



Terex Corporation Annual Report 2007

*moving forward >> together*



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# Terex Corporation Overview

Terex Corporation is a diversified global manufacturer of a broad range of equipment for the construction, infrastructure, quarrying, recycling, surface mining, shipping, transportation, refining, utility, and maintenance industries.

We are driven by our mission to delight customers with value added offerings that exceed their current and future needs.

Our products are manufactured in more than 50 facilities in North America, Europe, South America, Asia, and Australia. We market our products to customers in more than 150 countries. They are sold primarily through a global network of dealers, rental companies, global accounts, and directly to customers.

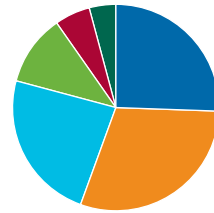


# Terex Corporation At-A-Glance

## BUSINESS SEGMENTS



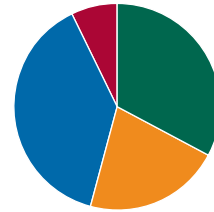
### Aerial Work Platforms



- Telescopic Booms **26%**
- Articulating Booms **29%**
- Scissor Lifts **24%**
- Telehandlers **11%**
- Light Construction and Other **6%**
- Portable Aerial Work Platforms **4%**



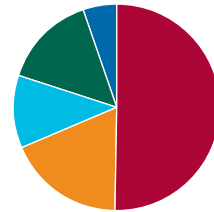
### Construction



- Compact Construction **33%**
- Off-Highway Trucks **21%**
- Heavy Construction **39%**
- Other **7%**



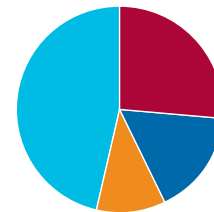
### Cranes



- Mobile Telescopic Cranes **50%**
- Lattice Boom Crawler Cranes **18%**
- Truck-Mounted Cranes **12%**
- Tower Cranes **15%**
- Other **5%**



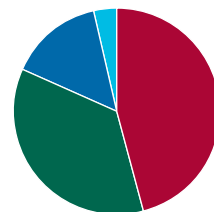
### Materials Processing & Mining



- Hydraulic Mining Shovels **26%**
- Mining Trucks **17%**
- Drills and Drilling Tools **11%**
- Crushing and Screening **46%**



### Roadbuilding, Utility Products and Other



- Utility Equipment **46%**
- Asphalt and Concrete **36%**
- Concrete Mixing Trucks **15%**
- Other **3%**

## PRODUCTS

## MANUFACTURING FACILITIES

Boom and scissor lifts	Redmond & Moses Lake, Washington, USA; Perugia, Italy; Coventry, England
Telehandlers	Baraga, Michigan, USA; Perugia, Italy
Trailer mounted light towers	Rock Hill, South Carolina, USA
Generators	Rock Hill, South Carolina, USA
Construction trailers	Elk Point, South Dakota, USA
Power buggies	Rock Hill, South Carolina, USA
Off-highway articulated and rigid haul trucks	Motherwell, Scotland
Excavators	Ganderkasee, Germany
Wheel loaders	Crailsheim, Germany
Truck-mounted articulated hydraulic cranes	Delmenhorst, Germany
Material handlers	Bad Schoenborn & Ganderkasee, Germany
Loader backhoes	Coventry, England; Greater Noida, Uttar Pradesh, India
Compaction equipment, site dumpers	Coventry, England
Mini and midi excavators	Gerabronn & Rothenburg, Germany
Scrapers	Motherwell, Scotland
Rough terrain cranes	Waverly, Iowa, USA; Crespellano, Italy
Truck cranes	Waverly, Iowa, USA; Luzhou, China; Montceau-les-Mines, France
All-terrain cranes	Montceau-les-Mines, France; Zweibruecken & Wallerscheid, Germany
Lift and carry cranes	Brisbane, Australia
Tower cranes	Fontanafredda & Milan, Italy; Zweibruecken, Germany; Wilmington, North Carolina, USA
Lattice boom crawler cranes	Wilmington, North Carolina, USA; Zweibruecken, Germany
Truck-mounted cranes	Waverly, Iowa, USA
Telescopic container stackers	Montceau-les-Mines, France
Hydraulic mining excavators	Dortmund, Germany
High capacity surface mining trucks	Acuña, Mexico
Mobile screens and trommels	Dungannon & Omagh, Northern Ireland
Mobile crushers	Coalville, England
Crushers and screening equipment	Cedar Rapids, Iowa, USA; Durand, Michigan, USA; Melbourne, Australia; Subang Jaya, Malaysia; Chomburi, Thailand
Drilling equipment	Denison, Texas, USA; Halifax, England
Highwall mining equipment	Beckley, West Virginia, USA
Asphalt pavers	Cedar Rapids, Iowa, USA; Cachoerinha, Brazil
Asphalt plants	Oklahoma City, Oklahoma, USA; Cedar Rapids, Iowa, USA; Cachoerinha, Brazil
Concrete plants	Oklahoma City, Oklahoma, USA
Concrete mixer trucks	Fort Wayne, Indiana, USA
Concrete pavers	Oklahoma City, Oklahoma, USA; Canton, South Dakota, USA; Opplabbeek, Belgium
Cold planers, reclaimers/stabilizers	Oklahoma City, Oklahoma, USA
Landfill compactors	Oklahoma City, Oklahoma, USA
Utility aerial devices, digger derricks, cable placers	Watertown, South Dakota, USA

# Chairman's Message

## Dear Fellow Shareholders

Commitment: a pledge or promise made; the act of engaging oneself. For Terex, delivering on our commitments is how we gauge our success. We make commitments to our investors, to our customers, and to our team members. We know there has to be the right balance between an achievable goal and one that stretches our abilities.

We are committed to building a better Company, a superb operating Company, a great Company over the long term. We want an enterprise that endures. We have made tremendous strides in moving our organization forward toward becoming a better Company. But we are far from the Company that we can be, in my opinion, which is why we feel that there is still much opportunity in front of us.

We are committed to delivering outstanding financial results for our owners. In 2007, we achieved net income of \$614 million on net sales of \$9.1 billion. Income from continuing operations increased 55 percent on a 19 percent gain in net sales when compared with 2006. We continue to benefit from global economic strength, coming mainly from the unprecedented infrastructure needs of the developing world. In early 2007, we committed to a "12 X 12 in '10" goal. That is, we are dedicated to achieving \$12 billion in net sales with a 12% operating margin in 2010. We finished 2007 ahead of the pace necessary to achieve this ambitious goal.

Growth must always be accompanied by returns. Consequently, a critical internal metric for us is our Return On Invested Capital (ROIC). We delivered a very strong 43 percent ROIC performance in 2007; a marked improvement from the 13 percent we achieved in 2004 when we established our vision to become



**Ronald M. DeFeo**

*Chairman and Chief Executive Officer*

a superb operating company. We feel this is industry leading performance.

Despite our record performance, we admittedly remain a very young Company, a Company that is full of potential. We have far more potential in front of us than past successes behind us. Having had a chance to meet and interact personally with many of our nearly 21,000 employees worldwide, I see an energized organization that relishes the chance to truly make a difference, to be part of something special. We are committed to doing what we must to reach our full potential. Central to achieving our potential is delivering what our vision statement promises to our customers, investors and team members. Our vision is our commitment.

- **Customers:** We aim to be the most customer responsive company in the industry as determined by our customers.
- **Investors:** We aim to be the most profitable company in our industry as measured by return on invested capital.
- **Team Members:** We aim to be the best place to work in the industry as determined by our team members.

For our customers, we ask and we listen. We have not always heard glowing reviews on our performance, but the reviews are improving steadily. We are focused on building deep and lasting relationships with our customers, relationships that are based upon exceeding customer expectations at every opportunity. We are committed to being centered on the customer, and applying this frame of mind to all aspects of our products and services. We must continue to deepen our understanding of how our products are used and how to provide exceptional service and support. We want to build a partnership with our customers, to create relationships that are mutually beneficial. We fully realize that our customers have a choice, and our performance ultimately determines whether they choose us or our competitors.

For our investors, we have rallied our organization around delivering industry leading return on invested capital. Rigorous asset management remains the linchpin to our financial strategy to deliver superior returns on the capital employed in our business on a consistent basis. Much of our success in controlling assets has resulted from improved operating processes. Where we have been successful in the implementation

of lean manufacturing principles, we have seen substantial reduction in working capital intensity. We endeavor to drive improved working capital performance. Our objective remains to achieve a 15 percent or better working capital to net sales ratio by the end of 2010. As a result, we fully expect to achieve a more significant and dependable cash flow profile over the years to come.

For our team members, we are investing in workplace safety, diversity and inclusion, and training. The safety of our team members comes first and is non-negotiable. Our organization is committed to ensuring that our team members return home safely and in good health. We are constantly reviewing our workplace ergonomics and production practices, and are investing in solutions to ensure that productivity improvements do not come at the expense of safety. We will not sacrifice safety for profit. We can and we must do better in this area. I set a goal in the beginning of 2007 of a 25% reduction in lost time accidents per year for the next three years. We ended 2007 with a 21% improvement. This was a great start.

Secondly, and paramount for our future success, is a commitment to having a diverse and inclusive workforce. Our workforce needs to, and will, mirror the global demographics of our customers. This will aid us in responding to rapidly changing global conditions, opening new markets, and is simply the right thing to do. A diverse team member workforce is more knowledgeable, more productive and more profitable.

Our organization has many positive core qualities. We are an entrepreneurial organization, one that allows people to make a difference through quick and decisive actions. We are less bureaucratic and more agile than

many of our competitors. These qualities are deeply-rooted values that have defined our organization. We are increasingly embracing continuous improvement as a way of life. Part of this was through necessity, as we dealt with the reality that our growth had outpaced our organizational capabilities. We successfully addressed our financial reporting weaknesses and continue to make great strides in improving our reporting processes and ensuring we have the right organizational talent.

This year, we codified our values into what we call “The Terex Way.” This defines our essence as a company. The Terex Way is our collective commitment on what it means to be part of Terex. Some of these values are already deeply-rooted in our Terex culture; some will need to be developed further. A brief summary of the six key values that comprise The Terex Way follow.

- **Integrity:** Integrity reflects honesty, ethics, transparency and accountability. We are committed to maintaining high ethical standards in all of our business dealings.
- **Respect:** Respect incorporates concern for safety, health, teamwork, diversity, inclusion and performance. We treat all our team members, customers and suppliers with respect and dignity.
- **Improvement:** Improvement encompasses quality, problem-solving systems, continuous improvement culture and collaboration. We continuously search for new and better ways of doing things, focusing on the elimination of waste and continuous improvement.
- **Servant Leadership:** Servant leadership requires service to others, humility, authenticity and leading by example. We work to serve the needs of our customers, investors and team members.



- **Courage:** Courage entails willingness to take risks, responsibility, action and empowerment. We have the courage to make a difference even when it is difficult.
- **Citizenship:** Citizenship means social responsibility and environmental stewardship. We respect all peoples' values and cultures and are good global, national and local citizens.

It is an exciting time to be at Terex. We are living in an extraordinary period of history, one where we are seeing a large part of the world committed to infrastructure investment. This is driven by the global dispersion of wealth and the desire by the world's population to have the simple luxuries many of us already enjoy as part of our daily lives.

We have made tremendous strides forward in our ability to successfully compete for and service customers, even in remote parts of the world. For example, while our business in the developed markets of the world have grown at a compounded annual growth rate of 20 percent from 2004 through 2007, our developing world market sales grew at a 42 percent rate – now comprising about \$2 billion, or 22 percent, of our overall global sales. We are assembling strong strategic teams to facilitate entry by Terex into high growth developing markets where we are currently under-represented. As a result, we can leverage synergies with other markets and benefit from emerging market growth.

So I end this letter as I began, re-emphasizing our commitment to all who interact with Terex that we will continue to improve our Company, our products and services, and ourselves. We will continue to provide

updates on our progress in honest and forthright communications. Although we remain proud of our historical achievements, we are more excited about our future opportunities to make a difference for our customers, our suppliers, our team members, our communities, and, of course, our investors.

There are no guarantees in life. There are many risks and uncertainties that can pull us off course. You have my commitment, in any event, to lead Terex to even better performance tomorrow than today. It may not be a straight line, but the trend is north and the pace is rapid.

On behalf of the entire Terex team, thank you for your continued support.

Ronald M. DeFeo



Chairman and Chief Executive Officer



» **Together** we are building a best-in-class commitment to customer focus.

“The development of the CC 8800-1 TWIN concept with Terex Demag has been in line with our strategic objectives for Al Jaber Heavy Lift & Transport LLC. We anticipated a significant escalation in the scale of the lifting requirements of our clients, particularly in the oil & gas, power and industrial sectors. The modular concept of the CC 8800-1 TWIN enables us to maintain equilibrium between meeting our clients’ extreme heavy lifting needs as well as balancing their more routine commitments. We are already seeing evidence that our clients are designing their construction techniques around the TWIN concept.”

*Alexander Mullins  
General Manager  
Al Jaber Heavy Lift & Transport LLC*





**Across all of our business segments, wherever we sell Terex products and services around the globe, we are organizing our operations and re-directing the way we do business to interact more closely with our customers.**

The formula is simple. To best serve all our markets we need to be closer to our customers. We need to anticipate and meet their needs. We need to truly understand their voice and to design, manufacture, sell and service our products accordingly.

Making the formula work requires hard effort. The products we sell are diverse and range from small scissor lifts to huge hydraulic mining shovels and trucks. Meanwhile, the markets in which we operate differ greatly, representing crowded European metropolitan areas, unpopulated mining regions, and practically everything in between on all continents.

This requires us to employ multiple approaches to our go-to-market strategy in order to meet our customers' varied demands. It means moving production closer to market demand. In Europe, for example, we opened a Genie® scissor lift line to serve the European market in our Coventry, UK, plant where we historically had only manufactured construction equipment. In both China and India, we have broken ground on manufacturing campuses which will make

***Terex® container stackers make short work of lifting shipping containers at ports and other inter-modal transportation hubs.***

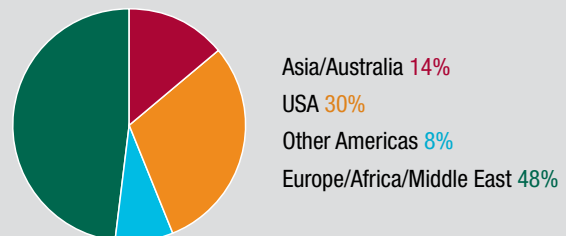
***A Genie® scissor lift can quickly and safely raise workers to height on a range of demanding job sites.***

equipment required to meet the burgeoning infrastructure demands of those rapidly developing economies.

Our vision is to become the most responsive company in the industry as determined by our customers. Toward that end, we will be asking our customers what they think of Terex products and services through customer satisfaction surveys conducted by an objective third party.

Responsiveness to customers also includes a commitment to safety. In 2007, Terex Cranes in Germany began offering enhanced crane operator courses with a final examination upon completion. In the near future, this training will be expanded to other markets, in order to make a substantial contribution to increasing safety in crane operations worldwide.

Sales by Geography – Total Company





» **Together** we are driven towards consistently superior performance for our shareholders.

“Terex Corporation management has emphasized Return on Invested Capital (ROIC) as the key unifying financial metric for measuring our performance since 2004. We feel that this metric best aligns the performance of our team members with the goals of the shareholders, which is to differentiate our Company by maximizing value creation over time. Studies have shown that ROIC, and its comparison to the company’s weighted average cost of capital, have a strong correlation to stock price performance.”

*Phillip C. Widman  
Senior Vice President and Chief Financial Officer  
Terex Corporation*



**At Terex, we are proud of our success over recent years as measured by the financial performance metrics you see in this report.**

In fact, we are ahead of the pace to deliver our promised stretch goal of \$12 billion in revenue with a 12 percent operating margin in 2010.

To become a truly superb operating company upon which our investors can rely for long-term value, we are continuing to infuse the principles of the Terex Business System (TBS), which we first introduced in 2005, throughout the organization. TBS is based on lean principles applied to all aspects of our business. The core applications of lean principles involve the promulgation of a culture of continuous improvement and the elimination of waste (anything that does not add value) at every level of our Company. TBS is a long-term initiative for the Company. We will continue to invest in TBS during 2008 with additional education and diagnostic resources.

**In direct support of TBS goals are several key Company-wide initiatives, among them:**

- **Strategic Sourcing** seeks to leverage our worldwide spending on components to improve quality and reduce costs.
- **Developing Markets** will establish “One Terex” strategies in developing economies where the long-term strategic value is the greatest.
- **New Product Identification & Development Process** will facilitate developing customer-demanded products and launching them successfully.
- **Terex Management System** will enable new business processes and provide a common platform for transactional activity through improved information sharing technology solutions.

These initiatives, and others, under way at Terex may not yield immediate results, but they will help ensure our future success in delivering long-term shareholder value.

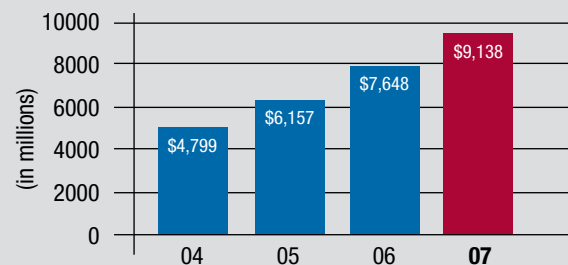
While we continue to invest in our business, we also remain vigilant for acquisition opportunities that provide the right targeted growth opportunities. Such was the case with our purchase of Superior Highwall Miners in late 2007 and ASV in early 2008.



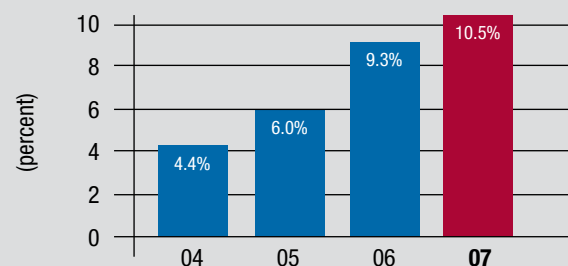
*Terex® crushing and screening equipment features simple, efficient designs that speed set-up time and lower costs.*

Our vision remains to become the most profitable company in our industry as measured by Return On Invested Capital. We are already near the top performers in this regard and we will exercise the discipline required to ensure we continue our progress.

Net Sales



Operating Margin





» **Together** Terex team members are empowered to make a world of difference.

“We are on a journey toward becoming a superb operating company. We are embracing continuous improvement through the Terex Business System, which asks a lot of us, but also engages us. It asks us to be creative and not accept the way we’ve always done things as the way we must always do things. The spirit of continuous improvement also requires us to improve the environment of safety for our team members. When all of us are dedicated to continuous improvement and committed to safety every day, then we will have built the kind of company that is truly exceptional.”

*Kevin A. Barr  
Senior Vice President, Human Resources  
Terex Corporation*



**As the world's developing nations build infrastructure to accommodate their growing and more prosperous populations, it only makes sense that Terex team members should increasingly reflect the markets we seek to serve.**

Recognizing that we are now in competition with a multitude of other global companies that see and are responding to this reality, Terex has identified diversity and inclusion as a Company-wide initiative for 2008 and beyond.

All Terex stakeholders benefit from encouraging additional diversity and providing opportunity for team members – whether they are welders, engineers or managers. The result will be an increased ability to spot and act on opportunity in diverse markets. We have set goals and established metrics to gauge our progress, which ultimately will be measured by increased sales and profitability.

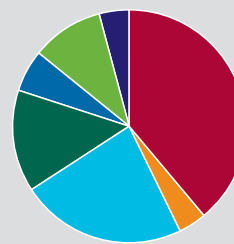
The manufacturing of capital equipment involves inherent dangers. There is, however, no higher priority at Terex than the ongoing safety of our team members. Here, too, we have metrics against which we are measuring both the progress we have made in reducing loss-time injuries and the distance that we still have to cover. Our commitment to safety includes the hiring of additional safety specialists, more safety awareness communications and additional team member training.

While we have discussed the Terex Business System and its contribution to our financial performance, the



*Terex® aerial devices, cable placers and digger derricks deliver safe, reliable and productive performance.*

#### Team Members by Geography



USA 39%  
 Other Americas 4%  
 Germany 23%  
 United Kingdom 14%  
 Other Europe/Africa/Middle East 6%  
 China 10%  
 Other Asia/Australia 4%

ability of TBS to fully deliver on its potential would not be possible without team members trained in its fundamentals and empowered to carry them out. The TBS education initiative has as its purpose to establish and nurture a culture of problem solving across our organization. TBS will focus its efforts on leaders that promote learning, the development of business process thinking and a continuous improvement mindset by all Terex team members.

For Terex to achieve its vision of being the best place to work in the industry as determined by our team members, continuing progress on our diversity and inclusion initiative, team member safety, and TBS training will all play important roles.

*Terex® rotary blasthole drills are known for reliability and delivering high productivity at low operational cost.*

# Directors and Corporate Leadership

## BOARD OF DIRECTORS



**Ronald M. DeFeo**

*Chairman and Chief Executive Officer, Terex Corporation*

Ronald M. DeFeo was appointed President and Chief Operating Officer of the Company on October 4, 1993, Chief Executive Officer of the Company on March 24, 1995 and Chairman of the Board on March 4, 1998. Mr. DeFeo relinquished the titles of President and Chief Operating Officer of the Company on January 3, 2007. Mr. DeFeo joined the Company in May 1992 as President of the Company's then Heavy Equipment Group. A year later, he also assumed the responsibility of serving as the President of the Company's former Clark Material Handling Company subsidiary. Prior to joining the Company on May 1, 1992, Mr. DeFeo was a Senior Vice President of J.I. Case Company, the former Tenneco farm and construction equipment division, and also served as a Managing Director of Case Construction Equipment throughout Europe. While at J.I. Case, Mr. DeFeo was also a Vice President of North American Construction Equipment Sales and General Manager of Retail Operations. Mr. DeFeo serves as a director of Kennametal Inc. (a supplier of the Company).



**G. Chris Andersen**

*Partner, G.C. Andersen Partners, LLC*

G. Chris Andersen has been a merchant banker since 1996 and is currently a partner of G.C. Andersen Partners, LLC, a private merchant banking and advisory firm, and also serves as the non-executive Chairman of the Board of Directors of Millennium Cell Inc.



**Paula H.J. Cholmondeley**

*Private Consultant – Strategic Planning*

Paula H. J. Cholmondeley is currently a private consultant on strategic planning. Ms. Cholmondeley served as Vice President and General Manager of Sappi Fine Paper, North America from 2000 through 2004, where she was responsible for their Specialty Products division. Ms. Cholmondeley held senior positions with various other companies from 1980 through 1998, including Owens Corning, The Faxon Company, Blue Cross of Greater Philadelphia, and Westinghouse Elevator Company, and also served as a White House Fellow assisting the U.S. Trade Representative during the Reagan administration. Ms. Cholmondeley, a certified public accountant, is an alumnus of Howard University and received a Masters Degree in Accounting from the University of Pennsylvania, Wharton School of Finance. Ms. Cholmondeley is also a director of Dentsply International Inc., Ultralife Batteries, Inc., Albany International Corp. and Minerals Technologies Inc., and is an independent trustee of Nationwide Mutual Funds.



**Donald DeFosset**

*Chairman, President and CEO (retired), Walter Industries, Inc.*

Don DeFosset retired in November 2005 as Chairman, President and Chief Executive Officer of Walter Industries, Inc., a diversified company with principal operating businesses in homebuilding and home financing, water transmission products and energy services. Mr. DeFosset had served since November 2000 as President and CEO, and since March 2002 as Chairman of Walter Industries. Previously, he was Executive Vice President and Chief Operating Officer of Dura Automotive Systems, Inc., a global supplier of engineered systems, from October 1999 through June 2000. Before joining Dura, Mr. DeFosset served as a Corporate Executive Vice President, President of the Truck Group and a member of the Office of Chief Executive Officer of Navistar International Corporation from October 1996 to August 1999. Mr. DeFosset serves as a director of Regions Financial Corporation and James Hardie Industries NV.



**William H. Fike**

*President, Fike & Associates*

William H. Fike has been President of Fike & Associates, a consulting firm, since January 2000. Mr. Fike retired as the Vice Chairman and Executive Vice President of Magna International Inc., an automotive parts manufacturer based in Ontario, Canada, in February 1999. Prior to joining Magna International in August 1994, Mr. Fike was employed by Ford Motor Company from 1965 to 1994, where he served most recently as a Corporate Vice President and as President of Ford Europe.



**Dr. Donald P. Jacobs**

*Dean Emeritus and Gaylord Freeman Distinguished Professor of Banking, The J.L. Kellogg, Graduate School of Management at Northwestern University*

Dr. Donald P. Jacobs is Dean Emeritus and Gaylord Freeman Distinguished Professor of Banking of the J. L. Kellogg School of Management at Northwestern University, positions he has held since 2001. Prior to that, Dr. Jacobs was Dean of the Kellogg School of Management from 1975 through 2001. He presently teaches government, strategy and international business. Dr. Jacobs also serves as a Director of ProLogis Trust.



**David A. Sachs**

*Managing Director, Ares Management LLC*

David A. Sachs is the Co-Chairman of the Capital Markets Group Investment Committee of Ares Management LLC, an investment management firm of which he was a founder in 1997. Mr. Sachs has been an investment banker and investment manager since 1981.



## CORPORATE LEADERSHIP

**Oren G. Shaffer**

*Vice Chairman and Chief Financial Officer, Qwest Communications International Inc.*

Oren G. Shaffer was the Vice Chairman and Chief Financial Officer of Qwest Communications International Inc. from 2002 to 2007. Prior to joining Qwest, Mr. Shaffer was President and Chief Operating Officer of Sorrento Networks, a maker of optical products, beginning in 2000. From 1994 to 1999, he was Chief Financial Officer of Ameritech Corporation, a telecommunications provider that was acquired by SBC Communications Inc. in 1999. Mr. Shaffer serves on the boards of directors of Belgacom SA and Intermec, Inc.

**Helge H. Wehmeier**

*President and Chief Executive Officer (retired), Bayer Corporation*

Helge H. Wehmeier retired in December 2004 as Vice-Chairman of Bayer Corporation, a post he held since July 1, 2002. Prior to that, Mr. Wehmeier served as President and Chief Executive Officer of Bayer Corporation from 1991 through June 2002. Mr. Wehmeier spent more than 35 years with Bayer AG, a diversified, international chemicals and health care group, in various positions of increasing responsibility, including senior management positions in both Europe and the United States. Mr. Wehmeier is an alumnus of the International Management Development Institute, Lausanne, Switzerland and Institut Européen d'Administration des Affaires, Fontainebleau, France. Mr. Wehmeier is also a director of PNC Financial Services Group, Inc., a diversified banking and financial services company, and Owens Illinois, Inc., a manufacturer of glass containers.

**Ronald M. DeFeo**

*Chairman and Chief Executive Officer*

**Thomas J. Riordan**

*President and Chief Operating Officer*

**Phillip C. Widman**

*Senior Vice President and Chief Financial Officer*

**Eric I Cohen**

*Senior Vice President, Secretary and General Counsel*

**Kevin A. Barr**

*Senior Vice President, Human Resources*

**Katia Facchetti**

*Senior Vice President and Chief Marketing Officer*

**Timothy R. Fiore**

*Senior Vice President, Supply Management*

**Colin Fox**

*Senior Vice President, Terex Business Systems*

**Brian J. Henry**

*Senior Vice President, Finance and Business Development*

**Steve Filipov**

*President, Developing Markets and Strategic Accounts*

**Timothy A. Ford**

*President, Terex Aerial Work Platforms*

**Robert G. Isaman**

*President, Terex Construction*

**Richard Nichols**

*President, Terex Cranes*

**Kevin Bradley**

*President, Terex Financial Services*

**Jonathan D. Carter**

*Vice President, Controller and Chief Accounting Officer*

**Gregory J. Fell**

*Vice President, Chief Information Officer*

**Charles R. Snavely**

*Vice President Finance, Treasury and Risk Management*

## CORPORATE INFORMATION

**Terex Corporation**

200 Nyala Farm Road  
Westport, Connecticut 06880, USA  
Telephone: +1 203-222-7170  
Fax: +1 203-222-7976  
Website: [www.terex.com](http://www.terex.com)

**Terex Team Members Worldwide**

21,000 full-time

## » Our Purpose

To improve the lives of people around the world

## » Our Mission

To delight our customers with value added offerings that exceed their current and future needs

To achieve our mission we must attract the best people by creating a Terex culture that is safe, exciting, creative, fun and embraces continuous improvement

## » Our Vision

**Customer** – to be the most customer responsive company in the industry as determined by our customers

**Financial** – to be the most profitable company in the industry as measured by Return On Invested Capital

**Team Member** – to be the best place to work in the industry as determined by our team members



UNITED STATES SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, DC 20549

FORM 10-K

FOR ANNUAL AND TRANSITIONAL REPORTS PURSUANT TO  
SECTIONS 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

(Mark One)

- ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d)  
OF THE SECURITIES EXCHANGE ACT OF 1934  
For the Fiscal Year Ended December 31, 2007
- or
- TRANSITION REPORT PURSUANT TO SECTION 13 OR 15 (d)  
OF THE SECURITIES EXCHANGE ACT OF 1934  
For the transition period from \_\_\_\_\_ to \_\_\_\_\_.

Commission File Number 1-10702

**TEREX CORPORATION**

(Exact Name of Registrant as Specified in Charter)

**DELAWARE**  
(State of incorporation)

**34-1531521**  
(I.R.S. Employer Identification No.)

**200 NYALA FARM ROAD, WESTPORT, CONNECTICUT**  
(Address of principal executive offices)

**06880**  
(Zip Code)

Registrant's Telephone Number, including area code: (203) 222-7170

Securities registered pursuant to Section 12(b) of the Act:

**COMMON STOCK, \$.01 PAR VALUE**  
(Title of Class)

**NEW YORK STOCK EXCHANGE**  
(Name of Exchange on which Registered)

Securities registered pursuant to Section 12(g) of the Act: **NONE**

Indicate by check mark if the Registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act.

**YES**  **NO**

Indicate by check mark if the Registrant is not required to file reports pursuant to Section 13 or 15(d) of the Securities Act.

**YES**  **NO**

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months and (2) has been subject to such filing requirements for the past 90 days.

**YES**  **NO**

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of Registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.

Indicate by check mark whether the Registrant is a large accelerated filer, an accelerated filer, non-accelerated filer or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

**Large Accelerated Filer**  **Accelerated Filer**  **Non-accelerated Filer**  **Smaller Reporting Company**

Indicate by check mark whether the Registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

**YES**  **NO**

The aggregate market value of the voting and non-voting common equity stock held by non-affiliates of the Registrant was approximately \$8,154 million based on the last sale price on June 30, 2007.

**THE NUMBER OF SHARES OF THE REGISTRANT'S COMMON STOCK OUTSTANDING WAS  
101.6 MILLION AS OF FEBRUARY 22, 2008.**

**DOCUMENTS INCORPORATED BY REFERENCE:**

Portions of the Terex Corporation Proxy Statement to be filed with the Securities and Exchange Commission within 120 days after the year covered by this Form 10-K with respect to the 2008 Annual Meeting of Stockholders are incorporated by reference into Part III hereof.

# TEREX CORPORATION AND SUBSIDIARIES

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As used in this Annual Report on Form 10-K, unless otherwise indicated, Terex Corporation, together with its consolidated subsidiaries, is hereinafter referred to as “Terex,” the “Registrant,” “us,” “we,” “our” or the “Company.” This Annual Report on Form 10-K generally speaks as of December 31, 2007, unless specifically noted otherwise.

### Forward-Looking Information

Certain information in this Annual Report includes forward-looking statements (within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934) regarding future events or our future financial performance that involve certain contingencies and uncertainties, including those discussed below in the section entitled “Management’s Discussion and Analysis of Financial Condition and Results of Operations - Contingencies and Uncertainties”. In addition, when included in this Annual Report or in documents incorporated herein by reference, the words “may,” “expects,” “intends,” “anticipates,” “plans,” “projects,” “estimates” and the negatives thereof and analogous or similar expressions are intended to identify forward-looking statements. However, the absence of these words does not mean that the statement is not forward-looking. We have based these forward-looking statements on current expectations and projections about future events. These statements are not guarantees of future performance. Such statements are inherently subject to a variety of risks and uncertainties that could cause actual results to differ materially from those reflected in such forward-looking statements. Such risks and uncertainties, many of which are beyond our control, include, among others:

- Our business is highly cyclical and weak general economic conditions may affect the sales of our products and financial results;
- our business is sensitive to fluctuations in interest rates and government spending;
- our business is very competitive and may be affected by pricing, product initiatives and other actions taken by competitors;
- a material disruption to one of our significant facilities;
- our retention of key management personnel;
- the financial condition of suppliers and customers, and their continued access to capital;
- our continued access to capital and ability to obtain parts and components from suppliers on a timely basis at competitive prices;
- our ability to timely manufacture and deliver products to customers;
- the need to comply with restrictive covenants contained in our debt agreements;
- our business is global and subject to changes in exchange rates between currencies, as well as international politics, particularly in developing markets;
- the effects of changes in laws and regulations;
- possible work stoppages and other labor matters;
- compliance with applicable environmental laws and regulations;
- product liability claims and other liabilities arising out of our business;
- investigations by the Securities and Exchange Commission and the Department of Justice;
- our implementation of a global enterprise system and its performance;
- our ability to successfully integrate acquired businesses; and
- other factors.

Actual events or our actual future results may differ materially from any forward-looking statement due to these and other risks, uncertainties and significant factors. The forward-looking statements contained herein speak only as of the date of this Annual Report and the forward-looking statements contained in documents incorporated herein by reference speak only as of the date of the respective documents. We expressly disclaim any obligation or undertaking to release publicly any updates or revisions to any forward-looking statement contained or incorporated by reference in this Annual Report to reflect any change in our expectations with regard thereto or any change in events, conditions or circumstances on which any such statement is based.

## PART I

### ITEM 1. BUSINESS

#### GENERAL

Terex is a diversified global manufacturer of capital equipment focused on delivering reliable, customer relevant solutions for the construction, infrastructure, quarrying, surface mining, shipping, transportation, refining and utility industries. We operate in five reportable segments: (i) Terex Aerial Work Platforms, (ii) Terex Construction, (iii) Terex Cranes, (iv) Terex Materials Processing & Mining and (v) Terex Roadbuilding, Utility Products and Other.

We view our purpose as making products that will be used to improve the lives of people around the world. Our mission is to delight our current and future customers with value added offerings that exceed their current and future needs. Our vision focuses on our commitments to our core constituencies of customers, stakeholders and team members by providing our customers with a superior ownership experience, our stakeholders with a profitable enterprise that increases value, and our team members with a preferred place to work.

Our Company was incorporated in Delaware in October 1986 as Terex U.S.A., Inc. We have grown tremendously since that time, achieving \$9.1 billion of net sales in 2007, up from \$7.6 billion of net sales in 2006. While much of our historic growth had been achieved through acquisitions, a majority of our growth has been generated from existing operations since 2003. Since 2004, we have focused on becoming a superb operating company under the Terex franchise.

As we have grown, our business has become increasingly international in scope, with products manufactured in North and South America, Europe, Australia and Asia and sold worldwide. We are focusing on expanding our business globally, with an increased emphasis on developing markets such as China, India, Russia, the Middle East and Latin America.

For financial information about our industry and geographic segments, see “Management’s Discussion and Analysis of Financial Condition and Results of Operations” and Note B - “Business Segment Information” in the Notes to the Consolidated Financial Statements.

#### TEREX AERIAL WORK PLATFORMS

Our Aerial Work Platforms segment designs, manufactures and markets aerial work platform equipment, telehandlers, power equipment and construction trailers. Products include material lifts, portable aerial work platforms, trailer-mounted articulating booms, self-propelled articulating and telescopic booms, scissor lifts, telehandlers, construction trailers, trailer-mounted light towers, power buggies, generators, related components and replacement parts, and other products. Customers in the construction and building maintenance industries use these products to build and/or maintain large physical assets and structures. We market our Aerial Work Platforms products principally under the Terex® and Genie® brand names and the Terex® name in conjunction with the historic Load King brand name.

Aerial Work Platforms has seven significant manufacturing operations:

- Aerial work platform equipment is manufactured in Redmond and Moses Lake, Washington, Perugia, Italy and Coventry, England;
- Construction trailers are manufactured in Elk Point, South Dakota;
- Telehandlers are manufactured in Baraga, Michigan and Perugia, Italy; and
- Trailer-mounted light towers, power buggies and generators are manufactured in Rock Hill, South Carolina.

On January 8, 2008, we acquired Phoenix Equipment, a Waco, Texas company specializing in the refurbishment of aerial work platform equipment.

## TEREX CONSTRUCTION

Our Construction segment designs, manufactures and markets two primary categories of construction equipment and their related components and replacement parts:

- Heavy construction equipment, including off-highway trucks, scrapers, hydraulic excavators, large wheel loaders, material handlers and truck-mounted articulated hydraulic cranes; and
- Compact construction equipment, including loader backhoes, compaction equipment, mini and midi excavators, site dumpers, skid steer loaders and wheel loaders.

Construction, logging, mining, industrial and government customers use these products in construction and infrastructure projects and in coal, minerals, sand and gravel operations. We market our Construction products principally under the Terex® brand name and the Terex® name in conjunction with the historic Fuchs brand name.

Construction has thirteen significant manufacturing operations:

### Heavy Construction Equipment

- Off-highway rigid haul trucks and articulated haul trucks and scrapers are manufactured in Motherwell, Scotland;
- Wheel loaders are manufactured in Crailsheim, Germany;
- Excavators, material handlers and truck-mounted articulated hydraulic cranes are manufactured in Delmenhorst, Ganderkesee and Vechta, Germany; and
- Material handlers are manufactured in Bad Schoenborn, Germany.

### Compact Construction Equipment

- Site dumpers, compaction equipment, material handlers and loader backhoes, as well as equipment for the Terex Aerial Work Platforms segment, are manufactured in Coventry, England;
- Small and mid-sized wheel loaders, mini excavators and midi excavators are manufactured in Langenburg, Gerabronn, Rothenburg, Crailsheim and Clausnitz, Germany; and
- Loader backhoes and skid steer loaders are manufactured for the Indian market in Greater Noida, Uttar Pradesh, India.

Construction's North American distribution center is in Southaven, Mississippi and serves as a parts center for Construction and other Terex operations.

We plan to begin the manufacture of compact construction equipment in Sanhe, China by mid-2008.

We have a minority interest in Inner Mongolia North Hauler Joint Stock Company Limited ("North Hauler"), a company incorporated under the laws of China, which manufactures rigid and articulated haulers in China. Trucks manufactured by North Hauler, which is located in Baotou, Inner Mongolia, are principally used in China under the Terex® brand name. We also have a minority interest in Atlas Construction Machinery Company Ltd., a company incorporated under the laws of China, which manufactures excavators in China.

On January 14, 2008, we announced that we have reached a definitive agreement to acquire A.S.V., Inc. ("ASV"), with headquarters in Grand Rapids, Minnesota. ASV designs, manufactures and sells rubber track machines and related components, accessories, and attachments. ASV purpose-built chassis and patented rubber track undercarriage technology enable ASV products to traverse nearly any terrain with minimal damage to the ground, making them useful in markets such as construction, landscaping, forestry and agriculture. ASV's wholly-owned subsidiary Loegering Mfg., Inc. designs, manufactures and sells traction products and attachments for the skid-steer industry. On February 26, 2008, we successfully completed our cash tender offer for ASV common stock, at which time a total of approximately 98% of the outstanding shares of ASV common stock were tendered.

## **TEREX CRANES**

Our Cranes segment designs, manufactures and markets mobile telescopic cranes, tower cranes, lattice boom crawler cranes, truck-mounted cranes (boom trucks) and telescopic container stackers, as well as their related replacement parts and components. These products are used primarily for construction, repair and maintenance of infrastructure, building and manufacturing facilities. We market our Cranes products principally under the Terex® brand name and the Terex® name in conjunction with these historic brand names: American, Bendini, Changjiang, Comedil, Demag, Franna, Peiner and PPM.

Cranes has twelve significant manufacturing operations:

- Rough terrain cranes are manufactured in Crespellano, Italy;
- All terrain cranes, truck cranes and telescopic container stackers are manufactured in Montceau-les-Mines, France;
- Rough terrain cranes, truck cranes and truck-mounted cranes are manufactured in Waverly, Iowa;
- Truck cranes are manufactured in Luzhou, China;
- Lift and carry cranes are manufactured in Brisbane, Australia;
- Tower cranes are manufactured in Fontanafredda and Milan, Italy;
- Lattice boom crawler cranes and tower cranes are manufactured in Wilmington, North Carolina; and
- Lattice boom crawler cranes, all terrain cranes and tower cranes are manufactured in Zweibruecken, Wallerscheid and Bierbach, Germany, and Pecs, Hungary.

We plan to begin the manufacture of tower crane components at our facility in Tianjin, China.

## **TEREX MATERIALS PROCESSING & MINING**

Our Materials Processing & Mining segment designs, manufactures and markets crushing and screening equipment (including crushers, impactors, washing systems, screens, trommels and feeders), hydraulic mining excavators, highwall mining equipment, high capacity surface mining trucks, drilling equipment, related components and replacement parts, and other products. Construction, mining, quarrying and government customers use these products in construction and commodity mining. We market our Materials Processing & Mining products principally under the Terex® and Powerscreen® brand names and the Terex® name in conjunction with these historic brand names: Canica, Cedarapids, Finlay, Halco, Jaques, O&K, Pegson, Reedrill, SHM, Simplicity and Unit Rig.

Materials Processing & Mining has thirteen significant manufacturing operations:

- Hydraulic mining excavators are manufactured in Dortmund, Germany;
- Drilling equipment and tools are manufactured in Denison, Texas and Halifax, England;
- High capacity surface mining trucks are manufactured, and components for other Terex businesses are fabricated, in Acuña, Mexico;
- Highwall mining equipment is manufactured in Beckley, West Virginia;
- Crushing and screening equipment is manufactured in Melbourne, Australia; Subang Jaya, Malaysia; Chomburi, Thailand; Durand, Michigan; Coalville, England; Omagh, Northern Ireland; and Dungannon, Northern Ireland; and
- Crushing and screening equipment, along with asphalt pavers for the Terex Roadbuilding, Utility Products and Other segment, are manufactured in Cedar Rapids, Iowa.

We have a North American distribution center for materials processing products in Louisville, Kentucky.

We own a controlling 50% interest in Terex NHL Equipment Co., Ltd., a company incorporated under the laws of China, which was formed to provide manufacturing capability for surface mining trucks in China.

We also participate in joint ventures in China under the names Wieland International Trading (Shanghai) Co. Ltd. and Shanghai Wieland Engineering Co. Ltd., which manufacture replacement and wear parts for crushing equipment.

We are in the process of developing a facility in India for the manufacture of crushing and screening equipment.



## TEREX ROADBUILDING, UTILITY PRODUCTS AND OTHER

Our Roadbuilding, Utility Products and Other segment designs, manufactures and markets asphalt and concrete equipment (including pavers, transfer devices, plants, mixers, reclaimers, stabilizers, placers and cold planers), landfill compactors, and utility equipment (including digger derricks, aerial devices and cable placers), as well as related components and replacement parts. Government, utility, infrastructure and construction customers use these products to build roads and bridges, construct and maintain utility lines, trim trees, and for other commercial operations. We market our Roadbuilding, Utility Products and Other products principally under the Terex® and Bid-Well® brand names and the Terex® name in conjunction with these historic brand names: Cedarapids, Cifali and CMI.

Terex Roadbuilding, Utility Products and Other has seven significant manufacturing operations:

- Cold planers, reclaimers/stabilizers, asphalt plants, concrete plants, concrete pavers, concrete placers and landfill compactors are manufactured in Oklahoma City, Oklahoma;
- Asphalt pavers and transfer devices are manufactured in Cedar Rapids, Iowa;
- Asphalt pavers and asphalt plants are manufactured in Cachoeirinha, Brazil;
- Concrete pavers are manufactured in Canton, South Dakota and Oplabbeek, Belgium;
- Front and rear discharge concrete mixer trucks are manufactured in Fort Wayne, Indiana; and
- Utility aerial devices and digger derricks are manufactured in Watertown, South Dakota.

We also own much of the North American distribution channel for the utility products group. These operations distribute, install and rent our utility aerial devices and digger derricks as well as other products that service the utility industry. They also provide parts and service support for a variety of other Terex® products, including concrete mixers and aerial devices. We also operate a fleet of rental utility products in the United States and Canada. We own Duvalpilot Equipment Outfitters, LLC, a distributor of the Company's products and other light construction equipment.

We also assist customers in their rental, leasing and acquisition of our products. We facilitate loans and leases between our customers and various financial institutions under the name Terex Financial Services ("TFS") in the United States, Europe and elsewhere. In Europe, as discussed in Note K - "Investment in Joint Venture" in the Notes to the Consolidated Financial Statements, we have a 40% ownership interest in a joint venture, Terex Financial Services Holding B.V. ("TFSH"). A European financial institution owns the remaining 60% interest in TFSH. TFSH facilitates the financing of our products sold in certain areas of Europe. TFSH is a direct lender and makes its loans with funds obtained from equity contributions made by the European financial institution and the Company and a debt facility made available to TFSH by the European financial institution.

## BUSINESS STRATEGY

At Terex, our purpose is to improve the lives of people around the world. Our mission is to delight our current and future construction, infrastructure, mining and other customers with value added offerings that exceed their current and future needs. To achieve our mission we must attract the best people by creating a Terex culture that is safe, exciting, creative, fun and embraces continuous improvement.

Our vision focuses on the Company's core constituencies of customers, stakeholders and team members:

- Customers: We aim to be the most customer responsive company in the industry as determined by our customers.
- Stakeholders: We aim to be the most profitable company in the industry as measured by return on invested capital.
- Team Members: We aim to be the best place to work in the industry as determined by our team members.

We operate our business based on a value system we call "The Terex Way" that helps define our culture. The Terex Way is based on six key values:

- Integrity: Integrity reflects honesty, ethics, transparency and accountability. We are committed to maintaining high ethical standards in all of our business dealings.
- Respect: Respect incorporates concern for safety, health, teamwork, diversity, inclusion and performance. We treat all our team members, customers and suppliers with respect and dignity.
- Improvement: Improvement encompasses quality, problem-solving systems, continuous improvement culture and collaboration. We continuously search for new and better ways of doing things, focusing on the elimination of waste and continuous improvement.

- **Servant Leadership:** Servant leadership requires service to others, humility, authenticity and leading by example. We work to serve the needs of our customers, investors and team members.
- **Courage:** Courage entails willingness to take risks, responsibility, action and empowerment. We have the courage to make a difference even when it is difficult.
- **Citizenship:** Citizenship means social responsibility and environmental stewardship. We respect all peoples' values and cultures and are good global, national and local citizens.

Our operational principles are based on the “Terex Business System,” or “TBS.” The Terex Business System is the framework around which we are building our capabilities as a superb operating company to achieve our long-term goals. The key elements of the Terex Business System are illustrated by the following “TBS House” diagram:



The three foundational elements of the Terex Business System are:

- Leadership Commitment for Competitive Advantage;
- Superb Human Resource Practices; and
- Customer Driven Business Processes, evidenced by continuous improvement in quality, speed and simplicity.

Leadership Commitment for Competitive Advantage is the first foundational element in the TBS House. The commitment of our leaders to the TBS House and its underlying values and principles is the best way to increase our chances of success going forward. It means using a compelling vision about an exciting, shared future and fostering trust and teamwork among our team members.

Superb Human Resource Practices is the second step in the TBS House. Our team members are the Company’s most valuable asset. We are committed to making Terex a preferred place to work filled with energized people who share the Terex values and culture, and we aim to acquire, develop and retain diverse and agile team members.

Customer Driven Business Processes is the third step in the TBS House and deals with how we conduct our business by focusing on our customer. We endeavor to engage in only value added activities across the Company and constantly work to eliminate waste. We strive to create and improve our business processes in a way that is organized around the customer, and our process initiatives focus on four key attributes for the customer interface: continuous improvement, quality, speed and simplicity.

The foundation of the TBS House supports the four pillars of the Terex Business System:

- Achieving Intense Customer Focus;
- Planning Excellence and Annual Deployment;
- Developing Operational Excellence Across the Entire Value Chain; and
- Rapidly Delivering New Products and Services.

Achieving Intense Customer Focus represents the importance of our customer to our business success. Terex is committed to being centered on the customer, and meeting or exceeding customer needs in all aspects of our products and services. This requires an intense understanding of what our customers need and striving to satisfy them on all occasions. We aim to build relationships that our customers can depend on and make it easier for our customers to do their jobs. We understand that our success will flow from our customers' success, and that the value of our products is defined and determined by our customers.

Planning Excellence and Annual Deployment recognizes that we must have well defined initiatives and action plans in order to achieve our objectives. This requires dedication to planning to achieve the strategic intent of our business, based on quality information about our customers, competitors, markets, economic trends and technological developments. We must deploy our assets appropriately to align our business performance with our objectives. In the spirit of continuous improvement, we are committed to reviewing our performance based on strategic metrics and improving our planning based on our conclusions.

Developing Operational Excellence Across the Entire Value Chain is vital to our delivering high quality, reliable products on time and at a low cost to our customers. This means working with our suppliers to cut lead times and increase inventory turnover, improving the quality of our existing and new products, improving our order entry and scheduling activities, and developing effective management systems for all of our processes, products and people. To achieve operational excellence in the supply chain, in design and in manufacturing, we apply lean principles and lean thinking to every aspect of our business. The core applications of the lean approach involve our promoting a culture of continuous improvement and removing waste (anything that does not add value) at every organizational level of the Company.

Rapidly Delivering New Products and Services means acting on the voice of the customer and quickly moving to develop products and services that better meet customer preferences. It involves listening to the customer's needs and wants, understanding them, and then focusing design and production efforts around these core factors. This requires innovation and efficiency, and a commitment beyond providing products to also providing the services that our customers require.

With our purpose, mission and vision in mind, using the TBS House as a framework, and operating based on the values of The Terex Way, we have launched numerous strategic initiatives to move us forward. Some of the initiatives on which we will focus in the coming year include:

Diversity and Inclusion. We are committed to having a diverse and inclusive work force that will give us the ability to consistently achieve our business results in culturally conscious, ethical and appropriate ways. Diversity and inclusion allows us to respond to rapidly changing global demographics and a global market for talent, and aids us in opening new markets, innovating, problem solving, productivity and recognizing opportunities.

Strategic Sourcing. We seek to develop and implement best in class capability in supply chain management, logistics and global purchasing. We are focusing on gaining efficiencies with suppliers based on our global purchasing power and resources, which would result in material savings across the entire Terex organization. We seek to develop a world-class global supply base, with better delivery, improved quality and net cost savings for Terex. We have identified our key areas of focus as steel and fabrications, mechanical components, electrical components, hydraulic components, castings, and power systems.

Customer Satisfaction. We are beginning to implement a customer satisfaction research process to understand our level of current customer satisfaction using the net promoter score approach across all our businesses. We will identify areas for improvement across our businesses and geographies to continue our journey of continuous improvement in delighting our customers.

TBS Assessment and Education. We intend to introduce an operational diagnostic tool to measure and assess how well we are implementing our TBS lean manufacturing road map, with an aim of creating a mature enterprise-wide operating system at Terex. We aim to establish and nurture a problem solving culture within Terex, focused on development of leaders who promote learning, business process thinking by all team members and a continuous improvement mindset.

New Product Identification and Development Process. We are focused on introducing an improved common new product process across all of our businesses. We want to implement a new product and process development method to identify and develop the right products and launch them successfully in order to retain existing and attract new customers. This will start with the voice of the customer and incorporate management engagement at all phases of the new product development process.

Terex Management System. To facilitate our transition to being a unified operating company, we are in the early stages of a multi-year implementation of a worldwide enterprise resource-planning system. Our operations will implement this system in a staged process, concentrating on a few operations initially, and incorporating every location eventually. We expect this system to further our objectives of integrating the Company, improving reporting for decision support, reducing complexity and improving accuracy, improving the customer experience and realizing supply chain economies through the greater visibility into our business that this system will provide.

Aftermarket Service and Logistics. We have listened as our customers have told us that they want improved aftermarket service and support from Terex. Given the importance of aftermarket care to our customers, we are engaged in an assessment of opportunity areas to improve our provision of aftermarket support, including service engineering, competitive benchmarking and parts ordering, pricing and logistics.

Developing Markets. We are focused on expanding the geographic reach of our products, emphasizing developing areas such as China, Russia, India, the Middle East and Latin America. We plan to increase our sales and manufacturing operations in these regions to meet the growing demands of these markets and to utilize the resources of these regions to supply cost effective products to our customers around the globe. We believe that these initiatives help to offset the effect of potential cyclical changes in any one product category or geographic market. These initiatives have also expanded our product lines and geographic reach, added new technology and improved our distribution network.

As a result, we have developed a geographically diverse revenue base with approximately 38% of our revenues derived from the Americas, 48% from Europe, Africa and the Middle East and 14% from Asia and Australia. Our long-term goal is a revenue base of 1/3 of revenue from the Americas, 1/3 from Europe, Africa and the Middle East and 1/3 from Asia and Australia.

Our revenue base is also diverse by product category. The following table lists our main product categories and their percentage of our total sales.

<u>PRODUCT CATEGORY</u>	<u>PERCENTAGE OF SALES</u>		
	<u>2007</u>	<u>2006</u>	<u>2005</u>
Aerial Work Platforms	21%	21%	18%
Mobile Telescopic & Truck Cranes	17	16	14
Heavy Construction Equipment	12	11	16
Mining & Drilling Equipment	12	9	8
Materials Processing Equipment	11	10	12
Lattice Boom Crawler & Tower Cranes and Telescopic Container Stackers	9	8	8
Compact Construction Equipment	6	8	6
Telehandlers, Construction Trailers & Light Construction Equipment	4	7	6
Roadbuilding Equipment	3	5	6
Utility Equipment	2	4	4
Other	<u>3</u>	<u>1</u>	<u>2</u>
TOTAL	<u>100%</u>	<u>100%</u>	<u>100%</u>

## **PRODUCTS**

### **TEREX AERIAL WORK PLATFORMS**

**AERIAL WORK PLATFORMS.** Aerial work platform equipment positions workers and materials easily and quickly to elevated work areas. These products have developed as alternatives to scaffolding and ladders. We offer a variety of aerial lifts that are categorized into six product families: material lifts; portable aerial work platforms; trailer-mounted articulating booms; self-propelled articulating booms; self-propelled telescopic booms; and scissor lifts.

- Material lifts are used primarily indoors in the construction, industrial, theatrical and homeowner markets.
- Portable aerial work platforms are used primarily indoors in a variety of markets to perform overhead maintenance.
- Trailer-mounted articulating booms are used both indoors and outdoors, provide versatile reach, and have the ability to be towed between job sites.
- Self-propelled articulating booms are primarily used in construction and industrial applications, both indoors and out. They feature lifting versatility with up, out and over position capabilities to access difficult to reach overhead areas.
- Self-propelled telescopic booms are used outdoors in commercial and industrial construction as well as highway and bridge maintenance projects.
- Scissor lifts are used in outdoor and indoor applications in a variety of construction, industrial and commercial settings.

**CONSTRUCTION TRAILERS.** Construction trailers are used in the construction and rental industries to haul materials and equipment. We also produce trailers used by the United States military for critical hauling applications. Bottom dump material trailers are used to transport raw aggregates, crushed aggregates and finished hot mix asphalt paving material. Lowbed trailers are used primarily to transport construction equipment.

**TELEHANDLERS.** Telehandlers are used to move and place materials on residential and commercial job sites and are used in the landscaping, recycling and agricultural industries.

**POWER EQUIPMENT.** We produce equipment for delivering power, including trailer-mounted light towers, power buggies and generators.

- Trailer-mounted light towers are used primarily to light work areas for night construction activity.
- Power buggies are used primarily to transport concrete from the mixer to the pouring site.
- Generators are used to provide electric power on construction sites and other remote locations.

### **TEREX CONSTRUCTION**

**HEAVY CONSTRUCTION EQUIPMENT.** We manufacture and/or market off-highway trucks, scrapers, excavators, wheel loaders, material handlers and truck-mounted articulated hydraulic cranes.

- Articulated off-highway trucks are three-axle, six-wheel drive machines with an articulating connection between the cab and body that allows the cab and body to move independently, enabling all six tires to maintain ground contact for traction on rough terrain.
- Rigid off-highway trucks are two-axle machines, which generally have larger capacities than articulated off-highway trucks, but can operate only on improved or graded surfaces, and are used in large construction or infrastructure projects, aggregates and smaller surface mines.
- Scrapers move dirt by elevating it from the ground to a bowl located between the two axles of the machine. Scrapers are used most often in relatively dry, flat terrains.
- Excavators are used for a wide variety of construction applications, including non-residential construction (such as commercial sites and road construction) and residential construction.
- Wheel loaders are used for loading and unloading materials. Applications include mining and quarrying, non-residential construction, airport and industrial snow removal, waste management and general construction.
- Material handlers are designed for handling logs, scrap and other bulky materials with clamshell, magnet or grapple attachments.
- Truck-mounted articulated hydraulic cranes are available in two product categories. The “knuckle boom” crane can be mounted on either the front or the rear of commercial trucks and is folded within the width of the truck while in transport. The “V-boom” crane is also mounted on the front or the rear of the truck and spans the length of the truck while folded.

**COMPACT CONSTRUCTION EQUIPMENT.** We manufacture a wide variety of compact construction equipment used primarily in the construction and rental industries. Products include loader backhoes, compaction equipment, excavators, site dumpers, skid steer loaders and wheel loaders.

- Loader backhoes incorporate a front-end loader and rear excavator arm. They are used for loading, excavating and lifting in many construction and agricultural related applications.
- Our compaction equipment ranges from small portable plates to heavy duty ride-on rollers.
- Excavators in the compact equipment category include mini and midi excavators used in the general construction, landscaping and rental businesses.
- Site dumpers are used to move smaller quantities of materials from one location to another, and are primarily used for construction applications.
- Skid steer loaders and wheel loaders are used for loading and unloading materials in construction, industrial, rental and landscaping businesses.

## **TEREX CRANES**

We offer a wide variety of cranes, including mobile telescopic cranes, tower cranes, lattice boom crawler cranes, boom trucks and telescopic container stackers.

**MOBILE TELESCOPIC CRANES.** Mobile telescopic cranes are used primarily for industrial applications, in commercial and public works construction and in maintenance applications, to lift equipment or material. We offer a complete line of mobile telescopic cranes, including rough terrain cranes, truck cranes, all terrain cranes, and lift and carry cranes.

- Rough terrain cranes move materials and equipment on rough or uneven terrain, and are often located on a single construction or work site such as a building site, a highway or a utility project for long periods. Rough terrain cranes cannot be driven on highways and accordingly must be transported by truck to the work site.
- Truck cranes have two cabs and can travel rapidly from job site to job site at highway speeds. Truck cranes are often used for multiple local jobs, primarily in urban or suburban areas.
- All terrain cranes were developed in Europe as a cross between rough terrain and truck cranes, and are designed to travel across both rough terrain and highways.
- Lift and carry cranes are designed primarily for site work, such as at mine sites, big fabrication yards and building and construction sites, and combine high road speed and all terrain capability without the need for outriggers.

**TOWER CRANES.** Tower cranes are often used in urban areas where space is constrained and in long-term or very high building sites. Tower cranes lift construction material and place the material at the point where it is being used. We produce the following types of tower cranes:

- Self-erecting tower cranes are trailer-mounted and unfold from four sections (two for the tower and two for the jib); certain larger models have a telescopic tower and folding jib. These cranes can be assembled on site in a few hours. Applications include residential and small commercial construction.
- Hammerhead tower cranes have a tower and a horizontal jib assembled from sections. The tower extends above the jib to which suspension cables supporting the jib are attached. These cranes are assembled on-site in one to three days depending on height, and can increase in height with the project.
- Flat top tower cranes have a tower and a horizontal jib assembled from sections. There is no A-frame above the jib, which is self-supporting and consists of reinforced jib sections. These cranes are assembled on site in one to two days, and can increase in height with the project.
- Luffing jib tower cranes have a tower and an angled jib assembled from sections. There is one A-frame above the jib to which suspension cables supporting the jib are attached. Unlike other tower cranes, there is no trolley to control lateral movement of the load, which is accomplished by changing the jib angle. These cranes are assembled on site in two to three days, and can increase in height with the project.

**LATTICE BOOM CRAWLER CRANES.** Lattice boom crawler cranes are designed to lift material on rough terrain and can maneuver while bearing a load. The boom is made of tubular steel sections, which are transported to and erected, together with the base unit, at a construction site.

**TRUCK-MOUNTED CRANES (BOOM TRUCKS).** We manufacture telescopic boom cranes for mounting on commercial truck chassis. Truck-mounted cranes are used primarily in the construction industry to lift equipment or materials to various heights. Boom trucks are generally lighter and have less lifting capacity than truck cranes, and are used for many of the same applications when lower lifting capabilities are sufficient. An advantage of a boom truck is that the equipment or material to be lifted by the crane can be transported by the truck, which can travel at highway speeds. Applications include the installation of commercial air conditioners and other roof equipment.

**TELESCOPIC CONTAINER STACKERS.** Telescopic container stackers are used to pick up and stack containers at dock and terminal facilities. At the end of a telescopic container stacker's boom is a spreader which enables it to attach to containers of varying lengths and weights and to rotate the container.

## **TEREX MATERIALS PROCESSING & MINING**

**MINING EQUIPMENT.** We offer high capacity surface mining trucks, hydraulic mining excavators and highwall mining equipment used in the surface mining industry.

- High capacity surface mining trucks are off-road dump trucks. They are powered by a diesel engine driving an electric alternator that provides power to individual electric motors in each of the rear wheels. Our product line consists of a series of rear dump trucks.
- Hydraulic mining excavators in shovel or backhoe versions are primarily used to dig overburden and minerals and load them into trucks. These excavators are utilized in surface mines, quarries and large construction sites around the world.
- Highwall mining equipment is a self-contained surface mining system used to mine highwall coal seams at predetermined depths.

**DRILLING EQUIPMENT.** We offer a wide selection of drilling equipment and tools for surface and underground mining, quarrying, construction, and utility applications. Our drilling equipment includes jumbo drills used in underground hard rock mining and tunneling, hydraulic track drills for quarrying, construction, and mining, rotary drills for open pit mining and auger drills used in construction and foundation applications. Drilling tools also include a broad line of auger tools. We also design, manufacture and distribute down-the-hole drill bits and hammers for drills.

**MATERIALS PROCESSING EQUIPMENT.** Materials processing equipment is used in processing aggregate materials for roadbuilding applications and is also used in the quarrying, demolition and recycling industries. Our materials processing equipment includes crushers, screens, trommels and feeders.

We manufacture a range of track-mounted jaw, impactor and cone crushers as well as base crushers for integration within static plants. Our crushing equipment also includes horizontal and vertical shaft impactors.

- Jaw crushers are used for crushing larger rock, primarily at the quarry face or on recycling duties. Applications include hard rock, sand and gravel and recycled materials.
- Impactor crushers are used in quarries for primary and secondary applications as well as in recycling. Generally, they are better suited for larger reduction on materials with low to medium abrasiveness.
- Cone crushers are used in secondary and tertiary applications to reduce a number of materials, including quarry rock and riverbed gravel.
- Horizontal shaft impactors are primary and secondary crushers, which utilize rotor impact bars and breaker plates to achieve high production tonnages and improved aggregate particle shape. They are typically applied to reduce soft to medium hard materials, as well as recycled materials.
- Vertical shaft impactors are secondary and tertiary crushers that reduce material utilizing various rotor configurations and are highly adaptable to any application. Vertical shaft impactors can be customized to material conditions and desired product size/shape.

Our screening equipment includes:

- Heavy duty inclined screens and feeders are used in high tonnage applications. These units are typically custom designed to meet the needs of each customer. Although primarily found in stationary installations, we supply a variety of screens and feeders for use on heavy-duty portable crushing and screening spreads.
- Inclined screens are used in all phases of plant design from handling quarried material to fine screening. Capable of handling much larger capacity than a flat screen, inclined screens are most commonly found in large stationary installations where maximum output is required.
- Dry screening is used to process materials such as sand, gravel, quarry rock, coal, construction and demolition waste, soil, compost and wood chips.

- Washing screens are used to separate, wash, scrub, dewater and stockpile sand and gravel. Our products include a completely mobile single chassis washing plant incorporating separation, washing, dewatering and stockpiling, mobile and stationary screening rinsers, bucket-wheel dewaterers, scrubbing devices for aggregate, a mobile cyclone for maximum retention of sand particles, silt extraction systems, stockpiling conveyors and a sand screw system as an alternative to bucket-wheel dewaterers.
- Horizontal screens combine high efficiency with the capacity, bearing life and low maintenance of an inclined screen. They are adaptable for heavy scalping, standard duty and fine screening applications.

Trommels are used in the recycling of construction and demolition waste materials, as well as soil, compost and wood chips. Trommels also are used to process construction and demolition waste, as well as decasing, segmenting and processing empty bottles. Soil shredding units are used mainly by landscape contractors and provide a high specification end product.

Feeders are generally situated at the primary end of the processing facility, requiring rugged design in order to handle the impact of the material being fed from front-end loaders and excavators. The feeder moves material to the crushing and screening equipment in a controlled fashion.

### **TEREX ROADBUILDING, UTILITY PRODUCTS AND OTHER**

We offer a diverse range of products for the roadbuilding, utility and construction industries and governments.

**ROADBUILDING EQUIPMENT.** We manufacture asphalt pavers, transfer devices, asphalt plants, concrete production plants, concrete mixers, concrete pavers, concrete placers, cold planers, reclaimers/stabilizers and landfill compactors.

- Asphalt pavers are available in a variety of sizes and designs. Smaller units are used for commercial work such as parking lots, development streets and construction overlay projects. Mid-sized pavers are used for mainline and commercial projects. High production pavers are engineered and built for heavy-duty, mainline paving.
- Asphalt transfer devices are available in both self-propelled and paver pushed designs and are intended to reduce segregation in the paver to create a smoother roadway.
- Asphalt plants are used to produce hot mix asphalt and are available in portable, relocatable and stationary configurations.
- Concrete production plants are used in residential, commercial, highway, airport and other markets. Our products include a full range of portable and stationary transit mix and central mix production facilities.
- Concrete mixers are machines with a large revolving drum in which cement is mixed with other materials to make concrete. We offer models mounted on trucks with three, four, five, six or seven axles and other front and rear discharge models.
- Our concrete pavers are used to place and finish concrete streets, highways and airport surfaces.
- Concrete placers transfer materials from trucks in preparation for paving.
- Cold planers mill and reclaim deteriorated asphalt pavement, leaving a level, textured surface upon which new paving material is placed.
- Our reclaimers/stabilizers are used to add load-bearing strength to the base structures of new highways and new building sites. They are also used for in-place reclaiming of deteriorated asphalt pavement.
- We produce landfill compactors used to compact refuse at landfill sites.

**UTILITY EQUIPMENT.** Our utility products include digger derricks, aerial devices and cable placers. These products are used by electric utilities, tree care companies, telecommunications companies and the electric construction industry, as well as by government organizations.

- Digger derricks are used to dig holes and set utility poles.
- Aerial devices are used to elevate workers and material to work areas at the top of utility poles, transmission lines and for trimming trees away from electrical lines, as well as for miscellaneous purposes such as sign maintenance.
- Cable placers are used to install fiber optic, copper and strand telephone and cable lines.



## BACKLOG

Our backlog as of December 31, 2007 and 2006 was as follows:

	<u>December 31,</u>	
	<u>2007</u>	<u>2006</u>
	<u>(in millions)</u>	
Terex Aerial Work Platforms	\$ 652.4	\$ 653.8
Terex Construction	682.2	322.7
Terex Cranes	2,005.5	1,132.3
Terex Materials Processing & Mining	692.9	396.9
Terex Roadbuilding, Utility Products and Other (1)	<u>147.9</u>	<u>219.4</u>
Total	<u>\$ 4,180.9</u>	<u>\$ 2,725.1</u>

- (1) Backlog for our government programs business of \$52.8 million at December 31, 2007, was allocated to the respective segments that produce the products being sold. Roadbuilding, Utility Products and Other backlog at December 31, 2006, included \$38.4 million for our government programs business.

Substantially all of our backlog orders are expected to be filled within one year, although there can be no assurance that all such backlog orders will be filled within that time. Our backlog orders represent primarily new equipment orders. Parts orders are generally filled on an as-ordered basis.

Our management views backlog as one of many indicators of the performance of our business. Because many variables can cause changes in backlog, and these changes may or may not be of any significance, we consequently view backlog as only a modest directional indicator of future results. High backlogs can indicate a high level of future sales; however, when backlogs are high, this may also reflect a high level of production delays, which may result in future order cancellations from disappointed customers. Small backlogs may indicate a low level of future sales; however, they may also reflect a rapid ability to fill orders that is appreciated by our customers.

Our Aerial Work Platforms segment backlog decreased \$1.4 million to \$652.4 million at December 31, 2007 from \$653.8 million at December 31, 2006, as strong demand in Europe and developing markets offset moderating demand in North America.

Our Construction segment backlog at December 31, 2007 increased \$359.5 million to \$682.2 million, as compared to \$322.7 million at December 31, 2006. This increase in backlog reflects strong demand in Europe for all of our construction products combined with production challenges in our ability to deliver products to our customers arising from continued supplier constraints for select components.

The backlog at our Cranes segment increased \$873.2 million to \$2,005.5 million at December 31, 2007 from \$1,132.3 million at December 31, 2006. Strong global demand for cranes, particularly rough-terrain and crawler cranes, exceeded our production capacity and that of our suppliers.

Our Materials Processing & Mining segment backlog at December 31, 2007 increased \$296.0 million to \$692.9 million compared to \$396.9 million at December 31, 2006. Demand is strong for both materials processing equipment and mining equipment. Non-residential construction, infrastructure and recycling needs are driving demand for portable crushing and screening equipment and strong global commodity demand is driving sales of mining equipment.

The backlog at our Roadbuilding, Utility Products and Other segment decreased \$71.5 million to \$147.9 million at December 31, 2007 from \$219.4 million at December 31, 2006. Backlog at December 31, 2007 was consistent with backlog levels throughout the year. By comparison, backlog was elevated at December 31, 2006 as our utility and concrete mixer truck customers increased purchasing ahead of the tighter Tier III U.S. Environmental Protection Agency engine requirements that took effect in 2007.

## **DISTRIBUTION**

We distribute our products through a global network of dealers, rental companies, major accounts and direct sales to customers.

### **TEREX AERIAL WORK PLATFORMS**

Our aerial work platform and telehandler products are distributed principally through a global network of rental companies, independent dealers and, to a lesser extent, strategic accounts. We employ sales representatives who service these channel partners from offices located throughout the world.

Construction trailers are distributed primarily through dealers in the United States and are also sold directly to users when local dealers are not available.

Our power equipment products are distributed through a global network of dealers, rental companies and strategic accounts. We employ sales representatives who service these dealers throughout the world.

### **TEREX CONSTRUCTION**

We distribute heavy construction equipment (trucks and scrapers) and replacement parts manufactured in the United Kingdom primarily through worldwide dealership networks. Our truck dealers are independent businesses, which generally serve the construction, mining, timber and/or scrap industries. Although these dealers may carry products from a variety of manufacturers, they generally carry only one manufacturer's "brand" of each particular type of product. Excavators manufactured in Germany and China are sold through a network of independent dealers and distributors. Wheel loaders manufactured in Germany are sold through a network of independent dealers and distributors. Excavators and wheel loaders manufactured for us in South Korea are only sold in North America through our existing heavy construction equipment dealer network. Material handling machines manufactured in Germany are sold worldwide through a network of independent dealers and distributors.

We distribute compact construction equipment primarily through a network of independent dealers and distributors throughout the world. Although some dealers represent only one of our product lines, we have recently focused on developing the dealer network to represent our broader range of compact equipment.

We distribute loader backhoes and skid steer loaders manufactured in India through a network of approximately forty dealers located in India, Nepal and neighboring countries.

### **TEREX CRANES**

We market our crane products globally, optimizing assorted channel marketing systems including a distribution network and a direct sales force. We have direct sales, primarily to specialized crane rental companies, in certain crane markets such as the United States, United Kingdom, Germany, Spain, Italy, France and Scandinavia to offer comprehensive service and support to customers. Distribution via a dealer network is often utilized in other geographic areas.

### **TEREX MATERIALS PROCESSING & MINING**

We distribute surface mining products and services through a global network of wholly owned subsidiaries, regional sales and support offices, joint venture partners and through independent dealership networks. In addition, our excavators may be sold and serviced through authorized Caterpillar dealers.

Crushing and screening equipment is distributed principally through a worldwide network of independent distributors and dealers.

### **TEREX ROADBUILDING, UTILITY PRODUCTS AND OTHER**

We sell asphalt pavers, transfer devices, reclaimers, stabilizers, cold planers, concrete pavers, concrete placers, concrete plants and landfill compactors to end user customers principally through independent dealers and distributors and, to a lesser extent, on a direct basis in areas where distributors are not established. We sell asphalt plants and concrete roller pavers primarily direct to end user customers.

We sell concrete mixers primarily direct to customers, but concrete mixers are also available through distributors in certain regions of the United States.

We sell utility equipment to the utility and municipal markets through a network of both company-owned and independent distributors in North America.

## **RESEARCH AND DEVELOPMENT**

We maintain engineering staff at most of our locations. Our engineers design new products and improvements in existing product lines. Our engineering expenses are primarily incurred in connection with the improvements of existing products, efforts to reduce costs of existing products and, in certain cases, the development of products, which may have additional applications or represent extensions of our existing product line.

We are adjusting our engineering initiatives commensurate with the business priorities of expanding into global markets, product standardization, component rationalization and strategic alignment with global suppliers. Product change driven by regulations requiring Tier 4 emission compliant engines in most of our machinery starting in 2010 is also part of our engineering priorities. We have targeted greater effectiveness and efficiency in our engineering spend by leveraging more readily available engineering resources in lower cost countries.

Our costs incurred in the development of new products, cost reductions, or improvements to existing products of continuing operations amounted to \$69.5 million, \$52.6 million and \$46.8 million in 2007, 2006 and 2005, respectively. The increase from 2006 to 2007 was mainly due to new product development and quality control of our sourced materials in our Cranes and Materials Processing & Mining segments. The increase from 2005 to 2006 was mainly due to new product development and improvements on our existing products in our Aerial Work Platforms, Construction and Cranes segments.

## **MATERIALS**

Principal materials we use in our various manufacturing processes include steel, castings, engines, tires, hydraulic cylinders, drive trains, electric controls and motors, and a variety of other commodities and fabricated or manufactured items. Our performance may be impacted by extreme movements in material costs and from availability of these materials. As our manufacturing volume has increased, our need for these commodities and manufactured items also has increased, which in turn has created pressure on our existing supplier base to deliver us materials on a timely basis and in sufficient amounts when requested. This supply constraint has been exacerbated by higher global demand for the same materials caused by recovering end-markets in some of our product areas and by higher consumption from developing economies such as China. The inability of suppliers to deliver materials promptly has resulted, and could result, in production delays and increased costs to manufacture our products. Some of the necessary components for which we have experienced supply constraints over the recent past include large off-highway tires, steel and steel products, bearings, gear boxes, hydraulic components and various fabricated weldments. Furthermore, as demand for these materials has increased, we have experienced increased costs to obtain these components.

In the absence of labor strikes or other unusual circumstances, substantially all materials are normally available from multiple suppliers. Current and potential suppliers are evaluated on a regular basis on their ability to meet our requirements and standards. We actively manage our material supply sourcing, and may employ various methods to limit risk associated with commodity cost fluctuations and availability. To deal with some of the recent supply constraints we have experienced, for example, we designed and implemented plans to mitigate their impact by using alternate suppliers, leveraging our overall purchasing volumes to obtain favorable quantities and costs, and increasing the price of our products. We are also in the process of forming sourcing teams in India and China to support our cost reduction objectives. We continue to search for acceptable alternative supply sources and less expensive supply options on a regular basis. One key Terex Business System initiative has been developing and implementing world-class capability in supply chain management, logistics and global purchasing. We are focusing on gaining efficiencies with suppliers based on our global purchasing power and resources.

## COMPETITION

We face a competitive global manufacturing market for all of our products. We compete with other manufacturers based on many factors, particularly price, performance and product reliability. We generally operate under a best value strategy, where we attempt to offer our customers products that are designed to improve the customer's return on invested capital. However, in some instances, customers may prefer the pricing, performance or reliability aspects of a competitor's product despite our product pricing or performance. We do not have a single competitor across all business segments. The following table shows the primary competitors for our products in the following categories:

<u>BUSINESS SEGMENT</u>	<u>PRODUCTS</u>	<u>PRIMARY COMPETITORS</u>
Terex Aerial Work Platforms	Boom Lifts	Oshkosh (JLG), Haulotte, Skyjack, Snorkel and Upright
	Scissor Lifts	Oshkosh (JLG), Skyjack, Haulotte, Snorkel and Upright
	Construction Trailers	Trail King, Talbert, Fontaine, Rogers, Etnyre, Ranco, Clement, CPS, as well as regional suppliers
	Telehandlers	Oshkosh (JLG with Skytrak, Caterpillar, Gradall and Lull brands), Gehl, JCB, CNH, Merlo and Manitou
	Trailer-mounted Light Towers	Allmand Bros., Magnum and Doosan (Ingersoll-Rand)
	Power Buggies	Multiquip and Stone
	Generators	Doosan (Ingersoll-Rand), Multiquip, Magnum, Wacker and Caterpillar
Terex Construction	Articulated Off-highway Trucks & Rigid Off-highway Trucks	Volvo, Caterpillar, Moxy, John Deere, Bell and Komatsu
	Scrapers	Caterpillar
	Excavators	Caterpillar, Komatsu, Volvo, John Deere, Hitachi, CNH, Sumitomo (Link-Belt), Doosan, Hyundai and Liebherr
	Truck-mounted Articulated Hydraulic Cranes	Palfinger, HIAB, HMF, Effer and Fassi
	Material Handlers	Liebherr, Sennebogen and Caterpillar
	Wheel Loaders	Caterpillar, Volvo, Kubota, Kawasaki, John Deere, Komatsu, Hitachi, CNH, Liebherr and Doosan
	Loader Backhoes	Caterpillar, CNH (Case and New Holland brands), JCB, Komatsu, Volvo and John Deere
	Compaction Equipment	Doosan (Ingersoll-Rand), Caterpillar, Bomag, Amman, Dynapac and Hamm
	Mini Excavators	Doosan (Bobcat), Yanmar, Volvo, Takeuchi, IHI, CNH, Caterpillar, John Deere, Neuson and Kubota
	Midi Excavators	Komatsu, Hitachi, Volvo and Yanmar

<u>BUSINESS SEGMENT</u>	<u>PRODUCTS</u>	<u>PRIMARY COMPETITORS</u>
Terex Cranes	Site Dumpers	Thwaites and AUSA
	Skid Steer Loaders	Doosan (Bobcat), CNH and JCB
	Mobile Telescopic Cranes	Liebherr, Manitowoc (Grove), Tadano-Faun, Sumitomo (Link-Belt) and Kato
	Tower Cranes	Liebherr, Manitowoc (Potain) and MAN Wolff
	Lattice Boom Crawler Cranes	Manitowoc, Sumitomo (Link-Belt), Liebherr, Hitachi and Kobelco
	Boom Trucks	Manitowoc (National Crane), Palfinger, Hiab, Altec, Fassi and PM
	Telescopic Container Stackers	Kalmar, SMV, CVS Ferrari, Fantuzzi, Liebherr and Linde
Terex Materials Processing & Mining	Hydraulic Mining Excavators	Hitachi, Komatsu and Liebherr
	High Capacity Surface Mining Trucks	Caterpillar, Komatsu, Liebherr and Euclid/Hitachi
	Highwall Mining Equipment	Addcar and American Highwall
	Drilling Equipment	Sandvik, Atlas Copco, Furukawa and Altec
	Materials Processing Equipment	Metso, Astec Industries, Sandvik, Komatsu, Deister Machine and McCloskey Brothers
Terex Roadbuilding, Utility Products & Other	Asphalt Pavers and Transfer Devices	Volvo (Blaw-Knox), Fayat (Bomag), Caterpillar, Wirtgen (Ciber), Atlas Copco (Dynapac), Astec (Roadtec) and Wirtgen (Vogele)
	Asphalt Plants	Astec Industries, Gencor Corporation, All-Mix, Dillman Equipment, Ciber and ADM
	Cold Planers	Fayat (Bomag), Caterpillar, Atlas Copco (Dynapac), Wirtgen and Astec (Roadtec)
	Reclaimers/Stabilizers	Caterpillar, Wirtgen and Fayat (Bomag),
	Concrete Production Plants	Con-E-Co, Erie Strayer, Helco, Hagen and Stephens
	Concrete Pavers	Gomaco, Wirtgen, Power Curbers and Guntert & Zimmerman
	Concrete Placers	Gomaco, Wirtgen and Guntert & Zimmerman
	Concrete Mixers	McNeilus, Oshkosh, London and Continental Manufacturing
	Landfill Compactors	Al-Jon, Fayat (Bomag) and Caterpillar
	Utility Equipment	Altec and Time Manufacturing

## **MAJOR CUSTOMERS**

None of our customers accounted for more than 10% of our consolidated sales in 2007. We are not dependent upon any single customer.

## **EMPLOYEES**

As of December 31, 2007, we had approximately 21,000 employees. We generally consider our relations with our employees to be good. Approximately 30% of our employees are represented by labor unions, or similar employee organizations outside the United States, which have entered into various separate collective agreements with us.

## **PATENTS, LICENSES AND TRADEMARKS**

We use proprietary materials such as patents, trademarks, trade secrets and trade names in our operations and take actions to protect these rights.

We use several significant trademarks and trade names, most notably the Terex®, Bid-Well®, Genie® and Powerscreen® trademarks. The P&H trademark is a registered trademark of Joy Global Inc. that a subsidiary of the Company has the right to use for certain products until 2011 pursuant to a license agreement. We also have the right to use the O&K and Orenstein & Koppel names (which are registered trademarks of O&K Orenstein & Koppel AG) for most applications in the mining business for an unlimited period. The other trademarks and trade names of the Company referred to in this Annual Report include registered trademarks of Terex Corporation or its subsidiaries.

We have many patents that we use in connection with our operations, and most of our products contain some proprietary components. Many of these patents and related proprietary technology are important to the production of particular products; however, overall, our patents, individually and taken together, are not material to our business or our financial results, nor does our proprietary technology provide us with a competitive advantage over our competitors.

We protect our proprietary rights through registration, agreements and litigation to the extent we deem appropriate. We own and maintain trademark registrations and patents in countries where we conduct business, and monitor the status of our trademark registrations and patents to maintain them in force and renew them as required. The duration of these registrations is the maximum permitted under the law and varies based upon the relevant statutes in the applicable jurisdiction. We also take further actions to protect our proprietary rights when circumstances warrant, including the initiation of legal proceedings if necessary.

Currently, we are engaged in various legal proceedings with respect to intellectual property rights, both as a plaintiff and as a defendant. While the final outcome of these matters cannot be predicted with certainty, we believe the outcome of such matters will not have a material adverse effect, individually or in the aggregate, on our business or operating performance.

## **SAFETY AND ENVIRONMENTAL CONSIDERATIONS**

As part of The Terex Way, we are committed to provide a safe and healthy environment for our team members, and strive to provide quality products that are safe to use and operate in an environmentally conscious and respectful manner.

All of our employees are required to obey all applicable national, local or other health, safety and environmental laws and regulations and must observe the proper safety rules and environmental practices in work situations. We are committed to complying with these standards and monitoring our workplaces to determine if equipment, machinery and facilities meet specified safety standards. We are dedicated to seeing that safety and health hazards are adequately addressed through appropriate work practices, training and procedures.

We generate hazardous and non-hazardous wastes in the normal course of our manufacturing operations. As a result, we are subject to a wide range of federal, state, local and foreign environmental laws and regulations. These laws and regulations govern actions that may have adverse environmental effects, such as discharges to air and water, and require compliance with certain practices when handling and disposing of hazardous and non-hazardous wastes. These laws and regulations would also impose liability for the costs of, and damages resulting from, cleaning up sites, past spills, disposals and other releases of hazardous substances, should any of such events occur. No such incidents have occurred which required us to pay material amounts to comply with such laws and regulations.

Compliance with laws and regulations regarding safety and the environment has required, and will continue to require, us to make expenditures. We do not expect that these expenditures will have a material adverse effect on our business or profitability.

## **FINANCIAL INFORMATION ABOUT INDUSTRY SEGMENTS, GEOGRAPHIC AREAS AND EXPORT SALES**

Information regarding foreign and domestic operations, export sales and segment information is included in Note B - "Business Segment Information" in the Notes to the Consolidated Financial Statements.

### **SEASONAL FACTORS**

Over the past several years our business has become less seasonal. As we have grown, diversified our product offerings and expanded the geographic reach of our products, our sales have become less dependent on construction products and sales in the United States and Europe. In addition, high levels of backlog in a number of our segments have led to longer wait times and deliveries being accepted regardless of the season. As a result, we expect first and second half sales to be relatively equal in 2008. For more detail on seasonal factors, see "Management's Discussion and Analysis of Financial Condition and Results of Operations - Liquidity and Capital Resources."

### **WORKING CAPITAL**

Our businesses are working capital intensive and require funding for purchases of production and replacement parts inventories, capital expenditures for repair, replacement and upgrading of existing facilities, as well as trade financing for receivables from customers and dealers. We have debt service requirements, including semi-annual interest payments on our senior subordinated notes and monthly interest payments on our bank credit facilities. We believe that cash generated from operations, together with availability under our bank credit facilities and cash on hand, provide us with adequate liquidity to meet our operating and debt service requirements. For more detail on working capital matters, see "Management's Discussion and Analysis of Financial Condition and Results of Operations - Liquidity and Capital Resources."

### **AVAILABLE INFORMATION**

We maintain a website at [www.terex.com](http://www.terex.com). We make available on our website under "About Terex" - "Investor Relations" - "SEC Filings," free of charge, our annual reports on Form 10-K, quarterly reports on Form 10-Q, current reports on Form 8-K, and amendments to those reports as soon as reasonably practicable after we electronically file or furnish such material with the Securities and Exchange Commission ("SEC"). In addition, we make available on our website under "About Terex"- "Investor Relations" - "Corporate Governance," free of charge, our Audit Committee Charter, Compensation Committee Charter, Governance and Nominating Committee Charter, Corporate Governance Guidelines and Code of Ethics and Conduct. In addition, the foregoing information is available in print, without charge, to any stockholder who requests these materials from us.

### **NYSE AND SEC CERTIFICATIONS**

Our Chief Executive Officer certified to the New York Stock Exchange ("NYSE") in 2007 that he was not aware of any violation by the Company of NYSE corporate governance listing standards. Furthermore, our Chief Executive Officer and Chief Financial Officer filed with the SEC, as an exhibit to this Annual Report on Form 10-K, the certification required under Section 302 of the Sarbanes Oxley Act. In addition, our Chief Executive Officer and Chief Financial Officer filed with the SEC, as an exhibit to our 2006 Annual Report on Form 10-K, the certification required under Section 302 of the Sarbanes Oxley Act.

### **ITEM 1A. RISK FACTORS**

You should carefully consider the following risks, together with the cautionary statement under the caption "Forward-Looking Information" above and the other information included in this report. The risks described below are not the only ones we face. Additional risks that are currently unknown to us or that we currently consider to be immaterial may also impair our business or adversely affect our financial condition or results of operations. If any of the following risks actually occurs, our business, financial condition or results of operation could be adversely affected.

#### **Our business is affected by the cyclical nature of the markets we serve.**

Demand for our products depends upon general economic conditions in the markets in which we compete. Our sales depend in part upon our customers' replacement or repair cycles. Adverse economic conditions, including a decrease in commodity prices, may cause customers to forego or postpone new purchases in favor of repairing existing machinery. Downward economic cycles may result in reductions in sales of our products, which may reduce our profits. We have taken a number of steps to reduce our fixed costs and diversify our operations to decrease the negative impact of these cycles. There can be no assurance, however, that these steps will prevent the negative impact of poor economic conditions.

**Our business is sensitive to increases in interest rates.**

We are exposed to interest rate volatility with regard to existing variable rate debt and future issuances of fixed rate debt. Primary exposure includes movements in the U.S. prime rate and the London Interbank Offer Rate (“LIBOR”). We use interest rate swaps to help manage our interest rate risk.

If interest rates rise, it becomes more costly for our customers to borrow money to pay for the equipment they buy from us. Should interest rates in our key markets rise, prospects for business investment and manufacturing could deteriorate sufficiently to impact sales.

**Our business is sensitive to government spending.**

Many of our customers depend substantially on government funding of highway construction, maintenance and other infrastructure projects. In addition, we sell products to governments and government agencies in the U.S. and other nations. Any decrease or delay in government funding of highway construction and maintenance, other infrastructure projects and overall government spending could cause our revenues and profits to decrease.

**We operate in a highly competitive industry.**

Our industry is highly competitive. To compete successfully, our products must excel in terms of quality, price, features, ease of use, safety and comfort, and we must also provide excellent customer service. The greater financial resources of certain of our competitors may put us at a competitive disadvantage. If competition in our industry intensifies or if our current competitors enhance their products or lower their prices for competing products, we may lose sales or be required to lower the prices we charge for our products. This may reduce revenue from our products and services, lower our gross margins or cause us to lose market share.

**A material disruption to one of our significant manufacturing plants could adversely affect our ability to generate revenue.**

We produce most of our machines and aftermarket parts for each product type at one manufacturing facility. If operations at a significant facility were to be disrupted as a result of equipment failures, natural disasters, work stoppages, power outages or other reasons, our business, financial conditions and results of operations could be adversely affected. Interruptions in production could increase costs and delay delivery of units in production. Production capacity limits could cause us to reduce or delay sales efforts until production capacity is available.

**We rely on key management.**

We rely on the management and leadership skills of Ronald M. DeFeo, our Chairman of the Board and Chief Executive Officer. Mr. DeFeo has been with us since 1992, serving as Chief Executive Officer since 1995 and Chairman since 1998, guiding the transformation of Terex during that time. We have an employment agreement with Mr. DeFeo, which expires on December 31, 2012. The loss of his services could have a significant, negative impact on our business. In addition, we rely on the management and leadership skills of our other senior executives who are not bound by employment agreements. We could be harmed by the loss of any of these senior executives or other key personnel in the future.

**Some of our customers rely on financing with third parties to purchase our products.**

We rely on sales of our products to generate cash from operations. A significant portion of our sales are financed by third party finance companies on behalf of our customers. The availability of financing by third parties is affected by general economic conditions, the credit worthiness of our customers and the estimated residual value of our equipment. Deterioration in the credit quality of our customers or the estimated residual value of our equipment could negatively impact the ability of our customers to obtain the resources they need to make purchases of our equipment.

**We provide financing for some of our customers.**

We, directly and through joint ventures, provide financing for some of our customers, primarily in Europe and the United States, to purchase our equipment. For the most part, this financing represents sales type leases and operating leases. It has been our policy to provide such financing to our customers in situations where we anticipate that we will be able to sell the financing obligations to a third party financial institution within a short period. However, until such financing obligations are sold to a third party or if we are unable to sell such obligations to a third party, we retain the risks resulting from such customer financing. Our results could be adversely affected if such customers default on their contractual obligations to us. Our results also could be adversely affected if the residual values of such leased equipment declines below its original estimated values and we subsequently sell such equipment at a loss.



We insure and sell a portion of our accounts receivable to third party finance companies. These third party finance companies are not obligated to purchase accounts receivable from us, and may choose to limit or discontinue further purchases from us at any time. Changes in our customers' credit worthiness, in the market for credit insurance or in the willingness of third party finance companies to purchase accounts receivable from us could impact our cash flow from operations.

**We are dependent upon third-party suppliers, making us vulnerable to supply shortages and price increases.**

We obtain materials and manufactured components from third-party suppliers. Delays in our suppliers' abilities to provide us with necessary materials and components may delay production at a number of our manufacturing locations, or may require us to seek alternative supply sources. Delays in obtaining supplies may result from a number of factors affecting our suppliers, including capacity constraints, labor disputes, impaired supplier financial condition, suppliers' allocations to other purchasers, weather emergencies or acts of war or terrorism. Any delay in receiving supplies could impair our ability to deliver products to our customers and, accordingly, could have a material adverse effect on our business, results of operations and financial condition.

Recently, market prices of some of our key materials have increased significantly as a result of higher global demand for these materials caused by recovering end-markets in some of our product areas and by higher consumption from developing economies such as China. While we have been able to pass a portion of such increased costs to our customers by way of surcharges and price increases, there is no assurance that increasing costs can continue to be addressed by increases in pricing. Continued increases in material prices could negatively impact our gross margins and financial results.

In addition, we purchase material and services from our suppliers on terms extended based on our overall credit rating. Deterioration in our credit rating may impact suppliers' willingness to extend terms and in turn increase the cash requirements of our business.

**We have debt outstanding and must comply with restrictive covenants in our debt agreements.**

Our existing debt agreements contain a number of significant covenants, which limit our ability to, among other things, borrow additional money, make capital expenditures, pay dividends, dispose of assets and acquire new businesses. These covenants also require us to meet certain financial tests, specifically a consolidated leverage ratio test and a consolidated fixed charge coverage ratio test, as such tests are defined in our debt agreements. While we are currently in compliance with both of the foregoing tests, increases in our debt or decreases in our earnings could cause us to be in default of these financial covenants. If we are unable to comply with these covenants, there would be a default under these debt agreements. In addition, changes in economic or business conditions, results of operations or other factors could cause us to default under our debt agreements. A default, if not waived by our lenders, could result in acceleration of our debt and possibly bankruptcy.

**We are subject to currency fluctuations.**

Our products are sold in over 100 countries around the world. Our revenues are generated in U.S. dollars and foreign currencies, including the Euro and British Pound Sterling, while costs incurred to generate our revenues are only partly incurred in the same currencies. Since our financial statements are denominated in U.S. Dollars, changes in currency exchange rates between the U.S. Dollar and other currencies, such as the recent decline of the U.S. Dollar relative to the Euro and British Pound Sterling, have had, and will continue to have, an impact on our earnings. To reduce this currency exchange risk, we may buy protecting or offsetting positions (known as "hedges") in certain currencies to reduce the risk of an adverse currency exchange movement. We have not engaged in any speculative or profit motivated hedging activities. Although we partially hedge our revenues and costs, currency fluctuations may impact our financial performance in the future.

**We are exposed to political, economic and other risks that arise from operating a multinational business.**

Our international operations are subject to a number of potential risks. Such risks principally include:

- trade protection measures and currency exchange controls;
- labor unrest;
- regional economic uncertainty;
- political instability;
- terrorist activities and the U.S. and international response thereto;
- restrictions on the transfer of funds into or out of a country;
- export duties and quotas;
- domestic and foreign customs and tariffs;
- current and changing regulatory environments;
- difficulty in obtaining distribution support; and
- current and changing tax laws.

In addition, many of the nations in which we operate have developing legal and economic systems, adding greater uncertainty to our operations in those countries than would be expected in North America and Western Europe. These factors may have an adverse effect on our international operations in the future.

**Difficulties in managing and expanding into developing markets could divert management's attention from our existing operations.**

We plan to increase our presence in developing markets such as China, India, Russia, the Middle East and Latin America. Increasing these sales efforts will require us to hire, train and retain qualified personnel in countries where language, cultural or regulatory barriers may exist. Any difficulties in expanding our sales in developing markets may divert management's attention from our existing operations.

**We may be adversely impacted by work stoppages and other labor matters.**

As of December 31, 2007, we employed approximately 21,000 people worldwide. Approximately 30% of our employees are represented by labor unions, or similar employee organizations outside the United States, which have entered into various separate collective agreements with us. While we have no reason to believe that we will be impacted by work stoppages or other labor matters, we cannot assure that future issues with our labor unions will be resolved favorably or that we will not encounter future strikes, further unionization efforts or other types of conflicts with labor unions or our employees. Any of these factors may have an adverse effect on us or may limit our flexibility in dealing with our workforce.

**Compliance with environmental regulations could be costly and require us to make significant expenditures.**

We generate hazardous and nonhazardous wastes in the normal course of our manufacturing operations. As a result, we are subject to a wide range of federal, state, local and foreign environmental laws and regulations. These laws and regulations govern actions that may have adverse environmental effects and require compliance with certain practices when handling and disposing of hazardous and nonhazardous wastes. These laws and regulations also impose liability for the costs of, and damages resulting from, cleaning up sites, past spills, disposals and other releases of hazardous substances, should any of such events occur. No such incidents have occurred which required us to pay material amounts to comply with such laws and regulations.

Compliance with these laws and regulations has required, and will continue to require, us to make expenditures that we do not expect to have a material adverse effect on our business or profitability.

**We face product liability claims and other liabilities due to the nature of our business.**

In our lines of business, numerous suits have been filed alleging damages for accidents that have occurred during the use or operation of our products. We are self-insured, up to certain limits, for these product liability exposures, as well as for certain exposures related to general, workers' compensation and automobile liability. Insurance coverage is obtained for catastrophic losses as well as those risks required to be insured by law or contract. We do not believe that the outcome of such matters will have a material adverse effect on our consolidated financial position; however, any significant liabilities not covered by insurance could have an adverse effect on our financial condition.

**We are currently the subject of government investigations.**

We have received a Formal Order of Private Investigation from the SEC advising us that they have commenced an investigation of our accounting. We also received a subpoena from the SEC in an investigation entitled "In the Matter of United Rentals, Inc." This subpoena requested information to assist the SEC in its investigation of four transactions during 2000 and 2001 involving United Rentals, on the one hand, and Terex or a Terex subsidiary (prior to its acquisition by Terex), on the other. We have been cooperating with the SEC, and will continue to cooperate fully to furnish the SEC staff with information needed to complete their investigation. Until the SEC's investigation of the Company is complete, we are not able to predict the outcome of the SEC's investigation.

We have also received subpoenas from the United States Department of Justice, Antitrust Division ("DOJ"), with respect to an investigation by the DOJ into pricing practices in the rock crushing and screening equipment industry. We are cooperating fully with the DOJ in its investigation and will continue to cooperate fully to furnish the DOJ with information needed to complete its investigation. Until the DOJ investigation is complete, we are not able to predict its outcome.

**We are in the process of implementing a global enterprise system.**

We are implementing a global enterprise system to replace many of our existing operating and financial systems. Such an implementation is a major undertaking both financially and from a management and personnel perspective. Should the system not be implemented successfully and within budget, or if the system does not perform in a satisfactory manner, it could disrupt and might adversely affect our operations and results of operations, including our ability to report accurate and timely financial results.

**We may face limitations on our ability to integrate acquired businesses.**

We have completed a number of acquisitions since 2000 and we regularly consider other acquisition opportunities. In 2007, we acquired Superior Highwall Miners Inc. and its affiliates (“SHM”) and in 2008 announced that we have reached a definitive agreement to acquire ASV. The successful integration of new businesses depends on our ability to manage these new businesses and coordinate their activities with those of other Terex operations to realize expected synergies. While we believe we have successfully integrated acquisitions to date, we cannot ensure that newly acquired companies will operate profitably or that the intended beneficial effect from these acquisitions will be realized. Further, in connection with acquisitions, we may need to consolidate or restructure our acquired or existing facilities, which may require expenditures for severance obligations related to reductions in workforce and other charges resulting from the consolidations or restructurings, such as write-down of inventory and lease termination costs.

**ITEM 1B. UNRESOLVED STAFF COMMENTS**

Not applicable.

## ITEM 2. PROPERTIES

The following table outlines the principal manufacturing, warehouse and office facilities owned or leased (as indicated below) by the Company and its subsidiaries as of December 31, 2007:

<u>BUSINESS UNIT</u>	<u>FACILITY LOCATION</u>	<u>TYPE AND APPROXIMATE SIZE OF FACILITY</u>
Terex (Corporate Offices)	Westport, Connecticut (1)	Office; 174,000 sq. ft.
Terex Aerial Work Platforms	Redmond, Washington (1)	Office, manufacturing and warehouse; 750,000 sq. ft.
	Moses Lake, Washington (1), (3)	Office, manufacturing and warehouse; 422,000 sq. ft.
	Elk Point, South Dakota	Office, manufacturing and warehouse; 93,000 sq. ft.
	Baraga, Michigan	Office, manufacturing and warehouse; 54,000 sq. ft.
	Rock Hill, South Carolina	Office, manufacturing and warehouse; 121,000 sq. ft.
	Perugia, Italy	Office, manufacturing and warehouse; 114,000 sq. ft.
	Grantham, England (1)	Warehouse; 136,000 sq. ft.
	Newark, England (1)	Office and warehouse; 60,750 sq. ft.
	Dara, Australia (1)	Warehouse; 56,000 sq. ft.
	Maddington, Australia (1)	Warehouse; 54,000 sq. ft.
Terex Construction	Motherwell, Scotland (1)	Office, manufacturing and warehouse; 473,000 sq. ft.
	Delmenhorst, Germany	Office, manufacturing and warehouse; 216,000 sq. ft.
	Ganderkesee, Germany	Office, manufacturing and warehouse; 362,000 sq. ft.
	Vechta, Germany	Manufacturing and warehouse; 267,000 sq. ft.
	Bad Schoenborn, Germany	Office, manufacturing and warehouse; 238,000 sq. ft.
	Coventry, England (1)	Office, manufacturing and warehouse; 326,000 sq. ft.
	Langenburg, Germany	Office, manufacturing and warehouse; 102,000 sq. ft.
	Gerabronn, Germany	Office and manufacturing; 147,000 sq. ft.
	Rothenburg, Germany (2)	Office, manufacturing and warehouse; 97,000 sq. ft.
	Crailsheim, Germany	Office and manufacturing; 185,000 sq. ft.
	Clausnitz, Germany	Office and manufacturing; 84,000 sq. ft.
	Sanhe, China	Office and manufacturing; 60,000 sq. ft.
	Southaven, Mississippi (1)	Office and warehouse; 505,000 sq. ft.
	Greater Noida, Uttar Pradesh, India (1)	Office, manufacturing and warehouse; 275,000 sq. ft.
Terex Cranes	Crespellano, Italy	Office, manufacturing and warehouse; 66,000 sq. ft.

<u>BUSINESS UNIT</u>	<u>FACILITY LOCATION</u>	<u>TYPE AND APPROXIMATE SIZE OF FACILITY</u>
	Montceau-les-Mines, France	Office, manufacturing and warehouse; 418,000 sq. ft.
	Waverly, Iowa	Office, manufacturing and warehouse; 312,000 sq. ft.
	Brisbane, Australia (1)	Office, manufacturing and warehouse; 42,000 sq. ft.
	Fontanafredda, Italy	Office, manufacturing and warehouse; 101,000 sq. ft.
	Milan, Italy (1)	Office, manufacturing and warehouse; 175,000 sq. ft.
	Wilmington, North Carolina	Office, manufacturing and warehouse; 559,000 sq. ft.
	Zweibruecken, Germany	Office, manufacturing and warehouse; 483,000 sq. ft.
	Wallerscheid, Germany (1)	Office, warehouse and manufacturing; 336,000 sq. ft.
	Bierbach, Germany (1)	Warehouse and manufacturing; 198,000 sq. ft.
	Pecs, Hungary (1)	Office and manufacturing; 82,000 sq. ft.
	Luzhou, China	Office, warehouse and manufacturing; 1,100,000 sq. ft.
	Tianjin, China	Office and manufacturing; 50,000 sq. ft.
Terex Materials Processing & Mining	Dortmund, Germany (1)	Office, manufacturing and warehouse; 775,000 sq. ft.
	Cedar Rapids, Iowa	Office, manufacturing and warehouse; 608,000 sq. ft.
	Denison, Texas	Office, manufacturing and warehouse; 244,000 sq. ft.
	Acuña, Mexico	Office, manufacturing and warehouse; 225,000 sq. ft.
	Melbourne, Australia (1)	Office, manufacturing and warehouse; 29,000 sq. ft.
	Subang Jaya, Malaysia (1)	Manufacturing and warehouse; 111,000 sq. ft.
	Chomburi, Thailand	Manufacturing; 80,000 sq. ft.
	Durand, Michigan	Office, manufacturing and warehouse; 114,000 sq. ft.
	Coalville, England	Office, manufacturing and warehouse; 204,000 sq. ft.
	Omagh, Northern Ireland (1)	Office, manufacturing and warehouse; 153,000 sq. ft.
	Dungannon, Northern Ireland (1)	Office, manufacturing and warehouse; 330,000 sq. ft.
	Halifax, England	Office, manufacturing and warehouse; 70,000 sq. ft.
	Beckley, West Virginia	Office, manufacturing and warehouse; 113,500 sq. ft.
Terex Roadbuilding, Utility Products and Other	Cachoeirinha, Brazil	Office, manufacturing and warehouse; 78,000 sq. ft.
	Oklahoma City, Oklahoma	Office, manufacturing and warehouse; 620,000 sq. ft.
	Canton, South Dakota	Office, manufacturing and warehouse; 71,000 sq. ft.
	Oplabbeek, Belgium	Office, manufacturing and warehouse; 54,000 sq. ft.

<u>BUSINESS UNIT</u>	<u>FACILITY LOCATION</u>	<u>TYPE AND APPROXIMATE SIZE OF FACILITY</u>
	Fort Wayne, Indiana	Office, manufacturing and warehouse; 170,000 sq. ft.
	Watertown, South Dakota	Office, manufacturing and warehouse; 219,000 sq. ft.
	Huron, South Dakota	Office and manufacturing; 88,000 sq. ft.

- (1) These facilities are either leased or subleased.
- (2) Includes approximately 54,000 sq. ft., which are leased.
- (3) Includes approximately 106,000 sq. ft. of warehouse space subleased to others.

We also have numerous owned or leased locations for new machine and parts sales and distribution and rebuilding of components located worldwide. Our Terex Utilities distribution network has sales locations throughout the southern and western United States.

We believe that the properties listed above are suitable and adequate for our use. From time to time, we may determine that certain of our properties exceed our requirements. Such properties may be sold, leased or utilized in another manner.

### **ITEM 3. LEGAL PROCEEDINGS**

As described in Note R - "Litigation and Contingencies" in the Notes to the Consolidated Financial Statements, we are involved in various legal proceedings, including product liability, workers' compensation liability and intellectual property litigation, which have arisen in the normal course of operations. We are insured for product liability, general liability, workers' compensation, employer's liability, property damage and other insurable risk required by law or contract with retained liability to us or deductibles. We believe that the outcome of such matters will not have a material adverse effect on our consolidated financial position.

On February 1, 2006, we received a copy of a written order of a private investigation from the SEC with respect to our accounting. We have been cooperating with the SEC and will continue to cooperate fully to furnish the SEC staff with information needed to complete their investigation.

We have also received a subpoena from the SEC dated May 9, 2005, in a matter entitled "In the Matter of United Rentals, Inc." The subpoena principally requested information to assist the SEC in its investigation of four transactions involving us and our subsidiaries, on the one hand, and United Rentals, on the other, in 2000 and 2001. We are also cooperating fully with this investigation. The U.S. Attorney's office responsible for this matter also has requested information from us about these transactions and we are fully cooperating with this request.

On November 2, 2006 and January 19, 2007, we received subpoenas from the DOJ with respect to its investigation into pricing practices in the rock crushing and screening equipment industry. We have been cooperating fully with the DOJ and will continue to cooperate fully to furnish the DOJ staff with information needed to complete their investigation.

For information concerning other contingencies and uncertainties, see "Management's Discussion and Analysis of Financial Condition and Results of Operations - Contingencies and Uncertainties."

### **ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS**

Not applicable.

## PART II

### ITEM 5. MARKET FOR THE REGISTRANT'S COMMON STOCK, RELATED STOCKHOLDER MATTERS AND ISSUER PURCHASES OF EQUITY SECURITIES

(a) Our common stock, par value \$.01 per share ("Common Stock") is listed on the NYSE under the symbol "TEX." On December 19, 2006, our Common Stock was added to the Standard & Poor's 500 Index. The high and low stock prices for our Common Stock on the NYSE Composite Tape (for the last two completed years) are as follows:

	<u>2007</u>				<u>2006</u>			
	<u>Fourth</u>	<u>Third</u>	<u>Second</u>	<u>First</u>	<u>Fourth</u>	<u>Third</u>	<u>Second</u>	<u>First</u>
High	\$ 90.75	\$ 96.94	\$ 86.99	\$ 73.25	\$ 66.52	\$ 50.89	\$ 51.57	\$ 40.83
Low	\$ 56.20	\$ 66.24	\$ 70.60	\$ 54.75	\$ 45.11	\$ 37.69	\$ 37.55	\$ 29.58

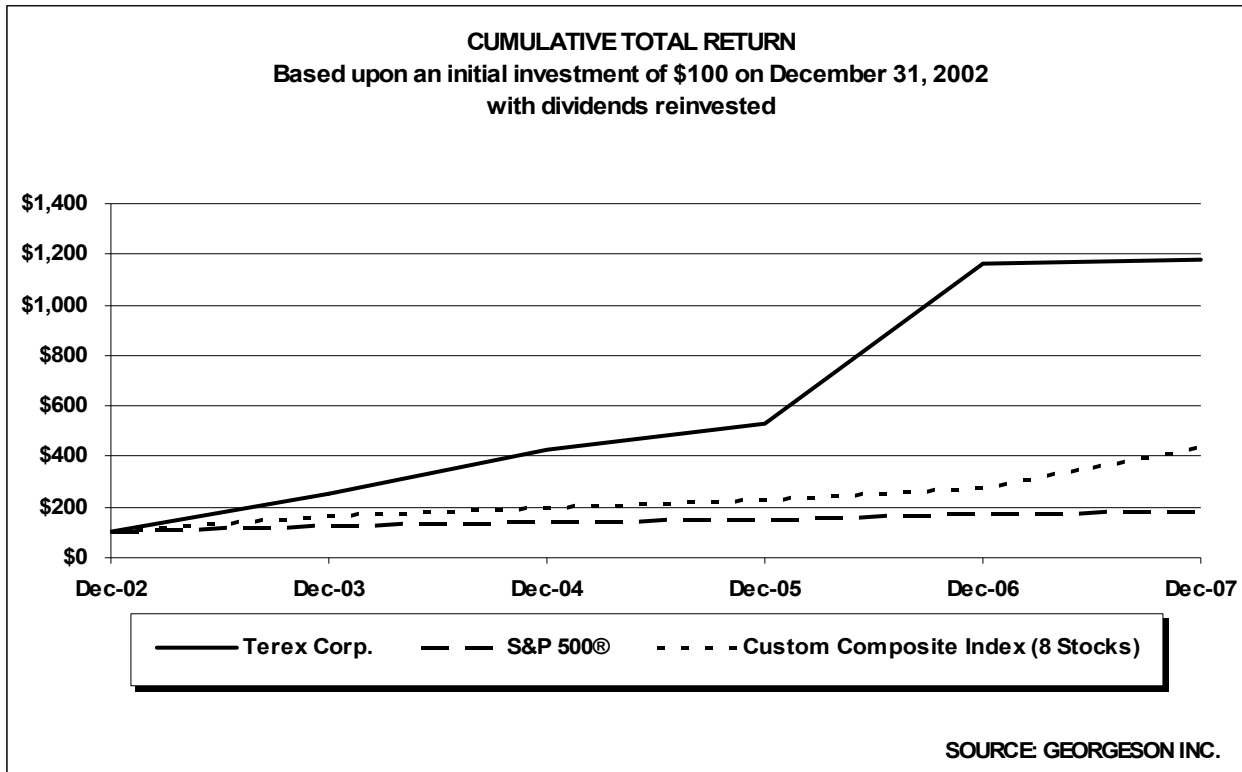
No dividends were declared or paid in 2007 or 2006. Certain of our debt agreements contain restrictions as to the payment of cash dividends to stockholders. In addition, Delaware law limits payment of dividends. We intend generally to retain earnings, if any, to fund the development and growth of our business, pay down debt or repurchase stock. We may consider paying dividends on the Common Stock at some point in the future, subject to the limitations described above. Any future payments of cash dividends will depend upon our financial condition, capital requirements and earnings, as well as other factors that the Board of Directors may deem relevant.

As of February 22, 2008, there were 1,118 stockholders of record of our Common Stock.

## Performance Graph

The following stock performance graph is intended to show our stock performance compared with that of comparable companies. The stock performance graph shows the change in market value of \$100 invested in our Common Stock, the Standard & Poor's 500 Stock Index and a peer group of comparable companies ("Custom Index") for the period commencing December 31, 2002 through December 31, 2007. The cumulative total stockholder return assumes dividends are reinvested. The stockholder return shown on the graph below is not indicative of future performance.

The Custom Index consists of the following companies, which are in similar lines of business to Terex: Astec Industries, Inc., Caterpillar Inc., CNH Global N.V., Deere & Co., JLG Industries, Inc. (ending December 6, 2006), Joy Global Inc., Manitowoc Co. and Oshkosh Corporation (since December 7, 2006). The companies in the Custom Index are weighted by market capitalization.



	Dec-02	Dec-03	Dec-04	Dec-05	Dec-06	Dec-07
<b>Terex Corp.</b>	\$100	\$256	\$428	\$533	\$1,159	\$1,177
<b>S&amp;P 500®</b>	\$100	\$129	\$143	\$150	\$173	\$183
<b>Custom Composite Index (8 Stocks)</b>	\$100	\$163	\$196	\$228	\$280	\$434

The Custom Composite Index consists of Astec Industries, Inc., Caterpillar Inc., CNH Global N.V., Deere & Co., JLG Industries, Inc (ending 6-Dec-06), Oshkosh Corporation (since 7-Dec-06), Joy Global Inc. and Manitowoc Co.

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(b) Not applicable.



(c) The following table provides information about our purchases during the quarter ended December 31, 2007 of Common Stock that is registered by the Company pursuant to the Securities Exchange Act of 1934, as amended (the “Exchange Act”).

Issuer Purchases of Equity Securities				
Period	(a) Total Number of Shares Purchased	(b) Average Price Paid per Share	(c) Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs (1)	(d) Approximate Dollar Value of Shares that May Yet be Purchased Under the Plans or Programs (in thousands) (1)
October 1, 2007 - October 31, 2007	228,600	\$83.44	228,600	\$106,729
November 1, 2007 - November 30, 2007	889,603 (2)	\$62.52	889,308	\$51,112
December 1, 2007 - December 31, 2007	274,400	\$64.19	274,400	\$533,498
<b>Total</b>	<b>1,392,603</b>	<b>\$66.28</b>	<b>1,392,308</b>	<b>\$533,498</b>

(1) In December 2006, our Board of Directors authorized the repurchase of up to \$200 million of the Company’s outstanding common shares through June 30, 2008. In December 2007, our Board of Directors increased the authorization for repurchase of the Company’s outstanding common shares by \$500 million for a total of \$700 million. The program was also extended to allow for repurchases through June 30, 2009.

(2) In November 2007, the Company accepted 295 shares of our common stock from an employee of the Company as payment for an option exercise.

**ITEM 6. SELECTED FINANCIAL DATA**

**FIVE-YEAR SELECTED FINANCIAL DATA**

The following table summarizes our selected financial data and should be read in conjunction with the more detailed Consolidated Financial Statements and related notes and Management’s Discussion and Analysis of Financial Condition and Results of Operation.

(in millions, except per share amounts and employees)

	<u>AS OF OR FOR THE YEAR ENDED DECEMBER 31,</u>				
	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>	<u>2003</u>
<b>SUMMARY OF OPERATIONS</b>					
Net sales	\$ 9,137.7	\$ 7,647.6	\$ 6,156.5	\$ 4,799.3	\$ 3,844.2
Income from operations	961.4	709.5	370.4	211.6	55.8
Income (loss) from continuing operations	613.9	396.5	187.6	320.6	(228.4)
Income from discontinued operations – net of tax	—	11.1	0.9	3.5	1.8
Loss on disposition of discontinued operations – net of tax	—	(7.7)	—	—	—
Net income (loss)	613.9	399.9	188.5	324.1	(226.6)
Per Common and Common Equivalent Share:					
Basic					
Income (loss) from continuing operations	\$ 6.00	\$ 3.94	\$ 1.89	\$ 3.26	\$ (2.39)
Income from discontinued operations – net of tax	—	0.11	0.01	0.04	0.01
Loss on disposition of discontinued operations – net of tax	—	(0.08)	—	—	—
Net income (loss)	6.00	3.97	1.90	3.30	(2.38)
Diluted					
Income (loss) from continuing operations	\$ 5.85	\$ 3.85	\$ 1.84	\$ 3.14	\$ (2.39)
Income from discontinued operations – net of tax	—	0.10	—	0.03	0.01
Loss on disposition of discontinued operations – net of tax	—	(0.07)	—	—	—
Net income (loss)	5.85	3.88	1.84	3.17	(2.38)
<b>CURRENT ASSETS AND LIABILITIES</b>					
Current assets	\$ 4,776.9	\$ 3,432.8	\$ 2,903.5	\$ 2,647.1	\$ 2,219.5
Current liabilities	2,175.3	2,027.2	1,524.6	1,529.5	1,168.6
<b>PROPERTY, PLANT AND EQUIPMENT</b>					
Net property, plant and equipment	\$ 419.4	\$ 338.5	\$ 329.9	\$ 362.6	\$ 353.8
Capital expenditures	111.5	78.9	48.6	35.5	27.1
Depreciation	63.4	61.2	61.4	60.1	67.5
<b>TOTAL ASSETS</b>	<b>\$ 6,316.3</b>	<b>\$ 4,785.9</b>	<b>\$ 4,200.3</b>	<b>\$ 4,179.1</b>	<b>\$ 3,554.2</b>
<b>CAPITALIZATION</b>					
Long-term debt and notes payable (includes capital leases)	\$ 1,319.5	\$ 536.1	\$ 1,075.8	\$ 1,114.2	\$ 1,274.8
Stockholders’ equity	2,343.2	1,751.0	1,161.0	1,135.2	674.6
Dividends per share of Common Stock	—	—	—	—	—
Shares of Common Stock outstanding at year end	100.3	101.1	99.8	98.8	97.2
<b>EMPLOYEES</b>	<b>20,600</b>	<b>18,200</b>	<b>17,600</b>	<b>16,800</b>	<b>15,050</b>

See “Management’s Discussion and Analysis of Financial Condition and Results of Operations” and the Notes to the Consolidated Financial Statements for a discussion of “Acquisitions,” “Goodwill,” “Long-Term Obligations” and “Stockholders’ Equity.”

## **ITEM 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

### **BUSINESS DESCRIPTION**

Terex is a diversified global manufacturer of capital equipment focused on delivering reliable, customer relevant solutions for the construction, infrastructure, quarrying, surface mining, shipping, transportation, refining and utility industries. We operate in five reportable segments: (i) Terex Aerial Work Platforms; (ii) Terex Construction; (iii) Terex Cranes; (iv) Terex Materials Processing & Mining; and (v) Terex Roadbuilding, Utility Products and Other.

Our Aerial Work Platforms segment designs, manufactures and markets aerial work platform equipment, telehandlers, power equipment and construction trailers. Customers in the construction and building maintenance industries use these products to build and/or maintain large physical assets and structures.

Our Construction segment designs, manufactures and markets two primary categories of construction equipment: heavy construction and compact construction equipment. Construction, logging, mining, industrial and government customers use these products in construction and infrastructure projects and in coal, minerals, sand and gravel operations.

Our Cranes segment designs, manufactures and markets mobile telescopic cranes, tower cranes, lattice boom crawler cranes, truck-mounted cranes (boom trucks) and telescopic container stackers. These products are used primarily for construction, repair and maintenance of infrastructure, building and manufacturing facilities. We acquired Power Legend International Limited ("Power Legend") and its affiliates, including a controlling 50% ownership interest in Sichuan Changjiang Engineering Crane Co., Ltd. ("Sichuan Crane"), on April 4, 2006. The results of Power Legend and Sichuan Crane are included in the Cranes segment from their date of acquisition.

Our Materials Processing & Mining segment designs, manufactures and markets crushing and screening equipment, hydraulic mining excavators, highwall mining equipment, high capacity surface mining trucks, drilling equipment and other products. Construction, mining, quarrying and government customers use these products in construction and commodity mining. We acquired Halco Holdings Limited and its affiliates ("Halco") on January 24, 2006, established the Terex NHL Mining Equipment Company Ltd. ("Terex NHL") joint venture on March 9, 2006, and acquired SHM on November 6, 2007. The results of Halco, Terex NHL and SHM are included in the Materials Processing & Mining segment from their respective dates of acquisition or formation.

Our Roadbuilding, Utility Products and Other segment designs, manufactures and markets asphalt and concrete equipment, landfill compactors and utility equipment. Government, utility and construction customers use these products to build roads, construct and maintain utility lines, trim trees and for other commercial operations. Additionally, we own a majority of the North American distribution channel for our utility products group, operate a fleet of rental utility products in the United States and Canada and own a distributor of our equipment and other products. We also assist customers in their rental, leasing and acquisition of our products through TFS and TFSH, our joint venture with a European financial institution.

Included in Eliminations/Corporate are the eliminations among the five segments, as well as certain general and corporate expenses that have not been allocated to the segments.

#### Overview

2007 was another year of solid performance for Terex, as we continued to benefit from global economic growth driving strong end market demand. We focused on numerous internal initiatives to grow sales and profitability as we transform from a holding company to an integrated operating company. We have also benefited from global growth driven by strong economies in North America and Western Europe and improving standards of living around the world. Although we expect slower economic growth in 2008 in North America, and to a lesser extent in Western Europe, our strategy of product and geographic diversity is expected to drive sales growth that will allow us to remain on pace to achieve our goal of \$12 billion in sales with a 12% operating margin by 2010. Demand for infrastructure and energy has resulted in extraordinary demand for our cranes. Strong commodity demand driven by developing economies has increased demand for our mining equipment. Increasing labor rates that require productivity enhancing solutions combined with improving global safety standards is driving demand for our aerial work platforms products. Our construction products faced a mixed year in 2007, with weakness in North America partially offset by strength in other geographies, particularly in Western Europe, for certain types of heavy equipment, and in both Western and Eastern Europe for compact construction equipment. Our roadbuilding and utility businesses, which are primarily North American focused, remained weak, as a result of continued low levels of governmental spending on infrastructure.

A key to our continued strong performance is that our product portfolio contains a mix of early, mid and late cycle products combined with mining products that are tied to global commodity demand. For example, compact construction equipment is an early cycle product, aerial work platforms and heavy construction equipment are mid-cycle equipment, and cranes and roadbuilding equipment are late cycle equipment. This relatively balanced mix of product types helps to moderate cyclical sales movements for Terex as a whole, as demand for one product may weaken, but be offset by demand for products in a different cycle. A balanced geographic sales mix also helps moderate demand swings for our products, as demand in one region may strengthen or weaken over different times as compared to economies in other geographies. 2007 events demonstrated the value of geographic diversity, as construction equipment sales slowed in North America but were strong in Europe. In 2007, 45% of our sales were to customers located in the USA, United Kingdom and Germany. To further our geographic sales mix, we are intent on growing our presence in developing markets as we work towards our goal of generating approximately 1/3 of our sales from the Americas, 1/3 from Europe, Africa and the Middle East and the remaining 1/3 from Asia and Australia.

Global dynamics expected to continue to drive demand for our equipment include creating infrastructure in developing economies, repairing/replacing infrastructure in North America and Western Europe, increasing labor costs and strengthening safety standards globally. Developing economies are building infrastructure at a rapid pace, as demonstrated in countries and regions around the world such as the Middle East, and particularly Dubai, cities in Eastern China such as Shanghai and Beijing, and Eastern Europe. This growth is expected to continue as profits from oil exports are invested by exporting countries such as Russia and the Middle East and as western Chinese cities develop. Decaying infrastructure and historical under-investment in infrastructure to support population growth are expected to continue to drive demand for equipment in North America and Western Europe. This global infrastructure demand favorably impacts all five of our segments, particularly Cranes and Materials Processing & Mining. Aerial work platforms and compact construction equipment such as mini excavators are benefiting from higher labor costs that drive demand for productivity enhancing solutions. Stricter safety standards are also driving demand for equipment such as aerial work platforms as countries recognize the inherent risks of working at height on ladders and scaffolding.

We also continued to improve our financial position and long-term strategic plans in 2007. In January 2007, we completed our previously announced redemption of \$200 million principal amount of 9-1/4% Senior Subordinated Notes due 2011. This transaction allowed us to repay high cost debt with cash generated from operations. In November 2007, we acquired SHM, a leading manufacturer of highwall mining equipment. The total consideration for the transaction was approximately \$146 million paid in cash. We recognized that the softening North American economy combined with credit market concerns offered both a potential opportunity for finding acquisitions but also a challenge for raising capital. In November 2007, we took pre-emptive action by raising approximately \$800 million by issuing Senior Subordinated Notes with a coupon of 8.00% that mature in November 2017. The note issuance was undertaken in anticipation of increasing acquisition opportunities for the Company as economic trends worsened. Subsequent to year-end 2007, we announced the acquisition of ASV, which was valued at approximately \$488 million. ASV designs and manufactures rubber track loaders and undercarriages. In December 2007, we increased and extended our share repurchase program by \$500 million. This brings the total dollar amount that may be repurchased under the share repurchase program to \$700 million, and extends the program period from its original expiration date of June 30, 2008 through June 30, 2009. During 2007, we repurchased approximately 2.3 million shares for \$166.6 million.

Return on Invested Capital, or ROIC, continues to be the unifying metric we use to measure our operating performance. ROIC measures how effectively we utilize the capital invested in our operations. In 2007, we achieved an ROIC of 43.3%, compared to 38.4% ROIC in 2006 and our 2007 ROIC target of 41.9%. ROIC is determined by dividing the last four quarters' Income from operations (including operating income from discontinued operations) by the average of the sum of Total stockholders' equity plus Debt less Cash and cash equivalents for the last five quarters. Debt is calculated using the amounts for Notes payable and current portion of long-term debt plus Long-term debt, less current portion. We calculate ROIC using the last four quarters' Income from operations as this represents the most recent twelve month period at any given point of determination. In order for the denominator of the ROIC ratio to properly match the operational period reflected in the numerator, we include the average of five quarter's ending balance sheet amounts so that the denominator includes the average of the opening through ending balances (on a quarterly basis) over the same time period as the numerator (four quarters of average invested capital). In 2006, we included operating income from discontinued operations in the numerator of our calculation of ROIC because the ROIC metric is intended to compare total enterprise operational return to a total enterprise denominator that is based on amounts that include invested capital of discontinued operations in the balances. We believe that this total enterprise ROIC calculation, including operating income from discontinued operations, provides a more complete performance metric.

We utilize ROIC as a unifying metric because we feel that it measures how effectively we invest our capital and provides a better measure to compare ourselves to peer companies to assist in assessing how we drive operational improvement. We believe that ROIC measures return on the full enterprise-wide amount of capital invested in our business, as opposed to another metric such as return on shareholder's equity that only incorporates book equity, and is thus a more accurate and descriptive measure of our performance. We also believe that adding Debt less Cash and cash equivalents to Total stockholders' equity provides a better comparison across similar businesses regarding total capitalization, and that ROIC highlights the level of value creation as a percentage of capital invested. Consistent with this belief, we use ROIC in evaluating executive performance and compensation, as we have previously disclosed in the Compensation Discussion and Analysis in our proxy statement for the 2007 annual meeting of stockholders. The following tables

provide ROIC calculations for 2007 and 2006 and provide information to reconcile 2006 amounts used in our ROIC calculation that are adjusted for discontinued operations to the most directly comparable measure calculated and presented in accordance with GAAP (\$ amounts in millions):

	Dec '07	Sep '07	Jun '07	Mar '07	Dec '06
Income from operations	\$ 239.9	\$ 236.3	\$ 284.5	\$ 200.7	
Debt (as defined above)	\$ 1,352.0	\$ 705.6	\$ 651.7	\$ 678.4	\$ 763.1
Less: Cash and cash equivalents	(1,272.4)	(516.6)	(453.4)	(405.2)	(676.7)
Debt less Cash and cash equivalents	\$ 79.6	\$ 189.0	\$ 198.3	\$ 273.2	\$ 86.4
Total stockholders' equity	\$ 2,343.2	\$ 2,254.4	\$ 2,073.4	\$ 1,851.9	\$ 1,751.0
Debt less Cash and cash equivalents plus Total stockholders' equity	\$ 2,422.8	\$ 2,443.4	\$ 2,271.7	\$ 2,125.1	\$ 1,837.4

2007 ROIC	43.3%
Income from operations (last 4 quarters)	\$ 961.4
Average Debt less Cash and cash equivalents plus Total stockholders' equity (5 quarters)	\$ 2,220.1

	Dec '06	Sep '06	Jun '06	Mar '06	Dec '05
Income from operations	\$ 169.3	\$ 191.1	\$ 207.2	\$ 141.9	
Plus: Income from operations of Disc. Ops	-	5.7	6.0	2.9	
Income from operations adjusted for Disc. Ops	\$ 169.3	\$ 196.8	\$ 213.2	\$ 144.8	
Debt (as defined above)	\$ 763.1	\$ 791.7	\$ 1,055.8	\$ 1,122.3	\$ 1,123.9
Less: Cash and cash equivalents	(676.7)	(428.3)	(525.7)	(506.9)	(553.6)
Debt less Cash and cash equivalents	\$ 86.4	\$ 363.4	\$ 530.1	\$ 615.4	\$ 570.3
Total stockholders' equity	\$ 1,751.0	\$ 1,591.7	\$ 1,490.5	\$ 1,274.1	\$ 1,161.0
Debt less Cash and cash equivalents plus Total stockholders' equity	\$ 1,837.4	\$ 1,955.1	\$ 2,020.6	\$ 1,889.5	\$ 1,731.3

2006 ROIC	38.4%
Income from operations adjusted for Disc. Ops (last 4 quarters)	\$ 724.1
Average Debt less Cash and cash equivalents plus Total stockholders' equity (5 quarters)	\$ 1,886.8

## RESULTS OF OPERATIONS

### 2007 COMPARED WITH 2006

#### Terex Consolidated

	2007		2006		% Change In Reported Amounts
		% of Sales		% of Sales	
	(\$ amounts in millions)				
Net sales	\$ 9,137.7	-	\$ 7,647.6	-	19.5%
Gross profit	\$ 1,882.0	20.6%	\$ 1,443.1	18.9%	30.4%
SG&A	\$ 920.6	10.1%	\$ 733.6	9.6%	25.5%
Income from operations	\$ 961.4	10.5%	\$ 709.5	9.3%	35.5%

Net sales for the year ended December 31, 2007 increased \$1,490.1 million when compared to the same period in 2006. Our sales increased across all segments, with the exception of Roadbuilding, Utility Products and Other, due to strong global demand across many product categories. Increased sales volume and pricing actions contributed approximately \$818 million of the increase. Additionally, the favorable translation effect of foreign currency exchange rate changes contributed approximately 32% of the net sales increase.

Gross profit for the year ended December 31, 2007 increased \$438.9 million when compared to the same period in 2006. Gross profit increased across all segments, with the exception of Roadbuilding, Utility Products and Other. Approximately \$320 million of the increase in gross profit was the result of the combination of increased volume, particularly international sales, a more favorable product mix in certain businesses and the positive impact of pricing initiatives. Additionally, the favorable translation effect of foreign currency exchange rate changes contributed approximately 21% of the increase.

Selling, general and administrative costs (“SG&A”) increased for the year ended December 31, 2007 by \$187.0 million when compared to the same period in 2006. Each segment’s SG&A costs rose due to its portion of the increased selling, engineering and administrative infrastructure investment of approximately \$105 million Company-wide. The unfavorable translation effect of foreign currency exchange rate changes also accounted for approximately 24% of the increase.

Income from operations increased by \$251.9 million for the year ended December 31, 2007 over the comparable period in 2006. We experienced improvement in operating profit due to the higher volume and pricing actions and the favorable translation effect of foreign currency exchange rate changes, offset by the higher SG&A costs described above.

### Terex Aerial Work Platforms

	2007		2006		% Change In Reported Amounts
		% of Sales		% of Sales	
	<i>(\$ amounts in millions)</i>				
Net sales	\$ 2,337.8	-	\$ 2,090.3	-	11.8%
Gross profit	\$ 647.9	27.7%	\$ 525.5	25.1%	23.3%
SG&A	\$ 194.8	8.3%	\$ 152.9	7.3%	27.4%
Income from operations	\$ 453.1	19.4%	\$ 372.6	17.8%	21.6%

Net sales for the Aerial Work Platforms segment for the year ended December 31, 2007 increased \$247.5 million when compared to the same period in 2006. Markets in Europe, Latin America and Asia/Pacific continued to drive the increase in net sales, with sales in these regions increasing by approximately 47%, while sales in North America decreased approximately 6%, primarily in our telehandler product line. Included in our increased net sales is approximately \$58 million resulting from price increases as well as approximately \$79 million due to the favorable translation effect of foreign currency exchange rate changes.

Gross profit for the year ended December 31, 2007 increased \$122.4 million from the comparable period in 2006. Gross profit improved approximately \$58 million due to price increases. Additionally, approximately \$35 million of the gross profit increase was due to the increased sales noted above. This improvement was partially offset by approximately \$17 million in higher costs for material used in production. Approximately 9% of the increase in gross profit resulted from the favorable translation effect of foreign currency exchange rate changes on products made in the U.S. and sold into markets elsewhere throughout the world.

SG&A costs for the year ended December 31, 2007 increased \$41.9 million when compared to the same period in 2006. The expansion of our international sales and distribution infrastructure accounted for approximately \$14 million of the increase. Additionally, due to our significant growth, we had approximately \$16 million higher costs for other sales and marketing, engineering, information technology and personnel related expenses. Corporate cost allocation increased approximately \$7 million over the prior year and approximately 13% of the increase was due to the favorable translation effect of foreign currency exchange rate changes.

Income from operations for the year ended December 31, 2007 increased \$80.5 million when compared to the same period in 2006. The increase was due to the items noted above, particularly continued higher volume in European and other international markets and the favorable translation effect of foreign currency exchange rate changes, partially offset by costs related to our investment in new markets.

## Terex Construction

	2007		2006		% Change In Reported Amounts
		% of Sales		% of Sales	
	<i>(\$ amounts in millions)</i>				
Net sales	\$ 1,908.5	-	\$ 1,582.4	-	20.6%
Gross profit	\$ 250.3	13.1%	\$ 179.1	11.3%	39.8%
SG&A	\$ 194.2	10.2%	\$ 163.1	10.3%	19.1%
Income from operations	\$ 56.1	2.9%	\$ 16.0	1.0%	250.6%

Net sales in the Construction segment increased by \$326.1 million for the year ended December 31, 2007 when compared to the same period in 2006. Approximately \$200 million of the increase was due to increased product volume, particularly loader backhoes, material handlers, mini and midi excavators and large trucks. Regionally, growth was predominantly in Europe due to continued strong demand, partially offset by lower U.S. sales due to the downturn in the U.S. economy. Additionally, the favorable translation effect of foreign currency exchange rate changes accounted for approximately 41% of the net sales increase.

Gross profit increased \$71.2 million when compared to 2006 results for the same period. This improvement was driven primarily by the combination of higher sales volume and increased pricing of approximately \$53 million. The favorable translation effect of foreign currency exchange rate changes also added approximately 26% of the increase.

SG&A costs for the year ended December 31, 2007 increased \$31.1 million from the comparable period in 2006. The increase was due to higher selling costs of approximately \$8 million associated with improving our global sales network and certain promotional programs and trade show activities, while increased engineering costs of approximately \$3 million for product improvements also contributed to the increase. Additionally, the unfavorable translation effect of foreign currency exchange rate changes accounted for approximately 48% of the increase.

Income from operations for the year ended December 31, 2007 increased \$40.1 million when compared to the same period in 2006, resulting primarily from the items noted above, particularly improved sales and the translation effect of foreign currency exchange rate changes, offset in part by higher SG&A costs.

## Terex Cranes

	2007		2006		% Change In Reported Amounts
		% of Sales		% of Sales	
	<i>(\$ amounts in millions)</i>				
Net sales	\$ 2,234.9	-	\$ 1,740.1	-	28.4%
Gross profit	\$ 448.2	20.1%	\$ 293.0	16.8%	53.0%
SG&A	\$ 191.5	8.6%	\$ 138.5	8.0%	38.3%
Income from operations	\$ 256.7	11.5%	\$ 154.5	8.9%	66.1%

Net sales for the Cranes segment for the year ended December 31, 2007 increased by \$494.8 million when compared to the same period in 2006. The increase in net sales was due to higher unit volume, which accounted for approximately \$100 million of the increase. Approximately \$121 million of the increase resulted from improvement in our product mix due to higher sales of crawler and rough-terrain cranes. These offset lower sales of boom trucks in the U.S. market. Increased pricing at certain facilities and sales of products with enhanced features added approximately \$113 million to the increase. The favorable translation effect of foreign currency exchange rate changes on Euro denominated sales contributed approximately 28% of the net sales increase.

Gross profit for the year ended December 31, 2007 increased \$155.2 million relative to the same period in 2006. Gross profit benefited approximately \$30 million from the effect of prior pricing actions flowing through our order backlog, coupled with a higher mix of crawler and rough terrain cranes, which added approximately \$77 million. The favorable translation effect of foreign currency exchange rate changes on Euro denominated sales improved gross margin by approximately 12% from the prior year.

SG&A costs for the year ended December 31, 2007 increased \$53.0 million over the same period in 2006. The increase was driven by higher sales costs of approximately \$14 million due to increased volume and increased allocation of corporate costs of approximately \$18 million. Approximately 24% of the increase was due to the unfavorable translation effect of foreign currency exchange rate changes.

Income from operations for the year ended December 31, 2007 increased \$102.2 million over the comparable period in 2006. Income from operations in 2007 benefited from higher sales volume and product mix, the translation effect of foreign currency exchange rate changes and the impact of prior pricing actions, offset in part by higher SG&A expenses.

### Terex Materials Processing & Mining

	2007		2006		% Change In Reported Amounts
		% of Sales		% of Sales	
	<i>(\$ amounts in millions)</i>				
Net sales	\$ 2,092.1	-	\$ 1,625.0	-	28.7%
Gross profit	\$ 442.4	21.1%	\$ 341.0	21.0%	29.7%
SG&A	\$ 196.7	9.4%	\$ 151.0	9.3%	30.3%
Income from operations	\$ 245.7	11.7%	\$ 190.0	11.7%	29.3%

Net sales in the Materials Processing & Mining segment increased \$467.1 million over the comparable period in 2006. Approximately \$247 million of the increase was due to continued solid demand for our products, particularly large mining trucks, excavators and crushing and screening products. This demand was driven by continued high commodity prices combined with increased global mining operations, as well as European and Indian demand for crushing and screening products. Pricing actions improved our sales by approximately \$36 million. Strong parts revenue also contributed approximately \$64 million of the increase. Additionally, the favorable translation effect of foreign currency exchange rate changes accounted for approximately 25% of the net sales increase.

Gross profit increased by \$101.4 million in the year ended December 31, 2007 over the comparable period in 2006. The increase was due to higher sales volume, including increased parts sales, and product mix, which contributed approximately \$51 million, combined with the impact of prior pricing actions of approximately \$36 million, offset in part by approximately \$5 million in higher costs for material and component purchases and approximately \$9 million in higher warranty costs. As a percentage of sales, gross profit was unfavorably impacted by a higher proportion of mining truck sales, which have lower margin than other products in this category. Additionally, the favorable translation effect of foreign currency exchange rate changes accounted for approximately 29% of the increase.

SG&A costs increased by \$45.7 million relative to the comparable period in 2006. The increase in SG&A expense was due to approximately \$4 million of additional staffing costs to support sales growth, engineering costs of approximately \$5 million for product development and supplier qualification activity, approximately \$7 million in legal costs associated with claims and investigations, as well as an additional allocation of corporate costs of \$11 million. Approximately \$10 million of higher administration costs were incurred in support of business growth. The unfavorable translation effect of foreign currency exchange rate changes added approximately 23% of the increase.

Income from operations for the Materials Processing & Mining segment increased \$55.7 million over the comparable period in 2006. The increase was a result of the items noted above, particularly higher sales volume and the impact of pricing actions, partially offset by higher SG&A costs associated with the segment's growth.

### Terex Roadbuilding, Utility Products and Other

	2007		2006		% Change In Reported Amounts
		% of Sales		% of Sales	
	<i>(\$ amounts in millions)</i>				
Net sales	\$ 675.8	-	\$ 746.0	-	(9.4)%
Gross profit	\$ 91.1	13.5%	\$ 102.4	13.7%	(11.0)%
SG&A	\$ 91.8	13.6%	\$ 77.2	10.3%	18.9%
Income from operations	\$ (0.7)	(0.1)%	\$ 25.2	3.4%	(102.8)%

Net sales for the Roadbuilding, Utility Products and Other segment for the year ended December 31, 2007 decreased \$70.2 million when compared to the same period in 2006. The decrease in net sales was primarily due to lower demand for concrete mixer trucks and other concrete products of approximately \$83 million resulting from the downturn in North American residential construction markets, offset partially by improved sales penetration in Latin America of approximately \$18 million. Our utility products also



experienced lower sales volume of approximately \$28 million, offset by an improved product mix and pricing increases that totaled approximately \$19 million and additional improvement of approximately \$5 million from used equipment, rental and parts sales.

Gross profit for the year ended December 31, 2007 decreased \$11.3 million when compared to the same period in 2006. This decrease was directly correlated with the impact of lower sales volume in concrete products that affected gross profit by approximately \$10 million, offset by approximately \$5 million due to the impact of increased Latin American sales in our roadbuilding business. Lower sales volume and product mix in our utilities business affected gross profit by approximately \$9 million, offset by approximately \$6 million due to the impact of used equipment and parts sales as well as improvements in other cost of sales.

SG&A costs for the year ended December 31, 2007 increased \$14.6 million over the comparable period in 2006. The increase was due to approximately \$4 million in higher corporate charges to the segment and approximately \$2 million of increased selling costs incurred to expand opportunities in undeveloped territories. We incurred write-downs of approximately \$6 million primarily related to one defaulting customer of Terex Asset Services, our re-rental business that we continue to wind down.

Income from operations for the Roadbuilding, Utility Products and Other segment for the year ended December 31, 2007 decreased \$25.9 million when compared to the same period in 2006. The decrease reflects the items noted above, particularly lower concrete mixer truck volume combined with higher SG&A costs.

### Corporate/Eliminations

	2007		2006		% Change In Reported Amounts
		% of Sales		% of Sales	
		<i>(\$ amounts in millions)</i>			
Net sales	\$ (111.4)	-	\$ (136.2)	-	18.2%
Income from operations	\$ (49.5)	44.4%	\$ (48.8)	35.8%	(1.4)%

Our consolidated results include the elimination of intercompany sales activity among segments. Corporate costs before allocations to the business segments increased, as we continued to invest in Company-wide initiatives, including supply management, manufacturing strategy, the Terex Management System, marketing, and TBS. These initiatives, coupled with infrastructure investments to handle growth in developing markets, contributed to approximately \$49 million of costs incurred in the current year. These charges were partially offset by an increase of approximately \$48 million in corporate costs allocated to the business segments in 2007 versus the prior year.

### Interest Expense, Net of Interest Income

During the year ended December 31, 2007, our interest expense net of interest income was \$46.7 million, or \$28.5 million lower than the same period in the prior year. This decrease was primarily due to lower average borrowings outstanding during the year, resulting in lower interest expense, combined with higher average cash balances yielding higher interest income.

### Loss on Early Extinguishment of Debt

We recorded a pre-tax charge on early extinguishment of debt of \$12.5 million in the year ended December 31, 2007, which included a \$9.3 million expense associated with the call premium for the repayment of \$200 million of outstanding debt on January 15, 2007 and \$3.2 million of amortization of debt acquisition costs accelerated because of this debt repayment.

We recorded a charge on early extinguishment of debt of \$23.3 million, including a \$15.6 million expense associated with the call premiums for the repayment of \$300 million of outstanding debt in June and August 2006. In addition, we recorded \$7.7 million of amortization of debt acquisition costs accelerated because of this debt repayment and the replacement of our previous credit facility.

### Other Income (Expense) – Net

Other income (expense) – net for the year ended December 31, 2007 was income of \$17.1 million, an increase of \$13.4 million when compared to the same period in the prior year, primarily due to an increase of approximately \$11 million in foreign exchange translation gains in 2007.

## Income Taxes

During the year ended December 31, 2007, we recognized income tax expense of \$305.4 million on income from continuing operations before income taxes of \$919.3 million, an effective rate of 33.2%, as compared to income tax expense of \$218.2 million on income from continuing operations before income taxes of \$614.7 million, an effective rate of 35.5%, in the prior year. The effective tax rate for 2007 was lower than in the prior year, primarily due to incremental manufacturing and export incentives of \$9.6 million and the completion of the worldwide accrual to income tax return reconciliation, which revised and further validated our income tax balances and included an immaterial out of period adjustment of \$10.9 million.

## 2006 COMPARED WITH 2005

### Terex Consolidated

	2006		2005		% Change In Reported Amounts
		% of Sales		% of Sales	
			<i>(\$ amounts in millions)</i>		
Net sales	\$ 7,647.6	-	\$ 6,156.5	-	24.2%
Gross profit	\$ 1,443.1	18.9%	\$ 947.3	15.4%	52.3%
SG&A	\$ 733.6	9.6%	\$ 573.6	9.3%	27.9%
Goodwill impairment	\$ -	-	\$ 3.3	0.1%	(100.0)%
Income from operations	\$ 709.5	9.3%	\$ 370.4	6.0%	91.5%

Net sales for 2006 were \$7,647.6 million, an increase of \$1,491.1 million when compared to 2005. Net sales relative to 2005 increased approximately \$359 million in the Terex Aerial Work Platforms segment because of improved economic conditions in the rental equipment market and approximately \$252 million from an increasing proportion of sales from international markets. Net sales in the Terex Construction segment were higher by approximately \$93 million, due to increased demand for compact construction equipment and heavy truck products, offset by weaker sales in the material handling product line and production delays in certain other product lines. Net sales in the Terex Cranes segment increased approximately \$468 million from 2005 levels, with the recovery broad-based across most product categories and aided by expansion in China. Net sales in the Terex Materials Processing & Mining segment benefited approximately \$265 million relative to 2005 from improvements in commodity prices, mainly for coal and iron ore, and increasing overall demand for its products, particularly hydraulic excavators. Net sales in the Terex Roadbuilding, Utility Products and Other segment increased approximately \$80 million relative to 2005 in most product categories.

Gross profit for 2006 was \$1,443.1 million, an increase of \$495.8 million from 2005. Improvements of approximately \$400 million relative to 2005 were realized in most of our segments due to the items noted above, including the impact of pricing actions, a change in product sales mix and volume leverage, offset by continued component cost pressures negatively impacting operating results.

Total SG&A increased in 2006 by \$160.0 million when compared to 2005. SG&A primarily increased as a result of higher selling and related costs of approximately \$96 million arising from increased sales levels during 2006 and increased costs of approximately \$37 million attributable to certain equity and long term compensation programs.

Income from operations increased by \$339.1 million in 2006 when compared to 2005. Our Aerial Work Platforms segment experienced significant improvement in income from operations relative to the same period in 2005, due to improved realization of pricing actions and increased unit volume, resulting from an improving economy in the United States, Europe and Australia. Income from operations in our Construction segment decreased versus 2005, due to the reduced demand for our material handler product, start-up delays in the launch of certain new product lines and the unfavorable translation effect of foreign currency exchange rate changes on imports to the United States. Income from operations in our Cranes segment increased as compared to 2005, as this segment experienced broad-based increased demand across most product categories and expansion in Asian markets. Income from operations improved in our Materials Processing & Mining segment because of increased demand from the mining and infrastructure markets. Income from operations in our Roadbuilding, Utility Products and Other segment improved due to the positive impact resulting from prior cost saving initiatives and pricing actions.

## Terex Aerial Work Platforms

	2006		2005		% Change In Reported Amounts
		% of Sales		% of Sales	
	<i>(\$ amounts in millions)</i>				
Net sales	\$ 2,090.3	-	\$ 1,479.5	-	41.3%
Gross profit	\$ 525.5	25.1%	\$ 293.0	19.8%	79.4%
SG&A	\$ 152.9	7.3%	\$ 102.8	6.9%	48.7%
Income from operations	\$ 372.6	17.8%	\$ 190.2	12.9%	95.9%

Net sales for our Aerial Work Platforms segment in 2006 were \$2,090.3 million, an increase of \$610.8 million, or 41%, when compared to 2005. Net sales increased when compared to 2005 as a result of stronger demand from the rental channel in the United States (approximately \$359 million) and improving demand for our products internationally (approximately \$252 million). We also experienced increasing market penetration of our telehandler product line and the impact of price increases implemented in 2006 of approximately \$142 million, which is included in the U.S and international increases noted above. Rental market demand increased relative to 2005 as rental channel customers continued to buy new equipment, particularly booms and scissor lifts, primarily to address increased utilization of their existing equipment. Sales of telehandler products increased approximately 25% when compared to the same period in 2005, as this product line continued to see the benefits of integrating the Genie sales and marketing strategy and selling through the same rental distribution channels as the aerial work platforms products, although these sales showed signs of easing in the fourth quarter of 2006.

Gross profit for 2006 was \$525.5 million, an increase of \$232.5 million when compared to 2005. While gross profit benefited from increased unit volume, it was also favorably impacted by the realization of approximately \$142 million due to pricing actions that were implemented to offset the increased cost of components over the past few years. In addition, gross profit was positively impacted by improved margin on sales in European markets, partially due to the relatively weaker U.S. dollar.

SG&A costs for 2006 were \$152.9 million, an increase of \$50.1 million when compared to 2005. Resources added to address the increasing sales levels and to expand the international sales and service infrastructure of approximately \$15 million were the primary reasons for the additional costs. Increased investment in new product development also contributed approximately \$4 million to the increase in SG&A costs, as well as approximately \$31 million in higher corporate charges and other administrative expenses correlating with our growth.

Income from operations for 2006 was \$372.6 million, an increase of \$182.4 million, or 96%, when compared to 2005. The increase was due to the items noted above, particularly the favorable impact of pricing and volume, partially offset by the impact of increased component costs and the increased costs associated with the significant expansion of production.

## Terex Construction

	2006		2005		% Change In Reported Amounts
		% of Sales		% of Sales	
	<i>(\$ amounts in millions)</i>				
Net sales	\$ 1,582.4	-	\$ 1,489.7	-	6.2%
Gross profit	\$ 179.1	11.3%	\$ 166.6	11.2%	7.5%
SG&A	\$ 163.1	10.3%	\$ 137.5	9.2%	18.6%
Income from operations	\$ 16.0	1.0%	\$ 29.1	2.0%	(45.0)%

Net sales in our Construction segment increased by \$92.7 million in 2006 when compared to 2005, and totaled \$1,582.4 million. The increase was mainly due to increased sales volume of approximately \$70 million from our off highway truck, loader backhoe, crawler and wheeled excavator, and mini excavator product lines, offset partially by lower sales in our material handler product line and production delays in certain other product lines. We also benefited from the favorable translation effect of foreign currency exchange rate changes, which accounted for approximately 25% of the net sales increase.

Gross profit increased to \$179.1 million in 2006, an increase of \$12.5 million when compared to 2005. Gross profit was positively impacted approximately \$8 million by sales volume and price increases across most product lines, and adversely impacted by lower material handler volumes and margins and by higher than expected production related costs for the new crawler excavator line due in part to numerous supplier delivery issues. Approximately 34% of the increase in gross profit was due to the translation effect of foreign currency exchange rate changes.

SG&A costs for 2006 totaled \$163.1 million, an increase of \$25.6 million when compared to 2005. Engineering expenses related to product development efforts of approximately \$3 million and costs of approximately \$2 million for business development in China contributed to the increase. Additionally, increased costs of approximately \$17 million related to targeted product promotion programs and increased resources to manage sales growth in certain businesses.

Income from operations for 2006 totaled \$16.0 million, a decrease of \$13.1 million when compared to \$29.1 million in 2005, resulting primarily from the items noted above, particularly reduced material handler sales volume and margins, increased production costs for the new crawler excavator line, and increased personnel expenses.

### Terex Cranes

	2006		2005		% Change In Reported Amounts
		% of Sales		% of Sales	
	<i>(\$ amounts in millions)</i>				
Net sales	\$ 1,740.1	-	\$ 1,271.9	-	36.8%
Gross profit	\$ 293.0	16.8%	\$ 170.4	13.4%	71.9%
SG&A	\$ 138.5	8.0%	\$ 110.2	8.7%	25.7%
Income from operations	\$ 154.5	8.9%	\$ 60.2	4.7%	156.6%

Net sales for our Cranes segment for 2006 increased by \$468.2 million and totaled \$1,740.1 million. The strong increase in net sales was due to a general improvement in all businesses and product categories, with increased sales volume of approximately \$322 million in rough-terrain, all-terrain, crawler and tower cranes when compared to 2005. Approximately 18% of the increase in net sales was due to the April 2006 acquisition of a controlling interest in Sichuan Crane.

Gross profit for 2006 increased by \$122.6 million relative to 2005 and totaled \$293.0 million. Gross profit benefited by approximately \$81 million due to increased sales volume and the positive impact of pricing actions taken during 2005. Approximately 12% of the increase in gross profit was due to the inclusion of Sichuan Crane.

SG&A costs for 2006 totaled \$138.5 million, an increase of \$28.3 million over 2005. The increase was due to higher spending levels of approximately \$12 million in all cranes businesses for increased infrastructure investment and by selling costs of approximately \$8 million associated with higher sales volume. However, as a percentage of net sales, SG&A spending decreased to 8.0% as compared to 8.7% in 2005, reflecting the higher pace of increased sales volume relative to increased costs. Approximately 26% of the increased SG&A costs were due to the inclusion of Sichuan Crane.

Income from operations for 2006 totaled \$154.5 million, an increase of \$94.3 million when compared to \$60.2 million in 2005. Income from operations in 2006 was positively impacted by the items noted above, particularly pricing increases in excess of cost pressures from suppliers, the benefit of higher sales volume and increased manufacturing throughput. Approximately 8% of the increase in income from operations was due to the inclusion of Sichuan Crane.

### Terex Materials Processing & Mining

	2006		2005		% Change In Reported Amounts
		% of Sales		% of Sales	
	<i>(\$ amounts in millions)</i>				
Net sales	\$ 1,625.0	-	\$ 1,359.5	-	19.5%
Gross profit	\$ 341.0	21.0%	\$ 233.9	17.2%	45.8%
SG&A	\$ 151.0	9.3%	\$ 117.7	8.7%	28.3%
Income from operations	\$ 190.0	11.7%	\$ 116.2	8.5%	63.5%

Net sales in our Materials Processing & Mining segment increased by \$265.5 million to \$1,625.0 million in 2006 compared to \$1,359.5 million in 2005. The increase in net sales was attributable to higher sales volume of approximately \$198 million due to the overall strong demand for mining products, mainly the hydraulic mining excavators manufactured in Dortmund, Germany, and related spare parts sales, both of which benefited from a broader distribution network, and continued growth of approximately 9% in our mobile crushing and screening product lines.

Gross profit increased by \$107.1 million in 2006 when compared to 2005 and totaled \$341.0 million. Gross profit improved because of approximately \$90 million in increased sales volume in both new machines and parts.

SG&A expense increased by \$33.3 million in 2006 relative to 2005, to \$151.0 million. The increase in SG&A expense reflected approximately \$6 million in additional staffing needed to address sales growth and period costs of approximately \$2 million associated with the relocation of the U.S. mining truck business personnel. We also incurred approximately \$11 million of increased costs for legal fees and administrative restructuring costs.

Income from operations for our Materials Processing & Mining segment was \$190.0 million in 2006, an increase of \$73.8 million from \$116.2 million in 2005. The increase was a result of the items noted above, particularly higher demand for the segment's products, due primarily to continued strong commodity prices, increasing global distribution for hydraulic mining excavators and the benefits of prior pricing actions, partially offset by increased component and administrative costs.

#### Terex Roadbuilding, Utility Products and Other

	2006		2005		% Change In Reported Amounts
		% of Sales		% of Sales	
	<i>(\$ amounts in millions)</i>				
Net sales	\$ 746.0	-	\$ 665.3	-	12.1%
Gross profit	\$ 102.4	13.7%	\$ 80.7	12.1%	26.9%
SG&A	\$ 77.2	10.3%	\$ 72.0	10.8%	7.2%
Goodwill impairment	\$ -	-	\$ 3.3	0.5%	(100.0)%
Income from operations	\$ 25.2	3.4%	\$ 5.4	0.8%	366.7%

Net sales for our Roadbuilding, Utility Products and Other segment in 2006 were \$746.0 million, an increase of \$80.7 million when compared to 2005. Volume increases in sales of concrete mixer trucks, asphalt plants and utilities products contributed approximately \$66 million of the increase. Increased aftermarket parts and service sales added approximately \$8 million from the prior year. Additionally, we had higher used machine and rental equipment sales of approximately \$7 million.

Gross profit in 2006 totaled \$102.4 million, an increase of \$21.7 million when compared to 2005. The volume improvements noted above contributed approximately \$14 million of the increase. We also benefited approximately \$7 million from a change in product sales mix in our utilities business.

SG&A costs for the segment in 2006 totaled \$77.2 million, an increase of \$5.2 million when compared to 2005. The net increase was partially due to increased sales commission costs of approximately \$1 million in the roadbuilding businesses, primarily in support of growth in the Brazilian roadbuilding operation, as well as costs related to sales growth in other asphalt products. General and administration costs increased approximately \$4 million, primarily due to increased personnel related costs to support management's on-going initiative to improve talent throughout this segment.

During the fourth quarter of 2005, a goodwill impairment charge of approximately \$3 million in a reporting unit was recognized due to an evaluation of carrying value in excess of its projected discounted cash flow, due mainly to a reduction in anticipated military vehicle contracts and the impact of continued funding delays from our minority partner in this reporting unit.

Income from operations for our Roadbuilding, Utility Products and Other segment in 2006 was \$25.2 million, an increase of \$19.8 million when compared to 2005. The increase was due primarily to the items noted above, particularly net sales volume increases partially offset by higher administrative costs.

## Corporate/Eliminations

	2006		2005		% Change In Reported Amounts
		% of Sales		% of Sales	
		(\$ amounts in millions)			
Net sales	\$ (136.2)	-	\$ (109.4)	-	(24.5)%
Income from operations	\$ (48.8)	35.8%	\$ (30.7)	28.1%	(59.0)%

Our consolidated results include the elimination of intercompany sales activity between segments. Additionally, certain expenses at the corporate level were not allocated to the business segments, which in 2006 were primarily attributable to approximately \$37 million of increased cost of certain equity and long-term compensation programs.

## Net Interest Expense

During 2006, our net interest expense decreased by \$13.4 million to \$75.2 million as compared to net interest expense of \$88.6 million in the prior year. This decrease was primarily driven by our lower debt balances.

## Loss on Early Extinguishment of Debt

We recorded a charge on early extinguishment of debt of \$23.3 million, including a \$15.6 million expense associated with the call premiums for the repayment of \$300 million of outstanding debt in June and August 2006. In addition, we recorded \$7.7 million of amortization of debt acquisition costs accelerated because of this debt repayment and the replacement of our previous credit facility.

## Other Income (Expense) – Net

Other income (expense) – net for 2006 was income of \$3.7 million, compared to income of \$7.1 million for the prior year. The decrease in Other income (expense) relates primarily to higher minority interest expense in consolidated subsidiaries combined with non-recurring gains on the sale of fixed assets in 2005.

## Income Taxes

During the year ended December 31, 2006, we recognized income tax expense of \$218.2 million on income from continuing operations before income taxes of \$614.7 million, an effective rate of 35.5%, as compared to income tax expense of \$101.3 million on income from continuing operations before income taxes of \$288.9 million, an effective rate of 35.1%, in the prior year. The effective tax rate for 2006 was slightly higher than in the prior year, primarily due to changes in the geographical distribution of earnings.

## CRITICAL ACCOUNTING POLICIES

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Changes in the estimates and assumptions used by management could have significant impact on our financial results. Actual results could differ from those estimates.

We believe that the following are among our most significant accounting policies which are important in determining the reporting of transactions and events and which utilize estimates about the effect of matters that are inherently uncertain and therefore are based on management judgment. Please refer to Note A - "Basis of Presentation" in the accompanying Consolidated Financial Statements for a complete listing of our accounting policies.

**Inventories** - Inventories are stated at the lower of cost or market value. Cost is determined principally by the first-in, first-out ("FIFO") method. In valuing inventory, we are required to make assumptions regarding the level of reserves required to value potentially obsolete or over-valued items at the lower of cost or market. The valuation of used equipment taken in trade from customers requires us to use the best information available to determine the value of the equipment to potential customers. This value is subject to change based on numerous conditions. Inventory reserves are established taking into account age, frequency of use, or sale, and in the case of repair parts, the installed base of machines. While calculations are made involving these factors, significant management judgment regarding expectations for future events is involved. Future events which could significantly influence our judgment and related estimates include general economic conditions in markets where our products are sold, new equipment price fluctuations, competitive actions, including the introduction of new products and technological advances, as well as new products and design changes we introduce. At December 31, 2007, reserves for excess and obsolete inventory totaled \$105.5 million.

**Accounts Receivable** - We are required to judge our ability to collect accounts receivable from our customers. Valuation of receivables includes evaluating customer payment histories, customer leverage, availability of third party financing, political and exchange risks and other factors. Many of these factors, including the assessment of a customer's ability to pay, are influenced by economic and market factors that cannot be predicted with certainty. At December 31, 2007, reserves for potentially uncollectible accounts receivable totaled \$62.5 million.

**Guarantees** - We have issued guarantees to financial institutions of customer financing to purchase equipment as of December 31, 2007. We must assess the probability of losses or non-performance in ways similar to the evaluation of accounts receivable, including consideration of a customer's payment history, leverage, availability of third party finance, political and exchange risks and other factors. Many of these factors, including the assessment of a customer's ability to pay, are influenced by economic and market factors that cannot be predicted with certainty. To date, losses related to guarantees have been negligible.

Our customers, from time to time, may fund acquisition of our equipment through third-party finance companies. In certain instances, we may provide a credit guarantee to the finance company, by which we agree to make payments to the finance company should the customer default. Our maximum liability is limited to the remaining payments due to the finance company at the time of default. In the event of customer default, we are generally able to recover and dispose of the equipment at a minimum loss, if any, to us.

As of December 31, 2007, our maximum exposure to such credit guarantees was \$220.0 million, including total guarantees issued by Terex Demag, part of the Cranes segment, and Genie, part of the Aerial Work Platforms segment, of \$150.6 million and \$38.6 million, respectively. The terms of these guarantees coincide with the financing arranged by the customer and generally do not exceed five years. Given our position as the original equipment manufacturer and our knowledge of end markets, when called upon to fulfill a guarantee, we have generally been able to liquidate the financed equipment at a minimal loss, if any.

We issue residual value guarantees under sales-type leases. A residual value guarantee involves a guarantee that a piece of equipment will have a minimum fair market value at a future point in time. As described in Note R - "Litigations and Contingencies" in the Notes to the Consolidated Financial Statements, Genie's maximum exposure related to residual value guarantees under sales-type leases was \$39.3 million at December 31, 2007, with our total residual value guarantees issued (including Genie) of \$41.3 million. We are able to mitigate the risk associated with these guarantees because the maturity of the guarantees is staggered, which limits the amount of used equipment entering the marketplace at any one time.

We guarantee, from time to time, that we will buy equipment from our customers in the future at a stated price if certain conditions are met by the customer. Such guarantees are referred to as buyback guarantees. These conditions generally pertain to the functionality and state of repair of the machine. As of December 31, 2007, our maximum exposure pursuant to buyback guarantees was \$132.6 million. We are able to mitigate the risk of these guarantees by staggering the timing of the buybacks and through leveraging our access to the used equipment markets provided by our original equipment manufacturer status.

We record a liability for the estimated fair value of guarantees issued pursuant to Financial Accounting Standards Board (the "FASB") Interpretation ("FIN") No. 45, "Guarantor's Accounting and Disclosure Requirements for Guarantees, Including Indirect Guarantees of Indebtedness of Others, an interpretation of Statement of Financial Accounting Standards Nos. 5, 57 and 107 and rescission of FIN 34." We recognize a loss under a guarantee when our obligation to make payment under the guarantee is probable and the amount of the loss can be estimated. A loss would be recognized if our payment obligation under the guarantee exceeds the value we can expect to recover to offset such payment, primarily through the sale of the equipment underlying the guarantee.

We have recorded an aggregate liability within Other current liabilities and Retirement plans and other in the Consolidated Balance Sheet of approximately \$19 million for the estimated fair value of all guarantees provided as of December 31, 2007.

**Revenue Recognition** - Revenue and costs are generally recorded when products are shipped and invoiced to either independently owned and operated dealers or to customers.

Revenue generated in the United States is recognized when title and risk of loss pass from us to our customers, which occurs upon shipment when terms are FOB shipping point (which is customary) and upon delivery when terms are FOB destination. We also have a policy requiring that certain criteria be met in order to recognize revenue, including satisfaction of the following requirements:

- a) Persuasive evidence that an arrangement exists;
- b) The price to the buyer is fixed or determinable;
- c) Collectibility is reasonably assured; and
- d) We have no significant obligations for future performance.

In the United States, we have the ability to enter into a security agreement and receive a security interest in the product by filing an appropriate Uniform Commercial Code (“UCC”) financing statement. However, a significant portion of our revenue is generated outside of the United States. In many countries outside of the United States, as a matter of statutory law, a seller retains title to a product until payment is made. The laws do not provide for a seller’s retention of a security interest in goods in the same manner as established in the UCC. In these countries, we retain title to goods delivered to a customer until the customer makes payment so that we can recover the goods in the event of customer default on payment. In these circumstances, where we only retain title to secure our recovery in the event of customer default, we also have a policy, which requires meeting certain criteria in order to recognize revenue, including satisfaction of the following requirements:

- a) Persuasive evidence that an arrangement exists;
- b) Delivery has occurred or services have been rendered;
- c) The price to the buyer is fixed or determinable;
- d) Collectibility is reasonably assured;
- e) We have no significant obligations for future performance; and
- f) We are not entitled to direct the disposition of the goods, cannot rescind the transaction, cannot prohibit the customer from moving, selling, or otherwise using the goods in the ordinary course of business and have no other rights of holding title that rest with a titleholder of property that is subject to a lien under the UCC.

In circumstances where the sales transaction requires acceptance by the customer for items such as testing on site, installation, trial period or performance criteria, revenue is not recognized unless the following criteria have been met:

- a) Persuasive evidence that an arrangement exists;
- b) Delivery has occurred or services have been rendered;
- c) The price to the buyer is fixed or determinable;
- d) Collectibility is reasonably assured; and
- e) The customer has given their acceptance, the time period for acceptance has elapsed or we have otherwise objectively demonstrated that the criteria specified in the acceptance provisions have been satisfied.

In addition to performance commitments, we analyze factors such as the reason for the purchase to determine if revenue should be recognized. This analysis is done before the product is shipped and includes the evaluation of factors that may affect the conclusion related to the revenue recognition criteria as follows:

- a) Persuasive evidence that an arrangement exists;
- b) Delivery has occurred or services have been rendered;
- c) The price to the buyer is fixed or determinable; and
- d) Collectibility is reasonably assured.

In limited circumstances, certain new units may be invoiced prior to the time customers take physical possession. Revenue is recognized in such cases only when the customer has a fixed commitment to purchase the units, the units have been completed, tested and made available to the customer for pickup or delivery, and the customer has requested that we hold the units for pickup or delivery at a time specified by the customer. In such cases, the units are invoiced under our customary billing terms, title to the units and risks of ownership pass to the customer upon invoicing, the units are segregated from our inventory and identified as belonging to the customer and we have no further obligations under the order.

Revenue from sales-type leases is recognized at the inception of the lease. Income from operating leases is recognized ratably over the term of the lease. We routinely sell equipment subject to operating leases and the related lease payments. If we do not retain a substantial risk of ownership in the equipment, the transaction is recorded as a sale. If we do retain a substantial risk of ownership, the transaction is recorded as a borrowing, the operating lease payments are recognized as revenue over the term of the lease and the debt is amortized over a similar period.

We, from time to time, issue buyback guarantees in conjunction with certain sales agreements. These primarily relate to trade value agreements (“TVAs”) in which a customer may trade-in equipment in the future at a stated price/credit, if certain conditions are met by the customer. The trade in price/credit is determined at the time of the original sale of equipment. In conjunction with the trade-in, these conditions include a requirement to purchase new equipment at fair market value at the time of trade-in, which fair value is required to be of equal or greater value than the original equipment cost. Other conditions also include the general functionality and state of repair of the machine. We have concluded that any credit provided to customers under a TVA/buyback guarantee, which is expected to be equal to or less than the fair value of the equipment returned on the trade-in date, is a guarantee to be accounted for in accordance with FIN No. 45.



The original sale of equipment, accompanied by a buyback guarantee, is a multiple element transaction wherein we offer our customer the right, after some period of time, for a limited period of time, to exchange purchased equipment for a fixed price trade-in credit toward another of our products. The fixed price trade-in credit is accounted for under the guidance provided by FIN No. 45. Pursuant to this right, we have agreed to make a payment (in the form of a trade-in credit) to the customer contingent upon the customer exercising its right to trade-in the original purchased equipment. Under the guidance of FIN No. 45, we record the fixed price trade-in credit at its fair value. Accordingly, as noted above, we have accounted for the trade in credit as a separate deliverable in a multiple element arrangement.

**Goodwill** - Goodwill represents the difference between the total purchase price paid in the acquisition of a business and the fair value of the assets, both tangible and intangible, and liabilities we acquired. We review the value of our recorded goodwill annually, and more frequently as circumstances warrant, to determine if this value is potentially impaired. The initial recognition of goodwill, as well as the annual review of the carrying value of goodwill, requires that we develop estimates of future business performance. These estimates are used to derive expected cash flow and include assumptions regarding future sales levels, the impact of cost reduction programs, and the level of working capital needed to support a given business. We rely on data developed by business segment management as well as macroeconomic data in making these calculations. The estimate also includes a determination of the reporting units' weighted average cost of capital. The cost of capital is based on assumptions about interest rates as well as a risk-adjusted rate of return required by our equity investors. Changes in these estimates can impact the present value of the expected cash flow that is used in determining the fair value of goodwill as well as the overall expected value of a given business.

**Impairment of Long Lived Assets** - Our policy is to assess the realizability of our long-lived assets, including intangible assets, and to evaluate such assets for impairment whenever events or changes in circumstances indicate that the carrying amount of such assets (or group of assets) may not be recoverable. Impairment is determined to exist if the estimated future undiscounted cash flows are less than the asset's carrying value. Future cash flow projections include assumptions regarding future sales levels, the impact of cost reduction programs, and the level of working capital needed to support each business. We rely on data developed by business segment management as well as macroeconomic data in making these calculations. There are no assurances that future cash flow assumptions will be achieved. The amount of any impairment then recognized would be calculated as the difference between the estimated fair value and the carrying value of the asset.

**Accrued Warranties** - We record accruals for unasserted warranty claims based on our prior claim experience. Warranty costs are accrued at the time revenue is recognized. However, adjustments to the initial warranty accrual are recorded if actual claim experience indicates that adjustments are necessary. These warranty costs are based upon management's assessment of past claims and current experience. However, actual claims could be higher or lower than amounts estimated, as the amount and value of warranty claims are subject to variation as a result of many factors that cannot be predicted with certainty, including the performance of new products, models and technology, changes in weather conditions for product operation, different uses for products and other similar factors.

**Accrued Product Liability** - We record accruals for product liability claims based on our prior claim experience. Accruals for product liability claims are valued based upon our prior claims experience, including consideration of the jurisdiction, circumstances of the accident, type of loss or injury, identity of plaintiff, other potential responsible parties, analysis of outside legal counsel, analysis of internal product liability counsel and the experience of our director of product safety. We provide accruals for estimated product liability experience on known claims. We do not accrue for reported incidents until such time as a claim is made against us. Actual product liability costs could be different due to a number of variables such as the decisions of juries or judges.

**Pension Benefits** - Pension benefits represent financial obligations that will be ultimately settled in the future with employees who meet eligibility requirements. As of December 31, 2007, we maintained four qualified defined benefit pension plans and one nonqualified plan covering certain U.S. employees. The benefits for the qualified plan covering salaried employees are based primarily on years of service and employees' qualifying compensation during the final years of employment. Participation in the plan for salaried employees was frozen on or before October 15, 2000. The benefits for the three qualified plans covering bargaining unit employees are based primarily on years of service and a flat dollar amount per year of service. Participation was frozen effective December 31, 2000 for one plan, February 18, 2006 for another plan, and June 29, 2007 for the third plan. For all four qualified plans, no participants will be credited with service following the effective dates of their freeze, except that participants are credited with post-freeze service for purposes of determining vesting and retirement eligibility only. It is our policy, generally, to fund the qualified U.S. plans based on the minimum requirements of the Employee Retirement Income Security Act of 1974. The nonqualified plan provides retirement benefits to certain senior executives of the Company and is unfunded. Generally, the nonqualified plan provides a benefit based on average total compensation earned over a participant's final five years of employment and years of service reduced by benefits earned under any Company retirement program excluding salary deferrals and matching contributions. We maintain defined benefit plans in Germany, France, China, Netherlands, India and the United Kingdom for some of our subsidiaries. The plans in Germany, France, Netherlands, India and China are unfunded plans. Plan assets consist primarily of common stocks, bonds, and short-term cash equivalent funds. For the U.S. plans, approximately 41% of the assets are in equity securities and 59% are in fixed income securities. For the U.K. funded plans, approximately 54% of the assets are in equity securities, 42% are in fixed income securities and 4% in real estate. This allocation is reviewed periodically and updated to meet the long-term goals of the plan.

Determination of defined benefit pension and postretirement plan obligations and their associated expenses requires the use of actuarial valuations to estimate the benefits that employees earn while working, as well as the present value of those benefits. We use the services of independent actuaries to assist with these calculations. Inherent in these valuations are economic assumptions including expected returns on plan assets, discount rates at which liabilities may be settled, rates of increase of health care costs, rates of future compensation increases as well as employee demographic assumptions such as retirement patterns, mortality and turnover. The actuarial assumptions used may differ materially from actual results due to changing market and economic conditions, higher or lower turnover rates or longer or shorter life spans of participants. Actual results that differ from the actuarial assumptions used are recorded as unrecognized gains and losses. Unrecognized gains and losses that exceed 10 percent of the greater of the plan's projected benefit obligations or the market-related value of assets are amortized to earnings over the shorter of the estimated future service period of the plan participants or the period until any anticipated final plan settlements. The assumptions used in the actuarial models are evaluated periodically and are updated to reflect experience. We believe the assumptions used in the actuarial calculations are reasonable and are within accepted practices in each of the respective geographic locations in which we operate.

Expected long-term rates of return on pension plan assets were 8.00% for U.S. plans and 6.50% for the U.K. plans at December 31, 2007. These rates are determined annually by management based on a weighted average of current and historical market trends, historical portfolio performance and the portfolio mix of investments. The expected long-term rate of return on plan assets at December 31 is used to measure the earnings effects for the subsequent year. The difference between the expected return and the actual return on plan assets affects the calculated value of plan assets and, ultimately, future pension expense (income).

Our strategy with regard to the investments in the pension plans is to earn a rate of return sufficient to match or exceed the long-term growth of pension liabilities. The expected rate of return of plan assets represents an estimate of long-term returns on the investment portfolio. While we examine performance and future expectations annually, we also view historic asset portfolios and performance over a long period of years. In the short term, there may be fluctuations of positive and negative yields year over year, but over the long-term, the actual return is expected to match the expected assumptions. Actual results that differ from the assumptions are accumulated and amortized over future periods, and therefore, generally affect the recognized pension expense or benefit and our pension obligation in future periods.

The discount rates for pension plan liabilities were 6.00% for U.S. plans and 5.25% to 9.00% for international plans at December 31, 2007. The discount rate enables us to estimate the present value of expected future cash flows on the measurement date. The rate used reflects a rate of return on high-quality fixed income investments that match the duration of expected benefit payments at the December 31 measurement date. The discount rate at December 31 is used to measure the year-end benefit obligations and the earnings effects on the subsequent year. A lower discount rate increases the present value of benefit obligations and increases pension expense.

The expected rates of compensation increase for our international pension plans were 2.00% to 10.00% at December 31, 2007. These estimated annual compensation increases are determined by management every year and are based on historical trends and market indices.

We have recorded the underfunded status on our balance sheet as a liability and the unrecognized prior service costs and actuarial gains/losses as a reduction in Stockholders' Equity on the Consolidated Balance Sheet. The change in assumptions from the previous year, primarily increases in the discount rate, resulted in a net decrease in the projected benefit obligation of \$31.0 million.

Actual results in any given year will often differ from actuarial assumptions because of demographic, economic and other factors. The market value of the plan assets can change significantly in a relatively short period of time. Additionally, the measurement of the plan benefit obligations is sensitive to changes in interest rates. As a result, if the equity market declines and/or interest rates decrease, the plan estimated benefit obligations could increase, causing an increase in liability and a reduction in Stockholders' Equity.

We expect that any future obligations under our plans that are not currently funded will be funded from future cash flows from operations. If our contributions are insufficient to adequately fund the plans to cover our future obligations, or if the performance of the assets in our plans does not meet expectations, or if our assumptions are modified, contributions could be higher than expected, which would reduce the cash available for our business. Changes in U.S. or foreign laws governing these plans could require additional contributions. In addition, changes in generally accepted accounting principles in the United States could require the recording of additional liabilities and costs related to these plans.

The assumptions used in computing our net pension expense and projected benefit obligation have a significant effect on the amounts reported. A 0.25% change in each of the assumptions below would have the following effects upon net pension expense and projected benefit obligation, respectively, as of and for the year ended December 31, 2007:

	Increase		Decrease	
	Discount Rate	Expected long-term rate of return	Discount Rate	Expected long-term rate of return
	<i>(\$ amounts in millions)</i>			
U. S. Plans:				
Net pension expense	\$ (0.2)	\$ (0.3)	\$ 0.2	\$ 0.3
Projected benefit obligation	\$ (3.9)	\$ —	\$ 4.1	\$ —
Foreign Plans:				
Net pension expense	\$ (1.1)	\$ (0.3)	\$ 0.9	\$ 0.3
Projected benefit obligation	\$ (12.5)	\$ —	\$ 13.8	\$ —

**Income Taxes** - We estimate income taxes based on enacted tax laws in the various jurisdictions where we conduct business. We recognize deferred income tax assets and liabilities, which represent future tax benefits or obligations of the Company. These deferred income tax balances arise from temporary differences due to divergent treatment of certain items for accounting and income tax purposes.

We evaluate deferred tax assets each period to ensure that estimated future taxable income will be sufficient in character, amount and timing to result in the use of our deferred tax assets. “Character” refers to the type (capital gain vs. ordinary income) as well as the source (foreign vs. domestic) of the income we generate. “Timing” refers to the period in which future income is expected to be generated. Timing is important because some net operating losses (“NOLs”) expire if not used within an established statutory time frame. Based on these evaluations, we have determined that it is more likely than not that expected future earnings will be sufficient to use most of our deferred tax assets.

Judgments and estimates are required to determine tax expense and deferred tax valuation allowances and in assessing exposures related to tax matters. Tax returns are subject to audit and local taxing authorities could challenge tax-filing positions we take. Our practice is to file income tax returns that conform to the requirements of each jurisdiction and to record provisions for tax liabilities, including interest and penalties in accordance with FIN No. 48, “Accounting for Uncertainty in Income Taxes—an interpretation of FASB Statement No. 109” (“FIN No. 48”). As our business has grown in size and complexity, so has our potential exposure to uncertain tax positions. Given the subjective nature of applicable tax law, the results of an audit of any tax return could have a significant impact on our financial statements.

## RECENT ACCOUNTING PRONOUNCEMENTS

In June 2006, the FASB ratified Emerging Issues Task Force (“EITF”) Issue No. 06-3 (“EITF No. 06-3”), “How Taxes Collected from Customers and Remitted to Governmental Authorities Should Be Presented in the Income Statement (That is, Gross versus Net Presentation).” The classification in the income statement of taxes is considered an accounting policy and any change in presentation would require the application of Statement of Financial Accounting Standard (“SFAS”) No. 154, “Accounting Changes and Error Corrections.” In addition, under the scope of EITF No. 06-3, significant taxes recorded in the Consolidated Statement of Income would require disclosure of the accounting policy elected and amounts reflected in gross revenue for all periods presented. Provisions of EITF No. 06-3 are effective for fiscal years beginning after December 15, 2006. We adopted this accounting standard on January 1, 2007. Adoption of EITF No. 06-3 did not have a material impact on our financial statements.

In June 2006, the FASB issued, FIN No. 48, which clarifies accounting for uncertainty in tax positions. FIN No. 48 requires that we recognize in our financial statements the impact of a tax position, if that position is more likely than not to be sustained on audit, based on the technical merits of the position. Provisions of FIN No. 48 are effective for fiscal years beginning after December 15, 2006, with the cumulative effect of the change in accounting principle recorded as an adjustment to retained earnings as of January 1, 2007. We adopted this accounting standard on January 1, 2007. See Note C – “Income Taxes” in the Notes to the Consolidated Financial Statements for the impact of adoption of FIN No. 48.

In September 2006, the FASB issued SFAS No. 157, “Fair Value Measurements,” (“SFAS No. 157”) which is effective for fiscal years beginning after November 15, 2007 and for interim periods within those years. This statement defines fair value, establishes a framework for measuring fair value and expands the related disclosure requirements. This statement applies under other accounting pronouncements that require or permit fair value measurements. The statement indicates, among other things, that a fair value measurement assumes that the transaction to sell an asset or transfer a liability occurs in the principal market for the asset or liability

or, in the absence of a principal market, the most advantageous market for the asset or liability. SFAS No. 157 defines fair value based upon an exit price model. In February 2008, the FASB issued FASB Staff Positions (“FSP”) No. 157-1, “Application of FASB Statement No. 157 to FASB Statement No. 13 and Other Accounting Pronouncements That Address Fair Value Measurements for Purposes of Lease Classification or Measurement under Statement 13” and FSP No. 157-2, “Effective Date of FASB Statement No. 157”. FSP No. 157-1 amends SFAS No. 157 to exclude SFAS No. 13, “Accounting for Leases,” and its related interpretive accounting pronouncements that address leasing transactions, while FSP No. 157-2 delays the effective date of SFAS No. 157 for all nonfinancial assets and nonfinancial liabilities, except those that are recognized or disclosed at fair value in the financial statements on a recurring basis (at least annually) until the beginning of the first quarter of 2009. We have evaluated the new statement and have determined that it will not have a significant impact on the determination or reporting of our financial results.

In February 2007, the FASB issued SFAS No. 159, “The Fair Value Option for Financial Assets and Financial Liabilities – Including an amendment of FASB Statement No. 115,” which is effective for fiscal years beginning after November 15, 2007. This statement permits entities to choose to measure many financial instruments and certain other items at fair value. This statement also establishes presentation and disclosure requirements designed to facilitate comparisons between entities that choose different measurement attributes for similar types of assets and liabilities. Unrealized gains and losses on items for which the fair value option is elected would be reported in earnings. We have evaluated the new statement and have determined that it will not have a significant impact on the determination or reporting of our financial results.

In December 2007, the FASB issued SFAS No. 141 (revised 2007), “Business Combinations” (“SFAS No. 141R”), which replaces SFAS No. 141, “Business Combinations.” SFAS No. 141R retains the underlying concepts of SFAS No. 141 in that all business combinations are still required to be accounted for at fair value under the acquisition method of accounting, but SFAS No. 141R changes the application of the acquisition method in a number of significant aspects. Acquisition costs will generally be expensed as incurred; noncontrolling interests will be valued at fair value at the acquisition date; in-process research and development will be recorded at fair value as an indefinite-lived intangible asset at the acquisition date; restructuring costs associated with a business combination will generally be expensed subsequent to the acquisition date; and changes in deferred tax asset valuation allowances and income tax uncertainties after the acquisition date generally will affect income tax expense. SFAS No. 141R is effective on a prospective basis for all business combinations for which the acquisition date is on or after the beginning of the first annual period subsequent to December 15, 2008. Early adoption is not permitted. We are currently evaluating the effects, if any, that SFAS No. 141R may have on our financial statements.

In December 2007, the FASB issued SFAS No. 160, “Noncontrolling Interests in Consolidated Financial Statements—an amendment of ARB No. 51” (“SFAS No. 160”). This statement is effective for fiscal years, and interim periods within those fiscal years, beginning on or after December 15, 2008, with earlier adoption prohibited. This statement requires the recognition of a noncontrolling interest (minority interest) as equity in the consolidated financial statements and separate from the parent’s equity. The amount of net income attributable to the noncontrolling interest will be included in consolidated net income on the face of the income statement. It also amends certain of ARB No. 51’s consolidation procedures for consistency with the requirements of SFAS No. 141R. This statement also includes expanded disclosure requirements regarding the interests of the parent and its noncontrolling interest. We are currently evaluating the effects, if any, that SFAS No. 160 may have on our financial statements.

## **LIQUIDITY AND CAPITAL RESOURCES**

Our main sources of funding are cash generated from operations, loans from our bank credit facilities and funds raised in capital markets. We believe that cash generated from our operations, together with access to our bank credit facilities and our cash on hand, provide adequate liquidity to meet our operating and debt service requirements. We had cash and cash equivalents of \$1,272.4 million at December 31, 2007. In addition, we had \$598.1 million available for borrowing under our revolving credit facilities at December 31, 2007.

Generating cash from operations depends primarily on our ability to earn net income through sales of our products and manage our investment in working capital. We continue to focus on collecting receivables in a timely manner. Consistent with past practice, each quarter we sell receivables to various third party financial institutions through several pre-arranged facilities. During the fourth quarter of 2007 and 2006, we sold, without recourse, accounts receivable approximating 9% and 12% of our fourth quarter revenue in 2007 and 2006, respectively, to provide additional liquidity. The discontinuance of these facilities could reduce our liquidity.

We are focused on increasing inventory turns by sharing, throughout our Company, many of the best practices and lean manufacturing processes that several of our business units have implemented successfully. We continue to experience challenges with supply chain capacities and deliveries. Substantial effort has gone into reviewing and improving our materials planning and forecasting methods, and, despite high current levels of inventory, we are seeing improvements in many areas. We expect these initiatives to reduce the level of inventory needed to support business and allow us to reduce our manufacturing lead times, thereby reducing our working capital requirements.

Our ability to generate cash from operations is subject to numerous factors, including the following:

- Many of our customers fund their purchases through third party finance companies that extend credit based on the credit worthiness of the customers and the expected residual value of our equipment. Changes either in the customers' credit profile or in used equipment values may impact the ability of customers to purchase equipment.
- As our sales increase, the absolute amount of working capital needed to support our business may increase, with a corresponding reduction in cash generated by operations.
- We insure and sell a portion of our accounts receivable to third party finance companies that are not obligated to purchase accounts receivable from us, and may choose to limit or discontinue further purchases from us at any time. Changes in customers' credit worthiness, in the market for credit insurance or in the willingness of third party finance companies to purchase accounts receivable from us can impact our cash flow from operations.
- Our suppliers extend payment terms to us based on our overall credit rating. Declines in our credit rating may impact suppliers' willingness to extend terms and in turn increase the cash requirements of our business.
- Sales of our products are subject to general economic conditions, weather, competition and the translation effect of foreign currency exchange rate changes, and other factors that in many cases are outside our direct control. For example, during periods of economic uncertainty, many of our customers have tended to delay purchasing decisions, which has had a negative impact on cash generated from operations.

We negotiate, when possible, advance payments from our customers for products with long lead times to help fund the substantial working capital investment in these projects.

Our sales have become less seasonal as we have grown, diversified our product offerings and expanded the geographic reach of our products, and our sales have become less dependent on construction products and sales in the United States and Europe. In addition, high levels of backlog in a number of our segments have led to longer wait times and deliveries being accepted regardless of the season. As a result, we expect first and second half sales to be relatively equal in 2008.

In 2007, our income tax payments increased. In 2005 and 2006, we used net operating losses to reduce our cash income tax payments, most notably in the U.S., Germany and the United Kingdom. The U.S. net operating loss was substantially utilized in 2006, resulting in higher cash payments in the U.S. for 2007. Increasing profitability in Germany resulted in additional utilization of net operating loss carry forwards in Germany, partially offsetting the increased cash payments in the U.S.

Because of the quarterly pattern of our sales, we have recently used cash to fund our operations in the first quarter of the year and generated cash in the remaining three quarters of the year. In 2007, we used cash in the first quarter and generated cash in the rest of the year. We expect our cash flow performance in 2008 to be heavily influenced by our ability to reduce inventory as a percentage of sales, driven by efficiency improvements and easing of supplier constraints. We expect our operating cash flow pattern in 2008 to be similar or better than 2007.

To help fund our significant cash expenditures during the first quarter of the year, we have maintained cash balances and a revolving line of credit in addition to term borrowings from our bank group. Our bank credit facilities provide us with a revolving line of credit of up to \$700 million that is available through July 14, 2012 and term debt of \$200 million that will mature on July 14, 2013. The revolving line of credit consists of \$500 million of available domestic revolving loans and \$200 million of available multicurrency revolving loans. The credit facilities also provide for incremental loan commitments of up to \$300 million, which may be extended at the option of the lenders, in the form of revolving credit loans, term loans or a combination of both.

Our bank credit facilities require compliance with a number of covenants. These covenants require us to meet certain financial tests, namely (a) to maintain a consolidated leverage ratio not in excess of 3.75 to 1.00 on the last day of any fiscal quarter, and (b) to maintain a consolidated fixed charge coverage ratio of not less than 1.25 to 1.00 for any period of four consecutive fiscal quarters. The covenants also limit, in certain circumstances, our ability to take a variety of actions, including: incur indebtedness; create or maintain liens on our property or assets; make investments, loans and advances; engage in acquisitions, mergers, consolidations and asset sales; and pay dividends and distributions, including share repurchases. Our bank credit facilities also contain customary events of default.

We currently comply with all of our financial covenants under the bank credit facilities. Our future compliance with our financial covenants under the bank credit facilities will depend on our ability to generate earnings and manage our assets effectively. Our bank credit facilities also have various non-financial covenants, requiring us to refrain from taking certain actions (as described above) and requiring us to take certain actions, such as keeping in good standing our corporate existence, maintaining insurance, and providing our bank lending group with financial information on a timely basis.

On January 15, 2007, we redeemed the outstanding \$200 million principal amount of our 9-1/4% Senior Subordinated Notes due 2011 (the "9-1/4% Notes"). The total cash paid was \$218.5 million, and included a call premium of 4.625%, as set forth in the indenture for the 9-1/4% Notes, plus accrued interest of \$46.25 per \$1,000 principal amount at the redemption date. We recorded pre-tax charges of \$12.5 million in the first quarter of 2007 for the call premium and accelerated amortization of debt acquisition costs as a loss on early extinguishment of debt.

On November 13, 2007, we issued \$800 million aggregate principal amount of 8% Senior Subordinated Notes Due 2017 (the "8% Notes"). The 8% Notes are not currently guaranteed by any of our subsidiaries, but under certain limited circumstances could become guaranteed by certain of our domestic subsidiaries. The 8% Notes are redeemable by us beginning in November 2012 at an initial redemption price of 104.000% of principal amount.

The interest rates charged under our bank credit facilities are subject to adjustment based on our consolidated leverage ratio. The weighted average interest rate on the outstanding portion of the revolving credit component under our bank credit facilities was 5.32% at December 31, 2006. We did not have any outstanding borrowings under our revolver at December 31, 2007. The weighted average interest rate on the term loans under the bank credit facilities was 6.58% and 7.11% at December 31, 2007 and 2006, respectively.

We have also positioned ourselves to repurchase some of our outstanding common stock as conditions warrant. In December 2006, our Board of Directors authorized the repurchase of up to \$200 million of our outstanding common shares through June 30, 2008. In December 2007, our Board of Directors increased the share repurchase program by \$500 million, bringing the total amount that may be repurchased under the program to \$700 million, and extended the expiration date for the program through June 30, 2009. During the year ended December 31, 2007, we repurchased 2,328,108 shares for \$166.6 million under this program.

We manage our interest rate risk by maintaining a balance between fixed and floating rate debt, including the use of interest rate derivatives when appropriate. Over the long term, we believe this mix will produce lower interest cost than a purely fixed rate mix without substantially increasing risk.

We anticipate that acquisitions will be a part of our growth strategy, and with the recent volatility in the financial markets, we are positioned to take advantage of opportunities as they arise. We intend to use our liquidity to target acquisitions and fund internal expansion activities, including capital expenditures. On November 6, 2007, we acquired SHM for approximately \$146 million. On January 14, 2008, we announced that we have reached a definitive agreement to acquire ASV for approximately \$488 million.

Our ability to access the capital markets to raise funds, through the sale of equity or debt securities, is subject to various factors, some specific to us, and others related to general economic and/or financial market conditions. These include results of operations, projected operating results for future periods and debt to equity leverage. In July 2007, we filed a shelf registration statement with the SEC to allow for easier access to the capital markets. Our ability to access the capital markets is also subject to our timely filing of periodic reports with the SEC. In addition, the terms of our bank credit facility and senior subordinated notes restrict our ability to make further borrowings and to sell substantial portions of our assets.

#### Cash Flows - 2007 vs. 2006

Cash provided by operations for the year ended December 31, 2007 totaled \$361.4 million, compared to \$492.3 million for the year ended December 31, 2006. The decrease in cash provided resulted from higher working capital, particularly inventory due to the net sales increase, logistics issues related to our increased level of international business, which is causing longer transport times and certain supplier constraints limiting production throughput, which increased our use of cash by \$157.8 million.

Cash used in investing activities for the year ended December 31, 2007 was \$251.5 million, or \$199.6 million more than cash used in investing activities for the year ended December 31, 2006, primarily due to the acquisition of SHM for approximately \$146 million and \$32.6 million higher capital expenditures in the current year, including costs associated with implementing our enterprise management system. Additionally, in the prior year we had \$55.2 million of proceeds from the sale of a discontinued operation.

We provided cash from financing activities of \$431.1 million for the year ended December 31, 2007, compared to cash used in financing activities for the year ended December 31, 2006 of \$352.7 million. The change in financing cash flows was primarily due to the issuance of \$800 million of long-term debt and repayment of \$200 million in long-term debt in 2007 compared to repayment of \$300 million of long-term debt in the year ended December 31, 2006, offset by share repurchases in 2007 of \$166.6 million.

## Contractual Obligations

The following table sets out our specified contractual obligations at December 31, 2007:

	<u>Total Committed</u>	<u>Payments due by year</u>					<u>Thereafter</u>
		<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	
Long-term debt obligations	\$ 2,162.5	\$ 127.8	\$ 98.0	\$ 99.8	\$ 107.1	\$ 99.3	\$ 1,630.5
Capital lease obligations	9.3	2.2	1.7	1.6	1.4	1.0	1.4
Operating lease obligations	<u>344.1</u>	<u>60.2</u>	<u>49.0</u>	<u>40.2</u>	<u>29.8</u>	<u>25.8</u>	<u>139.1</u>
Total	<u>\$ 2,515.9</u>	<u>\$ 190.2</u>	<u>\$ 148.7</u>	<u>\$ 141.6</u>	<u>\$ 138.3</u>	<u>\$ 126.1</u>	<u>\$ 1,771.0</u>

Long-term debt obligations include expected interest expense. Interest expense is calculated using fixed interest rates for indebtedness that has fixed rates and the implied forward rates as of December 31, 2007 for indebtedness that has floating interest rates.

As of December 31, 2007, our liability for uncertain income tax positions was \$122.6 million. We expect to pay approximately \$5 million of this liability during 2008. Due to the high degree of uncertainty regarding the timing of potential future cash flows associated with the remaining liabilities, we are unable to make a reasonable estimate of the amount and period in which these remaining liabilities might be paid.

Additionally, at December 31, 2007, we had outstanding letters of credit that totaled \$136.1 million and had issued \$220.0 million in credit guarantees of customer financing to purchase equipment, \$41.3 million in residual value guarantees and \$132.6 million in buyback guarantees.

We maintain defined benefit pension plans for some of our operations in the United States and Europe. It is our policy to fund the pension plans at the minimum level required by applicable regulations. In 2007, we made cash contributions to the pension plans of \$17.9 million, and we estimate that our pension plan contributions will be approximately \$19 million in 2008.

We participate in a joint venture arrangement with a European financial institution as described below in "Off-Balance Sheet Arrangements -Variable Interest Entities."

### **OFF-BALANCE SHEET ARRANGEMENTS**

#### *Guarantees*

Our customers, from time to time, may fund the acquisition of our equipment through third-party finance companies. In certain instances, we may provide a credit guarantee to the finance company, by which we agree to make payments to the finance company should the customer default. Our maximum liability is limited to the remaining payments due to the finance company at the time of default. In the event of customer default, we are generally able to recover and dispose of the equipment at a minimum loss, if any, to us.

As of December 31, 2007, our maximum exposure to such credit guarantees was \$220.0 million, including total credit guarantees issued by Terex Demag, part of our Cranes segment, and Genie, part of our Aerial Work Platforms segment, of \$150.6 million and \$38.6 million, respectively. The terms of these guarantees coincide with the financing arranged by the customer and generally do not exceed five years. Given our position as the original equipment manufacturer and our knowledge of end markets, when called upon to fulfill a guarantee, we have generally been able to liquidate the financed equipment at a minimal loss, if any.

We issue, from time to time, residual value guarantees under sales-type leases. A residual value guarantee involves a guarantee that a piece of equipment will have a minimum fair market value at a future point in time. As described in Note R - "Litigation and Contingencies" in the Notes to the Consolidated Financial Statements, our maximum exposure related to residual value guarantees under sales-type leases was \$41.3 million at December 31, 2007. We are able to mitigate the risk associated with these guarantees because the maturity of the guarantees is staggered, which limits the amount of used equipment entering the marketplace at any one time.

We guarantee, from time to time, that we will buy equipment from our customers in the future at a stated price if certain conditions are met by the customer. Such guarantees are referred to as buyback guarantees. These conditions generally pertain to the functionality and state of repair of the machine. As of December 31, 2007, our maximum exposure pursuant to buyback guarantees was \$132.6 million. We are able to mitigate the risk of these guarantees by staggering the timing of the buybacks and through leveraging our access to the used equipment markets provided by our original equipment manufacturer status.

We have recorded an aggregate liability within Other current liabilities and Retirement plans and other in the Consolidated Balance Sheet of approximately \$19 million for the estimated fair value of all guarantees provided as of December 31, 2007.

#### *Variable Interest Entities*

We own a forty percent (40%) interest in the TFSH joint venture. A European financial institution owns the majority sixty percent (60%) interest in TFSH. As defined by FIN No. 46R, "Consolidation of Variable Interest Entities, an interpretation of ARB No. 51," TFSH is a variable interest entity. Based on the legal, financial and operating structure of TFSH, we have concluded that we are not the primary beneficiary of TFSH and that we do not control the operations of TFSH. Accordingly, we do not consolidate the results of TFSH into our Consolidated Financial Statements. We apply the equity method of accounting for our investment in TFSH. The scope of TFSH's operations includes the opportunity to facilitate the financing of our products sold in certain areas of Europe.

As of December 31, 2007, TFSH had total assets of \$579.9 million, consisting primarily of financing receivables and lease related equipment, and total liabilities of \$527.4 million, consisting primarily of debt issued by our joint venture partner. Prior to March 31, 2006, we provided guarantees related to potential losses arising from shortfalls in the residual values of financed equipment or credit defaults by the joint venture's customers. As of December 31, 2007, the maximum exposure to loss under these guarantees was approximately \$18 million. Additionally, we are required to maintain a capital account balance in TFSH, pursuant to the terms of the joint venture, which could result in our reimbursement to TFSH of losses to the extent of our ownership percentage. Because of the capital account balance requirements for TFSH, during the first quarter of 2006, we contributed our proportional share of these requirements, which represented an additional \$3.4 million in cash to TFSH.

#### *Sale-Leaseback Transactions*

Our rental business typically rents equipment to customers for periods of no less than three months. To better match cash outflows in the rental business to cash inflows from customers, we finance the equipment through a series of sale-leasebacks, which are classified as operating leases. The leaseback period is typically 60 months in duration. At December 31, 2007, the historical cost of equipment being leased back from the financing companies was approximately \$42 million and the minimum lease payment in 2008 will be approximately \$8 million.

### **CONTINGENCIES AND UNCERTAINTIES**

#### *Foreign Currencies and Interest Rate Risk*

Our products are sold in over 100 countries around the world and, accordingly, our revenues are generated in foreign currencies, while the costs associated with those revenues are only partly incurred in the same currencies. The major foreign currencies, among others, in which we do business are the Euro and British Pound. We may, from time to time, hedge specifically identified committed cash flows or forecasted cash flows in foreign currencies using forward currency sale or purchase contracts. At December 31, 2007, we had foreign exchange contracts with a notional value of \$1,196.7 million.

We manage exposure to interest rates by incurring a mix of indebtedness bearing interest at both floating and fixed rates at inception and maintaining an on-going balance between floating and fixed rates on this mix of indebtedness using interest rate swaps when necessary.

See "Quantitative and Qualitative Disclosures About Market Risk" below, for a discussion of the impact that changes in foreign currency exchange rates and interest rates may have on our financial performance.

Certain of our obligations, including our senior subordinated notes, bear interest at a fixed interest rate. In November 2007, we entered into an interest rate agreement to convert \$400 million of the principal amount of our 8% Notes to floating rates. The floating rate is based on a spread of 2.81% over LIBOR. At December 31, 2007, the floating rate was 7.69%. In a prior year, we entered into an interest rate agreement to convert a fixed rate to a floating rate with respect to \$200 million of the principal amount of our 7-3/8% Senior Subordinated Notes. To maintain an appropriate balance between floating and fixed rate obligations on our mix of debt, we exited this interest rate swap agreement on January 15, 2007 and paid \$5.4 million. We recorded this loss as an adjustment to the carrying value of the hedged debt and are amortizing it through the debt maturity date.



## *Other*

We are subject to a number of contingencies and uncertainties including, without limitation, product liability claims, self-insurance obligations, tax examinations and guarantees. Many of the exposures are unasserted or proceedings are at a preliminary stage, and it is not presently possible to estimate the amount or timing of any of our costs. However, we do not believe that these contingencies and uncertainties will, in the aggregate, have a material adverse effect on us. When it is probable that a loss has been incurred and possible to make reasonable estimates of our liability with respect to such matters, a provision is recorded for the amount of such estimate or for the minimum amount of a range of estimates when it is not possible to estimate the amount within the range that is most likely to occur.

We generate hazardous and non-hazardous wastes in the normal course of our manufacturing operations. As a result, we are subject to a wide range of federal, state, local and foreign environmental laws and regulations. These laws and regulations govern actions that may have adverse environmental effects, such as discharges to air and water, and also require compliance with certain practices when handling and disposing of hazardous and non-hazardous wastes. These laws and regulations also impose liability for the costs of, and damages resulting from, cleaning up sites, past spills, disposals and other releases of hazardous substances, should any of such events occur. No such incidents have occurred which required us to pay material amounts to comply with such laws and regulations. Compliance with such laws and regulations has required, and will continue to require, us to make expenditures. We do not expect that these expenditures will have a material adverse effect on our business or profitability.

## **ITEM 7A. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

We are exposed to certain market risks that exist as part of our ongoing business operations and we use derivative financial instruments, where appropriate, to manage these risks. As a matter of policy, we do not engage in trading or speculative transactions. See Note M - "Derivative Financial Instruments" to the Consolidated Financial Statements for further information on accounting policies related to derivative financial instruments.

### *Foreign Exchange Risk*

We are exposed to fluctuations in foreign currency cash flows related to third party purchases and sales, intercompany product shipments and intercompany loans. We are also exposed to fluctuations in the value of foreign currency investments in subsidiaries and cash flows related to repatriation of these investments. Additionally, we are exposed to volatility in the translation of foreign currency earnings to U.S. Dollars. Primary exposures include the U.S. Dollar versus functional currencies of our major markets, which include the Euro and British Pound. We assess foreign currency risk based on transactional cash flows and identify naturally offsetting positions and purchase hedging instruments to protect anticipated exposures. At December 31, 2007, we had foreign exchange contracts with a notional value of approximately \$1,196.7 million. The fair market value of these arrangements, which represents the cost to settle these contracts, was a net loss of \$5.6 million at December 31, 2007.

At December 31, 2007, we performed a sensitivity analysis on the effect that aggregate changes in the translation effect of foreign currency exchange rate changes would have on our operating income. Based on this sensitivity analysis, we have determined that a decrease in the value of the U.S. dollar relative to currencies outside the U.S. by an additional 10% to amounts already incorporated in the financial statements for the year ended December 31, 2007, would have had a translation effect of foreign currency exchange rate changes that would have increased our operating income by approximately \$54 million in 2007.

### *Interest Rate Risk*

We are exposed to interest rate volatility with regard to future issuances of fixed rate debt and existing issuances of variable rate debt. Primary exposure includes movements in the U.S. prime rate and LIBOR. We manage interest rate risk by incurring a mix of indebtedness bearing interest at both floating and fixed rates at inception and maintain an on-going balance between floating and fixed rates on this mix of indebtedness through the use of interest rate swaps when necessary. At December 31, 2007, approximately 46% of our debt was floating rate debt and the weighted average interest rate for all debt was 7.55%.

Certain of our obligations, including our senior subordinated notes, bear interest at a fixed interest rate. In November 2007, we entered into an interest rate agreement to convert \$400 million of the principal amount of our 8% Notes to floating rates. The floating rate is based on a spread of 2.81% over LIBOR. At December 31, 2007, the floating rate was 7.69%. In a prior year, we entered into an interest rate agreement to convert a fixed rate to a floating rate with respect to \$200 million of the principal amount of our 7-3/8% Senior Subordinated Notes. To maintain an appropriate balance between floating and fixed rate obligations on our mix of debt, we exited this interest rate swap agreement on January 15, 2007 and paid \$5.4 million. We recorded this loss as an adjustment to the carrying value of the hedged debt and are amortizing it through the debt maturity date.

At December 31, 2007, we performed a sensitivity analysis for our derivatives and other financial instruments that have interest rate risk. We calculated the pretax earnings effect on our interest sensitive instruments. Based on this sensitivity analysis, we have determined that an increase of 10% in our average floating interest rates at December 31, 2007 would have increased interest expense by approximately \$5 million in 2007.

#### *Commodities Risk*

Principal materials that we use in our various manufacturing processes include steel, castings, engines, tires, hydraulic cylinders, drive trains, electric controls and motors, and a variety of other commodities and fabricated or manufactured items. Our performance may be impacted by extreme movements in material costs and from availability of these materials. As our manufacturing volume has increased, our need for these commodities and manufactured items also has increased, which in turn has created pressure on our existing supplier base to deliver us materials on a timely basis and in sufficient amounts when requested. This supply constraint has been exacerbated as a result of higher global demand for the same materials caused by recovering end-markets in our some of product areas and by higher consumption from developing economies such as China. The inability of suppliers to deliver materials promptly has resulted, and could result, in production delays and increased costs to manufacture our products. Some of the necessary components for which we have experienced supply constraints over the recent past include large off-highway tires, steel and steel products, bearings, gear boxes, hydraulic components and various fabricated weldments. Furthermore, as demand for these materials has increased, we have experienced increased costs to obtain these components.

In the absence of labor strikes or other unusual circumstances, substantially all materials are normally available from multiple suppliers. Current and potential suppliers are evaluated on a regular basis on their ability to meet our requirements and standards. We actively manage our material supply sourcing, and may employ various methods to limit risk associated with commodity cost fluctuations and availability. To deal with some of the recent supply constraints we have experienced, for example, we designed and implemented plans to mitigate their impact by using alternate suppliers, leveraging our overall purchasing volumes to obtain favorable quantities and costs, and increasing the price of our products. We continue to search for acceptable alternative supply sources and less expensive supply options on a regular basis. One key Terex Business System initiative has been developing and implementing world-class capability in supply chain management, logistics and global purchasing. We are focusing on gaining efficiencies with suppliers based on our global purchasing power and resources.

**ITEM 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA**

The report of independent registered public accounting firm and our Consolidated Financial Statements and Financial Statement Schedule are filed pursuant to this Item 8 and are included later in this report. See Index to Consolidated Financial Statements and Financial Statement Schedule on page F-1.

**Unaudited Quarterly Financial Data**

Summarized quarterly financial data for 2007 and 2006 are as follows (in millions, except per share amounts).

	<u>2007</u>				<u>2006</u>			
	<u>Fourth</u>	<u>Third</u>	<u>Second</u>	<u>First</u>	<u>Fourth</u>	<u>Third</u>	<u>Second</u>	<u>First</u>
Net sales	\$2,586.3	\$2,196.5	\$2,342.2	\$2,012.7	\$2,029.5	\$1,903.7	\$2,020.5	\$1,693.9
Gross profit	498.6	464.3	507.1	412.0	375.5	367.4	392.7	307.5
Income from continuing operations	174.0	151.5	174.6	113.8	100.9	105.6	113.1	76.9
Income (loss) from discontinued operations – net of tax	—	—	—	—	—	3.1	6.1	1.9
Loss on disposition of discontinued operations	—	—	—	—	—	(7.7)	—	—
Net income	174.0	151.5	174.6	113.8	100.9	101.0	119.2	78.8
Per share:								
Basic								
Income from continuing operations	\$ 1.71	\$ 1.48	\$ 1.70	\$ 1.11	\$ 0.99	\$ 1.05	\$ 1.13	\$ 0.77
Income from discontinued operations – net of tax	—	—	—	—	—	0.03	0.06	0.02
Loss on disposition of discontinued operations	—	—	—	—	—	(0.08)	—	—
Net income	\$ 1.71	\$ 1.48	\$ 1.70	\$ 1.11	\$ 0.99	\$ 1.00	\$ 1.19	\$ 0.79
Diluted								
Income from continuing operations	\$ 1.67	\$ 1.45	\$ 1.66	\$ 1.09	\$ 0.97	\$ 1.02	\$ 1.10	\$ 0.75
Income from discontinued operations – net of tax	—	—	—	—	—	0.03	0.06	0.02
Loss on disposition of discontinued operations	—	—	—	—	—	(0.07)	—	—
Net income	\$ 1.67	\$ 1.45	\$ 1.66	\$ 1.09	\$ 0.97	\$ 0.98	\$ 1.16	\$ 0.77

The accompanying unaudited quarterly financial data has been prepared in accordance with generally accepted accounting principles in the United States for interim financial information and with Item 302 of Regulation S-K. In our opinion, all adjustments considered necessary for a fair statement have been made and were of a normal recurring nature.

During the quarter ended December 31, 2007, we recorded an immaterial out of period adjustment, arising in the prior years 2002 through 2006, that decreased the Provision for income taxes by \$10.9 million. We did not adjust the prior periods as we concluded that such adjustment was not material to the prior periods' consolidated financial statements.

**ITEM 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE**

Not applicable.

## ITEM 9A. CONTROLS AND PROCEDURES

### EVALUATION OF DISCLOSURE CONTROLS AND PROCEDURES

We maintain disclosure controls and procedures that are designed to ensure that information required to be disclosed in the reports we file under the Exchange Act are recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms, and that such information is accumulated and communicated to our management, including our Chief Executive Officer ("CEO") and Chief Financial Officer ("CFO"), as appropriate, to allow timely decisions regarding required financial disclosure. In connection with the preparation of this Annual Report on Form 10-K, our management carried out an evaluation, under the supervision and with the participation of our management, including the CEO and CFO, as of December 31, 2007, of the effectiveness of the design and operation of our disclosure controls and procedures, as such term is defined under Rule 13a-15(e) under the Exchange Act. Based upon this evaluation, our CEO and CFO concluded that our disclosure controls and procedures were effective as of December 31, 2007.

### MANAGEMENT'S ANNUAL REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING

Management is responsible for establishing and maintaining adequate internal control over financial reporting for the Company, as such term is defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act. Our internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external reporting purposes in accordance with generally accepted accounting principles. Internal control over financial reporting includes those policies and procedures that: pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of our assets; provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that our receipts and expenditures are being made only in accordance with authorizations of our management and directors; and provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use or disposition of our assets that could have a material effect on our financial statements. Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Management has conducted an assessment, including testing, of the effectiveness of our internal control over financial reporting as of December 31, 2007. In making its assessment of internal control over financial reporting, management used the criteria in *Internal Control — Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission ("COSO"). Based on this assessment, the Company's management has concluded that, as of December 31, 2007, the Company's internal control over financial reporting was effective.

The effectiveness of our internal control over financial reporting as of December 31, 2007 has been audited by PricewaterhouseCoopers LLP, an independent registered public accounting firm, as stated in their report which appears in this Annual Report on Form 10-K.

### MANAGEMENT'S REMEDIATION INITIATIVES

In our Annual Report on Form 10-K for the year ended December 31, 2006, management identified a material weakness in our internal control over financial reporting with respect to accounting for income taxes. A material weakness is defined to be a deficiency, or a combination of deficiencies, in internal control over financial reporting, such that there is a reasonable possibility that a material misstatement of the annual or interim financial statements will not be prevented or detected on a timely basis.

In response to this material weakness, we took a number of substantial actions during the year and quarter ended December 31, 2007, as outlined below.

- We hired a senior tax manager, a transfer pricing manager, and a senior tax analyst based in the U.S., a tax manager and a tax analyst based in the United Kingdom, and a tax analyst based in Australia to improve our internal tax resource capability.
- U.S. tax personnel visited sites in Germany, Sweden, France, Italy, Australia, and the United Kingdom to provide technical and process guidance and review tax calculations, balances and the progress of the foreign tax accrual to tax return reconciliations.
- Tax managers from the U.K., Australia, and Germany visited the U.S. repeatedly and participated during our quarterly closing processes to improve understanding and team coordination.

- We operated and tested controls at each quarter end, expanding the scope of testing each quarter and at year-end.
- Throughout the year, we used our quarterly close and internal control testing process to refine key controls and align such controls with the duties of individuals responsible for the compliance process.
- Consistent with our refinement of key controls, we updated documentation and communicated to the individuals responsible for the compliance process.
- We developed more robust tax provision checklists and documentation packages to be prepared on a quarterly basis by our international and domestic finance teams.
- We created tracking mechanisms to measure the timeliness of compliance and focus attention on areas where assistance was required.
- We implemented a FIN No. 48 analysis model and developed a quarterly data collection process to regularly update our FIN No. 48 provision and associated balances.
- We completed more detailed accrual to return analyses and tax basis balance sheets to further validate our income tax balances.
- We successfully operated and tested our internal controls over income tax accounting as of December 31, 2007.

We have determined as of December 31, 2007, that the remediated controls discussed above were effectively designed and demonstrated effective operation for a sufficient period of time to enable us to conclude that the material weakness regarding accounting for income taxes has been remediated.

The effectiveness of any system of controls and procedures is subject to certain limitations, and, as a result, there can be no assurance that our controls and procedures will detect all errors or fraud. A control system, no matter how well conceived and operated, can provide only reasonable, not absolute, assurance that the objectives of the control system will be attained.

We will continue to develop new policies and procedures as well as educate and train our employees on our existing policies and procedures in a continual effort to improve our internal control over financial reporting, and we will be taking further actions as appropriate. We view this as an ongoing effort to which we will be devoting significant resources and which will need to be maintained and updated over time.

#### CHANGES IN INTERNAL CONTROL OVER FINANCIAL REPORTING

As described above, there have been changes in our internal control over financial reporting during the quarter ended December 31, 2007 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

#### **ITEM 9B. OTHER INFORMATION**

None.

### PART III

#### ITEM 10. DIRECTORS AND EXECUTIVE OFFICERS OF THE REGISTRANT

The information required by Item 10 is incorporated by reference to the definitive Terex Corporation Proxy Statement to be filed with the Securities and Exchange Commission not later than 120 days after the end of the fiscal year covered by this Annual Report on Form 10-K.

#### ITEM 11. EXECUTIVE COMPENSATION

The information required by Item 11 is incorporated by reference to the definitive Terex Corporation Proxy Statement to be filed with the Securities and Exchange Commission not later than 120 days after the end of the fiscal year covered by this Annual Report on Form 10-K.

#### ITEM 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT AND RELATED STOCKHOLDER MATTERS

##### Equity Compensation Plan Information

The following table summarizes information about the Company's equity compensation plans as of December 31, 2007.

<u>Plan Category</u>	<u>Number of securities to be issued upon exercise of outstanding options, warrants and rights (a)</u>	<u>Weighted average exercise price of outstanding options, warrants and rights (b)</u>	<u>Number of securities remaining available for future issuance under equity compensation plans (excluding securities reflected in column (a)) (c)</u>
Equity compensation plans approved by shareholders	1,462,060 (1)	\$17.41	2,588,076
Equity compensation plans not approved by shareholders	-	-	-
Total	<u>1,462,060 (1)</u>	\$17.41	<u>2,588,076</u>

- (1) This does not include 2,435,355 of restricted stock awards, which are also not included in the calculation of weighted average exercise price of outstanding options, warrants and rights in column (b) of this table.

The other information required by Item 12 is incorporated by reference to the definitive Terex Corporation Proxy Statement to be filed with the Securities and Exchange Commission not later than 120 days after the end of the fiscal year covered by this Annual Report on Form 10-K.

##### Security Ownership of Management and Certain Beneficial Owners

The information required by Item 12 is incorporated by reference to the definitive Terex Corporation Proxy Statement to be filed with the Securities and Exchange Commission not later than 120 days after the end of the fiscal year covered by this Annual Report on Form 10-K.

#### ITEM 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS, AND DIRECTOR INDEPENDENCE

The information required by Item 13 is incorporated by reference to the definitive Terex Corporation Proxy Statement to be filed with the Securities and Exchange Commission not later than 120 days after the end of the fiscal year covered by this Annual Report on Form 10-K.

#### ITEM 14. PRINCIPAL ACCOUNTANT FEES AND SERVICES

The information required by Item 14 is incorporated by reference to the definitive Terex Corporation Proxy Statement to be filed with the Securities and Exchange Commission not later than 120 days after the end of the fiscal year covered by this Annual Report on Form 10-K.

**PART IV**

**ITEM 15. EXHIBITS AND FINANCIAL STATEMENT SCHEDULES**

**(a) (1) and (2) Financial Statements and Financial Statement Schedules.**

See “Index to Consolidated Financial Statements and Financial Statement Schedule” on Page F-1.

**(3) Exhibits**

See “Exhibit Index” on Page E-1.

SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

TEREX CORPORATION

By: /s/ Ronald M. DeFeo  
 Ronald M. DeFeo,  
 Chairman, Chief Executive  
 Officer and Director

February 27, 2008

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities and on the dates indicated.

<u>NAME</u>	<u>TITLE</u>	<u>DATE</u>
<u>/s/ Ronald M. DeFeo</u> Ronald M. DeFeo	Chairman, Chief Executive Officer, and Director (Principal Executive Officer)	February 27, 2008
<u>/s/ Phillip C. Widman</u> Phillip C. Widman	Senior Vice President - Chief Financial Officer (Principal Financial Officer)	February 27, 2008
<u>/s/ Jonathan D. Carter</u> Jonathan D. Carter	Vice President, Controller and Chief Accounting Officer (Principal Accounting Officer)	February 27, 2008
<u>/s/ G. Chris Andersen</u> G. Chris Andersen	Director	February 27, 2008
<u>/s/ Paula H. J. Cholmondeley</u> Paula H. J. Cholmondeley	Director	February 27, 2008
<u>/s/ Don DeFosset</u> Don DeFosset	Director	February 27, 2008
<u>/s/ William H. Fike</u> William H. Fike	Director	February 27, 2008
<u>/s/ Donald P. Jacobs</u> Donald P. Jacobs	Director	February 27, 2008
<u>/s/ David A. Sachs</u> David A. Sachs	Director	February 27, 2008
<u>/s/ Oren G. Shaffer</u> Oren G. Shaffer	Director	February 27, 2008
<u>/s/ Helge H. Wehmeier</u> Helge H. Wehmeier	Director	February 27, 2008



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## EXHIBIT INDEX

- 3.1 Restated Certificate of Incorporation of Terex Corporation (incorporated by reference to Exhibit 3.1 to the Form S-1 Registration Statement of Terex Corporation, Registration No. 33-52297).
- 3.2 Certificate of Elimination with respect to the Series B Preferred Stock (incorporated by reference to Exhibit 4.3 to the Form 10-K for the year ended December 31, 1998 of Terex Corporation, Commission File No. 1-10702).
- 3.3 Certificate of Amendment to Certificate of Incorporation of Terex Corporation dated September 5, 1998 (incorporated by reference to Exhibit 3.3 to the Form 10-K for the year ended December 31, 1998 of Terex Corporation, Commission File No. 1-10702).
- 3.4 Certificate of Amendment of the Certificate of Incorporation of Terex Corporation dated July 17, 2007 (incorporated by reference to Exhibit 3.1 of the Form 8-K Current Report, Commission File No. 1-10702, dated July 17, 2007 and filed with the Commission on July 17, 2007).
- 3.5 Amended and Restated Bylaws of Terex Corporation (incorporated by reference to Exhibit 3.2 to the Form 10-K for the year ended December 31, 1997 of Terex Corporation, Commission File No. 1-10702).
- 4.1 Indenture, dated as of November 25, 2003, between Terex Corporation, the Guarantors named therein and HSBC Bank USA, as Trustee (incorporated by reference to Exhibit 4.10 to Form S-4 Registration Statement of Terex Corporation, Registration No. 333-112097).
- 4.2 Indenture, dated July 20, 2007, between Terex Corporation and HSBC Bank USA, National Association, as Trustee, relating to senior debt securities (incorporated by reference to Exhibit 4.1 to the Form S-3 Registration Statement of Terex Corporation, Registration No. 333-144796).
- 4.3 Indenture, dated July 20, 2007, between Terex Corporation and HSBC Bank USA, National Association, as Trustee, relating to subordinated debt securities (incorporated by reference to Exhibit 4.2 to the Form S-3 Registration Statement of Terex Corporation, Registration No. 333-144796).
- 4.4 Supplemental Indenture, dated November 13, 2007, among Terex Corporation and HSBC Bank USA, National Association relating to 8% Senior Subordinated Notes due 2017 (incorporated by reference to Exhibit 4.1 of the Form 8-K Current Report, Commission File No. 1-10702, dated November 13, 2007 and filed with the Commission on December 14, 2007).
- 10.1 1994 Terex Corporation Long Term Incentive Plan (incorporated by reference to Exhibit 10.2 to the Form 10-K for the year ended December 31, 1994 of Terex Corporation, Commission File No. 1-10702).
- 10.2 Terex Corporation Amended and Restated Employee Stock Purchase Plan (incorporated by reference to Exhibit 10.2 to the Form 10-Q for the quarter ended June 30, 2007 of Terex Corporation, Commission File No. 1-10702).
- 10.3 1996 Terex Corporation Long Term Incentive Plan (incorporated by reference to Exhibit 10.1 to Form S-8 Registration Statement of Terex Corporation, Registration No. 333-03983).
- 10.4 Amendment No. 1 to 1996 Terex Corporation Long Term Incentive Plan (incorporated by reference to Exhibit 10.5 to the Form 10-K for the year ended December 31, 1999 of Terex Corporation, Commission File No. 1-10702).
- 10.5 Amendment No. 2 to 1996 Terex Corporation Long Term Incentive Plan (incorporated by reference to Exhibit 10.6 to the Form 10-K for the year ended December 31, 1999 of Terex Corporation, Commission File No. 1-10702).
- 10.6 Terex Corporation 1999 Long-Term Incentive Plan (incorporated by reference to Exhibit 10.7 to the Form 10-Q for the quarter ended March 31, 2000 of Terex Corporation, Commission File No. 1-10702).
- 10.7 Terex Corporation 2000 Incentive Plan, as amended (incorporated by reference to Exhibit 10.8 to the Form 10-Q for the quarter ended June 30, 2004 of Terex Corporation, Commission File No. 1-10702).
- 10.8 Form of Restricted Stock Agreement under the Terex Corporation 2000 Incentive Plan between Terex Corporation and participants of the 2000 Incentive Plan (incorporated by reference to Exhibit 10.4 of the Form 8-K Current Report, Commission File No. 1-10702, dated January 1, 2005 and filed with the Commission on January 5, 2005).
- 10.9 Form of Option Agreement under the Terex Corporation 2000 Incentive Plan between Terex Corporation and participants of the 2000 Incentive Plan (incorporated by reference to Exhibit 10.5 of the Form 8-K Current Report, Commission File No. 1-10702, dated January 1, 2005 and filed with the Commission on January 5, 2005).

- 10.10 Terex Corporation Supplemental Executive Retirement Plan, effective October 1, 2002 (incorporated by reference to Exhibit 10.9 to the Form 10-K for the year ended December 31, 2002 of Terex Corporation, Commission File No. 1-10702).
- 10.11 Terex Corporation 2004 Annual Incentive Compensation Plan (incorporated by reference to Exhibit 10.10 to the Form 10-Q for the quarter ended March 31, 2004 of Terex Corporation, Commission File No. 1-10702).
- 10.12 Summary of material terms of non-CEO 2006 performance targets under the Terex Corporation 2004 Annual Incentive Compensation Plan (incorporated by reference to Form 8-K Current Report, Commission File No. 1-10702, dated March 7, 2006 and filed with the Commission on March 13, 2006).
- 10.13 Summary of material terms of CEO 2006 performance targets under the Terex Corporation 2004 Annual Incentive Compensation Plan (incorporated by reference to Form 8-K Current Report, Commission File No. 1-10702, dated March 28, 2006 and filed with the Commission on April 3, 2006).
- 10.14 Summary of material terms of non-CEO 2007 performance targets under the Terex Corporation 2004 Annual Incentive Compensation Plan (incorporated by reference to Form 8-K Current Report, Commission File No. 1-10702, dated December 13, 2006 and filed with the Commission on December 19, 2006).
- 10.15 Summary of material terms of CEO 2007 performance targets under the Terex Corporation 2004 Annual Incentive Compensation Plan (incorporated by reference to Form 8-K Current Report, Commission File No. 1-10702, dated March 29, 2007 and filed with the Commission on April 4, 2007).
- 10.16 Summary of material terms of non-CEO 2008 performance targets under the Terex Corporation 2004 Annual Incentive Compensation Plan (incorporated by reference to Form 8-K Current Report, Commission File No. 1-10702, dated December 13, 2007 and filed with the Commission on December 19, 2007).
- 10.17 Terex Corporation Amended and Restated Deferred Compensation Plan (incorporated by reference to Exhibit 10.11 to the Form 10-Q for the quarter ended June 30, 2004 of Terex Corporation, Commission File No. 1-10702).
- 10.18 Summary of material terms of Terex Corporation Outside Directors' Compensation Program (incorporated by reference to Exhibit 10.2 of the Form 8-K Current Report, Commission File No. 1-10702, dated December 13, 2006 and filed with the Commission on December 19, 2006).
- 10.19 Credit Agreement dated as of July 14, 2006, among Terex Corporation, certain of its subsidiaries, the Lenders named therein and Credit Suisse, as Administrative Agent and Collateral Agent (incorporated by reference to Exhibit 10.1 of the Form 8-K Current Report, Commission File No. 1-10702, dated July 14, 2006 and filed with the Commission on July 17, 2006).
- 10.20 Amendment No. 1, dated January 11, 2008, to the Credit Agreement dated as of July 14, 2006, among Terex Corporation, certain of its subsidiaries, the Lenders named therein and Credit Suisse, as Administrative Agent and Collateral Agent (incorporated by reference to Exhibit 10 of the Form 8-K Current Report, Commission File No. 1-10702, dated January 11, 2008 and filed with the Commission on January 11, 2008).
- 10.21 Guarantee and Collateral Agreement dated as of July 14, 2006 among Terex Corporation, certain of its subsidiaries and Credit Suisse, as Collateral Agent (incorporated by reference to Exhibit 10.2 of the Form 8-K Current Report, Commission File No. 1-10702, dated July 14, 2006 and filed with the Commission on July 17, 2006).
- 10.22 Employment and Compensation Agreement, dated as of July 1, 2005, between Terex Corporation and Ronald M. DeFeo (incorporated by reference to Exhibit 10.1 of the Form 8-K Current Report, Commission File No. 1-10702, dated July 1, 2005 and filed with the Commission on July 7, 2005).
- 10.23 Summary of certain terms of the Employment and Compensation Agreement, dated as of July 1, 2005, between Terex Corporation and Ronald M. DeFeo (incorporated by reference to Form 8-K Current Report, Commission File No. 1-10702, dated March 6, 2007 and filed with the Commission on March 8, 2007).
- 10.24 Life Insurance Agreement, dated as of October 13, 2006, between Terex Corporation and Ronald M. DeFeo (incorporated by reference to Exhibit 10.1 of the Form 8-K Current Report, Commission File No. 1-10702, dated October 13, 2006 and filed with the Commission on October 16, 2006).
- 10.25 Form of Change in Control and Severance Agreement between Terex Corporation and certain executive officers (incorporated by reference to Exhibit 10.1 of the Form 8-K Current Report, Commission File No. 1-10702, dated March 7, 2006 and filed with the Commission on March 13, 2006).

- 10.26 Form of Change in Control and Severance Agreement between Terex Corporation and certain executive officers (incorporated by reference to Exhibit 10.2 of the Form 8-K Current Report, Commission File No. 1-10702, dated March 7, 2006 and filed with the Commission on March 13, 2006).
- 10.27 Employment Letter dated as of November 8, 2006 between Terex Corporation and Thomas J. Riordan (incorporated by reference to Exhibit 10.1 of the Form 8-K Current Report, Commission File No. 1-10702, dated November 13, 2006 and filed with the Commission on November 13, 2006).
- 10.28 Underwriting Agreement, dated November 7, 2007, among Terex Corporation and Credit Suisse Securities (USA) LLC, Citigroup Global Markets Inc. and UBS Securities LLC, as representatives for the several underwriters named therein (incorporated by reference to Exhibit 1.1 of the Form 8-K Current Report, Commission File No. 1-10702, dated November 7, 2007 and filed with the Commission on November 8, 2007).
- 12 Calculation of Ratio of Earnings to Fixed Charges. \*
- 21.1 Subsidiaries of Terex Corporation. \*
- 23.1 Consent of Independent Registered Public Accounting Firm – PricewaterhouseCoopers LLP, Stamford, Connecticut. \*
- 24.1 Power of Attorney. \*
- 31.1 Chief Executive Officer Certification pursuant to Rule 13a-14(a)/15d-14(a). \*
- 31.2 Chief Financial Officer Certification pursuant to Rule 13a-14(a)/15d-14(a). \*
- 32 Chief Executive Officer and Chief Financial Officer Certification pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes –Oxley Act of 2002. \*

\* Exhibit filed with this document.

**TEREX CORPORATION AND SUBSIDIARIES**

**INDEX TO CONSOLIDATED FINANCIAL STATEMENTS AND FINANCIAL STATEMENT SCHEDULE**

**TEREX CORPORATION**  
CONSOLIDATED FINANCIAL STATEMENTS AS OF DECEMBER 31, 2007 AND 2006  
AND FOR EACH OF THE THREE YEARS  
IN THE PERIOD ENDED DECEMBER 31, 2007

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**FINANCIAL STATEMENT SCHEDULE**

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All other schedules for which provision is made in the applicable regulations of the Securities and Exchange Commission are not required under the related instructions or are not applicable, and therefore have been omitted.

## REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Board of Directors  
and Stockholders of Terex Corporation

In our opinion, the consolidated financial statements listed in the accompanying index present fairly, in all material respects, the financial position of Terex Corporation and its subsidiaries at December 31, 2007 and 2006, and the results of their operations and their cash flows for each of the three years in the period ended December 31, 2007 in conformity with accounting principles generally accepted in the United States of America. In addition, in our opinion, the financial statement schedule listed in the accompanying index presents fairly, in all material respects, the information set forth therein when read in conjunction with the related consolidated financial statements. Also in our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2007, based on criteria established in *Internal Control - Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). The Company's management is responsible for these financial statements and financial statement schedule, for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting, included in Management's Annual Report on Internal Control over Financial Reporting appearing under Item 9A. Our responsibility is to express opinions on these financial statements, on the financial statement schedule, and on the Company's internal control over financial reporting based on our integrated audits. We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement and whether effective internal control over financial reporting was maintained in all material respects. Our audits of the financial statements included examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. Our audit of internal control over financial reporting included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. Our audits also included performing such other procedures as we considered necessary in the circumstances. We believe that our audits provide a reasonable basis for our opinions.

As disclosed in Note A, the Company changed the manner in which it accounts for uncertain tax positions upon adoption of the accounting guidance of Financial Accounting Standards Board Interpretation No. 48 on January 1, 2007.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (i) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (ii) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (iii) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

/s/PricewaterhouseCoopers LLP

Stamford, Connecticut  
February 27, 2008

**TEREX CORPORATION AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENT OF INCOME**

*(in millions, except per share amounts)*

	<u>Year Ended December 31,</u>		
	<u>2007</u>	<u>2006</u>	<u>2005</u>
Net sales	\$ 9,137.7	\$ 7,647.6	\$ 6,156.5
Cost of goods sold	<u>7,255.7</u>	<u>6,204.5</u>	<u>5,209.2</u>
Gross profit	1,882.0	1,443.1	947.3
Selling, general and administrative expenses	(920.6)	(733.6)	(573.6)
Goodwill impairment	<u>—</u>	<u>—</u>	<u>(3.3)</u>
Income from operations	961.4	709.5	370.4
Other income (expense):			
Interest income	19.1	15.5	7.7
Interest expense	(65.8)	(90.7)	(96.3)
Loss on early extinguishment of debt	(12.5)	(23.3)	—
Amortization of debt issuance costs	(2.1)	(3.2)	(3.5)
Other income (expense) - net	<u>19.2</u>	<u>6.9</u>	<u>10.6</u>
Income from continuing operations before income taxes	919.3	614.7	288.9
Provision for income taxes	<u>(305.4)</u>	<u>(218.2)</u>	<u>(101.3)</u>
Income from continuing operations	613.9	396.5	187.6
Income from discontinued operations – net of tax	—	11.1	0.9
Loss on disposition of discontinued operations – net of tax	<u>—</u>	<u>(7.7)</u>	<u>—</u>
Net income	<u>\$ 613.9</u>	<u>\$ 399.9</u>	<u>\$ 188.5</u>
<b>PER COMMON SHARE:</b>			
Basic			
Income from continuing operations	\$ 6.00	\$ 3.94	\$ 1.89
Income from discontinued operations	—	0.11	0.01
Loss on disposition of discontinued operations	<u>—</u>	<u>(0.08)</u>	<u>—</u>
Net income	<u>\$ 6.00</u>	<u>\$ 3.97</u>	<u>\$ 1.90</u>
Diluted			
Income from continuing operations	\$ 5.85	\$ 3.85	\$ 1.84
Income from discontinued operations	—	0.10	—
Loss on disposition of discontinued operations	<u>—</u>	<u>(0.07)</u>	<u>—</u>
Net income	<u>\$ 5.85</u>	<u>\$ 3.88</u>	<u>\$ 1.84</u>
Weighted average number of shares outstanding in per share calculation			
Basic	<u>102.4</u>	<u>100.7</u>	<u>99.4</u>
Diluted	<u>104.9</u>	<u>103.0</u>	<u>102.2</u>

The accompanying notes are an integral part of these financial statements.

**TEREX CORPORATION AND SUBSIDIARIES**  
**CONSOLIDATED BALANCE SHEET**

*(in millions, except par value)*

	<b>December 31,</b>	
	<b>2007</b>	<b>2006</b>
<b>ASSETS</b>		
<b>CURRENT ASSETS</b>		
Cash and cash equivalents	\$ 1,272.4	\$ 676.7
Trade receivables (net of allowance of \$62.5 and \$60.3 as of December 31, 2007 and 2006, respectively)	1,195.8	950.5
Inventories	1,934.3	1,502.0
Deferred taxes	166.3	132.9
Other current assets	208.1	170.7
Total Current Assets	4,776.9	3,432.8
<b>LONG-TERM ASSETS</b>		
Property, plant and equipment - net	419.4	338.5
Goodwill	699.0	632.8
Deferred taxes	143.1	172.5
Other assets	277.9	209.3
<b>TOTAL ASSETS</b>	<b>\$ 6,316.3</b>	<b>\$ 4,785.9</b>
<b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>		
<b>CURRENT LIABILITIES</b>		
Notes payable and current portion of long-term debt	\$ 32.5	\$ 227.0
Trade accounts payable	1,212.9	1,034.3
Accrued compensation and benefits	194.8	169.3
Accrued warranties and product liability	132.0	107.6
Customer advances	181.8	81.2
Other current liabilities	421.3	407.8
Total Current Liabilities	2,175.3	2,027.2
<b>NON-CURRENT LIABILITIES</b>		
Long-term debt, less current portion	1,319.5	536.1
Retirement plans and other	478.3	471.6
<b>TOTAL LIABILITIES</b>	<b>3,973.1</b>	<b>3,034.9</b>
<b>COMMITMENTS AND CONTINGENCIES</b>		
<b>STOCKHOLDERS' EQUITY</b>		
Common Stock, \$0.01 par value - authorized 300.0 shares; issued 106.2 and 104.7 shares at December 31, 2007 and 2006, respectively	1.1	1.0
Additional paid-in capital	1,004.1	923.7
Retained earnings	1,284.7	707.3
Accumulated other comprehensive income	256.6	155.2
Less cost of shares of common stock in treasury 5.9 and 3.6 shares at December 31, 2007 and 2006, respectively	(203.3)	(36.2)
Total Stockholders' Equity	2,343.2	1,751.0
<b>TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY</b>	<b>\$ 6,316.3</b>	<b>\$ 4,785.9</b>

The accompanying notes are an integral part of these financial statements.



**TEREX CORPORATION AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENT OF CHANGES IN STOCKHOLDERS' EQUITY**  
*(in millions)*

	<u>Common Stock</u>	<u>Additional Paid-in Capital</u>	<u>Retained Earnings</u>	<u>Accumulated Other Comprehen- sive Income (Loss)</u>	<u>Common Stock in Treasury</u>	<u>Total</u>
BALANCE AT JANUARY 1, 2005	\$ 0.5	\$ 844.5	\$ 118.9	\$ 206.5	\$ (35.2)	\$1,135.2
Net Income	—	—	188.5	—	—	188.5
Other Comprehensive Income (Loss):						
Translation adjustment	—	—	—	(163.0)	—	(163.0)
Pension liability adjustment	—	—	—	(11.7)	—	(11.7)
Derivative hedging adjustment	—	—	—	(5.6)	—	(5.6)
Comprehensive Income						<u>8.2</u>
Issuance of Common Stock	—	16.2	—	—	—	16.2
Compensation under Stock-based Plans	—	1.2	—	—	0.4	1.6
Acquisition of Treasury Stock	—	—	—	—	(0.2)	(0.2)
BALANCE AT DECEMBER 31, 2005	<u>0.5</u>	<u>861.9</u>	<u>307.4</u>	<u>26.2</u>	<u>(35.0)</u>	<u>1,161.0</u>
Net Income	—	—	399.9	—	—	399.9
Other Comprehensive Income (Loss):						
Translation adjustment	—	—	—	137.7	—	137.7
Pension liability adjustment	—	—	—	5.6	—	5.6
Derivative hedging adjustment	—	—	—	4.0	—	4.0
Comprehensive Income						<u>547.2</u>
Impact of FAS No. 158 adoption	—	—	—	(18.3)	—	(18.3)
Effect of stock split	0.5	(0.5)	—	—	—	—
Issuance of Common Stock	—	46.2	—	—	—	46.2
Compensation under Stock-based Plans	—	15.6	—	—	5.6	21.2
Acquisition of Treasury Stock	—	0.5	—	—	(6.8)	(6.3)
BALANCE AT DECEMBER 31, 2006	<u>1.0</u>	<u>923.7</u>	<u>707.3</u>	<u>155.2</u>	<u>(36.2)</u>	<u>1,751.0</u>
Net Income	—	—	613.9	—	—	613.9
Other Comprehensive Income (Loss):						
Translation adjustment	—	—	—	96.9	—	96.9
Pension liability adjustment	—	—	—	10.5	—	10.5
Derivative hedging adjustment	—	—	—	(6.0)	—	(6.0)
Comprehensive Income						<u>715.3</u>
Impact of FIN No. 48 adoption	—	—	(36.5)	—	—	(36.5)
Issuance of Common Stock	0.1	42.6	—	—	—	42.7
Compensation under Stock-based Plans	—	37.8	—	—	1.3	39.1
Acquisition of Treasury Stock	—	—	—	—	(168.4)	(168.4)
BALANCE AT DECEMBER 31, 2007	<u>\$ 1.1</u>	<u>\$1,004.1</u>	<u>\$1,284.7</u>	<u>\$ 256.6</u>	<u>\$ (203.3)</u>	<u>\$2,343.2</u>

The accompanying notes are an integral part of these financial statements.

**TEREX CORPORATION AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENT OF CASH FLOWS**  
*(in millions)*

	<u>Year Ended December 31,</u>		
	<u>2007</u>	<u>2006</u>	<u>2005</u>
<b>OPERATING ACTIVITIES</b>			
Net income	\$ 613.9	\$ 399.9	\$ 188.5
Adjustments to reconcile net income to cash provided by operating activities:			
Depreciation	63.4	61.2	61.4
Amortization	12.8	11.8	14.2
Deferred taxes	2.8	65.9	19.1
Loss on early extinguishment of debt	3.2	7.2	—
Gain on sale of assets	(11.3)	(2.5)	(3.3)
Impairment charges and asset writedowns	—	—	3.7
Loss on disposition of discontinued operations	—	6.5	—
Stock-based compensation expense	64.9	43.5	10.7
Excess tax benefit from stock-based compensation	(22.9)	(16.9)	—
Changes in operating assets and liabilities (net of effects of acquisitions and divestitures):			
Trade receivables	(182.8)	(214.2)	(100.9)
Inventories	(326.3)	(168.5)	(128.3)
Trade accounts payable	122.5	103.0	89.0
Accrued compensation and benefits	1.2	32.6	29.1
Income taxes payable	4.8	10.2	37.3
Accrued warranties and product liability	13.6	21.7	10.5
Customer advances	93.7	43.2	12.8
Other	(92.1)	87.7	29.6
Net cash provided by operating activities	<u>361.4</u>	<u>492.3</u>	<u>273.4</u>
<b>INVESTING ACTIVITIES</b>			
Acquisition of businesses, net of cash acquired	(154.4)	(33.2)	(5.1)
Capital expenditures	(111.5)	(78.9)	(48.6)
Investments in and advances to affiliates	(0.9)	(7.1)	(4.6)
Proceeds from disposition of discontinued operations – net of cash divested	—	55.2	—
Proceeds from sale of assets	15.3	12.1	1.6
Net cash used in investing activities	<u>(251.5)</u>	<u>(51.9)</u>	<u>(56.7)</u>
<b>FINANCING ACTIVITIES</b>			
Principal repayments of long-term debt	(200.0)	(300.0)	—
Proceeds from issuance of long-term debt	800.0	—	—
Payment of debt issuance costs	(10.7)	(7.9)	—
Excess tax benefit from stock-based compensation	22.9	16.9	—
Net repayments under revolving line of credit agreements	(29.0)	(73.4)	(35.5)
Share repurchase	(166.6)	—	—
Proceeds from stock options exercised	10.4	15.3	5.1
Other	4.1	(3.6)	(18.6)
Net cash provided by (used in) financing activities	<u>431.1</u>	<u>(352.7)</u>	<u>(49.0)</u>
Effect of Exchange Rate Changes on Cash and Cash Equivalents	<u>54.7</u>	<u>35.4</u>	<u>(32.9)</u>
Net Increase in Cash and Cash Equivalents	595.7	123.1	134.8
Cash and Cash Equivalents at Beginning of Period	676.7	553.6	418.8
Cash and Cash Equivalents at End of Period	<u>\$ 1,272.4</u>	<u>\$ 676.7</u>	<u>\$ 553.6</u>

The accompanying notes are an integral part of these financial statements.

**TEREX CORPORATION AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**DECEMBER 31, 2007**

(dollar amounts in millions, unless otherwise noted, except per share amounts)

**NOTE A – BASIS OF PRESENTATION**

**Principles of Consolidation.** The Consolidated Financial Statements include the accounts of Terex Corporation and its majority owned subsidiaries (“Terex” or the “Company”). The Company consolidates all majority-owned and controlled subsidiaries, applies the equity method of accounting for investments in which the Company is able to exercise significant influence, and applies the cost method for all other investments. All material intercompany balances, transactions and profits have been eliminated.

**Reclassification and Out of Period Adjustment.** Certain prior year amounts have been reclassified to conform to the current year’s presentation.

During the year ended December 31, 2007, the Company recorded an immaterial out of period adjustment, arising in the prior years 2002 through 2006, that decreased the Provision for income taxes by \$10.9. The Company did not adjust the prior periods as it concluded that such adjustment was not material to the prior periods’ consolidated financial statements.

**Use of Estimates.** The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual amounts could differ from those estimates.

**Cash and Cash Equivalents.** Cash equivalents consist of highly liquid investments with original maturities of three months or less. The carrying amount of cash and cash equivalents approximates their fair value. Cash and cash equivalents at December 31, 2007 and 2006 include \$3.7 and \$2.5, respectively, which were not immediately available for use. These consist primarily of cash balances held in escrow to secure various obligations of the Company.

**Inventories.** Inventories are stated at the lower of cost or market value. Cost is determined principally by the first-in, first-out (“FIFO”) method. In valuing inventory, management is required to make assumptions regarding the level of reserves required to value potentially obsolete or over-valued items at the lower of cost or market. The valuation of used equipment taken in trade from customers requires the Company to use the best information available to determine the value of the equipment to potential customers. This value is subject to change based on numerous conditions. Inventory reserves are established taking into account age, frequency of use, or sale, and in the case of repair parts, the installed base of machines. While calculations are made involving these factors, significant management judgment regarding expectations for future events is involved. Future events which could significantly influence management’s judgment and related estimates include general economic conditions in markets where the Company’s products are sold, new equipment price fluctuations, competitive actions including the introduction of new products and technological advances, as well as new products and design changes introduced by the Company. At December 31, 2007 and 2006, reserves for excess and obsolete inventory totaled \$105.5 and \$97.9, respectively.

**Debt Issuance Costs.** Debt issuance costs incurred in securing the Company’s financing arrangements are capitalized and amortized over the term of the associated debt. Capitalized debt issuance costs related to debt that is extinguished early are charged to expense at the time of retirement. Debt issuance costs before amortization totaled \$26.0 and \$18.5 at December 31, 2007 and 2006, respectively.

**Intangible Assets.** Intangible assets include purchased patents, trademarks and other specifically identifiable assets and are amortized on a straight-line basis over the respective estimated useful lives, which range from three to twelve years. Intangible assets are reviewed for impairment when circumstances warrant.

**Goodwill.** Goodwill, representing the difference between the total purchase price and the fair value of assets (tangible and intangible) and liabilities at the date of acquisition, is reviewed for impairment annually, and more frequently as circumstances warrant, and written down only in the period in which the recorded value of such assets exceed their fair value. The Company does not amortize goodwill, in accordance with Financial Accounting Standards Board (the “FASB”) Statement of Financial Accounting Standards (“SFAS”) No. 142 “Goodwill and Other Intangible Assets.” The Company selected October 1 as the date for the required annual impairment test. There were no indicators of goodwill impairment in either of the tests performed as of October 1, 2007 and 2006. The impairment test performed as of October 1, 2005 identified indicators of goodwill impairment in the Roadbuilding, Utility Products and Other segment that resulted in a pre-tax impairment charge of \$3.3. See Note L – “Goodwill.”

The initial recognition of goodwill, as well as the annual review of the carrying value of goodwill, requires that the Company develop estimates of future business performance. These estimates are used to derive expected cash flow and include assumptions regarding

future sales levels, the impact of cost reduction programs, and the level of working capital needed to support a given business. The Company relies on data developed by business segment management as well as macroeconomic data in making these calculations. The estimate also includes a determination of the Company's weighted average cost of capital. The cost of capital is based on assumptions about interest rates as well as a risk-adjusted rate of return required by the Company's equity investors. Changes in these estimates can impact the present value of the expected cash flow that is used in determining the fair value of acquired intangible assets as well as the overall expected value of a given business.

**Property, Plant and Equipment.** Property, plant and equipment are stated at cost. Expenditures for major renewals and improvements are capitalized while expenditures for maintenance and repairs not expected to extend the life of an asset beyond its normal useful life are charged to expense when incurred. Plant and equipment are depreciated over the estimated useful lives (5-40 years and 3-20 years, respectively) of the assets under the straight-line method of depreciation for financial reporting purposes and both straight-line and other methods for tax purposes.

**Impairment of Long-Lived Assets.** The Company's policy is to assess the realizability of its long-lived assets, including intangible assets, and to evaluate such assets for impairment whenever events or changes in circumstances indicate that the carrying amount of such assets (or group of assets) may not be recoverable. Impairment is determined to exist if the estimated future undiscounted cash flows are less than the carrying value. The amount of any impairment then recognized would be calculated as the difference between estimated fair value and the carrying value of the asset. The Company did not have any impairments in its long-lived assets for the years ended December 31, 2007, 2006 and 2005.

**Accounts Receivable and Allowance for Doubtful Accounts.** Trade accounts receivable are recorded at the invoiced amount and do not bear interest. The allowance for doubtful accounts is the Company's best estimate of the amount of probable credit losses in its existing accounts receivable. The Company determines the allowance based on historical customer review. The Company reviews its allowance for doubtful accounts at least quarterly. Past due balances over 90 days and over a specified amount are reviewed individually for collectibility. All other balances are reviewed on a pooled basis by type of receivable. Account balances are charged off against the allowance when the Company determines it is probable the receivable will not be recovered. The Company has off-balance-sheet credit exposure related to guarantees provided to financial institutions as disclosed in Note R - "Litigation and Contingencies." Substantially all receivables were trade receivables at December 31, 2007 and 2006.

**Revenue Recognition.** Revenue and related costs are generally recorded when products are shipped and invoiced to either independently owned and operated dealers or to customers. Shipping and handling charges are recorded in Cost of goods sold.

Revenue generated in the United States is recognized when title and risk of loss pass from the Company to its customers which occurs upon shipment when terms are FOB shipping point (which is customary for the Company) and upon delivery when terms are FOB destination. The Company also has a policy which requires it to meet certain criteria in order to recognize revenue, including satisfaction of the following requirements:

- a) Persuasive evidence that an arrangement exists;
- b) The price to the buyer is fixed or determinable;
- c) Collectibility is reasonably assured; and
- d) The Company has no significant obligations for future performance.

In the United States, the Company has the ability to enter into a security agreement and receive a security interest in the product by filing an appropriate Uniform Commercial Code ("UCC") financing statement. However, a significant portion of the Company's revenue is generated outside of the United States. In many countries outside of the United States, as a matter of statutory law, a seller retains title to a product until payment is made. The laws do not provide for a seller's retention of a security interest in goods in the same manner as established in the UCC. In these countries, the Company retains title to goods delivered to a customer until the customer makes payment so that the Company can recover the goods in the event of customer default on payment. In these circumstances, where the Company only retains title to secure its recovery in the event of customer default, the Company also has a policy requiring it to meet certain criteria in order to recognize revenue, including satisfaction of the following requirements:

- a) Persuasive evidence that an arrangement exists;
- b) Delivery has occurred or services have been rendered;
- c) The price to the buyer is fixed or determinable;
- d) Collectibility is reasonably assured;
- e) The Company has no significant obligations for future performance; and
- f) The Company is not entitled to direct the disposition of the goods, cannot rescind the transaction, cannot prohibit the customer from moving, selling, or otherwise using the goods in the ordinary course of business and has no other rights of holding title that rest with a titleholder of property that is subject to a lien under the UCC.

In circumstances where the sales transaction requires acceptance by the customer for items such as testing on site, installation, trial period or performance criteria, revenue is not recognized unless the following criteria have been met:

- a) Persuasive evidence that an arrangement exists;
- b) Delivery has occurred or services have been rendered;
- c) The price to the buyer is fixed or determinable;
- d) Collectibility is reasonably assured; and
- e) The customer has signed off on the acceptance, the time period has elapsed or the Company has otherwise objectively demonstrated that the criteria specified in the acceptance provisions have been satisfied.

In addition to performance commitments, the Company analyzes factors such as the reason for the purchase to determine if revenue should be recognized. This analysis is done before the product is shipped and includes the evaluation of factors that may affect the conclusion related to the revenue recognition criteria as follows:

- a) Persuasive evidence that an arrangement exists;
- b) Delivery has occurred or services have been rendered;
- c) The price to the buyer is fixed or determinable; and
- d) Collectibility is reasonably assured.

In limited circumstances, certain new units may be invoiced prior to the time customers take physical possession. Revenue is recognized in such cases only when the customer has a fixed commitment to purchase the units, the units have been completed, tested and made available to the customer for pickup or delivery, and the customer has requested that the Company hold the units for pickup or delivery at a time specified by the customer. In such cases, the units are invoiced under the Company's customary billing terms, title to the units and risks of ownership pass to the customer upon invoicing, the units are segregated from the Company's inventory and identified as belonging to the customer and the Company has no further obligations under the order.

Revenue from sales-type leases is recognized at the inception of the lease. Income from operating leases is recognized ratably over the term of the lease. The Company routinely sells equipment subject to operating leases and the related lease payments. If the Company does not retain a substantial risk of ownership in the equipment, the transaction is recorded as a sale. If the Company does retain a substantial risk of ownership, the transaction is recorded as a borrowing, the operating lease payments are recognized as revenue over the term of the lease and the debt is amortized over a similar period.

The Company, from time to time, issues buyback guarantees in conjunction with certain sales agreements. These primarily relate to trade value agreements ("TVAs") in which a customer may trade-in equipment in the future at a stated price/credit, if certain conditions are met by the customer. The trade in price/credit is determined at the time of the original sale of equipment. In conjunction with the trade-in, these conditions include a requirement to purchase new equipment at fair market value at the time of trade-in, which fair value is required to be of equal or greater value than the original equipment cost. Other conditions also include the general functionality and state of repair of the machine. The Company has concluded that any credit provided to customers under a TVA/buyback guarantee, which is expected to be equal to or less than the fair value of the equipment returned on the trade-in date, is a guarantee to be accounted for in accordance with FASB Interpretation ("FIN") No. 45, "Guarantor's Accounting and Disclosure Requirements for Guarantees, including Indirect Guarantees of Indebtedness of Others" ("FIN No. 45").

The original sale of equipment, accompanied by a buyback guarantee, is a multiple element transaction wherein the Company offers its customer the right, after some period of time, for a limited period of time, to exchange purchased equipment for a fixed price trade-in credit toward another of our products. The fixed price trade-in credit is accounted for under the guidance provided by FIN No. 45. Pursuant to this right, the Company has agreed to make a payment (in the form of a trade-in credit) to the customer contingent upon the customer exercising its right to trade-in the original purchased equipment. Under the guidance of FIN No. 45, the Company records the fixed price trade-in credit at its fair value. Accordingly, as noted above, the Company has accounted for the trade in credit as a separate deliverable in a multiple element arrangement.

**Guarantees.** The Company records a liability for the estimated fair value of guarantees issued pursuant to FIN No. 45. The Company recognizes a loss under a guarantee when its obligation to make payment under the guarantee is probable and the amount of the loss can be estimated. A loss would be recognized if the Company's payment obligation under the guarantee exceeds the value it can expect to recover to offset such payment, primarily through the sale of the equipment underlying the guarantee.

**Accrued Warranties.** The Company records accruals for potential warranty claims based on its claim experience. The Company's products are typically sold with a standard warranty covering defects that arise during a fixed period of time. Each business provides a warranty specific to the products it offers. The specific warranty offered by a business is a function of customer expectations and competitive forces. Length of warranty is generally a fixed period of time, a fixed number of operating hours, or both.

A liability for estimated warranty claims is accrued at the time of sale. The non-current portion of the warranty accrual is included in Retirement plans and other in the Company's Consolidated Balance Sheet. The liability is established using historical warranty claim experience for each product sold. Historical claim experience may be adjusted for known design improvements or for the impact of unusual product quality issues. Warranty reserves are reviewed quarterly to ensure critical assumptions are updated for known events that may impact the potential warranty liability.

The following table summarizes the changes in the consolidated current and non-current product warranty liability:

Balance as of December 31, 2005	\$ 87.9
Accruals for warranties issued during the year	122.4
Changes in estimates	(8.8)
Settlements during the year	(87.6)
Foreign exchange effect	<u>6.1</u>
Balance as of December 31, 2006	120.0
Accruals for warranties issued during the year	140.7
Changes in estimates	(11.1)
Settlements during the year	(111.6)
Foreign exchange effect	<u>7.4</u>
Balance as of December 31, 2007	<u>\$ 145.4</u>

**Accrued Product Liability.** The Company records accruals for product liability claims based on its prior claim experience. Accruals for product liability claims are valued based upon the Company's prior claims experience, including consideration of the jurisdiction, circumstances of the accident, type of loss or injury, identity of plaintiff, other potential responsible parties, analysis of outside legal counsel, analysis of internal product liability counsel and the experience of the Company's director of product safety. The Company provides accruals for estimated product liability experience on known claims. The Company does not accrue for reported incidents until such time as a claim is made against the Company. Actual product liability costs could be different due to a number of variables such as the decisions of juries or judges.

**Defined Benefit Pension and Other Postretirement Benefits.** The Company provides postretirement benefits to certain former salaried and hourly employees and certain hourly employees covered by bargaining unit contracts that provide such benefits. The Company accounts for these benefits under SFAS No. 87, "Employers' Accounting for Pensions," SFAS No. 88, "Employers' Accounting for Settlements and Curtailments of Defined Benefit Pension Plans and for Termination Benefits," SFAS No. 106, "Employers' Accounting for Postretirement Benefits Other Than Pensions" and SFAS No. 158, "Employer's Accounting for Defined Benefit Pension and Other Postretirement Plans – an amendment of FASB Statements No. 87, 88, 106, and 132(R)" ("SFAS No. 158"). SFAS No. 158 requires balance sheet recognition of the overfunded or underfunded status of pension and postretirement benefit plans. Under SFAS No. 158, actuarial gains and losses, prior service costs or credits, and any remaining transition assets or obligations that have not been recognized under previous accounting standards must be recognized in Accumulated other comprehensive income, net of tax effects, until they are amortized as a component of net periodic benefit cost. See Note P – "Retirement Plans and Other Benefits."

**Deferred Compensation.** The Company maintains a Deferred Compensation Plan, which is described more fully in Note P - "Retirement Plans and Other Benefits." The Company's common stock, par value \$.01 per share ("Common Stock") held in a rabbi trust pursuant to the Company's Deferred Compensation Plan is treated in a manner similar to treasury stock and is recorded at cost within Stockholders' Equity as of December 31, 2007 and 2006. The plan obligations for participant deferrals in the Company's Common Stock are classified as Additional paid-in capital within Stockholders' Equity. The total of the Company's Common Stock required to settle this deferred compensation obligation is included in the denominator in both basic and diluted earnings per share calculations.

**Stock-Based Compensation.** At December 31, 2007, the Company had stock-based employee compensation plans, which are described more fully in Note Q - "Stockholders' Equity." The Company accounts for those plans under the recognition and measurement principles of SFAS No. 123R, "Share-Based Payment" ("SFAS No. 123R"). SFAS No. 123R requires that expense resulting from all share-based payment transactions be recognized in the financial statements at fair value.

**Foreign Currency Translation.** Assets and liabilities of the Company's international operations are translated at year-end exchange rates. Income and expenses are translated at average exchange rates prevailing during the year. For operations whose functional currency is the local currency, translation adjustments are recorded in the Accumulated other comprehensive income component of Stockholders' Equity. Gains or losses resulting from foreign currency transactions are recorded in the accounts based on the underlying transaction.

**Derivatives.** Derivative financial instruments are recorded in the Consolidated Balance Sheet at their fair value as either assets or liabilities. Changes in the fair value of derivatives are recorded each period in earnings or Accumulated other comprehensive income, depending on whether a derivative is designated and effective as part of a hedge transaction and, if it is, the type of hedge transaction. Gains and losses on derivative instruments reported in Accumulated other comprehensive income are included in earnings in the periods in which earnings are affected by the hedged item. See Note M - "Derivative Financial Instruments."

**Environmental Policies.** Environmental expenditures that relate to current operations are either expensed or capitalized depending on the nature of the expenditure. Expenditures relating to conditions caused by past operations that do not contribute to current or future revenue generation are expensed. Liabilities are recorded when environmental assessments and/or remedial actions are probable and the costs can be reasonably estimated. Such amounts were not material at December 31, 2007 and 2006.

**Research and Development Costs.** Research and development costs are expensed as incurred. Such costs incurred in the development of new products or significant improvements to existing products are included in Selling, general and administrative expenses. Research and development costs were \$69.5, \$52.6 and \$46.8 during 2007, 2006 and 2005, respectively.

**Income Taxes.** The Company accounts for income taxes using the asset and liability method. This approach requires the recognition of deferred tax assets and liabilities for the expected future tax consequences of temporary differences between the carrying amounts and the tax bases of assets and liabilities. See Note C - "Income Taxes."

**Earnings Per Share.** Basic earnings per share is computed by dividing Net Income (Loss) for the period by the weighted average number of shares of Common Stock outstanding. Diluted earnings per share is computed by dividing net income (loss) for the period by the weighted average number of shares of Common Stock outstanding and potential dilutive common shares. See Note E - "Earnings Per Share."

**Recent Accounting Pronouncements.** In June 2006, the FASB ratified Emerging Issues Task Force ("EITF") Issue No. 06-3 ("EITF No. 06-3"), "How Taxes Collected from Customers and Remitted to Governmental Authorities Should Be Presented in the Income Statement (That is, Gross versus Net Presentation)." The classification in the income statement of taxes is considered an accounting policy and any change in presentation would require the application of SFAS No. 154, "Accounting Changes and Error Corrections." In addition, under the scope of EITF No. 06-3, significant taxes recorded in the Consolidated Statement of Income would require disclosure of the accounting policy elected and amounts reflected in gross revenue for all periods presented. Provisions of EITF No. 06-3 are effective for fiscal years beginning after December 15, 2006. The Company adopted this accounting standard on January 1, 2007. Adoption of EITF No. 06-3 did not have a material impact on the Company's financial statements.

In June 2006, the FASB issued FIN No. 48, "Accounting for Uncertainty in Income Taxes—an interpretation of FASB Statement No. 109" ("FIN No. 48"), which clarifies accounting for uncertainty in tax positions. FIN No. 48 requires that the Company recognize in its financial statements the impact of a tax position, if that position is more likely than not to be sustained on audit, based on the technical merits of the position. Provisions of FIN No. 48 are effective for fiscal years beginning after December 15, 2006, with the cumulative effect of the change in accounting principle recorded as an adjustment to retained earnings as of January 1, 2007. The Company adopted this accounting standard on January 1, 2007. See Note C - "Income Taxes" in the Notes to the Consolidated Financial Statements for the impact of adoption of FIN No. 48.

In September 2006, the FASB issued SFAS No. 157, "Fair Value Measurements," ("SFAS No. 157") which is effective for fiscal years beginning after November 15, 2007 and for interim periods within those years. This statement defines fair value, establishes a framework for measuring fair value and expands the related disclosure requirements. This statement applies under other accounting pronouncements that require or permit fair value measurements. The statement indicates, among other things, that a fair value measurement assumes that the transaction to sell an asset or transfer a liability occurs in the principal market for the asset or liability or, in the absence of a principal market, the most advantageous market for the asset or liability. SFAS No. 157 defines fair value based upon an exit price model. In February 2008, the FASB issued FASB Staff Positions ("FSP") No. 157-1, "Application of FASB Statement No. 157 to FASB Statement No. 13 and Other Accounting Pronouncements That Address Fair Value Measurements for Purposes of Lease Classification or Measurement under Statement 13" and FSP No. 157-2, "Effective Date of FASB Statement No. 157." FSP No. 157-1 amends SFAS No. 157 to exclude SFAS No. 13, "Accounting for Leases," and its related interpretive accounting pronouncements that address leasing transactions, while FSP No. 157-2 delays the effective date of SFAS No. 157 for all nonfinancial assets and nonfinancial liabilities, except those that are recognized or disclosed at fair value in the financial statements on

a recurring basis (at least annually) until the beginning of the first quarter of 2009. The Company has evaluated the new statement and has determined that it will not have a significant impact on the determination or reporting of its financial results.

In February 2007, the FASB issued SFAS No. 159, “The Fair Value Option for Financial Assets and Financial Liabilities – Including an amendment of FASB Statement No. 115,” which is effective for fiscal years beginning after November 15, 2007. This statement permits entities to choose to measure many financial instruments and certain other items at fair value. This statement also establishes presentation and disclosure requirements designed to facilitate comparisons between entities that choose different measurement attributes for similar types of assets and liabilities. Unrealized gains and losses on items for which the fair value option is elected would be reported in earnings. The Company has evaluated the new statement and has determined that it will not have a significant impact on the determination or reporting of its financial results.

In December 2007, the FASB issued SFAS No. 141 (revised 2007), “Business Combinations” (“SFAS No. 141R”), which replaces SFAS No. 141, “Business Combinations.” SFAS No. 141R retains the underlying concepts of SFAS No. 141 in that all business combinations are still required to be accounted for at fair value under the acquisition method of accounting, but SFAS No. 141R changes the application of the acquisition method in a number of significant aspects. Acquisition costs will generally be expensed as incurred; noncontrolling interests will be valued at fair value at the acquisition date; in-process research and development will be recorded at fair value as an indefinite-lived intangible asset at the acquisition date; restructuring costs associated with a business combination will generally be expensed subsequent to the acquisition date; and changes in deferred tax asset valuation allowances and income tax uncertainties after the acquisition date generally will affect income tax expense. SFAS No. 141R is effective on a prospective basis for all business combinations for which the acquisition date is on or after the beginning of the first annual period subsequent to December 15, 2008. Early adoption is not permitted. The Company is currently evaluating the effects, if any, that SFAS No. 141R may have on its financial statements.

In December 2007, the FASB issued SFAS No. 160, “Noncontrolling Interests in Consolidated Financial Statements—an amendment of ARB No. 51” (“SFAS No. 160”). This statement is effective for fiscal years, and interim periods within those fiscal years, beginning on or after December 15, 2008, with earlier adoption prohibited. This statement requires the recognition of a noncontrolling interest (minority interest) as equity in the consolidated financial statements and separate from the parent’s equity. The amount of net income attributable to the noncontrolling interest will be included in consolidated net income on the face of the income statement. It also amends certain of ARB No. 51’s consolidation procedures for consistency with the requirements of SFAS No. 141R. This statement also includes expanded disclosure requirements regarding the interests of the parent and its noncontrolling interest. The Company is currently evaluating the impact of adopting SFAS No. 160 on its financial statements.

## **NOTE B - BUSINESS SEGMENT INFORMATION**

Terex is a diversified global manufacturer of capital equipment focused on delivering reliable, customer relevant solutions for the construction, infrastructure, quarrying, surface mining, shipping, transportation, refining and utility industries. The Company operates in five reportable segments: (i) Terex Aerial Work Platforms, (ii) Terex Construction, (iii) Terex Cranes, (iv) Terex Materials Processing & Mining and (v) Terex Roadbuilding, Utility Products and Other.

The Aerial Work Platforms segment designs, manufactures and markets aerial work platform equipment, telehandlers, power equipment and construction trailers. Customers in the construction and building maintenance industries use these products to build and/or maintain large physical assets and structures.

The Construction segment designs, manufactures and markets two primary categories of construction equipment: heavy construction and compact construction equipment. Construction, logging, mining, industrial and government customers use these products in construction and infrastructure projects and in coal, minerals, sand and gravel operations.

The Cranes segment designs, manufactures and markets mobile telescopic cranes, tower cranes, lattice boom crawler cranes, truck-mounted cranes (boom trucks) and telescopic container stackers. These products are used primarily for construction, repair and maintenance of infrastructure, building and manufacturing facilities. The Company acquired Power Legend International Limited (“Power Legend”) and its affiliates, including a controlling 50% ownership interest in Sichuan Changjiang Engineering Crane Co., Ltd. (“Sichuan Crane”), on April 4, 2006. The results of Power Legend and Sichuan Crane are included in the Cranes segment from their date of acquisition.

The Materials Processing & Mining segment designs, manufactures and markets crushing and screening equipment, hydraulic mining excavators, highwall mining equipment, high capacity surface mining trucks, drilling equipment and other products. Construction, mining, quarrying and government customers use these products in construction and commodity mining. The Company acquired Halco Holdings Limited and its affiliates (“Halco”) on January 24, 2006, established the Terex NHL Mining Equipment Company Ltd. (“Terex NHL”) joint venture on March 9, 2006, and acquired Superior Highwall Miners, Inc. and its affiliates (“SHM”) on



November 6, 2007. The results of Halco, Terex NHL and SHM are included in the Materials Processing & Mining segment from their respective dates of acquisition or formation.

The Roadbuilding, Utility Products and Other segment designs, manufactures and markets asphalt and concrete equipment, landfill compactors and utility equipment. Government, utility and construction customers use these products to build roads, construct and maintain utility lines, trim trees and for other commercial operations. Additionally, the Company owns much of the North American distribution channel for its utility products group, operates a fleet of rental utility products in the United States and Canada and owns a distributor of its equipment and other products. The Company also assists customers in their rental, leasing and acquisition of its products through Terex Financial Services, Inc. and Terex Financial Services Holding B.V. ("TFSH"), our joint venture with a European financial institution.

The Company has no customers that accounted for more than 10% of consolidated sales in 2007. The results of businesses acquired during 2007, 2006 and 2005 are included from the dates of their respective acquisitions.

Included in Eliminations/Corporate are the eliminations among the five segments, as well as general and corporate items. Business segment information is presented below:

	<u>Year Ended December 31,</u>		
	<u>2007</u>	<u>2006</u>	<u>2005</u>
<b>Net Sales</b>			
Aerial Work Platforms	\$ 2,337.8	\$ 2,090.3	\$ 1,479.5
Construction	1,908.5	1,582.4	1,489.7
Cranes	2,234.9	1,740.1	1,271.9
Materials Processing & Mining	2,092.1	1,625.0	1,359.5
Roadbuilding, Utility Products and Other	675.8	746.0	665.3
Eliminations/Corporate	<u>(111.4)</u>	<u>(136.2)</u>	<u>(109.4)</u>
Total	<u>\$ 9,137.7</u>	<u>\$ 7,647.6</u>	<u>\$ 6,156.5</u>
<b>Income (Loss) from Operations</b>			
Aerial Work Platforms	\$ 453.1	\$ 372.6	\$ 190.2
Construction	56.1	16.0	29.1
Cranes	256.7	154.5	60.2
Materials Processing & Mining	245.7	190.0	116.2
Roadbuilding, Utility Products and Other	(0.7)	25.2	5.4
Eliminations/Corporate	<u>(49.5)</u>	<u>(48.8)</u>	<u>(30.7)</u>
Total	<u>\$ 961.4</u>	<u>\$ 709.5</u>	<u>\$ 370.4</u>
<b>Depreciation and Amortization</b>			
Aerial Work Platforms	\$ 13.9	\$ 15.3	\$ 16.5
Construction	16.8	16.6	16.8
Cranes	17.2	14.6	16.4
Materials Processing & Mining	12.4	10.1	8.6
Roadbuilding, Utility Products and Other (1)	11.0	10.3	8.6
Corporate	<u>4.9</u>	<u>3.6</u>	<u>3.9</u>
Total (1)	<u>\$ 76.2</u>	<u>\$ 70.5</u>	<u>\$ 70.8</u>
<b>Capital Expenditures</b>			
Aerial Work Platforms	\$ 23.5	\$ 11.4	\$ 7.2
Construction	11.3	10.7	8.7
Cranes	21.3	9.3	7.4
Materials Processing & Mining	27.0	19.4	7.9
Roadbuilding, Utility Products and Other (2)	4.3	5.7	7.5
Corporate	<u>24.1</u>	<u>12.2</u>	<u>5.1</u>
Total (2)	<u>\$ 111.5</u>	<u>\$ 68.7</u>	<u>\$ 43.8</u>

(1) Amounts exclude discontinued operations Depreciation and Amortization of \$2.5 and \$4.8 for the years ended December 31, 2006 and 2005, respectively.

(2) Amounts exclude discontinued operations Capital Expenditures of \$10.2 and \$4.8 for the years ended December 31, 2006 and 2005 respectively.

	<u>December 31,</u>	
	<u>2007</u>	<u>2006</u>
Identifiable Assets		
Aerial Work Platforms	\$ 894.5	\$ 838.5
Construction	1,559.1	1,467.9
Cranes	1,597.7	1,271.0
Materials Processing & Mining	2,243.6	1,743.7
Roadbuilding, Utility Products and Other	436.4	388.1
Eliminations/Corporate	<u>(415.0)</u>	<u>(923.3)</u>
Total	<u>\$ 6,316.3</u>	<u>\$ 4,785.9</u>

Sales between segments are generally priced to recover costs plus a reasonable markup for profit, which is eliminated in consolidation.

Geographic segment information is presented below:

	<u>Year Ended December 31,</u>		
	<u>2007</u>	<u>2006</u>	<u>2005</u>
Net Sales			
United States	\$ 2,775.5	\$ 2,911.9	\$ 2,325.8
United Kingdom	693.5	614.0	468.5
Germany	679.8	551.9	375.7
Other European countries	2,401.9	1,930.3	1,228.8
All other	<u>2,587.0</u>	<u>1,639.5</u>	<u>1,757.7</u>
Total	<u>\$ 9,137.7</u>	<u>\$ 7,647.6</u>	<u>\$ 6,156.5</u>

	<u>December 31,</u>	
	<u>2007</u>	<u>2006</u>
Long-lived Assets		
United States	\$ 143.9	\$ 108.9
United Kingdom	55.8	45.9
Germany	146.4	129.0
Other European Countries	32.5	22.2
All other	<u>40.8</u>	<u>32.5</u>
Total	<u>\$ 419.4</u>	<u>\$ 338.5</u>

The Company attributes sales to unaffiliated customers in different geographical areas based on the location of the customer. Long-lived assets consist of net fixed assets, which can be attributed to the specific geographic regions.

#### NOTE C – INCOME TAXES

The components of Income from continuing operations before income taxes are as follows:

	<u>Year Ended December 31,</u>		
	<u>2007</u>	<u>2006</u>	<u>2005</u>
United States	\$ 453.6	\$ 309.6	\$ 149.4
Foreign	<u>465.7</u>	<u>305.1</u>	<u>139.5</u>
Income from continuing operations before income taxes	<u>\$ 919.3</u>	<u>\$ 614.7</u>	<u>\$ 288.9</u>

Total income before income taxes including income from discontinued operations was \$919.3, \$619.3 and \$289.8 for the years ended December 31, 2007, 2006 and 2005, respectively.

The major components of the Company's Provision for income taxes on continuing operations before income taxes are summarized below:

	<u>Year Ended December 31,</u>		
	<u>2007</u>	<u>2006</u>	<u>2005</u>
Current:			
Federal	\$ 176.5	\$ 56.5	\$ 7.4
State	8.0	7.1	3.2
Foreign	<u>118.1</u>	<u>88.7</u>	<u>71.6</u>
Current income tax provision	<u>302.6</u>	<u>152.3</u>	<u>82.2</u>
Deferred:			
Federal	(20.6)	45.7	38.4
State	6.0	(5.0)	(1.1)
Foreign	<u>17.4</u>	<u>25.2</u>	<u>(18.2)</u>
Deferred income tax provision	<u>2.8</u>	<u>65.9</u>	<u>19.1</u>
Total provision for income taxes	<u>\$ 305.4</u>	<u>\$ 218.2</u>	<u>\$ 101.3</u>

Including discontinued operations, the total provision for income taxes was \$305.4, \$219.5 and \$101.3 for the years ended December 31, 2007, 2006 and 2005, respectively.

Deferred tax assets and liabilities result from differences in the bases of assets and liabilities for tax and financial statement purposes. The tax effects of the basis differences and net operating loss carry forwards as of December 31, 2007 and 2006 are summarized below for major balance sheet captions:

	<u>2007</u>	<u>2006</u>
Property, plant and equipment	\$ (0.1)	\$ (24.3)
Intangibles	(6.4)	(0.1)
Restructuring reserve	0.8	4.7
Trade receivables	15.3	24.2
Inventories	37.1	35.8
Accrued warranties and product liability	24.0	20.4
Net operating loss carry forwards	146.3	163.7
Retirement plans and other	29.8	47.3
Accrued compensation and benefits	38.8	17.4
Other	2.8	(9.0)
Deferred tax assets valuation allowance	<u>(56.5)</u>	<u>(58.7)</u>
Net deferred tax assets	<u>\$ 231.9</u>	<u>\$ 221.4</u>

Deferred tax assets total \$365.9 before valuation allowances of \$56.5. Deferred tax liabilities are included in current liabilities and non-current liabilities on the Consolidated Balance Sheet. As of December 31, 2007, the current portion is \$65.9 and the non-current portion is \$11.7. The Company provides valuation allowances for deferred tax assets where realization is not more likely than not based on estimated future taxable income in the carryforward period. To the extent that estimates of future taxable income decrease or do not materialize, potentially significant additional valuation allowances may be required. The valuation allowance for deferred tax assets as of January 1, 2006 was \$112.3. The net change in the total valuation allowance for the years ended December 31, 2007 and 2006 was a decrease of \$2.2 in 2007 and a decrease of \$53.6 in 2006. The valuation allowance for the year ended December 31, 2007 remained largely unchanged from the prior year. The decrease in valuation allowance for the year ended December 31, 2006 primarily related to the disposition of Tatra Czech s.r.o. and Tatra a.s. (collectively "Tatra"). This decrease was partially offset by an increase in foreign net operating loss carryforwards for which the Company has provided a valuation allowance, and movement in foreign currency exchange rates. For the year ended December 31, 2007, approximately \$23.9 of the valuation allowance relates to acquired deferred tax assets for which subsequently recognized tax benefits will be allocated to reduce goodwill or other non-current intangibles of the acquired entity.

The Company's Provision for income taxes is different from the amount that would be provided by applying the statutory federal income tax rate to the Company's Income from continuing operations before income taxes. The reasons for the difference are summarized as:

	<u>Year Ended December 31,</u>		
	<u>2007</u>	<u>2006</u>	<u>2005</u>
Tax at statutory federal income tax rate	\$ 321.8	\$ 215.2	\$ 101.5
State taxes (net of Federal benefit)	2.5	(0.1)	0.7
Change in valuation allowance relating to NOL and temporary differences	(3.6)	1.2	(13.6)
Foreign tax differential on income/losses of foreign subsidiaries	(2.8)	(9.8)	2.9
Non-deductible goodwill charges	—	—	1.1
U.S. tax on multi-national operations including the American Jobs Creation Act	2.4	4.1	5.3
Change in foreign statutory rates	11.8	—	—
U.S. manufacturing and export incentives	(16.1)	(6.5)	—
Other	(10.6)	14.1	3.4
Total provision for income taxes	<u>\$ 305.4</u>	<u>\$ 218.2</u>	<u>\$ 101.3</u>

Including the tax on discontinued operations, the total tax expense was \$219.5 and \$101.3 in 2006 and 2005, respectively. The effective tax rate on income from discontinued operations in 2006 differs from the statutory rate due primarily to \$1.3 of current U.S. income taxes not previously provided on the excess of the amount for financial reporting over the tax basis in the Company's investment in the shares of its Tatra subsidiary.

The Company does not provide for U.S. federal income taxes or tax benefits on the undistributed earnings or losses of its international subsidiaries because such earnings are reinvested and, in the opinion of management, will continue to be reinvested indefinitely. At December 31, 2007, these temporary differences relate primarily to unremitted earnings of approximately \$855.8. If earnings of foreign subsidiaries were not considered indefinitely reinvested, deferred U.S. income taxes and foreign withholding taxes may have to be provided. However, determination of the amount of deferred federal and foreign income taxes is not practical.

At December 31, 2007, the Company had domestic federal net operating loss carryforwards of \$32.4. None of the U.S. federal net operating loss carryforwards expire before 2011.

The Company also has various state net operating loss carryforwards available to reduce future state taxable income and income taxes. These net operating loss carryforwards expire at various dates through 2025. In addition, the Company's foreign subsidiaries have approximately \$518.6 of loss carryforwards, consisting of \$156.9 in the United Kingdom, \$22.2 in France, \$297.1 in Germany and \$42.4 in other countries, which are available to offset future foreign taxable income. The majority of these foreign tax loss carryforwards are available without expiration.

The Company made net income tax payments of \$308.8, \$120.3 and \$43.6 in 2007, 2006 and 2005, respectively.

In December 2004, the FASB issued FSP No. 109-2 "Accounting and Disclosure Guidance for the Foreign Earnings Repatriation Provision within the American Jobs Creation Act of 2004" ("FSP 109-2"). FSP 109-2 provides accounting guidance for the one-time tax deduction of 85% of certain non-U.S. earnings that are repatriated from controlled foreign subsidiaries in excess of a base amount as defined in the American Jobs Creation Act of 2004 ("AJCA"). In 2005, the Company evaluated the effects of the repatriation provision and, based on the guidance published by the U.S. Treasury, the Company determined that it was eligible for the one-time tax deduction. In 2005, the Company repatriated approximately \$101 from a controlled foreign subsidiary in accordance with the AJCA and recorded federal tax expense of \$5.3 and a state tax expense (net of federal tax benefit) of \$0.2 related to this repatriation.

The Company adopted the provisions of FIN No. 48 on January 1, 2007. The cumulative effect of the change on retained earnings as of January 1, 2007 as a result of the adoption of FIN No. 48 was a reduction of \$36.5. As of December 31, 2007, the Company had approximately \$122.6 of unrecognized tax benefits. Of these, approximately \$85.9, if recognized, would affect the effective tax rate. The Company continues to classify interest and penalties associated with uncertain tax positions as income tax expense. As of December 31, 2007, the liability for potential penalties and interest was \$5.8. During 2007, the Company recognized tax expense of \$0.2 for interest and penalties.

The following table summarizes the activity related to the company's unrecognized tax benefits:

Balance as of January 1, 2007	\$ 87.2
Additions for current year tax positions	18.8
Additions for prior year tax positions	27.3
Reductions for prior year tax positions	(5.2)
Settlements	(4.5)
Reductions related to expirations of statute of limitations	(1.0)
Balance as of December 31, 2007	\$ <u>122.6</u>

The Company believes that it is reasonably possible that the total amount of unrecognized tax benefit will significantly decrease within the next twelve months. The nature of the unrecognized tax benefit that may decrease within the next twelve months relates to the timing of certain deductions and whether the liabilities are fixed and determinable at the time of the deduction. The event that could cause a reduction in unrecognized tax benefits is a change in a tax reporting method of the Company. The reasonably possible change in unrecognized tax benefits is a reduction of approximately \$15.2. The Company does not expect changes in the reserve balance described above to have a significant impact on income tax expense or cash flow. With few exceptions, including net operating loss carry forwards in the U.S. and Australia, the Company and its subsidiaries are generally no longer subject to U.S. federal, state and local, or non-U.S., income tax examinations for years before 1999.

The Company conducts business globally and, as a result, the Company or one or more of its subsidiaries files income tax returns in the U.S. and various state and foreign jurisdictions. In the normal course of business, the Company is subject to examination by taxing authorities throughout the world, including such major jurisdictions as Australia, Germany, the United Kingdom and the U.S. Certain subsidiaries of the Company are currently under audit in Germany, the United Kingdom and the U.S. It is reasonably possible that these audits may be completed during the next twelve months. While the amount of uncertain tax benefits with respect to the entities and years under audit may change within the next twelve months, it is not anticipated that any of the changes will be significant.

#### **NOTE D – DISCONTINUED OPERATIONS**

On September 29, 2006, the Company completed the sale of Tatra to a group of private equity investors. Tatra is located in the Czech Republic and is a manufacturer of on/off road heavy-duty vehicles for commercial and military applications. The Company received \$26.2 in cash consideration for the shares of Tatra. Additionally, \$31.6 in cash was received in satisfaction of all intercompany note receivable balances from Tatra. The Company had previously disclosed that it did not consider Tatra to be a core business. The Company recorded an after-tax loss of \$7.7 on the disposition of Tatra for the year ended December 31, 2006. Results of Tatra, through the date of its disposition, are presented as Income from discontinued operations - net of tax in the Consolidated Statements of Income for all periods presented. Tatra was previously included in the Roadbuilding, Utility Products and Other segment.

The Consolidated Statement of Income for the year ended December 31, 2006 shows a \$7.7 loss on disposition of discontinued operations, while the Company's Consolidated Statement of Cash flows for this period reflected a loss of \$6.5. This is because the loss shown on the Consolidated Statement of Income included both a \$6.5 loss, representing the difference between purchase price received and the carrying amount of the net assets of the discontinued operation, and a \$1.2 tax provision recorded on the disposition because for tax purposes the cash received was greater than our tax basis, both of which were included in the calculation of Net Income. For the Consolidated Statement of Cash Flows, only the loss of \$6.5 is added back to Net Income to appropriately reflect cash flow in this line item, while the \$1.2 is a non-cash item that is already included as part of the deferred taxes line item within Net Cash Provided by Operating Activities.

**NOTE E – EARNINGS PER SHARE**

(in millions, except per share data)

	<u>2007</u>	<u>2006</u>	<u>2005</u>
Income from continuing operations .....	\$ 613.9	\$ 396.5	\$ 187.6
Income from discontinued operations-net of tax .....	-	11.1	0.9
Loss on disposition of discontinued operations-net of tax .....	-	(7.7)	-
Net income .....	<u>\$ 613.9</u>	<u>\$ 399.9</u>	<u>\$ 188.5</u>
Basic Shares:			
Weighted average shares outstanding .....	<u>102.4</u>	<u>100.7</u>	<u>99.4</u>
Earnings per share - basic:			
Income from continuing operations .....	\$ 6.00	\$ 3.94	\$ 1.89
Income from discontinued operations-net of tax .....	-	0.11	0.01
Loss on disposition of discontinued operations-net of tax .....	-	(0.08)	-
Net income .....	<u>\$ 6.00</u>	<u>\$ 3.97</u>	<u>\$ 1.90</u>
Diluted shares:			
Weighted average shares outstanding .....	102.4	100.7	99.4
Effect of dilutive securities:			
Stock options and restricted stock awards .....	<u>2.5</u>	<u>2.3</u>	<u>2.8</u>
Diluted weighted average shares outstanding .....	<u>104.9</u>	<u>103.0</u>	<u>102.2</u>
Earnings per share - diluted:			
Income from continuing operations .....	\$ 5.85	\$ 3.85	\$ 1.84
Income from discontinued operations-net of tax .....	-	0.10	-
Loss on disposition of discontinued operations-net of tax .....	-	(0.07)	-
Net income .....	<u>\$ 5.85</u>	<u>\$ 3.88</u>	<u>\$ 1.84</u>

Options to purchase 177 thousand and 4 thousand shares of Common Stock were outstanding during 2006 and 2005 respectively, but were not included in the computation of diluted shares as the exercise price of these awards exceeded the average market price for the period and the effect would have been anti-dilutive. There were no anti-dilutive stock options during 2007. Restricted stock awards of 7 thousand and 972 thousand were outstanding during 2007 and 2006, respectively, but were not included in the computation of diluted shares because the effect would be anti-dilutive or because performance targets were not yet achieved for awards contingent upon performance. There were no anti-dilutive restricted stock awards during 2005. SFAS No. 128, "Earnings per Share" requires that employee stock options and non-vested restricted shares granted by the Company be treated as potential common shares outstanding in computing diluted earnings per share. Under the treasury stock method, the amount the employee must pay for exercising stock options, the amount of compensation cost for future services that the Company has not yet recognized and the amount of tax benefits that would be recorded in additional paid-in capital when the award becomes deductible are assumed to be used to repurchase shares. The Company includes the impact of pro forma deferred tax assets in determining the amount of tax benefits for potential windfalls and shortfalls (the differences between tax deductions and book expense) in this calculation.

## NOTE F – INVENTORIES

Inventories consist of the following:

	<u>December 31,</u>	
	<u>2007</u>	<u>2006</u>
Finished equipment	\$ 638.2	\$ 456.4
Replacement parts	368.7	320.5
Work-in-process	337.9	267.3
Raw materials and supplies	<u>589.5</u>	<u>457.8</u>
Inventories	<u>\$ 1,934.3</u>	<u>\$ 1,502.0</u>

At December 31, 2007 and 2006, the Company had inventory reserves of \$105.5 and \$97.9, respectively, for excess and obsolete inventory.

## NOTE G – PROPERTY, PLANT AND EQUIPMENT

Property, plant and equipment consist of the following:

	<u>December 31,</u>	
	<u>2007</u>	<u>2006</u>
Property	\$ 56.0	\$ 49.2
Plant	197.8	207.5
Equipment	<u>451.0</u>	<u>313.8</u>
	704.8	570.5
Less: Accumulated depreciation	<u>(285.4)</u>	<u>(232.0)</u>
Net property, plant and equipment	<u>\$ 419.4</u>	<u>\$ 338.5</u>

## NOTE H – EQUIPMENT SUBJECT TO OPERATING LEASES

Operating leases arise from leasing the Company's products to customers. Initial noncancellable lease terms typically range up to 84 months. The net book value of equipment subject to operating leases was approximately \$73 and \$85 (net of accumulated depreciation of approximately \$35 and \$40) at December 31, 2007 and 2006, respectively, and is included in Other assets on the Company's Consolidated Balance Sheet. The equipment is depreciated on the straight-line basis over the shorter of the estimated useful life or the estimated amortization period of any borrowings secured by the asset to its estimated salvage value.

Future minimum lease payments to be received under noncancellable operating leases with lease terms in excess of one year are as follows:

Years ending December 31,	
2008	\$ 6.3
2009	3.8
2010	2.4
2011	1.9
2012	0.8
Thereafter	<u>0.6</u>
	<u>\$ 15.8</u>

The Company received approximately \$5 and \$16 of rental income from assets subject to operating leases with lease terms greater than one year during 2007 and 2006, respectively, none of which represented contingent rental payments.

## NOTE I – NET INVESTMENT IN SALES-TYPE LEASES

From time to time, the Company leases new and used products manufactured and sold by the Company to domestic and foreign distributors, end users and rental companies. The Company provides specialized financing alternatives that include sales-type leases, operating leases and short-term rental agreements.

At the time a sales-type lease is consummated, the Company records the gross finance receivable, unearned finance income and the estimated residual value of the leased equipment. Unearned finance income represents the excess of the gross minimum lease

payments receivable plus the estimated residual value over the fair value of the equipment. Residual values represent the estimate of the values of the equipment at the end of the lease contracts and are initially recorded based on industry data and management's estimates. Realization of the residual values is dependent on the Company's future ability to market the equipment under then prevailing market conditions. Management reviews residual values periodically to determine that recorded amounts are appropriate. Unearned finance income is recognized as financing income using the interest method over the term of the transaction. The allowance for future losses is established through charges to the provision for credit losses.

During 2007, 2006 and 2005, Genie Holdings, Inc. and its affiliates ("Genie"), part of the Aerial Work Platforms segment, entered into a number of arrangements with financial institutions to provide financing of new and eligible Genie products to distributors and rental companies. Under these programs, Genie originates leases or leasing opportunities with distributors and rental companies. If Genie originates the lease with a distributor or rental company, the financial institution will purchase the equipment and take assignment of the lease contract from Genie. If Genie originates a lease opportunity, the financial institution will purchase the equipment from Genie and execute a lease contract directly with the distributor or rental company. In some instances, Genie retains certain credit and/or residual recourse in these transactions. Genie's maximum exposure, representing a contingent liability, under these transactions reflects a \$38.6 credit risk and a \$39.3 residual risk at December 31, 2007.

The Company's contingent liabilities previously referred to have not taken into account various mitigating factors. These factors include the staggered timing of maturity of lease transactions, resale value of the underlying equipment, lessee return penalties and annual loss caps on credit loss pools. Further, the contingent liability related to credit risk assumes that the individual leases were to all default at the same time and that the repossessed equipment has no market value.

The components of net investment in sales-type leases, which are included in Other assets on the Company's Consolidated Balance Sheet, consisted of the following at December 31, 2007:

Gross minimum lease payments receivable	\$	4.6
Estimated residual values		0.3
Allowance for future losses		(1.0)
Unearned finance income		<u>(0.7)</u>
Net investment in sales-type leases		3.2
Less: Current portion		<u>(1.8)</u>
Non-current net investment in sales-type leases	\$	<u><u>1.4</u></u>

Scheduled future gross minimum lease payments receivable are as follows:

Years ending December 31,		
2008	\$	2.4
2009		0.7
2010		0.7
2011		0.6
2012		<u>0.2</u>
Total	\$	<u><u>4.6</u></u>

## NOTE J - ACQUISITIONS

On January 14, 2008, the Company announced that it has reached a definitive agreement to acquire A.S.V., Inc. ("ASV") through a tender offer followed by a merger. Headquartered in Grand Rapids, Minnesota, ASV is a manufacturer of compact rubber track loaders and related accessories, undercarriages and traction products. The transaction is valued at approximately \$488 and is subject to the valid tender of a majority of ASV's fully diluted common shares, regulatory approvals and other customary conditions. As of February 26, 2008, holders of approximately 98% of ASV's common stock had tendered their shares and all necessary regulatory approvals and third party consents had been received.



## 2007 Acquisitions

On November 6, 2007, the Company acquired SHM, which is headquartered in Beckley, West Virginia, a leading manufacturer of highwall mining equipment for use in trench mining, open pit mining, contour mining and auger hole mining applications. The total consideration for the transaction was approximately \$146 in cash. The purchase price for the acquisition was preliminarily allocated to the tangible and identifiable intangible assets acquired and liabilities assumed based on their estimated fair values at the acquisition date. Goodwill of approximately \$55 was recorded, which represented the excess of the purchase price over the preliminary estimated fair values of net assets acquired. Approximately \$25 of the goodwill assigned to SHM is expected to be deductible for tax purposes. The results of SHM are included in the Materials Processing & Mining Segment from the date of acquisition.

## 2006 Acquisitions

On January 24, 2006, the Company acquired Halco for approximately \$15 in cash, plus assumption of certain capitalized leases and pension liabilities. Halco is headquartered in Halifax, England, with operations also in the United States, Ireland and Australia. Halco designs, manufactures and distributes down-the-hole drill bits and hammers for drills. The results of Halco are included in the Materials Processing & Mining Segment from the date of acquisition.

On March 9, 2006, Terex's Unit Rig mining truck business entered into a joint venture with Inner Mongolia North Hauler Joint Stock Company Limited to produce high capacity surface mining trucks in China. Terex owns a controlling 50% interest in this joint venture, Terex NHL, a company incorporated under the laws of China. The results of Terex NHL are included in the Materials Processing & Mining Segment from the date of formation.

On April 4, 2006, the Company acquired Power Legend and its affiliates, including a controlling 50% ownership interest in Sichuan Crane, for approximately \$25 in cash. Sichuan Crane is headquartered in Luzhou, China and designs, manufactures, sells and repairs cranes and other construction equipment and components. The results of Power Legend and Sichuan Crane are included in the Cranes segment from their date of acquisition.

## **NOTE K – INVESTMENT IN JOINT VENTURE**

The Company owns a forty percent (40%) interest in the TFSH joint venture originally entered into on September 18, 2002. A European financial institution owns the majority sixty percent (60%) interest in TFSH. As defined by FASB Interpretation No. 46R, "Consolidation of Variable Interest Entities, an interpretation of ARB No. 51," TFSH is a variable interest entity. Based on the legal, financial and operating structure of TFSH, the Company has concluded that it is not the primary beneficiary of TFSH and that it does not control the operations of TFSH. Accordingly, the Company does not consolidate the results of TFSH into its Consolidated Financial Statements. The Company applies the equity method of accounting for its investment in TFSH. The scope of TFSH's operations includes the opportunity to facilitate the financing of the Company's products sold in certain areas of Europe.

As of December 31, 2007, TFSH had total assets of \$579.9, consisting primarily of financing receivables and lease related equipment, and total liabilities of \$527.4, consisting primarily of debt issued by the joint venture partner. Prior to March 31, 2006, the Company provided guarantees related to potential losses arising from shortfalls in the residual values of financed equipment or credit defaults by the joint venture's customers. As of December 31, 2007, the maximum exposure to loss under these guarantees was approximately \$18. Additionally, the Company is required to maintain a capital account balance in TFSH, pursuant to the terms of the joint venture, which could result in the reimbursement to TFSH by the Company of losses to the extent of the Company's ownership percentage. As a result of the capital account balance requirements for TFSH, during the first quarter of 2006, the Company contributed its proportional share of these requirements, which represented an additional \$3.4 in cash to TFSH.

## **NOTE L - GOODWILL**

The Company performed its most recent annual review of the carrying value of its goodwill, as required by SFAS No. 142, as of October 1, 2007. There were no indicators of goodwill impairment based on this review. Based on the review performed as of October 1, 2005, the Company determined that a reporting unit that was part of the Roadbuilding, Utility Products and Other segment had a carrying value in excess of its projected discounted cash flow. The analysis resulted in goodwill impairment of \$3.3 recognized during the fourth quarter of 2005. Subsequent impairment tests will be performed as of October 1 of each year and more frequently as circumstances warrant.

An analysis of changes in the Company's goodwill by business segment is as follows:

	<u>Aerial Work Platforms</u>	<u>Construction</u>	<u>Cranes</u>	<u>Materials Processing &amp; Mining</u>	<u>Roadbuilding, Utility Products and Other</u>	<u>Total</u>
Balance at December 31, 2005	\$ 85.0	\$ 85.9	\$ 97.2	\$ 199.4	\$ 88.2	\$ 555.7
Acquisitions	1.6	—	21.6	1.7	—	24.9
Use of tax net operating losses (1)	—	—	—	—	(10.3)	(10.3)
Deferred tax liability (2)	21.1	—	—	—	—	21.1
Foreign exchange effect and other	<u>(3.5)</u>	<u>27.8</u>	<u>(3.6)</u>	<u>20.6</u>	<u>0.1</u>	<u>41.4</u>
Balance at December 31, 2006	\$ 104.2	\$ 113.7	\$ 115.2	\$ 221.7	\$ 78.0	\$ 632.8
Acquisitions	—	11.7	(6.2)	54.2	—	59.7
Deferred tax liability (2)	(9.7)	—	—	—	—	(9.7)
Foreign exchange effect and other	<u>2.2</u>	<u>4.0</u>	<u>7.0</u>	<u>2.9</u>	<u>0.1</u>	<u>16.2</u>
Balance at December 31, 2007	<u>\$ 96.7</u>	<u>\$ 129.4</u>	<u>\$ 116.0</u>	<u>\$ 278.8</u>	<u>\$ 78.1</u>	<u>\$ 699.0</u>

(1) Reflects reversal of valuation allowance related to acquired net operating losses that were subsequently deemed to be realizable.

(2) Reflects deferred tax liabilities related to temporary differences established in purchase accounting.

In June 2006, the Company made a \$0.7 cash payment to the previous owners of Genie, \$0.3 of which includes payments to Robert Wilkerson, a former employee of the Company who served as Executive Vice President of the Company during 2006. In October 2006, cash payments of \$0.9 were made to the previous owners of Genie, which included a payment to Mr. Wilkerson of \$0.5. These payments were related to a contingent deferred purchase price adjustment arising out of the Company's acquisition of Genie on September 18, 2002, and were based on the collection of certain trade receivables, which were outstanding on the Genie acquisition date. Total cash payments through December 31, 2006 made to Mr. Wilkerson as a result of this collection activity were \$7.1. There were no contingent purchase price payments made to Mr. Wilkerson in 2007. Genie is included in the Aerial Work Platforms segment.

#### NOTE M – DERIVATIVE FINANCIAL INSTRUMENTS

The Company enters into two types of derivatives: hedges of fair value exposures and hedges of cash flow exposures. Fair value exposures relate to recognized assets or liabilities and firm commitments, while cash flow exposures relate to the variability of future cash flows associated with recognized assets or liabilities or forecasted transactions.

The Company operates internationally, with manufacturing and sales facilities in various locations around the world, and uses certain financial instruments to manage its foreign currency, interest rate and fair value exposures. To qualify a derivative as a hedge at inception and throughout the hedge period, the Company formally documents the nature and relationships between hedging instruments and hedged items, as well as its risk-management objectives, strategies for undertaking various hedge transactions and method of assessing hedge effectiveness. Additionally, for hedges of forecasted transactions, the significant characteristics and expected terms of a forecasted transaction must be specifically identified, and it must be probable that each forecasted transaction will occur. If it is deemed probable that the forecasted transaction will not occur, the gain or loss is recognized in current earnings. Financial instruments qualifying for hedge accounting must maintain a specified level of effectiveness between the hedging instrument and the item being hedged, both at inception and throughout the hedged period. The Company does not engage in trading or other speculative use of financial instruments.

The Company uses forward contracts and options to mitigate its exposure to changes in foreign currency exchange rates on third-party and intercompany forecasted transactions. The primary currencies to which the Company is exposed are the Euro and the British Pound. When using options as a hedging instrument, the Company excludes the time value from the assessment of effectiveness. The effective portion of unrealized gains and losses associated with forward contracts and the intrinsic value of option contracts are deferred as a component of Accumulated other comprehensive income until the underlying hedged transactions are reported on the Company's Consolidated Statement of Income. The Company uses interest rate swaps to mitigate its exposure to changes in interest rates related to existing issuances of variable rate debt and to fair value changes of fixed rate debt. Primary exposure includes movements in the London Interbank Offer Rate ("LIBOR").

Changes in the fair value of derivatives designated as fair value hedges are recognized in earnings as offsets to changes in fair value of exposures being hedged. The change in fair value of derivatives designated as cash flow hedges are deferred in Accumulated other comprehensive income and are recognized in earnings as hedged transactions occur. Transactions deemed ineffective are recognized in earnings immediately.

The Company records hedging activity related to debt instruments in interest expense and hedging activity related to foreign currency in the accounts for which the hedged items are recorded. On the Consolidated Statement of Cash Flows, the Company records cash flows from hedging activities in the same manner as it records the underlying item being hedged.

In November 2007, the Company entered into an interest rate swap agreement that converted a fixed rate interest payment into a variable rate interest payment. At December 31, 2007, the Company had \$400.0 notional amount of this interest rate swap agreement outstanding, which matures in 2017. The fair market value of this swap at December 31, 2007 was a gain of \$7.1, which is recorded in other assets.

The Company had entered into a prior interest rate swap agreement that converted a fixed rate interest payment into a variable rate interest payment. At December 31, 2006, the Company had \$200.0 notional amount of this interest rate swap agreement outstanding, which matured in 2014. To maintain an appropriate balance between floating and fixed rate obligations on its mix of indebtedness, the Company exited this interest rate swap agreement on January 15, 2007 and paid \$5.4. This loss is recorded as an adjustment to the carrying value of the hedged debt and will be amortized through the original debt maturity date of 2014.

During December 2002, the Company exited an interest rate swap agreement in the notional amount of \$100.0 with an original maturity date in 2011 that converted fixed rate interest payments into variable rate interest payments. The Company received \$5.6 upon exiting this swap agreement. This gain was recorded as an adjustment to the carrying value of the hedged debt and was being amortized through the debt maturity date. On June 30, 2006, the Company repaid one-third of the hedged debt and, therefore, \$1.1 of the unamortized gain was recognized as interest income in the second quarter of 2006. On August 14, 2006, the Company redeemed the remaining \$200 outstanding principal amount of the hedged debt and, therefore, the remaining unamortized gain of \$2.0 was recognized as interest income in the third quarter of 2006.

On March 31, 2005 and August 11, 2005, the Company exited interest rate swap agreements with notional amounts of \$100.0 and \$79.0, respectively, in order to maintain an appropriate balance between floating and fixed rate obligations on its mix of indebtedness. As a result of these transactions, the Company recorded a gain of \$0.1 in interest expense during 2005.

The Company is also a party to currency exchange forward contracts that generally mature within one year to manage its exposure to changing currency exchange rates. At December 31, 2007, the Company had \$1,196.7 of notional amount of currency exchange forward contracts outstanding, most of which mature on or before December 31, 2007. The fair market value of these contracts at December 31, 2007 was a net loss of \$5.6. At December 31, 2007, \$1,145.8 notional amount (\$6.0 of fair value losses) of these contracts have been designated as, and are effective as, cash flow hedges of specifically identified transactions. During 2007, 2006 and 2005, the Company recorded the change in fair value for these cash flow hedges to Accumulated other comprehensive income, and recognized in earnings a portion of the deferred gain or loss from Accumulated other comprehensive income as the hedged transactions occurred.

At December 31, 2007, the fair value of all derivative instruments designated as cash flow hedges and fair value hedges has been recorded in the Consolidated Balance Sheet as an asset of \$20.6 and as a liability of \$18.5.

Counterparties to interest rate derivative contracts and currency exchange forward contracts are major financial institutions with credit ratings of investment grade or better and no collateral is required. There are no significant risk concentrations. Management believes the risk of incurring losses on derivative contracts related to credit risk is remote and any losses would be immaterial.

Unrealized net gains (losses) included in Accumulated Other Comprehensive Income are as follows:

	<u>Year Ended December 31,</u>		
	<u>2007</u>	<u>2006</u>	<u>2005</u>
Balance at beginning of period	\$ 1.0	\$ (3.0)	\$ 2.6
Additional (losses) gains	(4.3)	(6.0)	3.2
Amounts reclassified to earnings	(1.7)	10.0	(8.8)
Balance at end of period	<u>\$ (5.0)</u>	<u>\$ 1.0</u>	<u>\$ (3.0)</u>

The estimated amount of existing pre-tax net losses for derivative contracts in Accumulated other comprehensive income as of December 31, 2007 that are expected to be reclassified into earnings during the year ending December 31, 2008 is \$5.0.

## NOTE N – LONG-TERM OBLIGATIONS

Long-term debt is summarized as follows:

	<u>December 31,</u>	
	<u>2007</u>	<u>2006</u>
7-3/8 % Senior Subordinated Notes due January 15, 2014	\$ 298.4	\$ 298.2
9-1/4 % Senior Subordinated Notes due July 15, 2011	-	200.0
8% Senior Subordinated Notes due November 15, 2017	800.0	-
2006 Credit Agreement - term debt	197.0	199.0
2006 Credit Agreement - revolving credit facility	-	19.5
Notes payable	1.9	7.6
Capital lease obligations	8.6	6.4
Other	46.1	32.4
Total debt	<u>1,352.0</u>	<u>763.1</u>
Less: Notes payable and current portion of long-term debt	<u>(32.5)</u>	<u>(227.0)</u>
Long-term debt, less current portion	<u>\$ 1,319.5</u>	<u>\$ 536.1</u>

### 8% Senior Subordinated Notes

On November 13, 2007, the Company sold and issued \$800 aggregate principal amount of 8% Senior Subordinated Notes Due 2017 (“8% Notes”). The 8% Notes are not currently guaranteed by any of the Company’s subsidiaries, but under specified limited circumstances could be guaranteed by certain domestic subsidiaries of the Company in the future. The 8% Notes were issued under an indenture, dated as of July 20, 2007, and supplemental indenture, dated as of November 13, 2007, between the Company and HSBC Bank USA, National Association, as trustee. The 8% Notes are redeemable by the Company beginning in November 2012 at an initial redemption price of 104.000% of principal amount.

### 7-3/8% Senior Subordinated Notes

On November 25, 2003, the Company sold and issued \$300 aggregate principal amount of 7-3/8% Senior Subordinated Notes Due 2014 discounted to yield 7-1/2% (“7-3/8% Notes”). The 7-3/8% Notes are jointly and severally guaranteed by certain domestic subsidiaries of the Company (see Note T - “Consolidating Financial Statements”). The 7-3/8% Notes were issued in a private placement made in reliance upon an exemption from registration under the Securities Act of 1933, as amended (the “Securities Act”). During the second quarter of 2004, the outstanding unregistered 7-3/8% Notes were exchanged for 7-3/8% Notes registered under the Securities Act. The 7-3/8% Notes are redeemable by the Company beginning in January 2009 at an initial redemption price of 103.688% of principal amount.

### 9-1/4% Senior Subordinated Notes

On December 17, 2001, the Company sold and issued \$200 aggregate principal amount of 9-1/4% Senior Subordinated Notes Due 2011 (“9-1/4% Notes”). The 9-1/4% Notes were issued in a private placement made in reliance upon an exemption from registration under the Securities Act. During the first quarter of 2002, the outstanding unregistered 9-1/4% Notes were exchanged for 9-1/4% Notes registered under the Securities Act. The 9-1/4% Notes were redeemable by the Company beginning in January 2007 at an initial redemption price of 104.625% of principal amount.

On January 15, 2007, the Company redeemed the outstanding \$200 principal amount of 9-1/4% Notes. The total cash paid was \$218.5, and included a call premium of 4.625% as set forth in the indenture for the 9-1/4% Notes plus accrued interest of \$46.25 per \$1,000 principal amount at the redemption date. The Company recorded pre-tax charges of \$12.5 in the first quarter of 2007 for the call premium and accelerated amortization of debt acquisition costs as a loss on early extinguishment of debt.

The amounts in the Consolidated Statement of Income for the year ended December 31, 2007 showed \$12.5 for loss on early extinguishment of debt while the Consolidated Statement of Cash Flows for this period showed \$3.2. The \$12.5 in the Consolidated Statement of Income include (a) cash payments of \$9.3 for call premiums associated with the repayment of \$200 of outstanding debt and (b) \$3.2 of non-cash charges for accelerated amortization of debt acquisition costs associated with the outstanding debt, which all flow into the calculation of Net Income. In preparing the Consolidated Statement of Cash Flows, the non-cash item (b) was added to Net Income to reflect cash flow appropriately.

### 10-3/8% Senior Subordinated Notes

On March 29, 2001, the Company sold and issued \$300 aggregate principal amount of 10-3/8% Senior Subordinated Notes Due 2011 (“10-3/8% Notes”). The 10-3/8% Notes were issued in a private placement made in reliance upon an exemption from registration under the Securities Act. During the third quarter of 2001, the outstanding unregistered 10-3/8% Notes were exchanged for 10-3/8% Notes registered under the Securities Act. The 10-3/8% Notes were redeemable by the Company beginning in April 2006 at an initial redemption price of 105.188% of principal amount.

On June 30, 2006, the Company completed the redemption of \$100 principal amount of the \$300 principal amount outstanding under the 10-3/8% Notes. The total cash paid was \$107.8, and included a call premium of 5.188% as set forth in the indenture for the 10-3/8% Notes plus accrued interest of \$25.65 per \$1,000 principal amount at the redemption date. The Company recorded pre-tax charges of \$6.7 in the second quarter of 2006 for the call premium and accelerated amortization of debt acquisition costs as a loss on early extinguishment of debt.

On August 14, 2006, the Company redeemed the remaining \$200 outstanding principal amount of the 10-3/8% Notes. The total cash paid was \$218.0, and included a call premium of 5.188% as set forth in the indenture for the 10-3/8% Notes plus accrued interest of \$38.33 per \$1,000 principal amount at the redemption date. The Company recorded pre-tax charges of \$13.2 in the third quarter of 2006 for the call premium and accelerated amortization of debt acquisition costs as a loss on early extinguishment of debt.

The amounts in the Consolidated Statement of Income for the year ended December 31, 2006 showed \$23.3 for loss on early extinguishment of debt while the Consolidated Statement of Cash Flows for this period showed \$7.2. The \$23.3 in the Consolidated Statement of Income include (a) cash payments of \$15.6 for call premiums associated with the repayment of \$300 of outstanding debt, (b) \$7.2 of non-cash charges for accelerated amortization of debt acquisition costs associated with the outstanding debt and (c) cash payments of \$0.5 for expenses related to the termination of the Company’s previous credit facility, which all flow into the calculation of Net Income. In preparing the Consolidated Statement of Cash Flows, the non-cash item (b) was added to Net Income to reflect cash flow appropriately.

### 2006 Credit Agreement

On July 14, 2006, the Company and certain of its subsidiaries entered into a Credit Agreement (the “2006 Credit Agreement”) with the lenders party thereto (the “New Lenders”) and Credit Suisse, as administrative and collateral agent. The 2006 Credit Agreement provides the Company with a revolving line of credit of up to \$700 available through July 14, 2012 and term debt of \$200 that will mature on July 14, 2013. The revolving line of credit consists of \$500 of domestic revolving loans and \$200 of multicurrency revolving loans. The 2006 Credit Agreement also provides for incremental loan commitments of up to \$300, which may be extended at the option of the New Lenders, in the form of revolving credit loans, term loans or a combination of both.

As of December 31, 2007 and 2006, the Company had \$197.0 and \$199.0, respectively, of term loans outstanding under the 2006 Credit Agreement. Term loans under the 2006 Credit Agreement bear interest at a rate of LIBOR plus 1.75%. The weighted average interest rate on the term loans under the 2006 Credit Agreement at December 31, 2007 and 2006 was 6.58% and 7.11%, respectively.

The 2006 Credit Agreement incorporates facilities for issuance of letters of credit. Letters of credit issued under the 2006 Credit Agreement decrease availability under the \$700 revolving line of credit.

As of December 31, 2006, the Company had a balance of \$19.5 outstanding under the revolving credit component of the 2006 Credit Agreement and letters of credit issued under the 2006 Credit Agreement totaled \$120.2. The weighted average interest rate on the outstanding portion of the 2006 Credit Agreement revolving credit component was 5.32% at December 31, 2006.

The 2006 Credit Agreement requires the Company to comply with a number of covenants. These covenants require the Company to meet certain financial tests, namely (a) a requirement that the Company maintain a consolidated leverage ratio, as defined in the 2006 Credit Agreement, not in excess of 3.75 to 1.00 on the last day of any fiscal quarter, and (b) a requirement that the Company maintain a consolidated fixed charge coverage ratio, as defined in the 2006 Credit Agreement, of not less than 1.25 to 1.00 for any period of four consecutive fiscal quarters. The covenants also limit, in certain circumstances, Terex’s ability to take a variety of actions, including: incur indebtedness; create or maintain liens on its property or assets; make investments, loans and advances; engage in acquisitions, mergers, consolidations and asset sales; and pay dividends and distributions, including share repurchases. The 2006 Credit Agreement also contains customary events of default.

The Company is currently in compliance with all of its financial covenants under the 2006 Credit Agreement. The Company's future compliance with its financial covenants under the 2006 Credit Agreement will depend on its ability to generate earnings and manage its assets effectively. The Company's bank credit facilities also have various non-financial covenants, both requiring the Company to refrain from taking certain actions (as described above) and requiring the Company to take certain actions, such as keeping in good standing its corporate existence, maintaining insurance, and providing its bank lending group with financial information on a timely basis. The Company's future ability to provide its bank lending group with financial information on a timely basis will depend on its ability to file its periodic reports with the Securities and Exchange Commission ("SEC") in a timely manner.

Furthermore, the Company and certain of its subsidiaries agreed to take certain actions to secure borrowings under the 2006 Credit Agreement. As a result, on July 14, 2006, the Company and certain of its subsidiaries entered into a Guarantee and Collateral Agreement with Credit Suisse, as collateral agent for the New Lenders, granting security to the New Lenders for amounts borrowed under the 2006 Credit Agreement. The security granted by the Company under the 2006 Credit Agreement is tied to the Company's credit ratings. If the credit ratings of the Company's debt under the 2006 Credit Agreement are lower than BB and Ba2 by Standard and Poor's and Moody's, respectively, with no negative outlook (the "Initial Ratings Threshold"), then the Company is required to (a) pledge as collateral the capital stock of the Company's material domestic subsidiaries and 65% of the capital stock of certain of the Company's material foreign subsidiaries (the "Stock Collateral") and (b) provide a first priority security interest in, and mortgages on, substantially all of the Company's domestic assets (the "Non-Stock Collateral"). If the credit ratings of the Company's debt under the 2006 Credit Agreement exceed the Initial Ratings Threshold for a period of 90 consecutive days, then the Company is no longer required to pledge the Non-Stock Collateral. Further, if the credit ratings of the Company's debt under the 2006 Credit Agreement are higher than BBB- and Baa3 by Standard and Poor's and Moody's, respectively, with no negative outlook (the "Investment Grade Threshold"), for a period of 90 consecutive days, then the Company also is no longer required to pledge the Stock Collateral.

These security triggers operate in both directions. Should the Company exceed the Investment Grade Threshold, but subsequently decline in ratings below the Investment Grade Threshold for a period longer than 30 consecutive days, the Company would once again need to pledge the Stock Collateral. Similarly, if the Company exceeds the Initial Ratings Threshold and subsequently declines below the Initial Ratings Threshold for a period longer than 30 consecutive days, the Company would again need to grant security in the Non-Stock Collateral.

At the time the 2006 Credit Agreement was executed, the Company was below the Initial Ratings Threshold, and had to pledge as security the Stock Collateral and the Non-Stock Collateral. Currently, the ratings of the Company's debt under the 2006 Credit Agreement is BBB- from Standard and Poor's and Baa3 from Moody's, which is above the Investment Grade Threshold. As a result, the Company is required to pledge neither the Stock Collateral nor the Non-Stock Collateral as security.

On January 11, 2008, Terex and the New Lenders entered into an amendment of the 2006 Credit Agreement. The amendment enables Terex and certain of its subsidiaries to sell accounts receivable of up to \$250 at any time through a program utilizing a special purpose subsidiary of Terex. The amendment also allows Terex and certain of its subsidiaries to enter into purchase money loan and lease financing transactions with their customers in an aggregate amount not to exceed \$500 at any time, and provides Terex and its subsidiaries the ability to sell such loans and leases to third parties. The amendment also removes from the definition of permitted acquisition a previous prohibition on an acquisition of a company that is preceded by an unsolicited tender offer for the equity interests of such company. Finally, the amendment makes a number of technical changes to reflect the impact of these substantive revisions.

In connection with the 2006 Credit Agreement, the Company terminated its existing amended and restated credit agreement, dated as of July 3, 2002, as amended (the "2002 Credit Agreement"), among the Company and certain of its subsidiaries, the lenders thereunder and Credit Suisse, as administrative agent and collateral agent, and related agreements and documents. The Company used the proceeds from \$200 of term loans under the 2006 Credit Agreement and cash on hand to pay in full all amounts outstanding under the 2002 Credit Agreement at the date of termination. In connection with the termination of the 2002 Credit Agreement, the Company recorded pre-tax charges of \$3.4 for the accelerated amortization of debt acquisition costs as a loss on early extinguishment of debt.

## Schedule of Debt Maturities

Scheduled annual maturities of the principal portion of long-term debt outstanding at December 31, 2007 in the successive five-year period are summarized below. Amounts shown are exclusive of minimum lease payments for capital lease obligations disclosed in Note O – “Lease Commitments.”

2008	\$	30.4
2009		7.0
2010		4.3
2011		10.8
2012		2.0
Thereafter		<u>1,286.4</u>
Total	\$	<u>1,340.9</u>

The total carrying value of long-term debt at December 31, 2007 was \$1,343.4. The \$2.5 difference is due to the fair value adjustment increasing the carrying value of debt as a result of accounting for fair value hedges for the fixed interest rate to floating interest rate swaps on the 7-3/8% and 8% Notes. See Note M - “Derivative Financial Instruments.”

Based on quoted market values, the Company estimates that the fair values of the 7-3/8% Notes, 8% Notes and the term debt under the 2006 Credit Agreement were approximately \$301, \$808 and \$195, respectively as of December 31, 2007. The Company believes that the carrying value of its other borrowings approximates fair market value, based on discounting future cash flows using rates currently available for debt of similar terms and remaining maturities.

The Company paid \$75.8, \$117.0 and \$94.4 of interest in 2007, 2006 and 2005, respectively.

## **NOTE O – LEASE COMMITMENTS**

The Company leases certain facilities, machinery, equipment and vehicles with varying terms. Under most leasing arrangements, the Company pays the property taxes, insurance, maintenance and expenses related to the leased property. Certain of the equipment leases are classified as capital leases and the related assets have been included in Property, Plant and Equipment. Net assets under capital leases were \$22.3 and \$18.0 net of accumulated amortization of \$8.3 and \$4.7, at December 31, 2007 and 2006, respectively.

Future minimum capital and noncancellable operating lease payments and the related present value of capital lease payments at December 31, 2007 are as follows:

	<u>Capital Leases</u>	<u>Operating Leases</u>
2008	\$ 2.2	\$ 60.2
2009	1.7	49.0
2010	1.6	40.2
2011	1.4	29.8
2012	1.0	25.8
Thereafter	<u>1.4</u>	<u>139.1</u>
Total minimum obligations	9.3	<u>\$ 344.1</u>
Less: amount representing interest	<u>(0.7)</u>	
Present value of net minimum obligations	8.6	
Less: current portion	<u>(2.1)</u>	
Long-term obligations	<u>\$ 6.5</u>	

Most of the Company’s operating leases provide the Company with the option to renew the leases for varying periods after the initial lease terms. These renewal options enable the Company to renew the leases based upon the fair rental values at the date of expiration of the initial lease. Total rental expense under operating leases was \$70.0, \$65.6, and \$57.2 in 2007, 2006 and 2005, respectively.

## **NOTE P – RETIREMENT PLANS AND OTHER BENEFITS**

### Pension Plans

*U.S. Plans* - As of December 31, 2007, the Company maintained four qualified defined benefit pension plans covering certain domestic employees (the “Terex Plans”). The benefits for the plan covering salaried employees are based primarily on years of service and employees’ qualifying compensation during the final years of employment. Participation in the plan for salaried employees was frozen on or before October 15, 2000. The benefits for three plans covering bargaining unit employees are based primarily on years of service and a flat dollar amount per year of service. Participation was frozen effective December 31, 2000 for one plan, February 18, 2006 for another plan, and June 29, 2007 for the third plan. This resulted in a curtailment during 2006 for two of the plans and unrecognized prior service cost without future economic benefit was recognized as a loss. For all four plans, no participants will be credited with service following the effective dates of their freeze except that participants are credited with post-freeze service for purposes of determining vesting and retirement eligibility only. It is the Company’s policy generally to fund the Terex Plans based on the minimum requirements of the Employee Retirement Income Security Act of 1974. Plan assets consist primarily of common stocks, bonds, and short-term cash equivalent funds.

The Company adopted a nonqualified Supplemental Executive Retirement Plan (“SERP”) effective October 1, 2002. The SERP provides retirement benefits to certain senior executives of the Company. Generally, the SERP provides a benefit based on average total compensation earned over a participant’s final five years of employment and years of service reduced by benefits earned under any Company retirement program excluding salary deferrals and matching contributions. In addition, benefits are reduced by Social Security Primary Insurance Amounts attributable to Company contributions. The SERP is unfunded.

### Other Postemployment Benefits

The Company has several non-pension post-retirement benefit programs. The health care programs are contributory, with participants’ contributions adjusted annually, and the life insurance plan is non-contributory. The Company provides postemployment health and life insurance benefits to certain former salaried and hourly employees of Terex Cranes - Waverly Operations and Terex Corporation. The Company provides postemployment health benefits for certain former employees at its Cedarapids and Simplicity Engineering operations.



The liability of the Company's U.S. plans, including the SERP, as of December 31, was as follows:

	<u>Pension Benefits</u>		<u>Other Benefits</u>	
	<u>2007</u>	<u>2006</u>	<u>2007</u>	<u>2006</u>
Accumulated benefit obligation at end of year	\$ <u>134.0</u>	\$ <u>133.4</u>		
Change in benefit obligation:				
Benefit obligation at beginning of year	\$ 136.6	\$ 134.4	\$ 15.8	\$ 15.2
Service cost	2.1	1.5	0.1	0.2
Interest cost	7.9	7.6	0.8	0.8
Impact of plan amendments	—	—	—	(0.3)
Acquisition	0.1	—	—	—
Actuarial loss	2.0	1.5	(1.9)	1.2
Benefits paid	<u>(8.8)</u>	<u>(8.4)</u>	<u>(1.3)</u>	<u>(1.3)</u>
Benefit obligation at end of year	<u>139.9</u>	<u>136.6</u>	<u>13.5</u>	<u>15.8</u>
Change in plan assets:				
Fair value of plan assets at beginning of year	112.4	102.8	—	—
Actual return on plan assets	6.3	14.3	—	—
Employer contribution	3.4	3.7	1.3	1.3
Benefits paid	<u>(8.8)</u>	<u>(8.4)</u>	<u>(1.3)</u>	<u>(1.3)</u>
Fair value of plan assets at end of year	<u>113.3</u>	<u>112.4</u>	<u>—</u>	<u>—</u>
Funded status	\$ <u>(26.6)</u>	\$ <u>(24.2)</u>	\$ <u>(13.5)</u>	\$ <u>(15.8)</u>

Amounts recognized in the statement of financial position consist of:

Current liabilities	\$ —	\$ —	\$ 1.5	\$ 1.7
Non-current liabilities	<u>26.6</u>	<u>24.2</u>	<u>12.0</u>	<u>14.1</u>
Total liabilities	\$ <u>26.6</u>	\$ <u>24.2</u>	\$ <u>13.5</u>	\$ <u>15.8</u>

Amounts recognized in accumulated other comprehensive income consist of:

Actuarial net loss	\$ 43.3	\$ 41.1	\$ 5.5	\$ 7.7
Prior service cost	<u>2.4</u>	<u>2.8</u>	<u>0.1</u>	<u>0.2</u>
Total amounts recognized in accumulated other comprehensive income	\$ <u>45.7</u>	\$ <u>43.9</u>	\$ <u>5.6</u>	\$ <u>7.9</u>

	<u>Pension Benefits</u>			<u>Other Benefits</u>		
	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>
Weighted-average assumptions as of December 31:						
Discount rate	6.00%	5.75%	5.75%	6.00%	5.75%	5.75%
Expected return on plan assets	8.00%	8.00%	8.00%	N/A	N/A	N/A
Rate of compensation increase	3.75%	3.75%	4.00%	N/A	N/A	N/A

	<u>Pension Benefits</u>			<u>Other Benefits</u>		
	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>
Components of net periodic cost:						
Service cost	\$ 2.1	\$ 1.5	\$ 1.6	\$ 0.1	\$ 0.2	\$ 0.2
Interest cost	7.9	7.6	7.4	0.8	0.8	0.8
Expected return on plan assets	(8.7)	(8.0)	(7.9)	—	—	—
Amortization of prior service cost	0.4	0.6	1.0	0.1	0.1	0.1
Curtailment	—	5.2	—	—	—	—
Recognized actuarial loss	<u>2.2</u>	<u>2.5</u>	<u>2.4</u>	<u>0.3</u>	<u>0.6</u>	<u>0.5</u>
Net periodic cost	\$ <u>3.9</u>	\$ <u>9.4</u>	\$ <u>4.5</u>	\$ <u>1.3</u>	\$ <u>1.7</u>	\$ <u>1.6</u>

	<u>Pension Benefits</u>	<u>Other Benefits</u>
	<u>2007</u>	<u>2007</u>
Other Changes in Plan Assets and Benefit Obligations Recognized in Other Comprehensive Income:		
Net loss (gain)	\$ 4.4	\$ (1.9)
Amortization of actuarial losses	(2.2)	(0.3)
Amortization of prior service cost	<u>(0.4)</u>	<u>(0.1)</u>
Total recognized in other comprehensive income	<u>\$ 1.8</u>	<u>\$ (2.3)</u>

Amounts to be recognized in expense for the year ending December 31, 2008:	<u>Pension Benefits</u>	<u>Other Benefits</u>
Actuarial net loss	\$ 1.6	\$ 0.3
Prior service cost	<u>0.2</u>	<u>0.1</u>
Total amount to be recognized in expense for the year ending December 31, 2008	<u>\$ 1.8</u>	<u>\$ 0.4</u>

The projected benefit obligation, accumulated benefit obligation, and fair value of plan assets for the U.S. pension plans, including the SERP, with accumulated benefit obligations in excess of plan assets were \$139.9, \$134.0 and \$113.3, respectively, as of December 31, 2007, and \$136.6, \$133.4 and \$112.4, respectively, as of December 31, 2006.

The discount rate enables the Company to estimate the present value of expected future cash flows on the measurement date. The rate used reflects a rate of return on high-quality fixed income investments that match the duration of expected benefit payments at the December 31 measurement date.

Consistent with the Company's investment strategy, the rate used for the expected return on plan assets is based on a number of different factors. Both the historical and prospective long-term expected asset performances are considered in determining the rate of return. While the Company examines performance and future expectations annually, it also views historic asset portfolios and performance over a long period of years before recommending a change. In the short term there may be fluctuations of positive and negative yields year over year, but over the long-term, the return is expected to be approximately 8%.

The asset allocation for the Company's U.S. defined benefit pension plans at December 31, 2007 and 2006 and target allocation for 2008 are as follows:

	<u>Percentage of Plan Assets</u> <u>at December 31,</u>		<u>Target Allocation</u>
	<u>2007</u>	<u>2006</u>	<u>2008</u>
Equity Securities	41.2%	41.4%	32% - 48%
Fixed Income	<u>58.8%</u>	<u>58.6%</u>	54% - 66%
Total	<u>100.0%</u>	<u>100.0%</u>	

The Company plans to contribute approximately \$6 to its U.S. defined benefit pension and post-retirement plans in 2008. The Company's estimated future benefit payments under its U.S. plans are as follows:

<u>Year Ending December 31,</u>	<u>Pension Benefits</u>	<u>Other Benefits</u>
2008	\$8.9	\$1.6
2009	\$9.1	\$1.6
2010	\$9.2	\$1.7
2011	\$9.2	\$1.6
2012	\$9.4	\$1.5
2013-2017	\$49.7	\$5.3

For measurement purposes, an 11.00 percent annual rate of increase in the per capita cost of covered health care benefits was assumed for 2007. The rate was assumed to decrease gradually to 4.75 percent for 2011 and remain at that level thereafter. Assumed health care cost trend rates have a significant effect on the amounts reported for the health care plan. A one-percentage-point change in assumed health care cost trend rates would have the following effects:

	<u>1-Percentage- Point Increase</u>	<u>1-Percentage- Point Decrease</u>
Effect on total service and interest cost components	\$ 0.1	\$ -
Effect on postretirement benefit obligation	\$ 0.7	\$ (0.5)

*International Plans* - As part of the acquisition of Power Legend and its affiliates, including a 50% controlling ownership interest in Sichuan Crane, on April 4, 2006, the Company acquired a pension plan in China. As part of the acquisition of Halco, the Company acquired a pension plan in the United Kingdom. The funded status and activity from date of acquisition is included in the table below.

The Company also maintains defined benefit plans in Germany, France, China, Netherlands, India and the United Kingdom for some of its subsidiaries. The plans in Germany, China, Netherlands, India and France are unfunded plans. For the Company's operations in Italy and Thailand, there are mandatory termination indemnity plans providing a benefit that is payable upon termination of employment in substantially all cases of termination. The Company records this obligation based on the mandated requirements. The measure of the current obligation is not dependent on the employees' future service and therefore is measured at current value.

The liability of the Company's international plans as of December 31, was as follows:

	<u>Pension Benefits</u>	
	<u>2007</u>	<u>2006</u>
Accumulated benefit obligation at end of year	\$ 328.0	\$ 316.6
Change in benefit obligation:		
Benefit obligation at beginning of year	\$ 326.7	\$ 268.3
Service cost	7.6	6.4
Interest cost	15.7	13.0
Acquisitions	0.8	20.1
Actuarial (gain) loss	(20.0)	(3.9)
Benefits paid	(13.0)	(10.9)
Foreign exchange effect	21.6	33.7
Benefit obligation at end of year	<u>339.4</u>	<u>326.7</u>
Change in plan assets:		
Fair value of plan assets at beginning of year	118.7	85.5
Actual return on plan assets	4.2	7.8
Employer contribution	13.2	10.2
Employee contribution	0.9	0.8
Acquisitions	-	12.6
Benefits paid	(13.0)	(10.9)
Foreign exchange effect	1.7	12.7
Fair value of plan assets at end of year	<u>125.7</u>	<u>118.7</u>
Funded status	<u>\$ (213.7)</u>	<u>\$ (208.0)</u>

Amounts recognized in the statement of financial position consist of:

	<u>2007</u>	<u>2006</u>
Current liabilities	\$ 8.4	\$ 7.3
Non-current liabilities	<u>205.3</u>	<u>200.7</u>
Total liabilities	<u>\$ 213.7</u>	<u>\$ 208.0</u>

Amounts recognized in accumulated other comprehensive income consist of:

Actuarial net loss	\$ 29.8	\$ 45.5
Prior service cost	<u>7.0</u>	<u>7.3</u>
Total amounts recognized in accumulated other comprehensive income	<u>\$ 36.8</u>	<u>\$ 52.8</u>

	<u>Pension Benefits</u>		
	<u>2007</u>	<u>2006</u>	<u>2005</u>
The range of assumptions as of December 31:			
Discount rate	5.25-9.00%	4.00% - 5.25%	4.20% - 4.75%
Expected return on plan assets	6.50%	6.50%	6.50%
Rate of compensation increase	2.00% - 10.00%	2.20% - 10.00%	2.00% - 4.50%

	<u>Pension Benefits</u>		
	<u>2007</u>	<u>2006</u>	<u>2005</u>
Components of net periodic cost:			
Service cost	\$ 7.6	\$ 6.4	\$ 4.8
Interest cost	15.7	13.0	11.8
Expected return on plan assets	(7.5)	(6.2)	(4.8)
Amortization of prior service cost	0.9	0.9	—
Employee contributions	(0.9)	(0.8)	(0.6)
Recognized actuarial loss	1.8	2.3	0.6
Net periodic cost	<u>\$ 17.6</u>	<u>\$ 15.6</u>	<u>\$ 11.8</u>

	<u>Pension Benefits</u>
	<u>2007</u>
Other Changes in Plan Assets and Benefit Obligations Recognized in Other Comprehensive Income:	
Net loss (gain)	\$ (15.4)
Amortization of actuarial losses	(1.8)
Amortization of prior service cost	(0.9)
Foreign exchange effect	2.1
Total recognized in other comprehensive income	<u>\$ (16.0)</u>

Amounts to be recognized in expense for the year ending December 31, 2008:

Actuarial net loss	\$ 1.2
Prior Service cost	<u>1.0</u>
Total amount to be recognized in expense for the year ending December 31, 2008	<u>\$ 2.2</u>

The projected benefit obligation, accumulated benefit obligation, and fair value of plan assets for the international defined benefit pension plans with accumulated benefit obligations in excess of plan assets were \$339.4, \$328.0 and \$125.7, respectively, as of December 31, 2007, and \$326.7, \$316.6 and \$118.7, respectively, as of December 31, 2006.

The assumed discount rate reflects the rates at which the pension benefits could effectively be settled. The Company looks at redemption yields of a range of high quality corporate bonds of suitable term in each of the countries specific to the plan.

The methodology used to determine the rate of return on pension plan assets in the foreign plans was based on average rate of earnings on funds invested and to be invested. Based on historical returns and future expectations, the Company believes the investment return assumptions are reasonable. The Company's strategy with regard to the investments in the pension plan assets is to earn a rate of return sufficient to match or exceed the long term growth of pension liabilities. The expected rate of return of plan assets represents an estimate of long term returns on the investment portfolio. This is reviewed by the trustees and varies with each plan.

The asset allocation and target allocation for 2008 for the Company's international defined benefit pension plans at December 31, 2007 and 2006 is as follows:

	<u>Percentage of Plan Assets at December 31,</u>		<u>Target Allocation</u>
	<u>2007</u>	<u>2006</u>	<u>2008</u>
Equity Securities	53.9%	52.3%	35% - 85%
Fixed Income	41.8%	43.8%	10% - 60%
Real Estate	4.3%	3.9%	5%
Total	<u>100.0%</u>	<u>100.0%</u>	

The Company plans to contribute approximately \$13 to its foreign defined benefit pension plans in 2008. The Company's estimated future benefit payments under its international defined benefit pension plans are as follows:

<u>Year Ending December 31,</u>	
2008	\$11.8
2009	\$12.4
2010	\$13.0
2011	\$13.6
2012	\$14.5
2013-2017	\$87.9

#### Savings Plans

The Company sponsors various tax deferred savings plans into which eligible employees may elect to contribute a portion of their compensation. The Company may, but is not obligated to, contribute to certain of these plans. The Company's Common Stock held in a rabbi trust pursuant to the Deferred Compensation Plan is treated in a manner similar to treasury stock. The number of shares of the Company's Common Stock held in the rabbi trust at December 31, 2007 and 2006 totaled 1.1 million and 1.2 million, respectively.

Charges recognized for the Deferred Compensation Plan and these other savings plans were \$13.4, \$9.5 and \$7.6 for the years ended December 31, 2007, 2006 and 2005, respectively.

#### **NOTE Q – STOCKHOLDERS' EQUITY**

On December 31, 2007, there were 106.2 million shares of Common Stock issued and 100.3 million shares of Common Stock outstanding. Of the 193.8 million unissued shares of Common Stock at that date, 3.9 million shares of Common Stock were reserved for issuance for the exercise of stock options and the vesting of restricted stock.

*Common Stock in Treasury.* The Company values treasury stock on an average cost basis. As of December 31, 2007, the Company held 5.9 million shares of Common Stock in treasury totaling \$203.3, including 1.1 million shares held in a trust for the benefit of the Company's Deferred Compensation Plan at a total of \$17.3. On December 15, 2006, the Company announced a share repurchase program, under which the Company may purchase up to \$200 million of the Company's outstanding common shares through June 30, 2008. In December 2007, this program was increased by an additional \$500 million for a total of \$700 million and extended through June 30, 2009. Purchases may be made at the Company's discretion from time to time in open market transactions at prevailing prices or through privately negotiated transactions as conditions permit. During the year ended December 31, 2007, the Company repurchased 2.3 million shares for \$166.6 under this program.

*Preferred Stock.* The Company's certificate of incorporation was amended in June 1998 to authorize 50.0 million shares of preferred stock, \$0.01 par value per share. As of December 31, 2007, there were no shares of preferred stock outstanding.

*Long-Term Incentive Plans.* In May 2000, the stockholders approved the Terex Corporation 2000 Incentive Plan (the "2000 Plan"). The purpose of the 2000 Plan is to assist the Company in attracting and retaining selected individuals to serve as directors, officers, consultants, advisors and employees of the Company and its subsidiaries and affiliates who will contribute to the Company's success and to achieve long-term objectives which will inure to the benefit of all stockholders of the Company through the additional incentive inherent in the ownership of the Common Stock. The 2000 Plan authorizes the granting of (i) options to purchase shares of Common Stock, (ii) stock appreciation rights, (iii) stock purchase awards, (iv) restricted stock awards and (v) performance awards. In May 2002, the stockholders approved an increase in the number of shares of Common Stock authorized for issuance under the 2000 Plan from 4.0 million shares to 7.0 million shares. In May 2004, the stockholders approved an increase in the number of shares of

Common Stock authorized for issuance under the 2000 Plan from 7.0 million shares to 12.0 million shares. The 2000 Plan has a term of ten years from the date of its adoption. As of December 31, 2007, 2.6 million shares were available for grant under the 2000 Plan.

In May 1996, the stockholders approved the 1996 Terex Corporation Long-Term Incentive Plan (the "1996 Plan"). The 1996 Plan authorizes the granting, among other things, of (i) options to purchase shares of Common Stock, (ii) shares of Common Stock, including restricted stock, and (iii) cash bonus awards based upon a participant's job performance. In May 1999, the stockholders approved an increase in the aggregate number of shares of Common Stock (including restricted stock, if any) optioned or granted under the 1996 Plan to 4.0 million shares. As of December 31, 2007, 97 thousand shares were available for grant under the 1996 Plan.

Effective January 1, 2006, the Company adopted SFAS No. 123R, using the modified prospective method. SFAS No. 123R requires the recognition of all stock-based payments in the financial statements based on the fair value of the award on the grant date. Under the modified prospective method, the Company is required to record stock-based compensation expense for all awards granted after the date of adoption and for the unvested portion of previously granted awards outstanding as of the date of adoption. Accordingly, the Company's Consolidated Financial Statements for prior periods have not been restated to reflect the impact of adoption of SFAS No. 123R. Prior to the adoption of SFAS No. 123R, the Company accounted for its stock-based compensation using the intrinsic value method under Accounting Principles Board Opinion No. 25, "Accounting for Stock Issued to Employees" and related interpretations as allowed under SFAS No. 123, "Accounting for Stock-Based Compensation." In November 2005, the FASB issued FSP No. SFAS 123R-3, "Transition Election Related to Accounting for Tax Effects of Share-Based Payment Awards" ("FSP No. 123R-3"). FSP No. 123R-3 provides an elective alternative transition method related to accounting for the tax effects of stock-based payments to employees which is different from the transition method prescribed by SFAS No. 123R. The alternative method includes simplified methods to establish the beginning balance of additional paid-in capital related to the tax effects of employee stock-based compensation (the APIC pool), and to determine the subsequent impact on the APIC pool and the Company's Consolidated Statement of Cash Flows of the tax effects of employee stock-based compensation awards that were outstanding upon adoption of SFAS No. 123R. The Company elected to adopt the alternative transition method provided in FSP No. 123R-3 for calculating the tax effects of stock-based compensation pursuant to SFAS No. 123R.

The prior periods' stock-based compensation is presented on a pro-forma basis as shown in the table below:

	<i>Year Ended</i> <i>December 31, 2005</i>
Reported net income .....	\$ 188.5
Add: Stock-based employee compensation expense included in reported net income.....	6.3
Deduct: Total stock-based employee compensation expense determined under fair value based methods for all awards.....	<u>(10.1)</u>
Pro forma net income .....	<u>\$ 184.7</u>
Per common share:	
Basic:	
Reported net income .....	\$ 1.90
Pro forma net income .....	<u>1.86</u>
Diluted:	
Reported net income .....	\$ 1.84
Pro forma net income .....	<u>1.81</u>

Substantially all stock option grants under the 2000 Plan and the 1996 Plan vest over a four year period, with 25% of each grant vesting on each of the first four anniversary dates of the grant, and have a contractual life of ten years.

As of December 31, 2007, unrecognized compensation costs related to stock options totaled approximately \$2.2, which will be expensed over a weighted average period of 1.6 years.

The Black-Scholes option valuation model was developed for use in estimating the fair value of traded options. Management uses the Black-Scholes option valuation model to provide the best estimate of the fair value of its employee stock options. However, the Company's employee stock options may have characteristics significantly different from those of traded options, and changes in the subjective input assumptions can materially affect the fair value estimate.

The expected life of stock options is the period of time the stock options are expected to be outstanding. Estimated future exercise behavior is based upon the Company's historical patterns of exercise data. Expected volatility is based on the historical price volatility of the Company's common stock over the expected life of the option. The risk-free interest rate represents the U.S. Treasury security yields at the time of grant for the expected life of the related stock options. No dividend yield was incorporated in the calculation of fair value as the Company has not historically paid dividends and, at the time of the grant for the options currently outstanding, dividends were not expected to be paid over the life of the options granted.

The fair value of the options granted during the years ended December 31, 2007, 2006 and 2005 was estimated at the date of grant using the Black-Scholes option valuation model with the assumptions included in the following tables:

	<i>Year Ended</i> <i>December 31, 2007</i>	<i>Year Ended</i> <i>December 31, 2006</i>	<i>Year Ended</i> <i>December 31, 2005</i>
Dividend yields .....	0.00%	0.00%	0.00%
Expected volatility .....	39.29%	42.73 - 43.76%	48.48%
Risk-free interest rates .....	4.20%	4.36 - 4.91%	4.42%
Expected life (in years) .....	5.3	5.3 - 5.7	5.7
Weighted average fair value at date of grant for options granted (per share) .....	\$ 27.24	\$ 21.69	\$ 14.91
Total intrinsic value of options exercised .....	\$ 61.0	\$ 60.4	\$ 8.7

The following table is a summary of stock options under all of the Company's plans.

	<i>Number of</i> <i>Options</i>	<i>Weighted Average</i> <i>Exercise Price</i> <i>per Share</i>	<i>Weighted Average</i> <i>Remaining</i> <i>Contractual Life</i> <i>(in years)</i>	<i>Aggregate</i> <i>Intrinsic Value</i>
Outstanding at December 31, 2006 .....	2,458,987	\$ 14.84		
Granted .....	5,298	\$ 64.58		
Exercised .....	(962,245)	\$ 10.78		
Canceled or expired .....	(39,980)	\$ 24.89		
Outstanding at December 31, 2007 .....	<u>1,462,060</u>	<u>\$ 17.41</u>	<u>5.6</u>	<u>\$ 70.4</u>
Exercisable at December 31, 2007 .....	<u>1,192,146</u>	<u>\$ 13.88</u>	<u>5.2</u>	<u>\$ 61.6</u>
Expected to vest at December 31, 2007	<u>1,450,994</u>	<u>\$ 17.29</u>	<u>5.6</u>	<u>\$ 70.1</u>

Substantially all restricted stock awards under the 2000 Plan and the 1996 Plan vest over a four year period, with 25% of each grant vesting on each of the first four anniversary dates of the grant. During 2007, 99 thousand shares of performance based awards were granted which vest approximately over a one year period. The fair value of the restricted stock awards is based on the market price at date of grant. As of December 31, 2007, unrecognized compensation costs related to restricted stock totaled approximately \$72.4, which will be expensed over a weighted average period of 2.4 years. The weighted average fair value at date of grant for restricted stock awards was \$64.74, \$47.80 and \$22.89 for the years ended December 31, 2007, 2006 and 2005, respectively. The total fair value of shares vested for restricted stock awards was \$24.1, \$17.6 and \$7.7 for the years ended December 31, 2007, 2006 and 2005, respectively.

The following table is a summary of restricted stock awards under all of the Company's plans:

	<i>Restricted Stock Awards</i>	<i>Weighted Average Grant Date Fair Value</i>
Nonvested at December 31, 2006 .....	2,464,421	\$ 41.95
Granted .....	848,338	\$ 64.74
Vested .....	(707,646)	\$ 33.99
Canceled or expired .....	<u>(169,758)</u>	\$ 42.04
Nonvested at December 31, 2007 .....	<u>2,435,355</u>	\$ 52.15

Compensation expense recognized under all stock-based compensation arrangements was \$67.8, \$45.3 and \$10.7 for the fiscal years ended December 31, 2007, 2006 and 2005, respectively. The stock-based compensation expense was included in Selling, general and administrative expenses in the Consolidated Statements of Income. The related tax benefit reflected in the provision was \$21.4, \$14.8 and \$3.8 for the years ended December 31, 2007, 2006 and 2005, respectively.

Cash received from option exercises under all stock-based compensation arrangements and the excess tax benefit realized for the tax deductions from all stock-based compensation arrangements totaled \$10.4 and \$22.7, respectively.

The excess tax benefit for all stock-based compensation is included in the Consolidated Statement of Cash Flows as an operating cash outflow and a financing cash inflow.

*Comprehensive Income (Loss).* The following table reflects the accumulated balances of other comprehensive income.

	<u>Pension Liability Adjustment</u>	<u>Cumulative Translation Adjustment</u>	<u>Derivative Hedging Adjustment</u>	<u>Accumulated Other Comprehensive Income (Loss)</u>
Balance at January 1, 2005	\$ (44.4)	\$ 248.3	\$ 2.6	\$ 206.5
Current year change	<u>(11.7)</u>	<u>(163.0)</u>	<u>(5.6)</u>	<u>(180.3)</u>
Balance at December 31, 2005	(56.1)	85.3	(3.0)	26.2
Current year change	5.6	137.7	4.0	147.3
Impact of FAS No. 158 adoption	<u>(18.3)</u>	<u>-</u>	<u>-</u>	<u>(18.3)</u>
Balance at December 31, 2006	(68.8)	223.0	1.0	155.2
Current year change	<u>10.5</u>	<u>96.9</u>	<u>(6.0)</u>	<u>101.4</u>
Balance at December 31, 2007	<u>\$ (58.3)</u>	<u>\$ 319.9</u>	<u>\$ (5.0)</u>	<u>\$ 256.6</u>

As of December 31, 2007, other accumulated comprehensive income for the pension liability adjustment and the derivative hedging adjustment are net of a tax benefit of \$29.8 and a tax liability of \$1.0, respectively.

## NOTE R – LITIGATION AND CONTINGENCIES

In the Company's lines of business, numerous suits have been filed alleging damages for accidents that have occurred during the use or operation of the Company's products. The Company is insured for product liability, general liability, workers' compensation, employer's liability, property damage and other insurable risk required by law or contract with retained liability to the Company or deductibles. The Company has recorded and maintains an estimated liability in the amount of management's estimate of the Company's aggregate exposure for such retained liabilities and deductibles. For such retained liabilities and deductibles, the Company determines its exposure based on probable loss estimations, which requires such losses to be both probable and the amount or range of possible loss to be estimable. Management does not believe that the final outcome of such matters will have a material adverse effect on the Company's consolidated financial position.

The Company is involved in various other legal proceedings, including workers' compensation liability and intellectual property litigation, which have arisen in the normal course of its operations. The Company has recorded provisions for estimated losses in circumstances where a loss is probable and the amount or range of possible amounts of the loss is estimable.

The Company's outstanding letters of credit totaled \$136.1 at December 31, 2007. The letters of credit generally serve as collateral for certain liabilities included in the Consolidated Balance Sheet. Certain of the letters of credit serve as collateral guaranteeing the Company's performance under contracts.



The Company has a letter of credit outstanding covering losses related to two former subsidiaries' workers' compensation obligations. The Company has recorded liabilities for these contingent obligations in circumstances where a loss is probable and the amount or range of possible amounts of the loss is estimable.

#### Credit Guarantees

Customers of the Company from time to time may fund the acquisition of the Company's equipment through third-party finance companies. In certain instances, the Company may provide a credit guarantee to the finance company, by which the Company agrees to make payments to the finance company should the customer default. The maximum liability of the Company is limited to the remaining payments due to the finance company at the time of default. In the event of customer default, the Company is generally able to recover and dispose of the equipment at a minimum loss, if any, to the Company.

As of December 31, 2007 and 2006, the Company's maximum exposure to such credit guarantees was \$220.0 and \$212.4, respectively, including total guarantees issued by Terex Demag, part of the Cranes segment, of \$150.6 and \$155.7, respectively, and Genie, part of the Aerial Work Platforms segment, of \$38.6 and \$25.4, respectively. The terms of these guarantees coincide with the financing arranged by the customer and generally do not exceed five years. Given the Company's position as the original equipment manufacturer and its knowledge of end markets, the Company, when called upon to fulfill a guarantee, generally has been able to liquidate the financed equipment at a minimal loss, if any, to the Company.

#### Residual Value and Buyback Guarantees

The Company issues residual value guarantees under sales-type leases. A residual value guarantee involves a guarantee that a piece of equipment will have a minimum fair market value at a future date. The maximum exposure for residual value guarantees issued by the Company totaled \$41.3 and \$30.1 as of December 31, 2007 and 2006, respectively. The Company is able to mitigate the risk associated with these guarantees because the maturity of the guarantees is staggered, limiting the amount of used equipment entering the marketplace at any one time.

The Company from time to time guarantees that it will buy equipment from its customers in the future at a stated price if certain conditions are met by the customer. Such guarantees are referred to as buyback guarantees. These conditions generally pertain to the functionality and state of repair of the machine. As of December 31, 2007 and 2006, the Company's maximum exposure pursuant to buyback guarantees was \$132.6 and \$106.7, respectively. The Company is able to mitigate the risk of these guarantees by staggering the timing of the buybacks and through leveraging its access to the used equipment markets provided by the Company's original equipment manufacturer status.

See Note A – "Basis of Presentation – Revenue Recognition," for a discussion of revenue recognition on arrangements with buyback guarantees.

As of December 31, 2007 and 2006, the Company has recorded an aggregate liability within Other current liabilities and Retirement plans and other in the Consolidated Balance Sheet of approximately \$19 and \$16, respectively, for the estimated fair value of all guarantees provided.

#### **NOTE S – RELATED PARTY TRANSACTIONS**

On November 13, 2003, the Company entered into an agreement with FILVER S.A. ("FILVER"), an entity affiliated with Fil Filipov, the President of the Company's Cranes segment until his retirement from the Company effective January 1, 2004. Pursuant to this agreement, FILVER provided consulting services to Terex as assigned by the Chief Executive Officer of Terex. The term of the agreement was for three years commencing January 1, 2004, with an initial base consulting fee of \$0.5 per year, subject to adjustment based on usage of FILVER's services and FILVER's performance (determined at the discretion of the Company), plus reimbursement of certain expenses. During 2006, the Company incurred a total cost of \$0.5 under this contract. This contract expired on December 31, 2006.

In 2005 and 2006, Phillip Widman, Senior Vice President and Chief Financial Officer of the Company, received a housing allowance for seven months from the Company for an apartment that he rented in Westport, Connecticut, close to the Company's headquarters. In connection with this apartment rental, Mr. Widman paid the landlord a security deposit in the amount of six thousand dollars and was reimbursed by the Company for this deposit. Upon the conclusion of the lease, Mr. Widman received the return of the security deposit and subsequently repaid this money to the Company. It is possible that this arrangement could have constituted an inadvertent non-permissible extension of credit under Section 402 of the Sarbanes-Oxley Act of 2002, and, accordingly, the Company will no longer enter into arrangements of these types on behalf of executive officers of the Company.

The Board of Directors is advised in advance of all transactions or agreements with affiliates of the Company, and utilizes such procedures in evaluating their terms and provisions as are appropriate in light of the Board's fiduciary duties under Delaware law. In addition, the Company has an Audit Committee consisting solely of independent directors. One of the responsibilities of the Audit Committee is to review related party transactions.

#### **NOTE T – CONSOLIDATING FINANCIAL STATEMENTS**

On November 25, 2003, the Company sold and issued \$300 aggregate principal amount of the 7-3/8% Notes. As of December 31, 2007, the 7-3/8% Notes were jointly and severally guaranteed by the following wholly-owned subsidiaries of the Company (the "Wholly-owned Guarantors"): Amida Industries, Inc., Cedarapids, Inc., CMI Terex Corporation, Genie Financial Services, Inc., Genie Holdings, Inc., Genie Industries, Inc., Genie International, Inc., Genie Manufacturing, Inc., GFS National, Inc., Koehring Cranes, Inc., Powerscreen Holdings USA Inc., Powerscreen International LLC, Powerscreen North America Inc., Powerscreen USA LLC, PPM Cranes, Inc., Schaeff Incorporated, Spinnaker Insurance Company, Terex Advance Mixer, Inc., Terex Cranes, Inc., Terex Cranes Wilmington, Inc., Terex Financial Services, Inc., Terex Mining Equipment, Inc., Terex Utilities, Inc., Terex-RO Corporation and Terex-Telelect, Inc. All of the guarantees are full and unconditional. No subsidiaries of the Company except the Wholly-owned Guarantors have provided a guarantee of the 7-3/8% Notes.

The following summarized condensed consolidating financial information for the Company segregates the financial information of Terex Corporation, the Wholly-owned Guarantors and the non-guarantor subsidiaries. The results and financial position of businesses acquired are included from the dates of their respective acquisitions.

Terex Corporation consists of parent company operations. Subsidiaries of the parent company are reported on the equity basis. Wholly-owned Guarantors combine the operations of the Wholly-owned Guarantor subsidiaries. Subsidiaries of Wholly-owned Guarantors that are not themselves guarantors are reported on the equity basis. Non-guarantor subsidiaries combine the operations of subsidiaries which have not provided a guarantee of the obligations of Terex Corporation under the 7-3/8% Notes. Debt and goodwill allocated to subsidiaries are presented on a "push-down" accounting basis. In 2007, the Company changed the methodology to allocate tax expense between Terex Corporation and the Wholly-owned Guarantors using the Company's consolidated current year U.S. effective tax rate applied to Income from continuing operations before income taxes.

**TEREX CORPORATION**  
**CONDENSED CONSOLIDATING STATEMENT OF INCOME**  
**YEAR ENDED DECEMBER 31, 2007**  
(in millions)

	Terex Corporation	Wholly- owned Guarantors	Non- guarantor Subsidiaries	Intercompany Eliminations	Consolidated
Net sales.....	\$ 807.7	\$ 2,965.7	\$ 6,318.2	\$ (953.9)	\$ 9,137.7
Cost of goods sold.....	702.5	2,244.9	5,262.2	(953.9)	7,255.7
Gross profit.....	105.2	720.8	1,056.0	-	1,882.0
Selling, general & administrative expenses.....	(113.9)	(258.6)	(548.1)	-	(920.6)
Income (loss) from operations.....	(8.7)	462.2	507.9	-	961.4
Interest income.....	4.0	0.6	14.5	-	19.1
Interest expense.....	(16.5)	(17.8)	(31.5)	-	(65.8)
Loss on early extinguishment of debt.....	(12.5)	-	-	-	(12.5)
Income from subsidiaries.....	615.0	-	-	(615.0)	-
Other income (expense) - net.....	31.9	7.1	(21.9)	-	17.1
Income from continuing operations before income taxes.....	613.2	452.1	469.0	(615.0)	919.3
(Provision for) benefit from income taxes.....	0.7	(170.6)	(135.5)	-	(305.4)
Net income.....	\$ 613.9	\$ 281.5	\$ 333.5	\$ (615.0)	\$ 613.9

**TEREX CORPORATION**  
**CONDENSED CONSOLIDATING STATEMENT OF INCOME**  
**YEAR ENDED DECEMBER 31, 2006**  
(in millions)

	Terex Corporation	Wholly- owned Guarantors	Non- guarantor Subsidiaries	Intercompany Eliminations	Consolidated
Net sales.....	\$ 648.9	\$ 2,974.4	\$ 4,897.1	\$ (872.8)	\$ 7,647.6
Cost of goods sold.....	569.9	2,385.4	4,122.0	(872.8)	6,204.5
Gross profit.....	79.0	589.0	775.1	-	1,443.1
Selling, general & administrative expenses.....	(99.8)	(217.6)	(416.2)	-	(733.6)
Income (loss) from operations.....	(20.8)	371.4	358.9	-	709.5
Interest income.....	7.5	0.2	7.8	-	15.5
Interest expense.....	(25.1)	(22.8)	(42.8)	-	(90.7)
Loss on early extinguishment of debt.....	(23.3)	-	-	-	(23.3)
Income from subsidiaries.....	553.4	-	-	(553.4)	-
Other income (expense) - net.....	26.6	4.5	(27.4)	-	3.7
Income from continuing operations before income taxes.....	518.3	353.3	296.5	(553.4)	614.7
(Provision for) benefit from income taxes.....	(110.7)	2.3	(109.8)	-	(218.2)
Income from continuing operations.....	407.6	355.6	186.7	(553.4)	396.5
Income from discontinued operations – net of tax....	-	-	11.1	-	11.1
Loss on disposition of discontinued operations – net of tax.....	(7.7)	-	-	-	(7.7)
Net income.....	\$ 399.9	\$ 355.6	\$ 197.8	\$ (553.4)	\$ 399.9

**TEREX CORPORATION**  
**CONDENSED CONSOLIDATING STATEMENT OF INCOME**  
**YEAR ENDED DECEMBER 31, 2005**  
(in millions)

	Terex Corporation	Wholly- owned Guarantors	Non- guarantor Subsidiaries	Intercompany Eliminations	Consolidated
Net sales .....	\$ 659.4	\$ 2,339.2	\$ 3,827.0	\$ (669.1)	\$ 6,156.5
Cost of goods sold .....	581.7	1,993.6	3,303.0	(669.1)	5,209.2
Gross profit .....	77.7	345.6	524.0	-	947.3
Selling, general & administrative expenses .....	(73.9)	(170.5)	(329.2)	-	(573.6)
Goodwill impairment .....	-	(3.3)	-	-	(3.3)
Income from operations .....	3.8	171.8	194.8	-	370.4
Interest income .....	2.5	0.6	4.6	-	7.7
Interest expense .....	(28.8)	(25.2)	(42.3)	-	(96.3)
Income from subsidiaries .....	236.1	-	-	(236.1)	-
Other income (expense) - net .....	25.0	7.9	(25.8)	-	7.1
Income from continuing operations before income taxes .....	238.6	155.1	131.3	(236.1)	288.9
Provision for income taxes .....	(50.1)	(0.1)	(51.1)	-	(101.3)
Income from continuing operations .....	188.5	155.0	80.2	(236.1)	187.6
Income from discontinued operations – net of tax ...	-	-	0.9	-	0.9
Net income .....	<u>\$ 188.5</u>	<u>\$ 155.0</u>	<u>\$ 81.1</u>	<u>\$ (236.1)</u>	<u>\$ 188.5</u>

**TEREX CORPORATION**  
**CONDENSED CONSOLIDATING BALANCE SHEET**  
**DECEMBER 31, 2007**  
(in millions)

	<u>Terex Corporation</u>	<u>Wholly- Owned Guarantors</u>	<u>Non- Guarantor Subsidiaries</u>	<u>Intercompany Eliminations</u>	<u>Consolidated</u>
<b>Assets</b>					
Current assets					
Cash and cash equivalents .....	\$ 578.2	\$ 4.8	\$ 689.4	\$ -	\$ 1,272.4
Trade receivables - net .....	67.6	258.0	870.2	-	1,195.8
Intercompany receivables .....	113.4	51.4	191.7	(356.5)	-
Inventories .....	227.2	318.5	1,388.6	-	1,934.3
Other current assets .....	152.0	13.5	208.9	-	374.4
Total current assets .....	<u>1,138.4</u>	<u>646.2</u>	<u>3,348.8</u>	<u>(356.5)</u>	<u>4,776.9</u>
Property, plant & equipment - net .....	48.7	92.8	277.9	-	419.4
Investment in and advances to (from) subsidiaries .....	2,135.9	269.2	(869.5)	(1,535.6)	-
Goodwill .....	63.3	236.2	399.5	-	699.0
Other assets .....	105.6	85.0	230.4	-	421.0
Total assets .....	<u>\$ 3,491.9</u>	<u>\$ 1,329.4</u>	<u>\$ 3,387.1</u>	<u>\$ (1,892.1)</u>	<u>\$ 6,316.3</u>
<b>Liabilities and stockholders' equity</b>					
Current liabilities					
Notes payable and current portion of long- term debt .....	\$ 2.0	\$ 9.6	\$ 20.9	\$ -	\$ 32.5
Trade accounts payable .....	65.0	268.7	879.2	-	1,212.9
Intercompany payables .....	15.7	(140.2)	481.0	(356.5)	-
Accruals and other current liabilities .....	117.9	155.7	656.3	-	929.9
Total current liabilities .....	<u>200.6</u>	<u>293.8</u>	<u>2,037.4</u>	<u>(356.5)</u>	<u>2,175.3</u>
Long-term debt, less current portion .....	853.2	152.0	314.3	-	1,319.5
Retirement plans and other long-term liabilities ..	94.9	66.6	316.8	-	478.3
Stockholders' equity .....	2,343.2	817.0	718.6	(1,535.6)	2,343.2
Total liabilities and stockholders' equity .....	<u>\$ 3,491.9</u>	<u>\$ 1,329.4</u>	<u>\$ 3,387.1</u>	<u>\$ (1,892.1)</u>	<u>\$ 6,316.3</u>

**TEREX CORPORATION**  
**CONDENSED CONSOLIDATING BALANCE SHEET**  
**DECEMBER 31, 2006**  
(in millions)

	<u>Terex Corporation</u>	<u>Wholly- Owned Guarantors</u>	<u>Non- Guarantor Subsidiaries</u>	<u>Intercompany Eliminations</u>	<u>Consolidated</u>
<b>Assets</b>					
<b>Current assets</b>					
Cash and cash equivalents .....	\$ 156.4	\$ 2.7	\$ 517.6	\$ -	\$ 676.7
Trade receivables - net .....	26.8	252.7	671.0	-	950.5
Intercompany receivables .....	18.7	44.3	168.1	(231.1)	-
Inventories .....	153.1	337.0	1,011.9	-	1,502.0
Other current assets .....	105.9	18.8	178.9	-	303.6
Total current assets .....	<u>460.9</u>	<u>655.5</u>	<u>2,547.5</u>	<u>(231.1)</u>	<u>3,432.8</u>
Property, plant & equipment - net .....	23.6	82.2	232.7	-	338.5
Investment in and advances to (from) subsidiaries .....	1,794.8	(41.7)	(735.7)	(1,017.4)	-
Goodwill .....	8.3	232.4	392.1	-	632.8
Other assets .....	(49.4)	149.5	281.7	-	381.8
<b>Total assets .....</b>	<b><u>\$ 2,238.2</u></b>	<b><u>\$ 1,077.9</u></b>	<b><u>\$ 2,718.3</u></b>	<b><u>\$ (1,248.5)</u></b>	<b><u>\$ 4,785.9</u></b>
<b>Liabilities and stockholders' equity</b>					
<b>Current liabilities</b>					
Notes payable and current portion of long- term debt .....	\$ 203.4	\$ 5.7	\$ 17.9	\$ -	\$ 227.0
Trade accounts payable .....	52.4	265.5	716.4	-	1,034.3
Intercompany payables .....	28.6	(141.3)	343.8	(231.1)	-
Accruals and other current liabilities .....	138.4	143.0	484.5	-	765.9
Total current liabilities .....	<u>422.8</u>	<u>272.9</u>	<u>1,562.6</u>	<u>(231.1)</u>	<u>2,027.2</u>
Long-term debt, less current portion .....	45.4	153.5	337.2	-	536.1
Retirement plans and other long-term liabilities ..	19.0	116.0	336.6	-	471.6
Stockholders' equity .....	1,751.0	535.5	481.9	(1,017.4)	1,751.0
<b>Total liabilities and stockholders' equity .....</b>	<b><u>\$ 2,238.2</u></b>	<b><u>\$ 1,077.9</u></b>	<b><u>\$ 2,718.3</u></b>	<b><u>\$ (1,248.5)</u></b>	<b><u>\$ 4,785.9</u></b>

**TEREX CORPORATION**  
**CONDENSED CONSOLIDATING STATEMENT OF CASH FLOWS**  
**YEAR ENDED DECEMBER 31, 2007**  
**(in millions)**

	Terex Corporation	Wholly- owned Guarantors	Non- guarantor Subsidiaries	Intercompany Eliminations	Consolidated
Net cash provided by operating activities .....	\$ 15.6	\$ 76.1	\$ 269.7	\$ -	\$ 361.4
Cash flows from investing activities					
Acquisition of businesses, net of cash acquired .....	(143.2)	-	(11.2)	-	(154.4)
Capital expenditures .....	(22.4)	(30.8)	(58.3)	-	(111.5)
Investments in and advances to affiliates .....	-	-	(0.9)	-	(0.9)
Proceeds from sale of assets .....	(0.2)	6.6	8.9	-	15.3
Net cash used in investing activities .....	(165.8)	(24.2)	(61.5)	-	(251.5)
Cash flows from financing activities					
Principal repayments of long-term debt .....	(86.0)	(52.0)	(62.0)	-	(200.0)
Proceeds from issuance of long-term debt .....	800.0	-	-	-	800.0
Payment of debt issuance costs .....	(10.7)	-	-	-	(10.7)
Excess tax benefit from stock-based compensation .....	22.9	-	-	-	22.9
Proceeds from stock options exercised .....	10.4	-	-	-	10.4
Net borrowings (repayments) under credit facilities .....	2.0	2.2	(33.2)	-	(29.0)
Share repurchases .....	(166.6)	-	-	-	(166.6)
Other – net .....	-	-	4.1	-	4.1
Net cash provided by (used in) financing activities .....	572.0	(49.8)	(91.1)	-	431.1
Effect of exchange rate changes on cash and cash equivalents .....	-	-	54.7	-	54.7
Net increase in cash and cash equivalents .....	421.8	2.1	171.8	-	595.7
Cash and cash equivalents, beginning of period .....	156.4	2.7	517.6	-	676.7
Cash and cash equivalents, end of period .....	<u>\$ 578.2</u>	<u>\$ 4.8</u>	<u>\$ 689.4</u>	<u>\$ -</u>	<u>\$ 1,272.4</u>

**TEREX CORPORATION**  
**CONDENSED CONSOLIDATING STATEMENT OF CASH FLOWS**  
**YEAR ENDED DECEMBER 31, 2006**  
**(in millions)**

	Terex Corporation	Wholly- owned Guarantors	Non- guarantor Subsidiaries	Intercompany Eliminations	Consolidated
Net cash provided by operating activities .....	\$ 72.6	\$ 108.9	\$ 310.8	\$ -	\$ 492.3
Cash flows from investing activities					
Acquisition of businesses, net of cash acquired .....	-	-	(33.2)	-	(33.2)
Capital expenditures .....	(10.0)	(24.2)	(44.7)	-	(78.9)
Investments in and advances to affiliates .....	-	-	(7.1)	-	(7.1)
Proceeds from disposition of discontinued operations – net of cash divested.....	-	-	55.2	-	55.2
Proceeds from sale of assets .....	-	-	12.1	-	12.1
Net cash used in investing activities .....	(10.0)	(24.2)	(17.7)	-	(51.9)
Cash flows from financing activities					
Principal repayments of long-term debt .....	(129.0)	(78.0)	(93.0)	-	(300.0)
Payment of debt issuance costs .....	(7.9)	-	-	-	(7.9)
Excess tax benefit from stock-based compensation .....	16.9	-	-	-	16.9
Proceeds from stock options exercised.....	15.3	-	-	-	15.3
Net repayments under credit facilities .....	(30.4)	(6.5)	(36.5)	-	(73.4)
Other – net.....	-	-	(3.6)	-	(3.6)
Net cash used in financing activities .....	(135.1)	(84.5)	(133.1)	-	(352.7)
Effect of exchange rate changes on cash and cash equivalents.....	-	-	35.4	-	35.4
Net (decrease) increase in cash and cash equivalents.....	(72.5)	0.2	195.4	-	123.1
Cash and cash equivalents, beginning of period.....	228.9	2.5	322.2	-	553.6
Cash and cash equivalents, end of period.....	\$ 156.4	\$ 2.7	\$ 517.6	\$ -	\$ 676.7



**TEREX CORPORATION**  
**CONDENSED CONSOLIDATING STATEMENT OF CASH FLOWS**  
**YEAR ENDED DECEMBER 31, 2005**  
**(in millions)**

	Terex Corporation	Wholly- owned Guarantors	Non- guarantor Subsidiaries	Intercompany Eliminations	Consolidated
Net cash provided by operating activities .....	\$ 118.6	\$ 38.2	\$ 116.6	\$ -	\$ 273.4
Cash flows from investing activities					
Acquisition of businesses, net of cash acquired .....	-	-	(5.1)	-	(5.1)
Capital expenditures .....	(5.1)	(16.1)	(27.4)	-	(48.6)
Investments in and advances to affiliates .....	-	-	(4.6)	-	(4.6)
Proceeds from sale of assets .....	-	-	1.6	-	1.6
Net cash used in investing activities .....	(5.1)	(16.1)	(35.5)	-	(56.7)
Cash flows from financing activities					
Proceeds from stock options exercised.....	5.1	-	-	-	5.1
Net repayments under credit facilities .....	(0.7)	(11.4)	(23.4)	-	(35.5)
Other - net.....	-	(11.7)	(6.9)	-	(18.6)
Net cash provided by (used in) financing activities.....	4.4	(23.1)	(30.3)	-	(49.0)
Effect of exchange rate changes on cash and cash equivalents.....	-	-	(32.9)	-	(32.9)
Net (decrease) increase in cash and cash equivalent .....	117.9	(1.0)	17.9	-	134.8
Cash and cash equivalents, beginning of period.....	111.0	3.5	304.3	-	418.8
Cash and cash equivalents, end of period.....	\$ 228.9	\$ 2.5	\$ 322.2	\$ -	\$ 553.6

**TEREX CORPORATION AND SUBSIDIARIES**

**SCHEDULE II - VALUATION AND QUALIFYING ACCOUNTS AND RESERVES**

*(Amounts in millions)*

	<u>Balance Beginning of Year</u>	<u>Additions</u>			<u>Balance End of Year</u>
		<u>Charges to Earnings</u>	<u>Other (1)</u>	<u>Deductions (2)</u>	
Year ended December 31, 2007					
Deducted from asset accounts:					
Allowance for doubtful accounts	\$ 60.3	\$ 18.4	\$ 3.4	\$ (19.6)	\$ 62.5
Reserve for excess and obsolete inventory	97.9	28.9	4.1	(25.4)	105.5
Valuation allowances for deferred tax assets	<u>58.7</u>	<u>1.7</u>	<u>1.4</u>	<u>(5.3)</u>	<u>56.5</u>
Totals	<u>\$ 216.9</u>	<u>\$ 49.0</u>	<u>\$ 8.9</u>	<u>\$ (50.3)</u>	<u>\$ 224.5</u>
Year ended December 31, 2006					
Deducted from asset accounts:					
Allowance for doubtful accounts	\$ 48.7	\$ 16.0	\$ 5.0	\$ (9.4)	\$ 60.3
Reserve for excess and obsolete inventory	79.9	37.1	9.9	(29.0)	97.9
Valuation allowances for deferred tax assets	<u>112.3</u>	<u>1.2</u>	<u>(54.8)</u>	<u>—</u>	<u>58.7</u>
Totals	<u>\$ 240.9</u>	<u>\$ 54.3</u>	<u>\$ (39.9)</u>	<u>\$ (38.4)</u>	<u>\$ 216.9</u>
Year ended December 31, 2005					
Deducted from asset accounts:					
Allowance for doubtful accounts	\$ 52.3	\$ 26.5	\$ (15.0)	\$ (15.1)	\$ 48.7
Reserve for excess and obsolete inventory	73.2	42.0	(8.8)	(26.5)	79.9
Valuation allowances for deferred tax assets	<u>222.6</u>	<u>(13.6)</u>	<u>(96.7)</u>	<u>—</u>	<u>112.3</u>
Totals	<u>\$ 348.1</u>	<u>\$ 54.9</u>	<u>\$ (120.5)</u>	<u>\$ (41.6)</u>	<u>\$ 240.9</u>

- (1) Primarily represents the impact of foreign currency exchange, release of valuation allowance initially recorded in goodwill in 2005 and 2006, and the disposition of Tatra in 2006.
- (2) Primarily represents the utilization of established reserves, net of recoveries.

**CERTIFICATION**

I, Ronald M. DeFeo, certify that:

1. I have reviewed this annual report on Form 10-K of Terex Corporation;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: February 27, 2008

/s/ Ronald M. DeFeo

Ronald M. DeFeo  
Chairman and Chief Executive Officer

**CERTIFICATION**

I, Phillip C. Widman, certify that:

1. I have reviewed this annual report on Form 10-K of Terex Corporation;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: February 27, 2008

/s/ Phillip C. Widman  
Phillip C. Widman  
Senior Vice President and  
Chief Financial Officer

**CERTIFICATION PURSUANT TO  
18 U.S.C. SECTION 1350,  
AS ADOPTED PURSUANT TO  
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the annual report of Terex Corporation (the "Company") on Form 10-K for the period ended December 31, 2007 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), we, Ronald M. DeFeo, Chairman and Chief Executive Officer of the Company, and Phillip C. Widman, Senior Vice President and Chief Financial Officer of the Company, certify, to the best of our knowledge, pursuant to 18 U.S.C. ss. 1350, as adopted pursuant to ss. 906 of the Sarbanes-Oxley Act of 2002, that:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ Ronald M. DeFeo  
Ronald M. DeFeo  
Chairman and Chief Executive Officer

February 27, 2008

/s/ Phillip C. Widman  
Phillip C. Widman  
Senior Vice President and  
Chief Financial Officer

February 27, 2008

A signed original of this written statement required by Section 906, or other document authenticating, acknowledging or otherwise adopting the signature that appears in typed form within the electronic version of this written statement required by Section 906, has been provided to Terex Corporation and will be retained by Terex Corporation and furnished to the Securities and Exchange Commission or its staff upon request.

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# Shareholder Information

## Transfer Agent and Registrar

American Stock Transfer  
& Trust Company  
59 Maiden Lane, Plaza Level  
New York, New York 10038  
800-937-5449  
718-921-8124

Shareholders seeking information concerning stock transfers, change of addresses and lost certificates should contact the Company's stock transfer agent directly. American Stock Transfer & Trust Company may also be contacted at [www.amstock.com](http://www.amstock.com).

## Stock Information

Stock Symbol: TEX



Stock Exchange:  
New York Stock Exchange

The high and low quarterly sales prices for the past two years of Terex Corporation are as follows:

	Q1	Q2	Q3	Q4
<b>2007</b>				
High	73.25	86.99	96.94	90.75
Low	54.75	70.60	66.24	56.20
<b>2006</b>				
High	40.83	51.57	50.89	66.52
Low	29.58	37.55	37.69	45.11

## Annual Report/Form 10-K

Copies of the Annual Report/Form 10-K are available from Terex corporate headquarters by calling +1 203-222-5942, or by visiting the Investor Relations section of the Terex Corporation website at [www.terex.com](http://www.terex.com).

## Annual Meeting

The Annual Meeting of Shareholders will be held at 10:00 a.m. (Eastern Time) on Thursday, May 15, 2008 at Terex Corporation, 200 Nyala Farm Road, Westport, Connecticut, USA.

For additional information about our Company and our extensive line of products, please visit our website at [www.terex.com](http://www.terex.com).

This Annual Report contains forward-looking information based on Terex's current expectations. Because forward-looking statements involve risks and uncertainties, actual results could differ materially. For a more detailed description of such risks and uncertainties, see Terex's Annual Report on Form 10-K, included with this Annual Report, under the headings "Risk Factors" and "Forward Looking Information." The forward-looking statements contained herein speak only as of the date of this Annual Report. Terex expressly disclaims any obligation or undertaking to update or revise any forward-looking statement contained in this Annual Report to reflect any change in its expectations.

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