **12. Preferred Stock, Common Stock and Other Stockholders' Equity**

### *Common Stock*

As of January 2, 2022, the number of authorized shares of common stock was 280,000,000, of which 86,162,879 shares were outstanding, 4,373,000 shares were reserved for future issuance through our Long-Term Incentive Plan, and 1,541,000 shares were reserved for future issuance through the ESPP. Pursuant to the ESPP, Holdings' common stock may be issued from authorized and unissued shares, treasury shares or shares purchased on the open market.

On March 30, 2017, Holdings announced that its Board of Directors approved a new stock repurchase plan that permits Holdings to repurchase an incremental \$500 million in shares of Holdings' common stock (the "March 2017 Stock Repurchase Plan"). As of January 2, 2022, Holdings had repurchased 4,607,000 shares at a cumulative cost of approximately \$268.3 million and an average price per share of \$58.25 under the March 2017 Stock Repurchase Plan, leaving approximately \$231.7 million available for permitted repurchases.

In the first quarter of 2020, Holdings paid a quarterly dividend equal to \$0.25 per share. In April 2020, in connection with the increase in the Second Amended and Restated Revolving Loan, we agreed to temporarily suspend dividend payments and stock repurchases. Accordingly, Holdings has not paid a quarterly cash dividend since the first quarter of 2020.

### *Preferred Stock*

As of January 2, 2022, the number of authorized shares of preferred stock was 5,000,000, none of which have been issued or reserved for future issuance. The authorization of preferred shares empowers Holdings' Board of Directors, without further stockholder approval, to issue preferred shares with dividend, liquidation, conversion, voting or other rights which could adversely affect the voting power or other rights of the holders of Holdings' common stock. If issued, the preferred stock could also dilute the holders of Holdings' common stock and could be used to discourage, delay or prevent a change of control.

### Accumulated Other Comprehensive Loss

The balances for each component of accumulated other comprehensive loss are as follows:

<i>(Amounts in thousands)</i>	<b>Cumulative Translation Adjustment</b>	<b>Cash Flow Hedges</b>	<b>Defined Benefit Plans</b>	<b>Income Taxes</b>	<b>Accumulated Other Comprehensive Loss</b>
<b>Balance as of December 31, 2018</b>	\$ (27,352)	\$ —	\$ (41,071)	\$ (3,075)	\$ (71,498)
Net current period change	5,168	(484)	(9,006)	1,283	(3,039)
Amounts reclassified from AOCL	—	(1,046)	795	78	(173)
<b>Balance as of December 31, 2019</b>	\$ (22,184)	\$ (1,530)	\$ (49,282)	\$ (1,714)	\$ (74,710)
Net current period change	(5,228)	(33,902)	(9,345)	11,968	(36,507)
Amounts reclassified from AOCL	—	3,685	985	(1,165)	3,505
Amounts reclassified due to de-designation	—	14,928	—	(3,720)	11,208
<b>Balance as of December 31, 2020</b>	\$ (27,412)	\$ (16,819)	\$ (57,642)	\$ 5,369	\$ (96,504)
Net current period change	(4,558)	6,299	12,147	(3,766)	10,122
Amounts reclassified from AOCL	—	5,535	1,402	(1,742)	5,195
<b>Balances at January 2, 2022</b>	<u>\$ (31,970)</u>	<u>\$ (4,985)</u>	<u>\$ (44,093)</u>	<u>\$ (139)</u>	<u>\$ (81,187)</u>

The Company had the following reclassifications out of accumulated other comprehensive loss during the years ended January 2, 2022, December 31, 2020 and December 31, 2019:

<b>Component of AOCL</b>	<b>Location of Reclassification into Income</b>	<b>Amount of Reclassification from AOCL</b>		
		<b>Year Ended</b>		
		<b>January 2, 2022</b>	<b>December 31, 2020</b>	<b>December 31, 2019</b>
Amortization of loss on interest rate hedge	Interest expense	\$ 5,535	\$ 3,685	\$ (1,046)
	Income tax benefit	(1,390)	(917)	276
	Net of tax	<u>\$ 4,145</u>	<u>\$ 2,768</u>	<u>\$ (770)</u>
Amortization of deferred actuarial loss and prior service cost	Operating expenses	\$ 1,402	\$ 985	\$ 795
	Income tax expense	(352)	(248)	(198)
	Net of tax	<u>\$ 1,050</u>	<u>\$ 737</u>	<u>\$ 597</u>
Total reclassifications		<u>\$ 5,195</u>	<u>\$ 3,505</u>	<u>\$ (173)</u>

### 13. Pension Benefits

As part of the acquisition of Former SFEC, we assumed the obligations related to the SFTP Defined Benefit Plan (the "SFTP Benefit Plan"). The SFTP Benefit Plan covered substantially all of SFTP's employees. During 1999, the SFTP Benefit Plan was amended to cover substantially all of our domestic full-time employees. During 2004, the SFTP Benefit Plan was further amended to cover certain seasonal workers, retroactive to January 1, 2003. The SFTP Benefit Plan permits normal retirement at age 65, with early retirement at ages 55 through 64 upon attainment of 10 years of credited service. The early retirement benefit is reduced for benefits commencing before age 62. Plan benefits are calculated according to a benefit formula based on age, average compensation over the highest consecutive five-year period during the employee's last ten years of employment and years of service. The SFTP Benefit Plan assets are invested primarily in equity and fixed income securities, as well as alternative investments, such as hedge funds. The SFTP Benefit Plan does not have significant liabilities other than benefit obligations. Under our funding policy, contributions to the SFTP Benefit Plan are determined using the projected unit credit cost method. This funding policy meets the requirements under the Employee Retirement Income Security Act of 1974 ("ERISA").

We froze the SFTP Benefit Plan effective March 31, 2006, and as of February 16, 2009, participants in the plan no longer earned future benefits.

#### Obligations and Funded Status

The following table sets forth the change in our benefit plan obligation and fair value of plan assets as of January 2, 2022, December 31, 2020 and December 31, 2019:

<i>(Amounts in thousands)</i>	Year Ended		
	January 2, 2022	December 31, 2020	December 31, 2019
<b>Change in benefit obligation:</b>			
Beginning balance	\$ 237,126	\$ 221,458	\$ 201,752
Interest cost	5,119	6,431	7,993
Actuarial loss (gain)	(14,628)	18,243	25,632
Benefits paid	(9,467)	(9,006)	(13,919)
Benefit obligation at end of period	<u>\$ 218,150</u>	<u>\$ 237,126</u>	<u>\$ 221,458</u>
<b>Change in fair value of plan assets:</b>			
Beginning balance	\$ 218,773	\$ 205,463	\$ 184,758
Actual return on assets	9,871	21,987	29,815
Employer contributions	—	1,500	6,000
Benefits paid	(9,467)	(9,006)	(13,918)
Administrative fees	(1,180)	(1,171)	(1,192)
Fair value of plan assets at end of period	<u>\$ 217,997</u>	<u>\$ 218,773</u>	<u>\$ 205,463</u>

Employer contributions and benefits paid in the above table include only those amounts contributed directly to, or paid directly from, plan assets. As of January 2, 2022 and December 31, 2020, the SFTP Benefit Plan's projected benefit obligation exceeded the fair value of SFTP Benefit Plan assets resulting in the SFTP Benefit Plan being underfunded by \$0.2 million and \$18.4 million, respectively. The underfunded amount is recognized in other long-term liabilities in our consolidated balance sheets. Other net periodic pension benefit is disclosed within the consolidated statement of operations due to the adoption of ASU 2017-07.

We use December 31 as our measurement date. The weighted average assumptions used to determine benefit obligations are as follows:

	Year Ended	
	January 2, 2022	December 31, 2020
Discount rate	2.60 %	2.20 %
Rate of compensation increase	N/A	N/A

### *Net periodic benefit cost and other comprehensive income (loss)*

The following table sets forth the components of net periodic benefit cost and other comprehensive income (loss):

<i>(Amounts in thousands)</i>	Year Ended		
	January 2, 2022	December 31, 2020	December 31, 2019
<b>Net periodic benefit cost:</b>			
Service cost	\$ 1,100	\$ 1,200	\$ 1,300
Interest cost	5,119	6,431	7,993
Expected return on plan assets	(12,272)	(13,119)	(13,296)
Amortization of net actuarial loss	1,402	985	795
Total net periodic benefit	<u>\$ (4,651)</u>	<u>\$ (4,503)</u>	<u>\$ (3,208)</u>
<b>Other comprehensive income:</b>			
Current year actuarial gain	\$ 12,147	\$ (9,345)	\$ (9,006)
Recognized net actuarial loss	1,402	985	795
Total other comprehensive gain	<u>\$ 13,549</u>	<u>\$ (8,360)</u>	<u>\$ (8,211)</u>

As of January 2, 2022 and December 31, 2020, we have recorded \$52.2 million (net of tax of \$8.1 million) and \$64.6 million (net of tax of \$7.0 million), respectively, in accumulated other comprehensive loss in our consolidated balance sheets.

We anticipate that \$0.9 million will be amortized from accumulated other comprehensive loss into net periodic benefit cost in 2022.

The weighted average assumptions used to determine net costs are as follows:

	Year Ended		
	January 2, 2022	December 31, 2020	December 31, 2019
Discount rate	2.20 %	3.00 %	4.05 %
Rate of compensation increase	N/A	N/A	N/A
Expected return on plan assets	5.75 %	6.50 %	7.25 %
Corridor	10.00 %	10.00 %	10.00 %
Average future life expectancy (in years)	24.77	25.70	26.87

The discount rate assumption was developed based on high-quality corporate bond yields as of the measurement date. High quality corporate bond yield indices on over 500 AA high grade bonds are considered when selecting the discount rate.

The return on plan assets assumption was developed based on consideration of historical market returns, current market conditions, and the SFTP Benefit Plan's past experience. Estimates of future market returns by asset category are reflective of actual long-term historical returns. Overall, it was projected that the SFTP Benefit Plan could achieve a 5.75% net return over time based on a consistent application of the existing asset allocation strategy and a continuation of the SFTP Benefit Plan's policy of monitoring manager performance.

### *Description of Investment Committee and Strategy*

The Investment Committee is responsible for managing the investment of SFTP Benefit Plan assets and ensuring that the SFTP Benefit Plan's investment program is in compliance with all provisions of ERISA, other relevant legislation, related SFTP Benefit Plan documents and the Statement of Investment Policy. The Investment Committee has retained several mutual funds, commingled funds and/or investment managers to manage SFTP Benefit Plan assets and implement the investment process. The investment managers, in implementing their investment processes, have the authority and responsibility to select appropriate investments in the asset classes specified by the terms of the applicable prospectus or other investment manager agreements with the SFTP Benefit Plan.

The primary financial objective of the SFTP Benefit Plan is to secure participant retirement benefits. To achieve this, the key objective in the SFTP Benefit Plan's financial management is to promote stability and, to the extent appropriate, growth in funded status. Other related and supporting financial objectives are also considered in conjunction with a comprehensive review of current and projected SFTP Benefit Plan financial requirements.

The assets of the fund are invested to achieve the greatest reward for the SFTP Benefit Plan consistent with a prudent level of risk. The asset return objective is to achieve, as a minimum over time, the passively managed return earned by market index funds, weighted in the proportions outlined by the asset class exposures in the SFTP Benefit Plan's long-term target asset allocation.

The SFTP Benefit Plan's portfolio may be allocated across several hedge fund styles and strategies.

### Plan Assets

The target allocations for plan assets are 75% fixed income securities, 8% international equity securities and 17% alternative investments. Equity securities primarily include investments in large-cap companies located in the United States and abroad. Fixed income securities include bonds and debentures issued by domestic and foreign private and governmental issuers. Alternative investments are comprised of hedge fund of funds. The following table presents the categories of our plan assets and the related levels of inputs in the fair value hierarchy used to determine the fair value, as defined in Note 2(c):

	Fair Value Measurements as of January 2, 2022			
	Total	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
<i>(Amounts in thousands)</i>				
<b>ASSET CATEGORY:</b>				
<b>Equity Securities:</b>				
International Equity <sup>(b)</sup>	\$ 16,747	\$ 16,747	\$ —	\$ —
<b>Fixed Income:</b>				
Long Duration Fixed Income <sup>(c)</sup>	164,200	164,200	—	—
<b>Alternatives:</b>				
Other Investments <sup>(d)</sup>	37,050	—	—	—
<b>Fair Value of Plan Assets</b>	<b>\$ 217,997</b>	<b>\$ 180,947</b>	<b>\$ —</b>	<b>\$ —</b>
	Fair Value Measurements as of December 31, 2020			
	Total	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
<i>(Amounts in thousands)</i>				
<b>ASSET CATEGORY:</b>				
<b>Equity Securities:</b>				
Large-Cap Disciplined Equity <sup>(a)</sup>	\$ 8,065	\$ 8,065	\$ —	\$ —
International Equity <sup>(b)</sup>	42,178	42,178	—	—
<b>Fixed Income:</b>				
Long Duration Fixed Income <sup>(c)</sup>	138,399	138,399	—	—
<b>Alternatives:</b>				
Other Investments <sup>(d)</sup>	30,131	—	—	—
<b>Fair Value of Plan Assets</b>	<b>\$ 218,773</b>	<b>\$ 188,642</b>	<b>\$ —</b>	<b>\$ —</b>

- (a) These categories are comprised of mutual funds actively traded on the registered exchanges or over the counter markets. The mutual funds are invested in equity securities of U.S. issuers.
- (b) This category consists of mutual funds invested primarily in equity securities (common stocks, securities that are convertible into common stocks, preferred stocks, warrants and rights to subscribe to common stocks) of non-U.S. issuers purchased in foreign markets. The mutual funds are actively traded on U.S. or foreign registered exchanges, or the over-the-counter markets.
- (c) The assets are comprised of U.S. Treasury Separate Trading of Registered Interest and Principal of Securities ("U.S. Treasury STRIPS") and mutual funds which are actively traded on the registered exchanges. The mutual funds are invested primarily in high quality government and corporate fixed income securities, as well as synthetic instruments or derivatives having economic characteristics similar to fixed income securities.
- (d) Common/collective trust investments that are measured at fair value using the net asset value per share practical expedient have not been classified in the fair value hierarchy. The fair value amounts presented in this table are intended to permit reconciliation of the fair value hierarchy to the total fair value of plan assets. The Company has participant redemptions restricted to the last business day of the quarter, with either a 65 or 90 day period redemption notice.



### Expected Cash Flows

We do not plan to make any contributions to plan trusts in 2022. The following table summarizes expected future benefit payments:

(Amounts in thousands)

**Expected benefit payments:**

2022	\$ 10,373
2023	10,717
2024	11,055
2025	11,300
2026	11,472
2027 through 2031	58,579
Total expected benefit payments	<u>\$ 113,496</u>

### 14. Earnings (Loss) Per Share of Common Stock

For the years ended January 2, 2022 and December 31, 2019, the computation of diluted earnings per common share included the effect of 0.9 million and 0.6 million dilutive stock options and restricted stock units, respectively. For the years ended January 2, 2022, December 31, 2020 and December 31, 2019, the computation of diluted earnings (loss) per share of common stock excluded the effect of 3.4 million, 6.3 million and 3.5 million antidilutive stock options and restricted stock units, respectively. Earnings (loss) per common share for the years ended January 2, 2022, December 31, 2020 and December 31, 2019 was calculated as follows:

	<b>For The Year Ended</b>		
	<b>January 2, 2022</b>	<b>December 31, 2020</b>	<b>December 31, 2019</b>
(Amounts in thousands, except per share amounts)			
Net income (loss) attributable to Six Flags Entertainment Corporation common stockholders	<u>\$ 129,923</u>	<u>\$ (423,380)</u>	<u>\$ 179,065</u>
Weighted-average common shares outstanding—basic	85,708	84,800	84,348
Effect of dilutive stock options and restricted stock units	943	—	620
Weighted-average common shares outstanding—diluted	<u>86,651</u>	<u>84,800</u>	<u>84,968</u>
Earnings (loss) per share—basic	\$ 1.52	\$ (4.99)	\$ 2.12
Earnings (loss) per share—diluted	\$ 1.50	\$ (4.99)	\$ 2.11

## 15. Commitments and Contingencies

### *Partnership Parks*

On April 1, 1998, we acquired all of the capital stock of Former SFEC for \$976.0 million, paid in cash. In addition to our obligations under outstanding indebtedness and other securities issued or assumed in the Former SFEC acquisition, we also guaranteed certain contractual obligations relating to the Partnership Parks. Specifically, we guaranteed the obligations of the general partners of those partnerships to (i) make minimum annual distributions (including rent) of approximately \$80.5 million in 2022 (subject to cost of living adjustments) to the limited partners in the Partnership Parks (based on our ownership of units as of January 2, 2022, our share of the distribution will be approximately \$35.8 million) and (ii) make minimum capital expenditures at each of the Partnership Parks during rolling five-year periods, based generally on 6% of the Partnership Parks' revenues. Cash flow from operations at the Partnership Parks is used to satisfy these requirements, before any funds are required from us. We also guaranteed the obligation of our subsidiaries to annually purchase all outstanding limited partnership units to the extent tendered by the unit holders (the "Partnership Park Put"). The agreed price for units tendered in the Partnership Park Put is based on a valuation of each of the respective Partnership Parks (the "Specified Price") that is the greater of (a) a valuation for each of the respective Partnership Parks derived by multiplying such park's weighted average four year EBITDA (as defined in the agreements that govern the partnerships) by a specified multiple (8.0 in the case of SFOG and 8.5 in the case of SFOT) and (b) a valuation derived from the highest prices previously paid for the units of the Partnership Parks by certain entities. In light of the temporary suspension of operations of the Partnership Parks due to the COVID-19 pandemic in March 2020, which would cause the value of the limited partnership units of the Partnership Parks to decrease in 2021 and thereafter, we adjusted our annual offer to purchase these units. Accordingly, to preserve liquidity in 2020 and avoid uncertainty with future purchase prices for the units, we adjusted the 2020 offer price to set a minimum price floor for all future purchases. Pursuant to the valuation methodologies described in the preceding sentence, the Specified Price for the Partnership Parks, if determined as of January 2, 2022 is \$409.7 million in the case of SFOG and \$527.4 million in the case of SFOT. As of January 2, 2022, we owned approximately 31.5% and 54.0% of the Georgia limited partner interests and Texas limited partner interests, respectively. Our obligations with respect to SFOG and SFOT will continue until 2027 and 2028, respectively.

In 2027 and 2028, we will have the option to purchase all remaining units in the Georgia limited partner and the Texas limited partner, respectively, at a price based on the Specified Price, increased by a cost of living adjustment. Pursuant to the 2021 annual offer, we purchased 0.125 units from the Georgia partnership for approximately \$0.5 million and 0.2748 units from the Texas partnership for approximately \$0.6 million in May 2021. Pursuant to the 2020 annual offer, we purchased 0.375 units from the Georgia partnership for approximately \$1.5 million and 1.5675 units from the Texas partnership for approximately \$3.4 million in May 2020. As we purchase additional units, we are entitled to a proportionate increase in our share of the minimum annual distributions. The maximum unit purchase obligations for 2022 at both parks aggregates to approximately \$522.1 million, representing approximately 68.5% of the outstanding units of SFOG and 46.0% of the outstanding units of SFOT. The \$350.0 million accordion feature on the Second Amended and Restated Term Loan B under the Second Amended and Restated Credit Facility is available for borrowing for future "put" obligations if necessary.

In connection with our acquisition of the Former SFEC, we entered into the Subordinated Indemnity Agreement with certain of the Company's entities, Time Warner and an affiliate of Time Warner (an indirect subsidiary of AT&T Inc. as a result of a merger in 2018), pursuant to which, among other things, we transferred to Time Warner (which has guaranteed all of our obligations under the Partnership Park arrangements) record title to the corporations which own the entities that have purchased and will purchase limited partnership units of the Partnership Parks, and we received an assignment from Time Warner of all cash flow received on such limited partnership units, and we otherwise control such entities. In addition, we issued preferred stock of the managing partner of the partnerships to Time Warner. In the event of a default by us under the Subordinated Indemnity Agreement or of our obligations to our partners in the Partnership Parks, these arrangements would permit Time Warner to take full control of both the entities that own limited partnership units and the managing partner. If we satisfy all such obligations, Time Warner is required to transfer to us the entire equity interests of these entities. The 2018 merger of Time Warner and AT&T Inc. did not affect the Time Warner guarantee of our obligations under the Subordinated Indemnity Agreement.

We incurred \$25.5 million of capital expenditures at these parks during the 2021 season and intend to incur approximately \$28.3 million of capital expenditures at these parks for the 2022 season, an amount in excess of the minimum required expenditure. Cash flows from operations at the Partnership Parks will be used to satisfy the annual distribution and capital expenditure requirements, before any funds are required from us. The Partnership Parks generated approximately \$73.8 million of cash in 2021 from operating activities after deduction of capital expenditures and excluding the impact of short-term intercompany advances from or payments to Holdings. As of January 2, 2022 and December 31, 2020, we had total loans receivable outstanding of \$288.3 million, from the partnerships that own the Partnership Parks, primarily to fund the acquisition of Six Flags White Water Atlanta, and to make capital improvements and distributions to the limited partners.

### ***License Agreements***

We are party to a license agreement pursuant to which we have the exclusive right on a long-term basis to theme park use in the United States and Canada (excluding the Las Vegas, Nevada metropolitan area) of all animated, cartoon and comic book characters that Warner Bros. and DC Comics have the right to license for such use. The term of the agreement expires in 2053. The license fee is payable on a per-theme park basis, and is subject to CPI increases and scheduled adjustments, including periodic market resets.

In November 1999, we entered into license agreements pursuant to which we have the exclusive right on a long-term basis to parks use in Europe, Central and South America of all animated, cartoon and comic book characters that Warner Bros. and DC Comics have the right to license for such use. Under such agreements, the license fee is based on specified percentages of the gross revenues of the applicable parks.

### ***Insurance***

We maintain insurance of the types and in amounts that we believe are commercially reasonable and that are available to businesses in our industry. We maintain multi-layered general liability policies that provide for excess liability coverage of up to \$100.0 million per occurrence. For incidents arising on or after December 31, 2008, our self-insured retention is \$2.0 million, followed by a \$0.5 million deductible per occurrence applicable to all claims in the policy year for our domestic parks and our park in Canada and a nominal amount per occurrence for our parks in Mexico. Defense costs are in addition to these retentions. Our general liability policies cover the cost of punitive damages only in certain jurisdictions. Based upon reported claims and an estimate for incurred, but not reported claims, we accrue a liability for our retention contingencies. For workers' compensation claims arising after November 15, 2003, our deductible is \$0.75 million. We also maintain fire and extended coverage, business interruption, terrorism and other forms of insurance typical to businesses in this industry. The all peril property coverage policies insure our real and personal properties (other than land) against physical damage resulting from a variety of hazards. Additionally, we maintain information security and privacy liability insurance in the amount of \$10.0 million with a \$0.25 million retention per event.

We generally renegotiate our insurance policies on an annual basis. The majority of our current insurance policies expire on December 31, 2022. We cannot predict the level of the premiums that we may be required to pay for subsequent insurance coverage, the level of any retention applicable thereto, the level of aggregate coverage available or the availability of coverage for specific risks.

### ***Litigation***

#### **Privacy Class Action Lawsuits**

On January 7, 2016, a putative class action complaint was filed against Holdings in the Circuit Court of Lake County, Illinois. On April 22, 2016, Great America, LLC was added as a defendant. The complaint asserts that we violated the Illinois Biometric Information Privacy Act ("BIPA") in connection with the admission of season pass holders and members through the finger scan program that commenced in the 2014 operating season at Six Flags Great America in Gurnee, Illinois, and seeks statutory damages, attorneys' fees and an injunction. An aggrieved party under BIPA may recover (i) \$1,000 if a company is found to have negligently violated BIPA or (ii) \$5,000 if found to have intentionally

or recklessly violated BIPA, plus reasonable attorneys' fees in each case. The complaint does not allege that any information was misused or disseminated. On April 7, 2017, the trial court certified two questions for consideration by the Illinois Appellate Court of the Second District. On June 7, 2017, the Illinois Appellate Court granted our motion to appeal. Accordingly, two questions regarding the interpretation of BIPA were certified for consideration by the Illinois Appellate Court. On December 21, 2017, the Illinois Appellate Court found in our favor, holding that the plaintiff had to allege more than a technical violation of BIPA and had to be injured in some way in order to have a right of action. On March 1, 2018, the plaintiff filed a petition for leave to appeal to the Illinois Supreme Court. On May 30, 2018, the Illinois Supreme Court granted the plaintiff's leave to appeal and oral arguments were heard on November 20, 2018. On January 25, 2019, the Illinois Supreme Court found in favor of the plaintiff, holding that the plaintiff does not need to allege an actual injury beyond the violation of his rights under BIPA in order to proceed with a complaint. On May 7, 2021, the parties entered into a settlement agreement to resolve the lawsuit, and on October 29, 2021, the circuit court granted final settlement approval. We have reserved the full amount of our obligations under the settlement agreement.

During 2017, four putative class action complaints were filed against Holdings or one of its subsidiaries. Complaints were filed on August 11, 2017, in the Circuit Court of Lake County, Illinois; on September 1, 2017, in the United States District Court for the Northern District of Georgia; on September 11, 2017, in the Superior Court of Los Angeles County, California; and on November 30, 2017, in the Superior Court of Ocean County, New Jersey. The complaints allege that we, in violation of federal law, printed more than the last five digits of a credit or debit card number on customers' receipts and/or the expiration dates of those cards. A willful violation may subject a company to liability for actual damages or statutory damages between \$100 and \$1,000 per person, punitive damages in an amount determined by a court and reasonable attorneys' fees, all of which are sought by the plaintiffs. The complaints do not allege that any information was misused. On October 20, 2020, the parties entered into a settlement agreement to resolve the lawsuits, for an immaterial amount, and final approval was granted by the circuit court on June 18, 2021. All four lawsuits were dismissed in the second and third quarters of 2021.

### **Securities Class Action Lawsuits**

In February 2020, two putative securities class action complaints were filed against Holdings and certain of its former executive officers (collectively, the "defendants") in the U.S. District Court for the Northern District of Texas. On March 2, 2020, the two cases were consolidated in an action captioned *Electrical Workers Pension Fund Local 103 I.B.E.W. v. Six Flags Entertainment Corp., et al.*, Case No. 4:20-cv-00201-P (N.D. Tex.) (the "Electrical Workers litigation"), and an amended complaint was filed on March 20, 2020. On May 8, 2020, Oklahoma Firefighters Pension and Retirement System and Electrical Workers Pension Fund Local 103 I.B.E.W. were appointed as lead plaintiffs, Bernstein Litowitz Berger & Grossman LLP was appointed as lead counsel, and McKool Smith PC was appointed as liaison counsel. On July 2, 2020, lead plaintiffs filed a consolidated complaint. The consolidated complaint alleges, among other things, that the defendants made materially false or misleading statements or omissions regarding the Company's business, operations and growth prospects, specifically with respect to the development of its Six Flags branded parks in China and the financial health of its former partner, Riverside Investment Group Co. Ltd., in violation of the federal securities laws. The consolidated complaint seeks compensatory damages and other relief on behalf of a putative class of purchasers of Holdings' publicly traded common stock during the period between April 24, 2018 and February 19, 2020. On August 3, 2020, defendants filed a motion to dismiss the consolidated complaint. On March 3, 2021, the district court granted defendants' motion, dismissing the complaint in its entirety and with prejudice. Plaintiffs filed a motion to amend or set aside judgment and for leave to file an amended complaint on March 31, 2021, which the district court denied on July 26, 2021. Plaintiffs filed a motion for leave to file a supplemental brief on June 17, 2021, which the district court denied on June 18, 2021.

On August 25, 2021, plaintiffs filed a notice of appeal to the U.S. Court of Appeals for the Fifth Circuit from the district court's decisions granting defendants' motion to dismiss, denying plaintiffs' motion to amend or set aside judgment, and denying plaintiffs' motion for leave to file a supplemental brief. Plaintiffs' appeal is captioned *Oklahoma Firefighters Pension & Ret. Sys. v. Six Flags Ent. Corp., et al.*, No. 21-10865 (5th Cir.). The appeal is fully briefed and oral argument is tentatively scheduled to be held the week of March 7, 2022.

We believe that these lawsuits are without merit and intend to defend this litigation vigorously. However, there can be no assurance regarding the ultimate outcome of the lawsuit.

## Stockholder Derivative Lawsuits

On March 20, 2020, a putative stockholder derivative lawsuit was filed on behalf of nominal defendant Holdings, by Mr. Mark Schwartz in the U.S. District Court for the Northern District of Texas against certain of its current and former executive officers and directors (the “individual defendants”) in an action captioned *Schwartz v. Reid-Anderson, et al.*, Case No. 4:20-cv-00262-P (N.D. Tex.). In April 2020, two additional stockholder derivative lawsuits, making substantially identical allegations as the Schwartz complaint, were filed on behalf of nominal defendant Holdings by Trustees of the St. Clair County Employees’ Retirement System and Mr. Mehmet Ali Albayrak in the U.S. District Court for the Northern District of Texas in actions captioned *Martin, et al. v. Reid-Anderson, et al.*, Case No. 4:20-cv-00311-P (N.D. Tex.) and *Albayrak v. Reid-Anderson, et al.*, Case No. 4:20-cv-00312-P (N.D. Tex.), respectively. On April 8, 2020, plaintiffs in all three of these putative derivative actions moved to consolidate the three actions and to appoint lead counsel. On May 8, 2020, the district court granted the plaintiffs’ motion to consolidate. The consolidated action is captioned *In re Six Flags Entertainment Corp. Derivative Litigation*, Case No. 4:20-cv-00262-P (N.D. Tex.). On August 10, 2020, plaintiffs filed a consolidated derivative complaint. The consolidated derivative complaint alleges breach of fiduciary duty, insider selling, waste of corporate assets, unjust enrichment, and contribution for violations of federal securities laws. The consolidated derivative complaint references, and makes many of the same allegations as are set forth in, the Electrical Workers litigation, alleging, among other things, that the individual defendants breached their fiduciary duties, committed waste, are liable for contribution for, or were unjustly enriched by making, failing to correct, or failing to implement adequate internal controls relating to alleged materially false or misleading statements or omissions regarding the Company’s business, operations and growth prospects, specifically with respect to the prospects of the development of its Six Flags branded parks in China and the financial health of its former partner, Riverside Investment Group Co. Ltd. The consolidated derivative complaint also alleges that a former officer and director sold shares of the Company while allegedly in possession of material non-public information concerning the same. On September 9, 2020, Holdings and the individual defendants filed a motion to dismiss the consolidated complaint. On April 28, 2021, the district court granted defendants’ motion, dismissing the consolidated complaint in its entirety and with prejudice and denying leave to amend. Plaintiffs’ time to appeal the judgment dismissing this action in its entirety and with prejudice and denying leave to amend lapsed in May 2021.

On May 5, 2020, a putative stockholder derivative lawsuit was filed on behalf of nominal defendant Holdings, by Mr. Richard Francisco in the District Court for Dallas County, Texas, 160th Judicial District, against certain of its current and former executive officers and directors (the “individual defendants”) in an action captioned *Francisco v. Reid-Anderson, et al.*, Case No. DC-20-06425 (160th Dist. Ct., Dallas Cty., Tex.) (the “Francisco action”). The petition in the Francisco action alleges breach of fiduciary duty, unjust enrichment, abuse of control, gross mismanagement, and waste of corporate assets. The petition in the Francisco action references, and makes many of the same allegations, as are set forth in the Electrical Workers litigation, alleging, among other things, that the individual defendants breached their fiduciary duties, were unjustly enriched by, abused their control, committed gross mismanagement, and committed waste by making, failing to correct, or failing to implement adequate internal controls relating to alleged materially false or misleading statements or omissions regarding the Company’s business, operations and growth prospects, specifically with respect to the prospects of the development of its Six Flags branded parks in China and the financial health of its former partner, Riverside Investment Group Co, Ltd. The petition also alleges that a former officer and director engaged in insider trading. On May 28, 2020, the parties in the Francisco action filed a joint motion to stay proceedings through the resolution of the forthcoming motion to dismiss the Electrical Workers litigation. On June 3, 2020, the district court granted the joint motion to stay proceedings. On June 12, 2020, an additional stockholder derivative lawsuit, making substantially identical allegations as the Francisco petition, was filed on behalf of nominal defendant Holdings in the District Court for Dallas County, Texas, 298th Judicial District by putative stockholder Mr. Cliff Bragdon in an action captioned *Bragdon v. Reid-Anderson, et al.*, Case No. DC-20-08180 (298th Dist. Ct., Dallas Cty., Tex.) (the “Bragdon action”). On July 10, 2020, the district court granted an agreed motion filed by the parties in the Francisco and Bragdon actions to consolidate cases, to accept service and an unopposed motion to appoint co-lead and liaison counsel, and to stay both the Francisco and Bragdon actions through final resolution of the motion to dismiss the Electrical Workers litigation. The consolidated state derivative action was captioned *In re Six Flags Entertainment Corp. Derivative Litigation*, Case No. DC-20-06425 (160th Dist. Ct., Dallas Cty., Tex.). On September 8, 2020, the parties to the consolidated state derivative action filed an agreed motion to transfer the case from Dallas County to Tarrant County, which motion was so ordered on September 27, 2020. The consolidated action is now captioned *In re Six Flags Ent.*

*Corp. Derivative Litigation*, No. 096-320958-20 (Tex. Dist. Ct., Tarrant Cty.), and remains stayed. We believe that these complaints are without merit and intend to defend these lawsuits vigorously. However, there can be no assurance regarding the ultimate outcome of these lawsuits.

### **Wage and Hour Class Action Lawsuits**

On April 20, 2018, a complaint was filed against Holdings and Six Flags Concord, LLC in the Superior Court of Solano County, California, on behalf of a purported class of current and former employees of Six Flags Discovery Kingdom. On June 15, 2018, an amended complaint was filed adding Park Management Corp. as a defendant. The amended complaint alleges violations of California law governing, among other things, employee overtime, meal and rest breaks, wage statements, and seeks damages in the form of unpaid wages and related penalties, and attorneys' fees and costs. In September 2021, the parties entered into a settlement agreement to resolve the lawsuit, for an immaterial amount. The settlement is subject to preliminary and final approval by the court.

On September 18, 2019, a complaint was filed against Magic Mountain LLC in the Superior Court of Los Angeles County, California, on behalf of a purported class of current and former employees of Six Flags Magic Mountain. An amended complaint was filed on November 24, 2019. The complaint alleges violations of California law governing payment of wages, wage statements, and seeks unpaid wages and statutory damages under California law as well as under the Private Attorneys General Act, and attorneys' fees and costs. We intend to vigorously defend ourselves against this lawsuit. The outcome is currently not determinable and a reasonable estimate of loss or range of loss cannot be made.

On April 6, 2020, a complaint was against Magic Mountain LLC in the Superior Court of Los Angeles County, California, on behalf of a purported class of current and former employees of Six Flags Magic Mountain. The complaint alleges violations of California law governing background checks, and seeks statutory damages under California law as well as under the Private Attorneys General Act, and attorneys' fees and costs. In January 2022, the parties entered into a settlement agreement to resolve the lawsuit, for an immaterial amount. The settlement is subject to preliminary and final approval by the court.

On February 14, 2020, a complaint was filed against Magic Mountain, LLC in the Superior Court of Los Angeles County, California, on behalf of a purported class of current and former employees of Six Flags Magic Mountain. The complaint alleges one cause of action for failure to furnish accurate, itemized wage statements in violation of California labor law, and seeks statutory damages under California law as well as under the Private Attorneys General Act, and attorneys' fees and costs. In October 2021, the parties entered into a settlement agreement to resolve the lawsuit, for an immaterial amount. The settlement is subject to preliminary and final approval by the court.

On February 21, 2020, a complaint was filed against Park Management Corp. in the Superior Court of Solano County, California, on behalf of a purported class of current and former employees of Six Flags Discovery Kingdom. The complaint alleges violations of California law governing payment of wages, wage statements, and background checks, and seeks statutory damages under federal and California law and attorneys' fees and costs. The claims related to wages and wage statements will be resolved under the settlement of the April 2018 litigation above. In January 2022, the parties entered into a settlement agreement to resolve the lawsuit, for an immaterial amount. The settlement is subject to preliminary and final approval by the court.

### **COVID-19 Park Closure Lawsuits**

Since COVID-19 began affecting the operations of our parks in mid-March 2020, three similar purported class action complaints were filed against Holdings or one of its subsidiaries in the United States District Court for the Central District of California on April 10, 2020, April 13, 2020, and April 21, 2020. These complaints allege that we, in violation of California law, charged members and season passholders while the parks were closed and did not provide refunds for the amounts charged. The complaints seek compensatory damages, punitive damages, restitution, and unspecified injunctive relief. On April 22, 2021, the parties entered into a settlement agreement to resolve the lawsuits, and on January 5, 2022, the circuit court granted final settlement approval. We have reserved the full amount of our obligations under the settlement agreement.

## Personal Injury Lawsuit

On November 18, 2021, the Texas Judicial Panel on Multidistrict Litigation consolidated numerous lawsuits filed against Six Flags Splashtown, LLC d/b/a Six Flags Hurricane Harbor Splashtown asserting claims arising from an alleged chemical vapor release on July 17, 2021 at Six Flags Splashtown. A third party equipment installer is also named as a defendant in the litigation. The consolidated multidistrict litigation is captioned *In re Six Flags Splashtown Litigation* (Master File No. 2021-77214), and is pending in the 295<sup>th</sup> Judicial District. Plaintiffs are seeking compensatory and punitive damages. We intend to defend this litigation vigorously. The outcome of this litigation is currently not determinable and we cannot reasonably estimate any loss or range of loss that may arise from these matters in excess of the amount that we have recorded for this litigation, which amount is not material to our consolidated financial statements.

## Tax and other contingencies

As of January 2, 2022 and December 31, 2020, we had a nominal amount of accrued liabilities for tax and other indemnification contingencies related to certain parks sold in previous years that could be recognized as recovery losses from discontinued operations in the future if such liabilities are not requested to be paid.

## 16. Leases

We have operating leases for amusement parks, land, vehicles, machinery and certain equipment. Our leases have remaining lease terms of less than one year to 44 years, some of which include an option to extend the underlying leases for up to 20 years, and some of which include an option to terminate the underlying lease within one year. For our noncancelable operating leases with such options to extend, because we may determine it is not reasonably certain we will exercise the option, the options are not considered in determining the lease term, and associated potential option payments are excluded from lease payments. Our leases generally do not include restrictive financial or other covenants. Payments due under the lease contracts include fixed payments and, for certain of our leases, variable payments.

The components of lease cost for the year ended January 2, 2022 and December 31, 2020 are as follows:

<i>(Amounts in thousands)</i>	Year Ended	
	January 2, 2022	December 31, 2020
Finance Lease Expense		
Amortization of ROU assets	\$ 900	\$ 248
Interest on lease liabilities	106	31
Operating lease cost	24,152	24,166
Short-term lease cost	3,904	5,804
Variable lease cost	6,744	4,816
Total lease cost	<u>\$ 35,806</u>	<u>\$ 35,065</u>

Lease costs for the years ended January 2, 2022, December 31, 2020 and 2019 included minimum rental payments under operating leases recognized on a straight-line basis over the term of the lease.

Other information related to leases for the years ended January 2, 2022 and December 31, 2020 is as follows:

<i>(Amounts in thousands, except for lease term and discount rate)</i>	Year Ended	
	January 2, 2022	December 31, 2020
<b>Cash paid for amounts included in the measurement of lease liabilities</b>		
Operating cash flows for operating leases	\$ 26,936	\$ 18,870
Financing cash flows for finance leases	641	490
Operating cash flows from finance leases	106	31
<b>Operating Leases</b>		
ROU assets obtained in exchange for lease liabilities	384	7,774
<b>Finance Leases</b>		
ROU assets obtained in exchange for lease liabilities	1,702	2,428

Additional information related to our operating leases for the year ended January 2, 2022 is as follows:

Weighted average remaining lease term (in years)	18.4
Weighted average discount rate	6.89 %

Additional information related to our finance leases for the year ended January 2, 2022 is as follows:

Weighted average remaining lease term (in years)	2.8
Weighted average discount rate	3.85 %

The following tables set forth supplemental balance sheet information related to operating and finance leases as of January 2, 2022 and December 31, 2020:

<i>(Amounts in thousands)</i>	Year Ended	
	January 2, 2022	December 31, 2020
<b>Operating Leases</b>		
Right of use assets, net	\$ 186,754	\$ 196,711
Short-term lease liabilities	10,181	13,727
Long-term lease liabilities	176,180	185,823
Total operating lease obligation	\$ 186,361	\$ 199,550
<b>Finance Leases</b>		
Property and equipment, at cost	\$ 4,131	\$ 2,428
Accumulated depreciation	(1,148)	(248)
Total property and equipment, net	\$ 2,983	\$ 2,180
Short-term lease liabilities	\$ 977	\$ 327
Long-term lease liabilities	2,020	1,609
Total finance lease obligation	\$ 2,997	\$ 1,936

Maturities of noncancelable operating and finance lease liabilities as of January 2, 2022, are summarized in the table below.

<i>(Amounts in thousands)</i>	As of January 2, 2022	
	Finance Leases	Operating Leases
2022	\$ 1,016	\$ 22,484
2023	1,052	22,025
2024	797	20,276
2025	132	18,186
2026	—	17,752
Thereafter	—	241,752
Total	\$ 2,997	\$ 342,475
Less: present value discount	(0)	(156,114)
Lease liability	\$ 2,997	\$ 186,361

### ***Practical Expedients***

We elected the package of practical expedients for adoption of Topic 842 permitted under the transition guidance within the standard, which among other things allows us to carry forward historical lease classification, indirect costs and the original determination of whether or not a contract contained a lease.



## 17. Business Segments

We manage our operations on an individual park location basis, including operations from parks owned, managed and branded. Discrete financial information is maintained for each park and provided to our corporate management for review and as a basis for decision making. Substantially all of our parks provide similar products and services through a similar process to the same class of customer through a consistent method. We also believe that the parks share common economic characteristics. Based on these factors, we have only one reportable segment - parks.

All of our owned or managed parks are located in the United States with the exception of two parks in Mexico and one park in Montreal, Canada. We also have revenue and expenses related to the development of Six Flags-branded parks outside of North America. The following information reflects our long-lived assets (which consists of property and equipment, intangible assets and right-of-use assets), revenues and income (loss) before income taxes by domestic and foreign categories as of or for the years ended January 2, 2022, December 31, 2020 and December 31, 2019:

	<b>Domestic</b>	<b>Foreign</b>	<b>Total</b>
<b>As of or for the year ended January 2, 2022</b>			
Long-lived assets	\$ 2,324,420	\$ 117,066	\$ 2,441,486
Revenues	1,407,671	89,234	1,496,905
Income before income taxes	219,283	2,028	221,311
<b>As of or for the year ended December 31, 2020</b>			
Long-lived assets	\$ 2,317,009	\$ 134,805	\$ 2,451,814
Revenues	334,713	21,862	356,575
Loss before income taxes	(487,594)	(35,465)	(523,059)
<b>As of or for the year ended December 31, 2019</b>			
Long-lived assets	\$ 2,347,578	\$ 142,376	\$ 2,489,954
Revenues	1,370,367	117,216	1,487,583
Income before income taxes	297,752	14,008	311,760

**ITEM 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE**

We have had no disagreements with our independent registered public accounting firm on any matter of accounting principles or practices or financial statement disclosure.

**ITEM 9A. CONTROLS AND PROCEDURES**

**Conclusion Regarding the Effectiveness of Disclosure Controls and Procedures**

Under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, we conducted an evaluation, as of January 2, 2022, of the effectiveness of our disclosure controls and procedures, as such term is defined under Rule 13a-15(e) or 15(d)-15(e) promulgated under the Securities Exchange Act of 1934, as amended (the "Exchange Act"). Based on this evaluation, our Chief Executive Officer and our Chief Financial Officer concluded that, as of the end of such period, our disclosure controls and procedures are effective to ensure that information required to be disclosed by us in the reports that we file or submit under the Exchange Act is (i) recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms and (ii) accumulated and communicated to our management, including our principal executive and principal financial officers, or persons performing similar functions, as appropriate, to allow timely decisions regarding required disclosure.

**Management's Report on Internal Control Over Financial Reporting**

Management's Report on Internal Control Over Financial Reporting included in Item 8 of this Annual Report is incorporated by reference herein.

## **Attestation Report of Registered Public Accounting Firm**

KPMG LLP's Attestation Report included in Item 8 of this Annual Report is incorporated by reference herein.

## **Changes in Internal Control Over Financial Reporting During the Quarter Ended January 2, 2022**

There were no changes in our internal control over financial reporting, as such term is defined under Rule 13a-15(f) or 15(d)-15(f) promulgated under the Securities Exchange Act of 1934, as amended, that occurred during our fiscal quarter ended January 2, 2022 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

## **ITEM 9B. OTHER INFORMATION**

Taylor Brooks, Vice President and Chief Accounting Officer of Holdings will become Vice President, Internal Audit, effective February 25, 2022.

Justin Hunt, 39, will be promoted to Vice President, Controller of Holdings and will be Holdings' principal accounting officer effective February 25, 2022. Mr. Hunt will be responsible for overseeing the Company's accounting function. Mr. Hunt joined the Company in 2017 as the Corporate Director of Accounting. Prior to joining the Company, Mr. Hunt was an Assurance Manager at Ernst & Young LLP. Mr. Hunt holds a Bachelors and Masters degree in Accounting from the University of Texas at Arlington and is a Certified Public Accountant. In connection with Mr. Hunt's promotion, his base salary will be at least \$225,000 per year, and he will be eligible for an annual incentive with a target of 40% of base salary. As part of Holding's annual equity award grants in 2022 at the time such grants are made to other employees, Mr. Hunt is expected to receive restricted stock units with a value of \$80,000, which will vest in equal amounts upon each of the first three anniversaries of the grant date, and performance stock units with a target value at grant of \$320,000, which can be earned based on achievement of Company performance metrics for the period through 2024. Mr. Hunt is also entitled to participate in or receive benefits under the employee benefit programs of the Company, including the Company's life, health and disability programs, as well as to receive reimbursement of certain expenses incurred during his employment.

## **ITEM 9C. DISCLOSURE REGARDING FOREIGN JURISDICTIONS THAT PREVENT INSPECTIONS**

Not applicable

## PART III

### ITEM 10. DIRECTORS, EXECUTIVE OFFICERS AND CORPORATE GOVERNANCE

The information required by this item regarding our executive officers is provided in "Item 1. Business — Executive Officers and Certain Significant Employees" of this Annual Report. The information required by this item concerning our directors, our codes of ethics and other corporate governance information is incorporated by reference to the information set forth in the sections entitled "Proposal 1: Election of Directors" and "Corporate Governance" in our Proxy Statement for our 2022 annual meeting of stockholders to be filed with the SEC not later than 120 days after the fiscal year ended January 2, 2022 (the "2022 Proxy Statement").

### ITEM 11. EXECUTIVE COMPENSATION

The information required by this item is incorporated by reference to the information set forth in the sections entitled "2021 Non-Employee Director Compensation," "Executive Compensation," "Corporate Governance," "Compensation Committee Interlocks and Insider Participation," and "Compensation Committee Report" in the 2022 Proxy Statement.

### ITEM 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT AND RELATED STOCKHOLDER MATTERS

The information required by this item concerning security ownership of certain beneficial owners and management is incorporated by reference to the information set forth in the section entitled "Security Ownership of Certain Beneficial Owners and Management" in the 2022 Proxy Statement.

#### Equity Compensation Plan Information

The following table contains information as of January 2, 2022 regarding shares of common stock that may be issued under equity compensation plans approved by our stockholders (Employee Stock Purchase Plan and Long-Term Incentive Plan).

Plan Category	(a) Number of securities to be issued upon exercise of outstanding options, warrants and rights	(b) Weighted-average exercise price of outstanding options, warrants and rights	(c) Number of securities remaining available for future issuance under equity compensation plans
Equity compensation plans approved by security holders	3,421,000 <sup>(1)</sup>	\$ 54.25 <sup>(2)</sup>	5,914,000 <sup>(3)</sup>
Equity compensation plans not approved by security holders	N/A	N/A	N/A
Total	3,421,000	\$ 54.25	5,914,000

- (1) Excludes restricted stock units outstanding under the Company's Long-Term Incentive Plan and rights outstanding under the Company's Employee Stock Purchase Plan. We are unable to ascertain with specificity the number of securities to be issued upon exercise of outstanding rights under the Company's Employee Stock Purchase Plan.
- (2) The determination of the weighted-average exercise price excludes outstanding rights under the Company's Employee Stock Purchase Plan and restricted stock units under the Company's Long-Term Incentive Plan.
- (3) Consists of 1,541,000 shares reserved for issuance under the Company's Employee Stock Purchase Plan and 4,373,000 shares reserved for issuance under the Long-Term Incentive Plan. The Employee Stock Purchase Plan allows eligible employees to purchase shares at 90% of the lower of the fair market value on the first or last trading day of each six-month offering period. Shares available for issuance under the Long-Term Incentive Plan can be granted pursuant to stock options, stock appreciation rights, restricted stock or units, performance units, performance shares and any other stock-based award selected by the committee.

**ITEM 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS AND DIRECTOR INDEPENDENCE**

The information required by this item is incorporated by reference to the information set forth in the sections entitled "Transactions with Related Persons" and "Corporate Governance — Independence" in the 2022 Proxy Statement.

**ITEM 14. PRINCIPAL ACCOUNTING FEES AND SERVICES**

The information required by this item is incorporated by reference to the information set forth in the section entitled "Audit, Audit-Related, and Tax Fees" in the 2022 Proxy Statement.

## PART IV

### ITEM 15. EXHIBITS AND FINANCIAL STATEMENT SCHEDULES

#### (a)(1) and (2) Financial Statements and Financial Statement Schedules

The following consolidated financial statements of Six Flags Entertainment Corporation and its subsidiaries, the notes thereto, the related report thereon of the independent registered public accounting firm, and financial statement schedules are filed under Item 8 of this Annual Report:

Management's Report on Internal Control Over Financial Reporting	48
Report of Independent Registered Public Accounting Firm	49
Consolidated Balance Sheets as of January 2, 2022 and December 31, 2020	52
Consolidated Statements of Operations for the Years Ended January 2, 2022, December 31, 2020 and December 31, 2019	53
Consolidated Statements of Comprehensive Income for the Years Ended January 2, 2022, December 31, 2020 and December 31, 2019	54
Consolidated Statements of Equity (Deficit) for the Years Ended January 2, 2022, December 31, 2020 and December 31, 2019	55
Consolidated Statements of Cash Flows for the Years Ended January 2, 2022, December 31, 2020 and December 31, 2019	56
Notes to Consolidated Financial Statements	57

Certain schedules for which provision is made in the applicable accounting regulations of the SEC have been omitted because they either are not required under the related instructions, are inapplicable, or the required information is shown in the financial statements or notes thereto.

#### (a)(3) Exhibits

<u>Exhibit Number</u>	<u>Exhibit Description</u>
3.1	Restated Certificate of Incorporation of Six Flags Entertainment Corporation, as amended—incorporated by reference to Exhibit 3.1 to Registrant's Current Report on Form 8-K (File No. 001-13703) filed on May 6, 2021.
3.2	Amended and Restated Bylaws of Six Flags Entertainment Corporation—incorporated by reference to Exhibit 3.1 to Registrant's Current Report on Form 8-K (File No. 001-13703) filed on February 7, 2018.
3.3	Certificate of Elimination of Series B Junior Preferred Stock of Six Flags Entertainment Corporation, as filed with the Secretary of State of the State of Delaware on April 1, 2021—incorporated by reference to Exhibit 3.1 to Registrant's Registration Statement on Form 8-A/A (File No. 001-13703) filed on April 1, 2021
4.1	Registration Rights Agreement, dated as of April 30, 2010, between Six Flags Entertainment Corporation and certain holders of Common Stock—incorporated by reference to Exhibit 4.1 to Registrant's Current Report on Form 8-K (File No. 001-13703) filed on May 3, 2010.
4.2	Indenture, dated as of June 16, 2016, among Six Flags Entertainment Corporation, the guarantors party thereto and U.S. Bank National Association, as trustee—incorporated by reference to Exhibit 4.1 to Registrant's Current Report on Form 8-K (File No. 001-13703) filed on June 17, 2016.
4.3	Form of 4.875% Senior Notes due 2024—incorporated by reference to Exhibit A to Exhibit 4.1 to Registrant's Current Report on Form 8-K (File No. 001-13703) filed on June 17, 2016.
4.4	Indenture, dated as of April 13, 2017, by and among Six Flags Entertainment Corporation, each of the guarantors party thereto and U.S. Bank National Association as trustee—incorporated by reference to Exhibit A to Exhibit 4.3 to Registrant's Current Report on Form 8-K (File No. 001-13703) filed on April 13, 2017.
4.5	Form of 5.500% Senior Notes due 2027—incorporated by reference to Exhibit A to Exhibit 4.3 to Registrant's Current Report on Form 8-K (File No. 001-13703) filed on April 13, 2017.

- 4.6 Rights Agreement, dated March 31, 2020, by and between Six Flags Entertainment Corporation and Computershare Trust Company, N.A.—incorporated by reference to Exhibit 4.1 to Registrant's Current Report on Form 8-K (File No. 001-13703) filed on March 31, 2020
- 4.7 Indenture, dated as of April 22, 2020, by and among Six Flags Theme Parks Inc., the Guarantors party thereto and U.S. Bank National Association as trustee and as collateral agent—incorporated by reference to Exhibit 4.1 to Registrant's Current Report on Form 8-K (File No. 001-13703) filed on April 23, 2020.
- 4.8 Form of 7.000% Senior Secured Notes due 2025—incorporated by reference to Exhibit A to Exhibit 4.1 to Registrant's Current Report on Form 8-K (File No. 001-13703) filed on April 23, 2020.
- 4.9 \* Description of Securities.
- 10.1 Subordinated Indemnity Agreement, dated February 9, 1998 among Registrant, the subsidiaries of Registrant named therein, Time Warner Inc., the subsidiaries of Time Warner Inc. named therein, Six Flags Entertainment Corporation and the subsidiaries of Six Flags Entertainment Corporation named therein—incorporated by reference from Exhibit 2(b) to Registrant's Registration Statement on Form S-3 (No. 333-45859) declared effective on March 26, 1998.
- 10.2 Amendment No. 1 Subordinated Indemnity Agreement, dated November 5, 1999, among Registrant, the subsidiaries of Registrant named therein, Time Warner Inc., the subsidiaries of Time Warner Inc. named therein, Six Flags Entertainment Corporation, and the subsidiaries of Six Flags Entertainment Corporation named therein—incorporated by reference from Exhibit 10 (bb) to Registrant's Form 10-K for the year ended December 31, 2003.
- 10.3 Amendment No. 2 Subordinated Indemnity Agreement, dated June 12, 2004, among Registrant, the subsidiaries of Registrant named therein, Time Warner Inc., the subsidiaries of Time Warner Inc. named therein, Six Flags Entertainment Corporation, and the subsidiaries of Six Flags Entertainment Corporation named therein—incorporated by reference from Exhibit 10 (cc) to Registrant's Form 10-K for the year ended December 31, 2003.
- 10.4 Amendment No. 3 to Subordinated Indemnity Agreement, dated as of April 13, 2004, among Six Flags Operations Inc., Six Flags Theme Parks Inc., SFOG II, Inc., SFT Holdings, Inc., Time Warner Inc., Time Warner Entertainment Company, L.P., TW-SPV Co., Six Flags, Inc. and GP Holdings Inc.—incorporated by reference to Exhibit 10.4 to Registrant's Form 10-Q (File No. 001-13703) for the quarter ended June 30, 2009.
- 10.5 Amendment No. 4 to Subordinated Indemnity Agreement, dated as of December 8, 2006, among Six Flags Operations Inc., Six Flags Theme Parks Inc., SFOG II, Inc., SFT Holdings, Inc., Time Warner Inc., Time Warner Entertainment Company, L.P., TW-SPV Co., Six Flags, Inc. and GP Holdings Inc.—incorporated by reference to Exhibit 10.5 to Registrant's Form 10-Q (File No. 001-13703) for the quarter ended June 30, 2009.
- 10.6 Amendment No. 5 to Subordinated Indemnity Agreement, dated as of April 2, 2007, among Six Flags Operations Inc., Six Flags Theme Parks Inc., SFOG II, Inc., SFT Holdings, Inc., Time Warner Inc., Warner Bros. Entertainment Inc., TW-SPV Co., Six Flags, Inc. and GP Holdings Inc.—incorporated by reference to Exhibit 10.6 to Registrant's Form 10-Q (File No. 001-13703) for the quarter ended June 30, 2009.
- 10.7 Amendment No. 6 to Subordinated Indemnity Agreement, dated as of May 15, 2009, among Six Flags Operations Inc., Six Flags Theme Parks Inc., SFOG II, Inc., SFT Holdings, Inc., Historic TW Inc., Time Warner Entertainment Company, L.P., TW-SPV Co., Six Flags, Inc. and GP Holdings Inc.—incorporated by reference to Exhibit 10.7 to Registrant's Form 10-Q (File No. 001-13703) for the quarter ended June 30, 2009.
- 10.8 Amendment No. 7 to Subordinated Indemnity Agreement, dated as of April 30, 2010, among Six Flags Operations Inc., Six Flags Theme Parks Inc., SFOG II, Inc., SFT Holdings, Inc., Historic TW Inc., Warner Bros. Entertainment Inc., TW-SPV Co., Six Flags Entertainment Corporation, the other subsidiaries of Six Flags Entertainment Corporation and GP Holdings Inc.—incorporated by reference from Exhibit 10.7 to Registrant's Form 10-Q (File No. 001-13703) for the quarter ended March 31, 2010.
- 10.9 † Form of Indemnity Agreement—incorporated by reference to Exhibit 10.9 to Registrant's Annual Report on Form 10-K (File No. 001-13703) for the year ended December 31, 2020.
- 10.10 † Form of Restricted Stock Unit Agreement Pursuant to the Six Flags Entertainment Corporation Long-Term Incentive Plan—incorporated by reference to Exhibit 10.1 to Registrant's Form 10-Q (File No. 001-13703) for the quarter ended April 4, 2021.

- 10.11 † Form of Nonqualified Stock Option Agreement and Dividend Equivalent Rights Agreement pursuant to the Six Flags Entertainment Corporation Long-Term Incentive Plan—incorporated by reference to Exhibit 10.30 to Registrant’s Annual Report on Form 10-K (File No. 001-13703) for the year ended December 31, 2012.
- 10.12 † Employment Agreement, dated September 7, 2010, by and between Lance C. Balk and Six Flags Entertainment Corporation—incorporated by reference to Exhibit 10.3 to Registrant’s Current Report on Form 8-K (File No. 001-13703) filed on September 13, 2010.
- 10.13 † Six Flags Entertainment Corporation Employee Stock Purchase Plan—incorporated by reference to Exhibit 99.1 to Registrant’s Registration Statement on Form S-8 (Reg. No. 333-170584) filed on November 12, 2010.
- 10.14 † Transition and Retirement Agreement, dated as of November 15, 2019, by and between Lance Balk and Six Flags Entertainment Corporation—incorporated by reference to Exhibit 10.1 to Registrant’s Current Report on Form 8-K (File No. 001-13703) filed on November 15, 2019.
- 10.15 † Director Deferral Election—incorporated by reference to Exhibit 10.16 to Registrant’s Annual Report on Form 10-K (File No. 001-13703) for the year ended December 31, 2020.
- 10.16 † Six Flags Entertainment Corporation Amended and Restated Supplemental 401(k) Plan—incorporated by reference to Exhibit 10.18 to Registrant’s Annual Report on Form 10-K (File No. 001-13703) for the year ended December 31, 2020.
- 10.17 † Form of Director Deferred Share Unit Agreement pursuant to the Six Flags Entertainment Corporation Long-Term Incentive Plan—incorporated by reference to Exhibit 10.61 to Registrant’s Annual Report on Form 10-K (File No. 001-13703) for the year ended December 31, 2013.
- 10.18 † Form of Director Restricted Stock Agreement Pursuant to the Six Flags Entertainment Corporation Long-Term Incentive Plan—incorporated by reference to Exhibit 10.44 to Registrant’s Annual Report on Form 10-K (File No. 001-13703) for the year ended December 31, 2014.
- 10.19 † Six Flags Entertainment Corporation Long-Term Incentive Plan—incorporated by reference to Appendix A to Registrant’s Definitive Proxy Statement (File No. 001-13703) filed on March 21, 2017.
- 10.20 Third Amendment and Limited Waiver to Amended and Restated Credit Agreement, dated as of June 21, 2017, among Six Flags Entertainment Corporation, Six Flags Operations Inc., Six Flags Theme Parks Inc., the Subsidiary Guarantors (as defined therein) from time to time party thereto, the Lenders (as defined therein) from time to time party thereto and Wells Fargo Bank, National Association, as administrative agent—incorporated by reference to Exhibit 10.1 to Registrant’s Current Report on Form 8-K (File No. 001-13703) filed on June 21, 2017.
- 10.21 \$1,150,000,000 Second Amended and Restated Credit Agreement, dated as of April 17, 2019, among the Company, SFO and SFTP and several lenders, Wells Fargo Bank, National Association, as administrative agent, an issuing lender and a swingline lender, Wells Fargo Securities, LLC and Merrill Lynch, Pierce, Fenner & Smith Incorporated, as joint lead arrangers, Barclays Bank PLC, JPMorgan Chase Bank, N.A., Compass Bank, HSBC Bank USA, National Association and PNC Bank, National Association, as co-documentation agents, Bank of America, N.A. and Goldman Sachs Bank USA, as co-syndication agents, and Wells Fargo Securities, LLC, Barclays Bank PLC, Goldman Sachs Bank USA, JPMorgan Securities LLC, Merrill Lynch, Pierce, Fenner & Smith Incorporated and HSBC Bank USA, National Association, as joint bookrunners—incorporated by reference to Exhibit 10.1 to Registrant’s Current Report on Form 8-K (File No. 001-13703) filed on April 17, 2019.
- 10.22 Second Amended and Restated Guarantee and Collateral Agreement, dated as of April 17, 2019, among the Company, SFO and SFTP, the other grantors party thereto, and Wells Fargo Bank, National Association, as administrative agent—incorporated by reference to Exhibit 10.2 to Registrant’s Current Report on Form 8-K (File No. 001-13703) filed on April 17, 2019.
- 10.23 First Incremental Amendment to Second Amended and Restated Credit Agreement, dated as of April 8, 2020, among Six Flags Entertainment Corporation, Six Flags Operations Inc., Six Flags Theme Parks Inc., the other subsidiary guarantors party thereto, Wells Fargo Bank, National Association, as administrative agent, and the revolving credit lenders party thereto—incorporated by reference to Exhibit 10.1 to Registrant’s Current Report on Form 8-K (File No. 001-13703) filed on April 8, 2020.
- 10.24 Replacement Revolving Facility Amendment to Second Amended and Restated Credit Agreement, dated as of April 8, 2020, among Six Flags Entertainment Corporation, Six Flags Operations Inc., Six Flags Theme Parks Inc., the other subsidiary guarantors party thereto, Wells Fargo Bank, National Association,



- as administrative agent, and the revolving credit lenders party thereto—incorporated by reference to Exhibit 10.2 to Registrant’s Current Report on Form 8-K (File No. 001-13703) filed on April 8, 2020.
- 10.25 Second Amendment to Second Amended and Restated Credit Agreement, dated as of April 22, 2020, among Six Flags Entertainment Corporation, Six Flags Operations Inc., Six Flags Theme Parks Inc., the other subsidiary guarantors party thereto, Wells Fargo Bank, National Association, as administrative agent, and the revolving credit lenders party thereto—incorporated by reference to Exhibit 10.1 to Registrant’s Current Report on Form 8-K (File No. 001-13703) filed on April 23, 2020.
- 10.26 Third Amendment to Second Amended and Restated Credit Agreement, dated as of August 26, 2020, among Six Flags Entertainment Corporation, Six Flags Operations Inc., Six Flags Theme Parks Inc., the other subsidiary guarantors party thereto, Wells Fargo Bank, National Association, as administrative agent and the other lenders party thereto—incorporated by reference to Exhibit 10.1 to Registrant’s Current Report on Form 8-K (File No. 001-13703) filed on August 26, 2020.
- 10.27 Consent to Second Amended and Restated Credit Agreement, dated as of December 28, 2020, among Six Flags Entertainment Corporation, Six Flags Operations Inc., Six Flags Theme Parks Inc., the other subsidiary guarantors party thereto, Wells Fargo Bank, National Association, as administrative agent and the other lenders party thereto—incorporated by reference to Exhibit 10.1 to Registrant’s Current Report on Form 8-K (File No. 001-13703) filed on December 28, 2020.
- 10.28 † Employment Agreement, dated as of October 24, 2019, by and between Michael Spanos and Six Flags Entertainment Corporation—incorporated by reference to Exhibit 10.1 to Registrant’s Current Report on Form 8-K (File No. 001-13703) filed on October 24, 2019.
- 10.29 Cooperation Agreement, dated as of January 30, 2020, by and among Six Flags Entertainment Corporation and H Partners Management, LLC and certain of its affiliates—incorporated by reference to Exhibit 10.1 to Registrant’s Current Report on Form 8-K (File No. 001-13703) filed on January 31, 2020.
- 10.30 † Amendment No. 1 to Employment Agreement, dated as of February 18, 2020, by and between Michael Spanos and Six Flags Entertainment Corporation—incorporated by reference to Exhibit 10.51 to Registrant’s Annual Report on Form 10-K (File No. 001-13703) for the year ended December 31, 2020.
- 10.31 † Employment Agreement, dated as of February 21, 2020, by and between Laura Doerre and Six Flags Entertainment Corporation—incorporated by reference to Exhibit 10.2 to Registrant’s Current Report on Form 8-K (File No. 001-13703) filed on February 25, 2020.
- 10.32 † Employment Agreement, dated as of June 21, 2020, by and between Sandeep Reddy and Six Flags Entertainment Corporation—incorporated by reference to Exhibit 10.1 to Registrant’s Current Report on Form 8-K (File No. 001-13703) filed on June 24, 2020.
- 10.33 † Amended and Restated Employment Agreement, dated as of July 23, 2020, by and between Laura Doerre and Six Flags Entertainment Corporation—incorporated by reference to Exhibit 10.1 to Registrant’s Current Report on Form 8-K (File No. 001-13703) filed on August 27, 2020.
- 10.34 † Form of Amendment to Employment Agreement for Executive Officers—incorporated by reference to Exhibit 10.1 to Registrant’s Quarterly Report on Form 10-Q (File No. 001-13703) filed on April 30, 2020.
- 10.35 † Agreement and General Release, dated November 13, 2021, by and between Six Flags Entertainment Corporation and Michael Spanos—incorporated by reference to Exhibit 10.1 to Registrant’s Current Report on Form 8-K (File No. 001-13703) filed on November 15, 2021.
- 10.36 † Employment Agreement, dated November 14, 2021, by and between Six Flags Entertainment Corporation and Selim A. Bassoul—incorporated by reference to Exhibit 10.2 to Registrant’s Current Report on Form 8-K (File No. 001-13703) filed on November 15, 2021.
- 10.37 † Agreement and General Release, dated December 3, 2021, by and between Six Flags Entertainment Corporation and Laura W. Doerre—incorporated by reference to Exhibit 10.1 to Registrant’s Current Report on Form 8-K (File No. 001-13703) filed on December 3, 2021.
- 21.1 \* Subsidiaries of the Registrant.
- 23.1 \* Consent of Independent Registered Public Accounting Firm.
- 31.1 \* Certification of Chief Executive Officer, pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 31.2 \* Certification of Chief Financial Officer, pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 32.1 \* Certification of Chief Executive Officer, pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 32.2 \* Certification of Chief Financial Officer, pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

- 101 \* The following financial statements and footnotes from the Company's Annual Report on Form 10-K for the year ended January 2, 2022 formatted in Inline XBRL: (i) the Audited Consolidated Balance Sheets, (ii) the Audited Consolidated Statements of Operations, (iii) the Audited Consolidated Statements of Comprehensive Income, (iv) the Consolidated Statements of Stockholders' Deficit, (v) the Audited Statements of Cash Flow, and (vi) related Notes to the Consolidated Financial Statements.
- 104 \* The cover page from the Company's Annual Report on Form 10-K for the year ended January 2, 2022, formatted in Inline XBRL.

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\* Filed herewith

† Management contract or compensatory plan

**(b) Exhibits**

See Item 15(a)(3) above.

Neither Six Flags Entertainment Corporation, nor any of its consolidated subsidiaries, has outstanding any instrument with respect to its long-term debt, other than those filed as an exhibit to this Annual Report, under which the total amount of securities authorized exceeds 10% of the total assets of Six Flags Entertainment Corporation and its subsidiaries on a consolidated basis. Six Flags Entertainment Corporation hereby agrees to furnish to the SEC, upon request, a copy of each instrument that defines the rights of holders of such long-term debt that is not filed or incorporated by reference as an exhibit to this Annual Report.

Six Flags Entertainment Corporation will furnish any exhibit upon the payment of a reasonable fee, which fee will be limited to Six Flags Entertainment Corporation's reasonable expenses in furnishing such exhibit.



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